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Societa'	:	KALEON
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Oggetto	:	Notice on the treasury shares buy-back plan. Period November 09 – November 13 2026

Testo del comunicato

Vedi allegato

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Periodic disclosure on the Share Buyback Programme

Milan, November 16, 2026 – **Kaleon S.p.A.** (the "Company"), a company controlled by the Borromeo family and specialising in the management and enhancement of significant artistic, natural and museum heritage assets for tourism purposes, listed on Euronext Growth Milan (Ticker: KLN) and Euronext Growth Paris (Ticker: ALKLN), announces, with reference to the ordinary share buyback programme authorised by the Shareholders' Meeting held on 29 April 2026, that it purchased, on the Euronext Growth Milan and Euronext Growth Paris markets, during the period from November 9 to November 13, 2026, a total of 7.685 treasury shares, representing 0,0544% of the Company's share capital, at an average purchase price of Euro 3,8834 per share, for an aggregate consideration of Euro 29.844,17.

The purchases were executed through the authorised intermediary Equita SIM S.p.A., LEI code 815600E3E9BFBC8FAA85.

A daily summary of the purchase transactions carried out on the market is set out below.

Data	N. Azioni Acquistate	Prezzo Medio (€)	Controvalore (€)	Mercato
09/11/2026	3.136	3,8764	12.156,4500	EXGM
09/11/2026	361	3,8900	1.404,2900	ALXP
10/11/2026	923	3,9098	3.608,7500	EXGM
10/11/2026	532	3,8450	2.045,5400	ALXP
11/11/2026	970	3,9000	3.783,0000	EXGM
11/11/2026	620	3,9000	2.418,0000	ALXP
12/11/2026	459	3,8731	1.777,7600	EXGM
12/11/2026	684	3,8748	2.650,3800	ALXP

Pursuant to Article 2(3) of Commission Delegated Regulation (EU) 2016/1052, a detailed breakdown of the purchases of Kaleon ordinary shares (ISIN: IT0005466963) executed during the above-mentioned period, based on the information provided by the intermediary appointed to implement the share buyback programme, is attached hereto.
Following the purchases disclosed above, as of today's date Kaleon holds 30.747 treasury shares, representing 0,2177% of the Company's share capital.

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This press release is available on the Company's website at www.kaleon.com, in the Investor Relations – Price Sensitive Press Releases, and on https://www.emarketstorage.it/en.

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About Kaleon:

Kaleon is the new name of SAG S.r.l., a company founded in 1983 by the Borromeo family, specialising in the management, protection and enhancement of significant artistic, natural and museum heritage. Its innovative business model separates the management of assets from their ownership, fostering a professional approach to business management. At the heart of the company's business is Terre Borromeo, the brand identifying the prestigious cultural and natural sites on Lake Maggiore associated with the Borromeo family: Isola Bella and Isola Madre in the Borromean Gulf, within the Borromean Islands archipelago; Parco Pallavicino in Stresa; Parco del Mottarone, with 500 hectares of woodland extending between Lake Maggiore and Lake Orta; Rocca di Angera, on the Lombardy shore in the province of Varese; the Castelli di Cannero, in the upper Lake Maggiore area, opened to the public on 28 June 2025 following a ten-year restoration project; and Castello di Vogogna, a new asset managed by the Company. With more than 200 employees and over 40 years of experience in tourism, Kaleon is a pioneer in high-quality cultural tourism. Following sustained growth (2015–2024 CAGR: +10%) and over 1 million visitors recorded for the first time in 2023, the company now aims to expand its activities in Italy and abroad, offering authentic and sustainable cultural experiences for future generations.

For more information: https://kaleon.com/

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Data	Ora	N. Azioni Acquistate	Prezzo Medio (€)	Controvalore (€)	Mercato
09/11/2026	11:33:53	100	3,8900	389,0000	ALXP
09/11/2026	11:42:56	261	3,8900	1.015,2900	ALXP
09/11/2026	09:06:51	488	3,9000	1.903,2000	EXGM
09/11/2026	09:48:34	1000	3,9000	3.900,0000	EXGM
09/11/2026	12:02:31	439	3,9000	1.712,1000	EXGM
09/11/2026	12:02:31	252	3,9000	982,8000	EXGM
09/11/2026	17:23:23	447	3,9000	1.743,3000	EXGM
09/11/2026	17:35:08	510	3,7550	1.915,0500	EXGM
10/11/2026	09:05:48	190	3,8450	730,5500	ALXP
10/11/2026	09:05:48	10	3,8450	38,4500	ALXP
10/11/2026	09:05:48	10	3,8450	38,4500	ALXP
10/11/2026	09:05:48	190	3,8450	730,5500	ALXP
10/11/2026	09:05:49	132	3,8450	507,5400	ALXP
10/11/2026	09:28:29	2	3,8200	7,6400	EXGM
10/11/2026	17:03:08	500	3,9100	1.955,0000	EXGM
10/11/2026	17:08:38	307	3,9100	1.200,3700	EXGM
10/11/2026	17:09:51	114	3,9100	445,7400	EXGM
11/11/2026	17:35:25	39	3,9000	152,1000	ALXP
11/11/2026	17:35:28	581	3,9000	2.265,9000	ALXP
11/11/2026	17:21:50	684	3,9000	2.667,6000	EXGM
11/11/2026	17:29:15	286	3,9000	1.115,4000	EXGM
12/11/2026	09:37:53	39	3,8700	150,9300	ALXP
12/11/2026	10:14:23	200	3,8700	774,0000	ALXP
12/11/2026	10:14:24	200	3,8700	774,0000	ALXP
12/11/2026	13:45:59	25	3,8700	96,7500	ALXP
12/11/2026	16:39:47	200	3,8850	777,0000	ALXP
12/11/2026	16:39:47	20	3,8850	77,7000	ALXP
12/11/2026	15:42:37	229	3,8800	888,5200	EXGM
12/11/2026	16:25:01	72	3,8800	279,3600	EXGM
12/11/2026	17:35:15	158	3,8600	609,8800	EXGM

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