Informazione Regolamentata n. 20350-129-2026	Data/Ora Inizio Diffusione 23 Novembre 2026 18:08:15	Euronext Growth Milan

Societa'	:	KALEON
Utenza - referente	:	KALEONN02 - Pedrazzini Alessandro
Tipologia	:	2.4
Data/Ora Ricezione	:	23 Novembre 2026 18:08:15
Data/Ora Inizio Diffusione	:	23 Novembre 2026 18:08:15
Oggetto	:	Notice on the treasury shares buy-back plan. Period November 16 – November 20 2026

Testo del comunicato

Vedi allegato

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Periodic disclosure on the Share Buyback Programme

Milan, November 23, 2026 – **Kaleon S.p.A.** (the "Company"), a company controlled by the Borromeo family and specialising in the management and enhancement of significant artistic, natural and museum heritage assets for tourism purposes, listed on Euronext Growth Milan (Ticker: KLN) and Euronext Growth Paris (Ticker: ALKLN), announces, with reference to the ordinary share buyback programme authorised by the Shareholders' Meeting held on 29 April 2026, that it purchased, on the Euronext Growth Milan and Euronext Growth Paris markets, during the period from November 16 to November 20, 2026, a total of 5.577 treasury shares, representing 0,0395% of the Company's share capital, at an average purchase price of Euro 3,9665 per share, for an aggregate consideration of Euro 22.121,30.

The purchases were executed through the authorised intermediary Equita SIM S.p.A., LEI code 815600E3E9BFBC8FAA85.

A daily summary of the purchase transactions carried out on the market is set out below.

Data	N. Azioni Acquistate	Prezzo Medio (€)	Controvalore (€)	Mercato
16/11/2026	495	3,9850	1.972,5750	EXGM
16/11/2026	332	3,9400	1.308,0800	ALXP
17/11/2026	977	4,0000	3.908,0000	EXGM
18/11/2026	750	3,9500	2.962,5000	EXGM
18/11/2026	581	3,9872	2.316,5650	ALXP
19/11/2026	945	3,9800	3.761,1000	EXGM
20/11/2026	927	3,9400	3.652,3800	EXGM
20/11/2026	570	3,9300	2.240,1000	ALXP

Pursuant to Article 2(3) of Commission Delegated Regulation (EU) 2016/1052, a detailed breakdown of the purchases of Kaleon ordinary shares (ISIN: IT0005466963) executed during the above-mentioned period, based on the information provided by the intermediary appointed to implement the share buyback programme, is attached hereto.
Following the purchases disclosed above, as of today's date Kaleon holds 36.324 treasury shares, representing 0,2572% of the Company's share capital.

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This press release is available on the Company's website at www.kaleon.com, in the Investor Relations – Price Sensitive Press Releases, and on https://www.emarketstorage.it/en.

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About Kaleon:

Kaleon is the new name of SAG S.r.l., a company founded in 1983 by the Borromeo family, specialising in the management, protection and enhancement of significant artistic, natural and museum heritage. Its innovative business model separates the management of assets from their ownership, fostering a professional approach to business management. At the heart of the company's business is Terre Borromeo, the brand identifying the prestigious cultural and natural sites on Lake Maggiore associated with the Borromeo family: Isola Bella and Isola Madre in the Borromean Gulf, within the Borromean Islands archipelago; Parco Pallavicino in Stresa; Parco del Mottarone, with 500 hectares of woodland extending between Lake Maggiore and Lake Orta; Rocca di Angera, on the Lombardy shore in the province of Varese; the Castelli di Cannero, in the upper Lake Maggiore area, opened to the public on 28 June 2025 following a ten-year restoration project; and Castello di Vogogna, a new asset managed by the Company. With more than 200 employees and over 40 years of experience in tourism, Kaleon is a pioneer in high-quality cultural tourism. Following sustained growth (2015–2024 CAGR: +10%) and over 1 million visitors recorded for the first time in 2023, the company now aims to expand its activities in Italy and abroad, offering authentic and sustainable cultural experiences for future generations.

For more information: https://kaleon.com/

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Data	Ora	N. Azioni Acquistate	Prezzo Medio (€)	Controvalore (€)	Mercato
16/11/2026	13:19:23	220	3,9400	866,8000	ALXP
16/11/2026	13:20:22	65	3,9400	256,1000	ALXP
16/11/2026	14:01:15	47	3,9400	185,1800	ALXP
16/11/2026	17:25:32	217	3,9850	864,7450	EXGM
16/11/2026	17:35:09	278	3,9850	1.107,8300	EXGM
17/11/2026	16:48:09	977	4,0000	3.908,0000	EXGM
18/11/2026	12:42:11	279	3,9950	1.114,6050	ALXP
18/11/2026	13:48:13	48	3,9800	191,0400	ALXP
18/11/2026	14:20:58	50	3,9800	199,0000	ALXP
18/11/2026	15:30:35	204	3,9800	811,9200	ALXP
18/11/2026	10:34:33	750	3,9500	2.962,5000	EXGM
19/11/2026	15:53:33	945	3,9800	3.761,1000	EXGM
20/11/2026	09:57:20	300	3,9300	1.179,0000	ALXP
20/11/2026	13:40:47	48	3,9300	188,6400	ALXP
20/11/2026	16:21:24	186	3,9300	730,9800	ALXP
20/11/2026	16:31:20	36	3,9300	141,4800	ALXP
20/11/2026	16:21:24	900	3,9400	3.546,0000	EXGM
20/11/2026	16:30:56	27	3,9400	106,3800	EXGM

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