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Fiera Milano

Results as of 30 September 2026

11 November 2026

FIERA MILANO

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TODAY'S SPEAKERS

FRANCESCO CONCI

CEO & General Manager



20+ years in Fiera Milano

- **Relevant experience**:
  CEO and General Manager of Fiera Milano Congressi, Marketing Director of Fiera Milano

MASSIMO DE TULLIO

Chief Financial Officer



8 years in Fiera Milano

- **Relevant experience:**
  Group Planning & Control Director at Fiera Milano, CFO at Fiat Chrysler Automobiles UK and Belgium

VINCENZO CECERE

Head of Investor Relations, Sustainability & Management System



4 years in Fiera Milano

- **Relevant experience:**
  Investor Relations & ESG Manager at Cerved Group, M&A and Equity Capital Markets Associate at Mediobanca

FIERA MILANO

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AGENDA

01 EXECUTIVE SUMMARY

02 BUSINESS & FINANCIAL REVIEW

03 ESG ACHIEVEMENTS

04 Appendix

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EXECUTIVE SUMMARY

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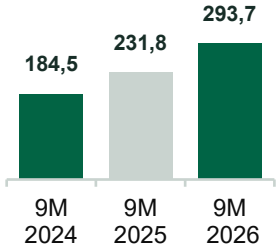
SOLID 9-MONTH 2026 GROWTH; FULL YEAR 2026 EBITDA GUIDANCE RAISED

M&A and Olympics drive growth, supported by positive underlying performance

REVENUES (€m)

293,7

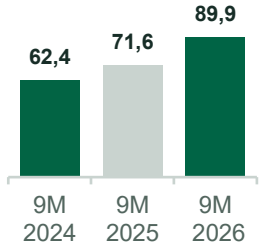
+27%



EBITDA (€m)

89,9

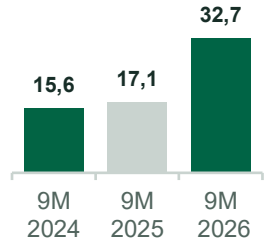
+26%



NET PROFIT (€m)

32,7

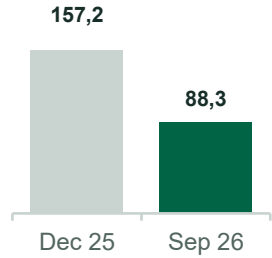
+92%



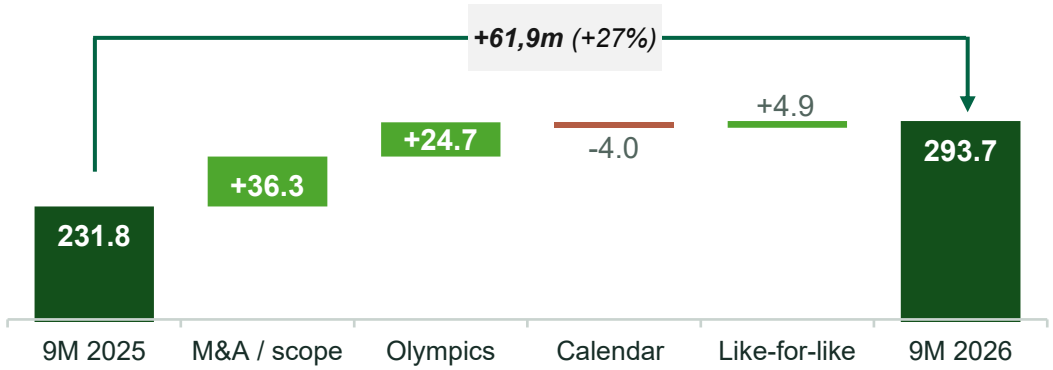
NET CASH (€m)

88,3

–€68.9m



Revenue bridge 9M 2025 – 9M 2026 (€m)



Key takeaways

01 Revenue growth driven by M&A and Olympics
M&A/Scope +€36.3m (Expotrans, Stipa, MiCo DMC); Olympics +€24.7m

02 Like-for-like growth +2%
Like-for-like +2% despite calendar effect of –€4.0m from biennial and multi-year rotation (MCE, Plast vs Ipack IMA, Gastech). Services +5% (net of calendar effect)

03 Strong profitability and earnings growth
EBITDA +26% with a 30.6% margin; net profit almost doubled to €32.7m (+92%)

04 Solid net cash position
€88.3m after €35m M&A investments and €21m dividends and buyback

OUTLOOK / NEXT MILESTONES

FY2026 EBITDA guidance raised to €110–115m
- Revenues expected at the upper end of the €380–400m range
- Raised on improved year-end visibility and strong Q4 trading, despite macro uncertainty

New Strategic Plan 2027–2031
Expected in Q1 2027

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Q4 2026: A STRONG AND DIVERSIFIED CALENDAR

Top events, new initiatives and international expansion

Strong start to Q4, supported by above-expectation results from CPHI and EICMA, the latter reaching a **record edition across 10 halls (+1 vs. 2025).**

New event launch: Bevertech debuts alongside SIMEI, further strengthening the exhibition portfolio.

International expansion: FIND moves to Bangkok following the establishment of Fiera Milano Asia Pacific.

Confirmed presence in Saudi Arabia: despite geopolitical tensions in the region, Host Arabia returns to Riyadh for its second edition, in partnership with Semark.

★ *New event* ☐ *Biennial* ☐ *Multi-year*

Q4 2026 – Key events

OCTOBER

CPHI · NetZero Milan expo summit · bimu · LIFT EXPO ITALIA · EXPO DETERGO INTERNATIONAL · golosaria · viscom Italia · Salone Franchising Milano · FISP · FISSI · FIRE SHOW

NOVEMBER

EICMA · enovitis BUSINESS · MCM CMX · BEVERTECH · SIMEI · MILANO AUTOCLASSICA · E-PACK TECH · CeMAT · Industrial Supply · ComVac · HEAVY MACHINERY · PTC · FIND DESIGN FAIR ASIA · CHINA EMERGENCY

DECEMBER

ARTIGIANO IN FIERA · host Arabia INTERNATIONAL HOSPITALITY EXHIBITION

FIND DESIGN FAIR ASIA | **First edition in Bangkok** (Fiera Milano Asia Pacific)



CPHI



EICMA



Bevertech



FIND



Host Arabia



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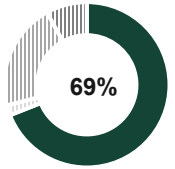
BUSINESS REVIEW

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SNAPSHOT OF DIVISIONAL RESULTS – LEGAL ENTITIES VIEW

A

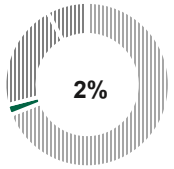
Italian Exhibition Business	9M 2024	9M 2025	9M 2026	Δ (€) 9M 2026/ 9M 2025
Revenues (€m)	151.6	179.6	212.0	+32.4
EBITDA (€m)	47.9	54.5	65.9	+11.4
N. Exhibitions	**30**	**37**	**33**	
o/w directly organized	*11*	*9*	*11*	
o/w hosted	*19*	*28*	*22*	
Square meters	**787,010**	**896,110**	**876,555**	



- **Revenues +€32.4m**, driven by the **Milano Cortina 2026 Winter Olympics** (Rho venue and temporary structures), the even-year biennials ***Mostra Convegno Expocomfort*** and ***Transpotec & Logitec***, and higher stand-fitting services following the acquisition of **Stipa** in Q1 2026. Partly offset by a less favourable Q3 calendar, mainly due to the absence of multi-year ***Ipack Ima*** and ***Gastech***
- **EBITDA +€11.4m**, reflecting revenue growth, partly offset by higher operating and personnel costs related to Stipa integration

B

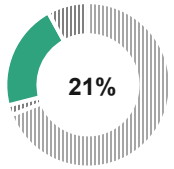
Foreign Exhibition Business	9M 2024	9M 2025	9M 2026	Δ (€) 9M 2026/ 9M 2025
Revenues (€m)	4.3	4.3	5.7	+1.4
EBITDA (€m)	2.6	1.8	0.9	-0.9
N. Exhibitions	**21**	**18**	**15**	
o/w directly organized	*21*	*18*	*15*	
Square meters	**356,010**	**320,225**	**243,496**	



- **Revenues +€1.4m**, mainly driven by ***Fruit Attraction Sao Paulo*** and ***Exposec***, organised by the Group's Brazilian subsidiary
- **EBITDA –€0.9m**, mainly attributable to the result of the joint venture held under joint control with the partner **Deutsche Messe AG**, reflecting differences in the exhibition calendar.

C

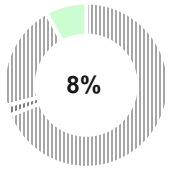
Allianz MiCo Congresses	9M 2024	9M 2025	9M 2026	Δ (€) 9M 2026/ 9M 2025
Revenues (€m)	35.9	45.3	63.0	+17.7
EBITDA (€m)	11.9	13.9	21.0	+7.1
n. congresses	**96**	**77**	**70**	
o/w with exhibition area	*37*	*29*	*24*	
Square meters	**55,985**	**67,306**	**54,236**	



- **Revenues +€17.7m**, mainly from the full consolidation of **MiCo DMC** since 1 January 2026 (previously equity-accounted). Further support from ***ISPE***, the international pharmacoepidemiology congress, which performed above expectations, and from ***EASD***, a major international diabetes congress
- **EBITDA +€7.1m**, mainly driven by a more favorable **business mix**, benefiting from higher-margin Olympic-related activities, partially offset by increased operating and personnel costs following the full consolidation of **MiCo DMC**.

D

Other sectors (Expotrans)	9M 2024	9M 2025	9M 2026	Δ (€) 9M 2026/ 9M 2025
Revenues (€m)	-	12.7	25.7	+13.0
EBITDA (€m)	-	1.4	2.1	+0.7



- **Revenues +€13.0m**, reflecting the consolidation of **Expotran**s for the full nine months (five months in 9M 2025, consolidated from end of April 2025)
- **EBITDA +€0.7m**, in line with revenue performance

**The figures are reported gross of intercompany transactions.*

A + B + C + D

Fiera Milano Consolidated	9M 2024	9M 2025	9M 2026	Δ (€) 9M 2026/ 9M 2025
Revenues (€m) (net of Elisions)	**184.5**	**231.8**	**293.7**	***+61.9***
EBITDA (€m)	**62.4**	**71.6**	**89.9**	**+18.3**
EBITDA margin %	*33.8%*	*30.9%*	*30.6%*	
N. Exhibitions	**51**	**55**	**48**	
o/w directly organized	*32*	*27*	*26*	
o/w hosted	*19*	*28*	*22*	
Square meters consolidated (A+B+C)	**1,195,795**	**1,283,641**	**1,174,287**	

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REVENUE GROWTH CONTRIBUTION – BUSINESS LINE VIEW

+€61.9m: M&A and Olympics drive growth, core business positive despite calendar headwinds

9M 2026 vs 9M 2025
+€61.9m
+27% · €231.8m → €293.7m

=

M&A / SCOPE
+€36.3m
Expotrans, MiCo DMC, Stipa

+

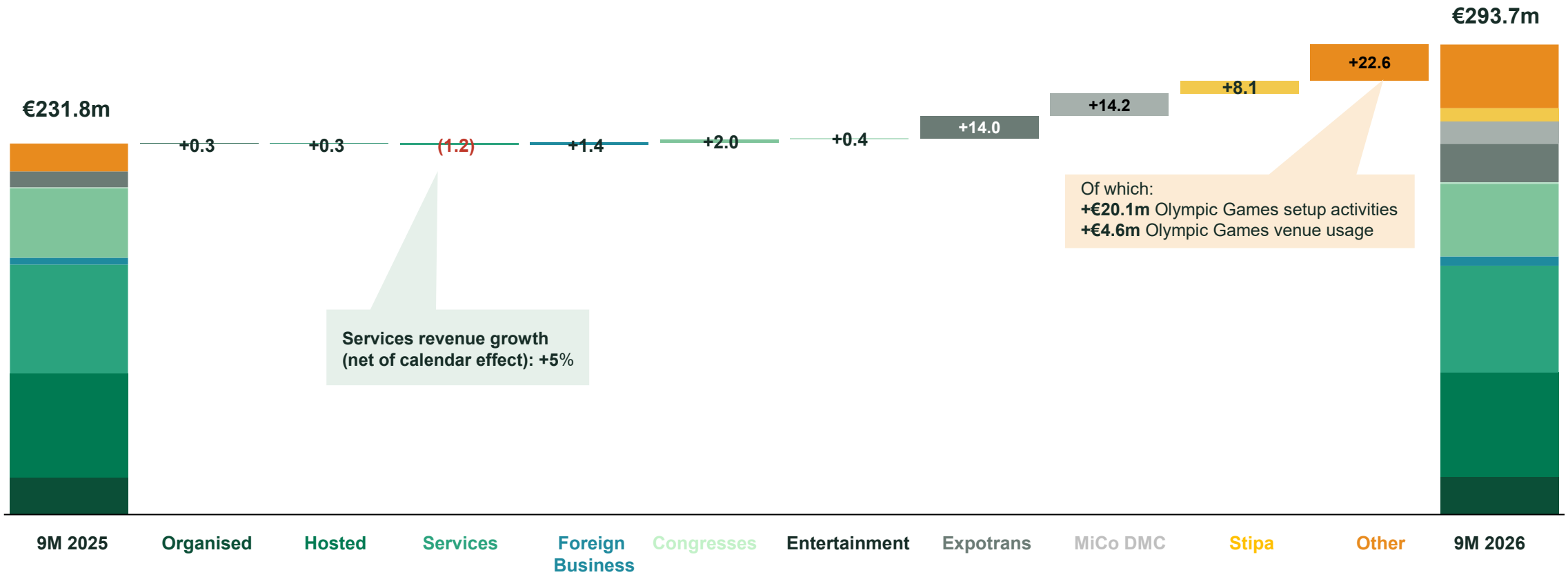
OLYMPIC GAMES
+€24.7m
€20.1m set-up, €4.6m venue

+

CALENDAR
(€4.0m)
Biennial and multi-year rotation

+

PERFORMANCE
+€4.9m
Like for like growth of 2%



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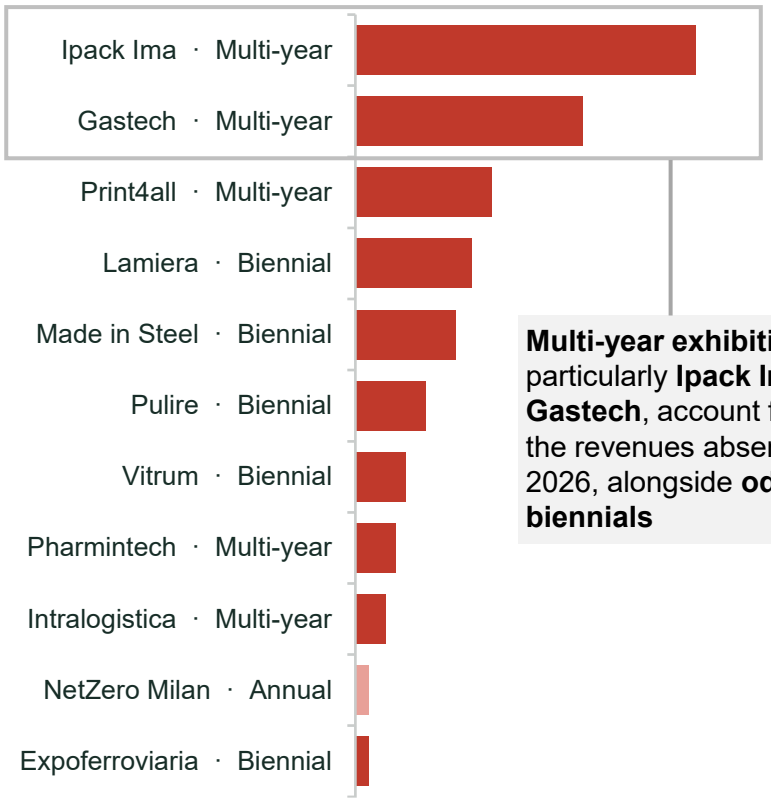
€4.0M NET EFFECT FROM THE MULTI-YEAR SEASONALITY OF THE EXHIBITION CALENDAR

2025 hosted major multi-year events (Ipack Ima, Gastech), only partly replaced in 2026 by even-year biennials and Plast

Biennial and multi-year events revenues

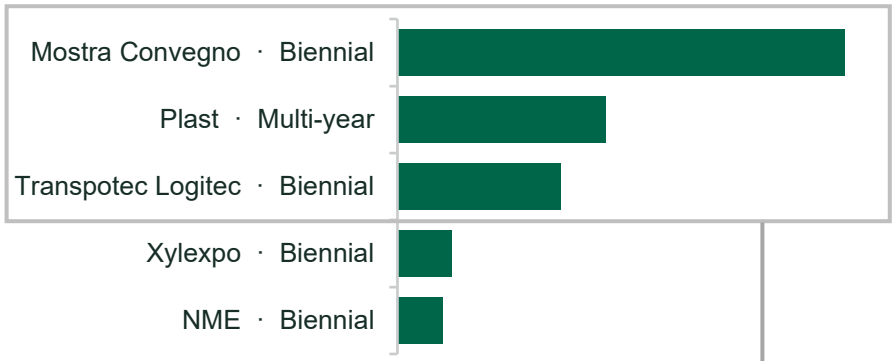
Annual events (NetZero Milan, Racquet Trend): edition shifted outside the 9M period

– HELD IN 9M 2025 (ODD), NOT IN 9M 2026



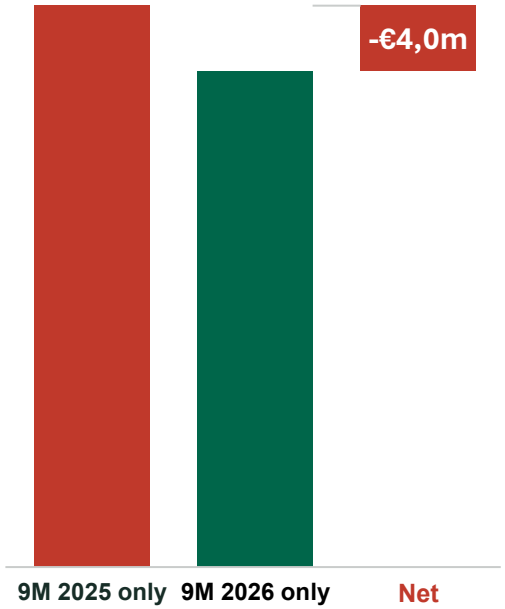
Multi-year exhibitions, particularly **Ipack Ima and Gastech**, account for most of the revenues absent in 9M 2026, alongside **odd-year biennials**

+ HELD IN 9M 2026 (EVEN), NOT IN 9M 2025



Even-year biennials, led by **Mostra Convegno Expocomfort and Transpotec Logitec**, drive most of the 2026 calendar contribution, alongside the multi-year **Plast** exhibition.

NET CALENDAR EFFECT



Exhibitions held in 2026 **offset approximately 90%** of the revenues from exhibitions held only in 2025, resulting in a **€4.0m net calendar headwind.**

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FINANCIAL REVIEW

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INCOME STATEMENT

	Consolidated Income Statement (€m)	9M 2025	9M 2026	Δ 9M 26/ 9M 25
1	**Revenues**	**231.8**	**293.7**	**+61.9**
	Cost of materials	2.4	3.8	+1.5
	Cost of services	121.5	153.1	+31.6
	Personnel expenses	40.3	46.9	+6.6
	Other operating expenses	3.6	3.6	0.0
	Total operating costs	**167.9**	**207.5**	**+39.6**
	Other income	3.6	2.9	-0.7
	Results of equity-accounted companies	4.3	1.2	-3.0
	Allowance for doubtful accounts	0.2	0.5	+0.3
2	**EBITDA**	**71.6**	**89.9**	**+18.3**
	Depreciation and amortisation	37.8	40.2	+2.4
	Adjustments to asset values	0.5	0.0	-0.5
	EBIT	**33.3**	**49.7**	**+16.4**
3	Financial income/(expenses)	-8.5	-6.1	+2.4
	Valuation of financial assets	0.0	1.5	+1.5
	Profit/(loss) before income tax	**24.8**	**45.1**	**+20.3**
	Income tax	7.7	12.3	+4.6
4	**Profit/(loss)**	**17.1**	**32.7**	**+15.7**
	- o/w attributable to the shareholders of the controlling entity	16.8	32.0	+15.2
	- o/w attributable to non-controlling interests	0.3	0.8	+0.5

1. **Revenues:** increased from Euro 231.8m in 9M 2025 to **Euro 293.7m** in 9M 2026, showing a growth of Euro +61.9m. The increase in revenues is mainly attributable to the **XXV Milano Cortina 2026 Winter Olympic Games**, driven both by the use of the Rho exhibition venue and the construction of temporary infrastructure at the exhibition site, as well as by the use of the Milan venue as the Main Media Centre. Further contributions to revenue growth came from the increase in logistics and stand-fitting services, following the acquisition of the **Expotrans Group** in the second quarter of 2025 and **Stipa S.p.A.** in the first quarter of 2026, as well as from the increase in revenues resulting from the full consolidation of **MiCo DMC S.r.l**. effective from 1 January 2026. These positive contributions were partially offset by an unfavourable exhibition calendar effect, mainly reflecting the absence of the multi-year Gastech in 2026.

2. **EBITDA:** increased from Euro 71.6m in 9M 2025 to **Euro 89.9m** in 9M 2026, with a positive change of Euro +18.3m. The growth mainly reflects the positive **revenue performance**, partially offset by the increase in **structural costs** and **personnel costs** related to the acquisition of **Expotrans Group** in the second quarter of 2025, the full consolidation of the subsidiary **MiCo DMC** as of 1 January 2026 and the inclusion of **Stipa S.p.A**. in the scope of consolidation in the first quarter of 2026.

3. **Financial management:** positive change of Euro +2.4m mainly attributable to interest income on cash investments, the increase in the fair value of investments in ESG mutual funds and the reduction in financial expenses related to lease contracts.

4. **Net result** in 9M 2026 amounted to Euro 32.7m, an increase of Euro +15.7m compared to Euro 17.1m in 9M 2025.

**Note: For the evaluation of the data it is important to consider that the Group's activity is subject to seasonality due to the presence of biennial and multi-annual exhibitions. This phenomenon makes it more difficult to compare different financial years.*

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BALANCE SHEET

		Balance Sheet (€m)	As of 31 Dec 2025	As of 30 Sep 2026	Δ 30 Sep 26/ 31 Dec 25
		Goodwill	**97.6**	**119.6**	**+22.0**
		Intangible assets with a finite useful life	21.3	20.3	-1.0
		Right-of-use assets	295.9	269.1	-26.8
		Tangible fixed assets	9.1	12.8	+3.7
		Other non-current financial assets	0.0	0.0	0.0
		Other non-current assets	79.6	74.6	-5.0
1	A	**Non-current assets**	**503.5**	**496.5**	**-7.0**
		Inventory and contracts in progress	3.6	8.4	+4.8
		Trade and other receivables	64.6	84.8	+20.2
	B	**Current assets**	**68.2**	**93.2**	**+25.0**
		Trade payables	82.3	56.4	-25.9
		Payments received on account (advances)	43.0	71.1	+28.1
		Tax liabilities	4.1	2.7	-1.4
		Provisions for risks and charges and other current liabilities	74.1	47.6	-26.4
	C	**Current liabilities**	**203.5**	**177.8**	**-25.6**
2	D	**Net working capital (B - C)**	**-135.3**	**-84.6**	**+50.7**
	E	**Gross capital employed (A + D)**	**368.2**	**411.9**	**+43.7**
		Employee benefit provisions	9.2	10.4	+1.2
		Provisions for risks and charges and other non-current liabilities	8.3	7.6	-0.8
	F	**Non-current liabilities**	**17.5**	**18.0**	**+0.4**
	G	**TOTAL NET CAPITAL EMPLOYED (E - F)**	**350.7**	**393.9**	**+43.2**
		covered by:			
3		Equity attributable to the Group	181.3	180.1	-1.2
		Equity attributable to non-controlling interests	5.5	6.7	+1.2
	H	**Total equity**	**186.7**	**186.8**	**0.0**
		Cash & cash equivalents	-180.2	-114.2	+66.0
		Current financial (assets)/liabilities	40.7	33.9	-6.8
		Non-current financial (assets)/liabilities	303.4	287.4	-16.1
		Net Financial Debt from Continuing Operations	**163.9**	**207.1**	**+43.2**
	I	**Net financial debt (TOTAL) post IFRS16**	**163.9**	**207.1**	**+43.2**
		EQUITY AND NET FINANCIAL DEBT (H + I)	**350.7**	**393.9**	**+43.2**
4		**Net Financial Debt/(Cash) pre IFRS16**	**-157.2**	**-88.3**	**+68.9**

1
- **Non-current assets** as of 30 September 2026 amounted to Euro 496.5 million, compared to Euro 503.5 million as of 31 December 2025. The decrease of Euro 7.0 million mainly relates to the amortisation of the right-of-use asset and the decrease in the carrying amounts of equity-accounted investments, partially offset by the increase in **Goodwill** (Euro +22.0 million) relating to the newly acquired companies Stipa S.p.A. and Made in Steel S.r.l.

2
- **Net Working Capital (NWC)** moved from Euro -135.3 million as of 31/12/2025 to Euro -84.6 million as of 30/09/2026. The change of Euro 50.7 million is mainly attributable to the following components:
  - (a) increase in **Current Assets**, driven by the increase in "Trade and other receivables" (Euro +20.2 million), reflecting the expansion of the consolidation scope (Stipa and MiCo DMC) and receivables from Fondazione Milano Cortina.
  - (b) decrease in **Current Liabilities** of Euro 25.6 million, mainly due to:
    - "Trade payables" Euro -25.9 million: the decrease is attributable to the payment of trade payables falling due, which was not offset by the recognition of new payables due to the lower intensity of the exhibition calendar in the third quarter, traditionally characterised by a lower level of activity.

3
- **Equity attributable to the Group** as of 30 September 2026 amounted to Euro 180.1 million, compared to Euro 181.3 million as of 31 December 2025, representing a decrease of Euro 1.2 million.

4
- **Net Financial Position (pre-IFRS 16)** as of 30 September 2026 showed a net financial availability of Euro 88.3 million, compared to a net financial availability of Euro 157.2 million as of 31 December 2025.
- **The change of Euro 68.9 million** was mainly attributable to the acquisitions (Stipa and Made in Steel), dividends paid in the first half of the year and negative operating cash flow in the third quarter, partially offset by positive operating cash flow in the first half of the year.

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CASH FLOW

CASH FLOW (€m)	From 31/12/25 to 30/09/2026
EBITDA	**89.9**
IFRS16 cash out (rents)	(40.9)
1 Δ Net Working Capital	(50.7)
Capex	(6.5)
Operating Cash Flow	**(8.2)**
Financial management	2.2
Taxes	(12.3)
2 M&A (Stipa; Made in Steel)	(35.0)
Dividends and buybacks	(20.7)
Other variations	5.1[1]
Net free cash flow	**(68.9)**

1) Mainly attributable to the difference between the profits attributable to companies accounted for using the equity method and the dividends distributed by those companies.

1

- The main drivers of **Net Working Capital (NWC)**, which recorded a cash outflow of Euro 50.7 million in the first nine months of 2026, are attributable to:
  - **Increase in Trade and other receivables**: mainly attributable to the different timing of collections of consideration related to the Milano Cortina 2026 activities, amounting to approximately Euro 24 million. This dynamic was further impacted by receivables contributed by the acquired companies STIPA and Made In Steel, as well as by the effect of the expansion of the consolidation perimeter resulting from the consolidation of MiCo DMC.
  - **Decrease in Trade Payables** (Euro -25.9 million): mainly attributable to payments made by Fiera Milano and Fiera Milano Congressi in relation to exhibitions and congress activities carried out during the period. This trend particularly reflects the lower intensity of the exhibition calendar in the third quarter, which is traditionally characterised by reduced activity. During this period, payments of trade payables recorded in previous quarters were not offset by the recognition of new trade payables, resulting in a corresponding cash outflow.

2

Focus M&A (€m):

Stipa	**(26.0)**
of which price	(12.1)
of which put option	(13.8)
Made in Steel	**(9.0)**
of which price	(7.7)
of which earn out	(1.3)
TOTAL	**(35.0)**

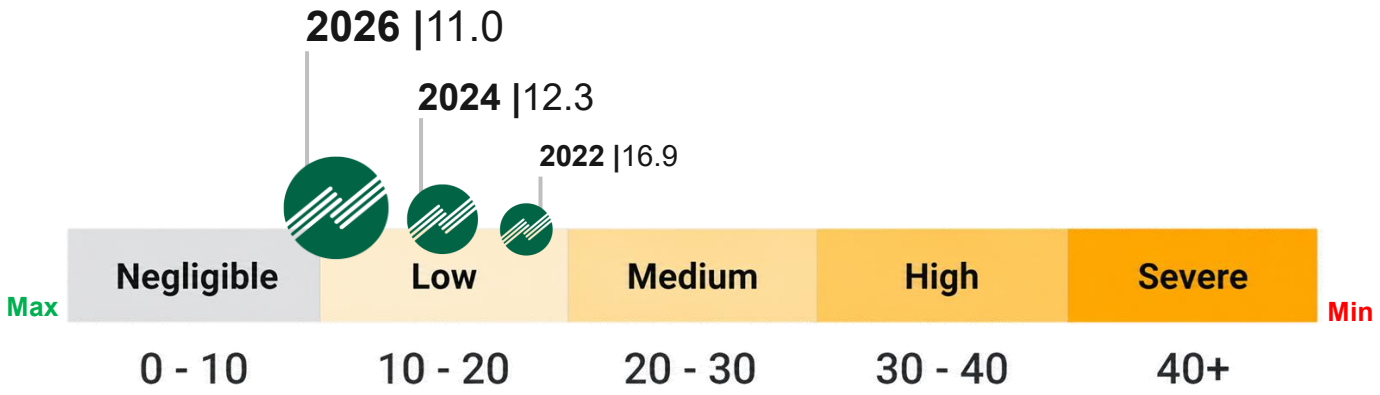
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ESG ACHIEVEMENTS

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ESG RATING

Low Risk 11.0



- **ESG Risk Rating of 11.0/100** (where 0 is the best evaluation) from the rating agency Sustainalytics, a Morningstar Group company, placing Fiera Milano in **the second-best rating class, "Low ESG Risk"**, immediately following the "Negligible Risk" category.
- The 2026 ESG Risk Rating represents a significant improvement over the previous years, with an **11% increase from 2024** (12.3) and a **35% increase from 2022** (16.9).
- This improvement reflects the progress made by Fiera Milano in **integrating ESG factors into its management processes** and further **strengthens its positioning** among international investors and stakeholders.

RATING UPGRADE

+35% vs. 2022 (16.9)

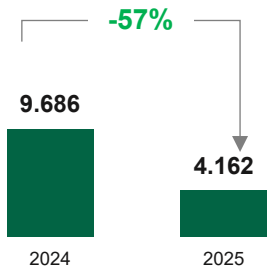
+11% vs. 2024 (12.3)

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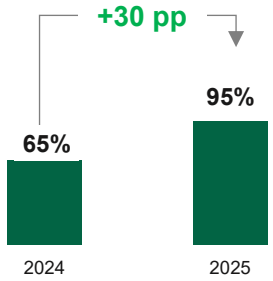
ESG SCORECARD - 2025 PERFORMANCE

Environment

Total CO_2 emissions (tCO_2eq)
Market based



% Renewable sources used

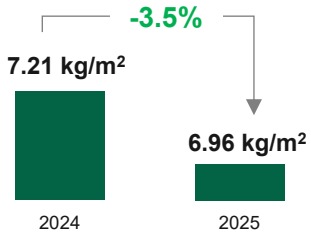


One of the largest rooftop photovoltaic systems in Europe



- **50.000** photovoltaic panels
- **330k sqm** of covered surface area
- **18 MWp** total installed power
- **22 GWh** annual production

Waste reduction
waste intensity (kg/m^2)



% Recycled waste

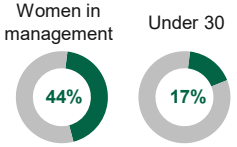


Social

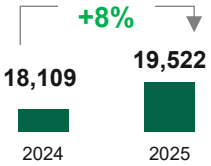
Employees

802
+19% vs 2024

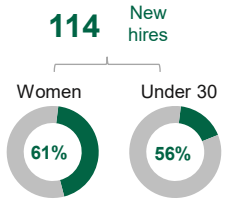
Diversity



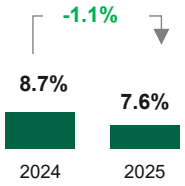
Training hours



Attraction



Retention
Employee turnover



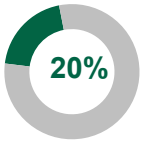
Welfare & sense of belonging

- **Full coverage health insurance**
- **Share Plan for the employees**

Pay equity
Gender Pay Gap

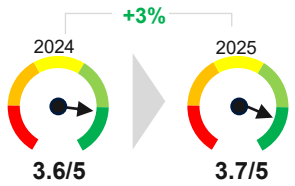
- **Managers**: 104%
- **Middle Managers**: 102%
- **White collar workers**: 94%

ESG weight in top management remuneration



Customer satisfaction

- Very poor
- Poor
- Average
- Good
- Excellent



Governance

Sustainability governance

- Sustainability & Innovation Committee (internal board committee)
- Sustainability Team
- NEW *Sustainability Controller*
- *Ambassadors*

Certifications

RATING DI LEGALITÀ ★★★ NEW

International Commitment

Chairmanship
ufi The Global Association of the Exhibition Industry

NET ZERO CARBON EVENTS

Sustainable Finance

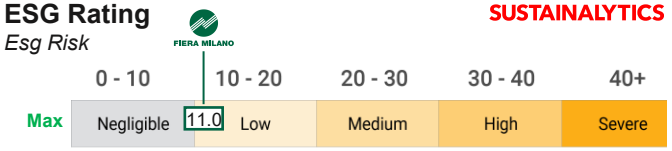
- **2 Sustainability-Linked Loans**
- **14 million euros in total**

Sustainable products

NetZero Milan expo—summit

ESG Rating
Esg Risk

SUSTAINALYTICS



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APPENDIX

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EXHIBITIONS AND CONGRESSES IN 9M 2026

(A) = Annual (B) = Biennial (M) = Muti-year

Italian Exhibitions	Net square meters	
	9M 2025	9M 2026
Directly Organized		
- Bit (A)	18,625	18,085
- Miart (A)	9,195	8,080
- Milano Fashion&Jewels (I semester) (A)	11,970	12,820
- Milano Home (A)	20,670	20,440
- Promotion Trade Exhibition (A)	4,890	5,470
- Quick & More (A)	7,940	9,055
- SposaItalia (A)	6,765	2,715
- The ONE Milano (February) ** (A)	-	3,495
- Raquet Trend Expo (A)	11,410	-
- NME (B)	-	6,975
- NetZero (B)	1,140	-
- Print4all (B)	12,525	-
- Transpotec (B)	-	54,905
- HOMI Fashion&Jewels (II semester) (A)	13,810	12,945
Total Directly Organized	**118,940**	**154,985**
Hosted		
- AF Artigiano in Fiera Primavera (A)	13,165	15,075
- Fà la cosa giusta (A)	9,575	7,875
- Filo (I semester) (A)	2,485	2,560
- I Saloni (A)	164,540	164,605
- LineaPelle February (A)	45,500	35,380
- Mapic Italy * (A)	-	5,520
- Mido (A)	48,390	48,565
- Milano Unica (spring) (A)	39,160	35,055
- Mipel (March) (A)	4,400	4,205
- My Plant & garden (A)	32,290	31,465
- Seaquip * (A)	-	2,755
- The Micam (spring) (A)	32,720	27,930
- Mostra Convegno Expocomfort (B)	-	82,975
- Xylexpo (B)	-	7,450
- ISSA Pulire (B)	14,100	-
- Lamiera (B)	19,040	-
- Made in Steel (B)	20,130	-
- Tuttofood (B)	79,560	85,100
- Greenplast (M)	5,375	-
- Ipack Ima (M)	54,230	-
- Intralogistica (M)	4,225	-
- Plast (M)	-	39,860
- Pharmintech (M)	5,980	-
- Lineapelle (II semester) (A)	42,635	38,275
- Filo (II semester) (A)	2,470	2,320
- Milano Unica (fall) (A)	37,865	40,525
- Mipel (September) (A)	4,100	4,355
- Simac Tanning-Tech (A)	13,400	12,920
- The Micam (fall) (A)	30,885	26,800
- Vitrum (B)	11,480	-
- Gastech (M)	39,470	-
Total Hosted	**777,170**	**721,570**
Total Italian Exhibitions	**896,110**	**876,555**

** The exhibition was held for the first time.*
*** The exhibition was managed by Mifur in past editions.*

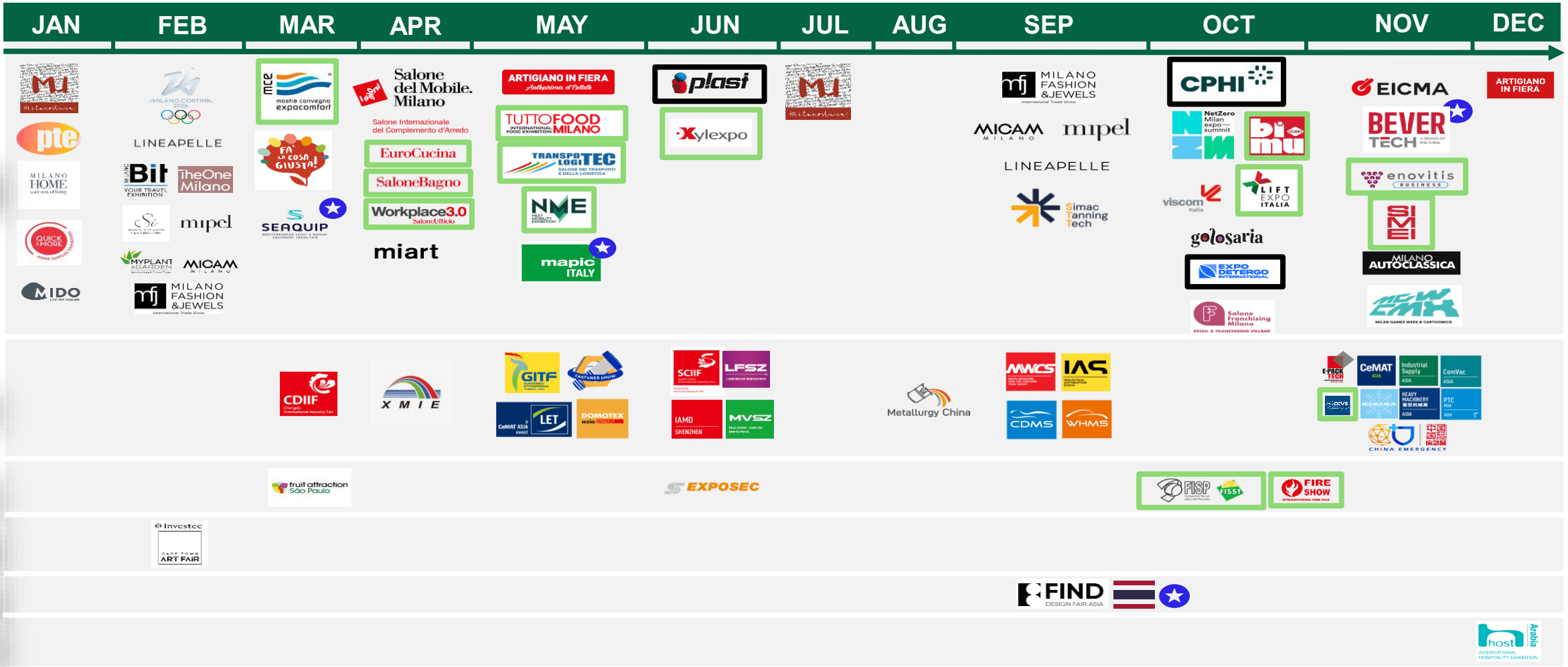
Foreign Exhibitions	Net square meters	
	9M 2025	9M 2026
China		
- Chinafloor Domotex Shanghai ° (A)	59,230	53,795
- China International Fastener Show ° (A)	15,530	17,400
- Chengdu International Industry Fair ° (A)	11,340	7,050
- GITF International Tour Guangzhou (A)	4,035	5,140
- Industrial Automation Shenzen ° (A)	9,705	10,780
- Laser Fair Shenzen (A)	8,055	1,420
- Let China Guangzhou (A)	14,445	22,110
- Xiamen International Industry Exposition ° (A)	2,585	2,360
- Heavy Machinery Asia (A)	b)	4,826
- Industrial Automation Shanghai ° (A)	30,245	14,000
- Metal + Metallurgy (A)	400	201
- Metalworking and CNC Mach. Tool Shanghai ° (A)	24,590	b)
- Motor Show Chengdu ° (A)	86,290	81,114
- Wuhan Motor Show ° (A)	27,210	b)
Singapore		
- FIND - Design Fair Asia (A)	4,470	b)
South Africa		
- Cape Town Art Fair (A)	4,300	4,300
Brasil		
- Exposec (A)	12,725	13,050
- Fruit Attraction São Paulo ° (A)	4,400	5,950
- Esquadria Show ° (B)	670	a)
Total Foreign Exhibitions	**320,225**	**243,496**

° The exhibition is organized in partnership.
a) The exhibition did not take place.
b) The exhibition took place/will take place in the subsequent quarters.

Congresses	
9M 2025	9M 2026
77 events	**70 events**

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2026 CALENDAR



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FOCUS ON Q4 2026 CALENDAR

Exhibitions, congresses and corporate events, October–December 2026

OCTOBER — 18 events

FIERA MILANO RHO

CPHI Milan	6–8 Oct	M
BI-MU	13–16 Oct	B
Racquet Trend Expo	23–25 Oct	A
Expo Detergo International	23–26 Oct	Q
Golosaria Milano	31 Oct–2 Nov	A

ALLIANZ MiCo

EASD – Diabetes (rotating)	28 Sep–2 Oct	A
Salone Franchising Milano	1–3 Oct	A
FIATA World Congress (rotating)	6–9 Oct	A
GISE – Interventional Cardiology	13–16 Oct	A
Agorà – Aesthetic Medicine	15–17 Oct	A
It's Elettrica!	15–17 Oct	A
NetZero Milan Expo-Summit	20–22 Oct	A
CES Unveiled Milan	21 Oct	M
ICARE – SIAARTI	22–24 Oct	A
Lift Expo Italia	28–30 Oct	B
Viscom Italia	28–29 Oct	A

INTERNATIONAL

FISP / FISST · São Paulo	6–8 Oct	B
Fire Show · São Paulo	6–8 Oct	B

NOVEMBER — 24 events

FIERA MILANO RHO

EICMA	3–8 Nov	A
Bevertech	17–20 Nov	★
Enovitis Business	17–20 Nov	B
SIMEI	17–20 Nov	B
Milano AutoClassica	19–22 Nov	A
Milan Games Week & Cartoomics	27–29 Nov	A

ALLIANZ MiCo

SMAU	3–4 Nov	A
SIRM – Radiology	5–8 Nov	B
Salotto 2026	11–12 Nov	A
Architect@Work Milan	11–12 Nov	B
ISF World Congress	14–17 Nov	A
Big Buyer	16–18 Nov	A
World Business Forum	18–19 Nov	A
Expotraining	18–19 Nov	A
Il Salone dei Pagamenti	24–26 Nov	A
Making Cosmetics & in-Vitality	25–26 Nov	A
SIOT – Orthopaedics	26–28 Nov	A

INTERNATIONAL

CeMAT, PTC, ComVac, Industrial Supply, Heavy Machinery Asia, E-Pack Tech · China	3–6 Nov	A
FIND – Design Fair Asia · Bangkok	26–28 Nov	A

DECEMBER — 4 events

FIERA MILANO RHO

Artigiano in Fiera	5–13 Dec	A

ALLIANZ MiCo

EACVI – Cardiovascular Imaging	3–5 Dec	A
Red Hat Summit Connect	3 Dec	A

INTERNATIONAL

Host Arabia · Riyadh (2nd edition)	7–9 Dec	A

A Annual · B Biennial · M Multi-year · Q Quadrennial · ★ New event

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Thank you

FIERA MILANO

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Sustainability: sustainability@fieramilano.it

Investor Relations
https://investors.fieramilano.it/en
Sustainability
www.fieramilano.it/en/sustainability.html
2026 Exhibition Calendar
www.fieramilano.it/en/calendario.html

UPCOMING CORPORATE EVENTS

12 NOV 2026 — **Equita Investor Lunch** — MILAN

25 NOV 2026 — **Virgilio Mid & Small Cap Conference** — MILAN

1Q 2027 — **New Strategic Plan presentation** — MILAN

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