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KALEON
HERITAGE MANAGEMENT

Periodic disclosure on the Share Buyback Programme

Milan, November 9, 2026 – **Kaleon S.p.A.** (the "Company"), a company controlled by the Borromeo family and specialising in the management and enhancement of significant artistic, natural and museum heritage assets for tourism purposes, listed on Euronext Growth Milan (Ticker: KLN) and Euronext Growth Paris (Ticker: ALKLN), announces, with reference to the ordinary share buyback programme authorised by the Shareholders' Meeting held on 29 April 2026, that it purchased, on the Euronext Growth Milan and Euronext Growth Paris markets, during the period from November 2 to November 6, 2026, a total of 1.006 treasury shares, representing 0,0071% of the Company's share capital, at an average purchase price of Euro 3,8785 per share, for an aggregate consideration of Euro 3.901,75.

The purchases were executed through the authorised intermediary Equita SIM S.p.A., LEI code 815600E3E9BFBC8FAA85.

A daily summary of the purchase transactions carried out on the market is set out below.

Data	N. Azioni Acquistate	Prezzo Medio (€)	Controvalore (€)	Mercato
02/11/2026	304	3,9000	1.185,6000	ALXP
03/11/2026	63	3,8500	242,5500	ALXP
04/11/2026	316	3,8550	1.218,1800	ALXP
05/11/2026	323	3,8867	1.255,4200	ALXP

Pursuant to Article 2(3) of Commission Delegated Regulation (EU) 2016/1052, a detailed breakdown of the purchases of Kaleon ordinary shares (ISIN: IT0005466963) executed during the above-mentioned period, based on the information provided by the intermediary appointed to implement the share buyback programme, is attached hereto.
Following the purchases disclosed above, as of today's date Kaleon holds 23.062 treasury shares, representing 0,1633% of the Company's share capital.

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This press release is available on the Company's website at www.kaleon.com, in the Investor Relations – Price Sensitive Press Releases, and on https://www.emarketstorage.it/en.

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About Kaleon:
Kaleon is the new name of SAG S.r.l., a company founded in 1983 by the Borromeo family, specialising in the management, protection and enhancement of significant artistic, natural and museum heritage. Its innovative business model separates the management of assets from their ownership, fostering a professional approach to business management. At the heart of the company's business is Terre Borromeo, the brand identifying the prestigious cultural and natural sites on Lake Maggiore associated with the Borromeo family: Isola Bella and Isola Madre in the Borromean Gulf, within the Borromean Islands archipelago; Parco Pallavicino in Stresa; Parco del Mottarone, with 500 hectares of woodland extending between Lake Maggiore and Lake Orta; Rocca di Angera, on the Lombardy shore in the province of Varese; the Castelli di Cannero, in the upper Lake Maggiore area, opened to the public on 28 June 2025 following a ten-year restoration project; and Castello di Vogogna, a new asset managed by the Company. With more than 200 employees and over 40 years of experience in tourism, Kaleon is a pioneer in high-quality cultural tourism. Following sustained growth (2015–2024 CAGR: +10%) and over 1 million visitors recorded for the first time in 2023, the company now aims to expand its activities in Italy and abroad, offering authentic and sustainable cultural experiences for future generations.
For more information: https://kaleon.com/

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Data	Ora	N. Azioni Acquistate	Prezzo Medio (€)	Controvalore (€)	Mercato
02/11/2026	14:33:10	304	3,9000	1.185,6000	ALXP
03/11/2026	13:45:49	47	3,8500	180,9500	ALXP
03/11/2026	14:59:34	16	3,8500	61,6000	ALXP
04/11/2026	14:10:31	45	3,8550	173,4750	ALXP
04/11/2026	14:38:25	271	3,8550	1.044,7050	ALXP
05/11/2026	14:03:22	30	3,8550	115,6500	ALXP
05/11/2026	14:52:19	200	3,8900	778,0000	ALXP
05/11/2026	14:52:19	93	3,8900	361,7700	ALXP