

Investor Presentation

Le Eccellenze del Made in Italy

[ECNL:IM]

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October 1, 2026

Aquafil is Market Leader in Nylon

% on 1H 2026 REVENUES

Carpet yarn

- Contract
 - Residential
 - Automotive
- 72%**



Textile yarn

- Apparel
 - Swimwear
 - Sportswear
- 17%**



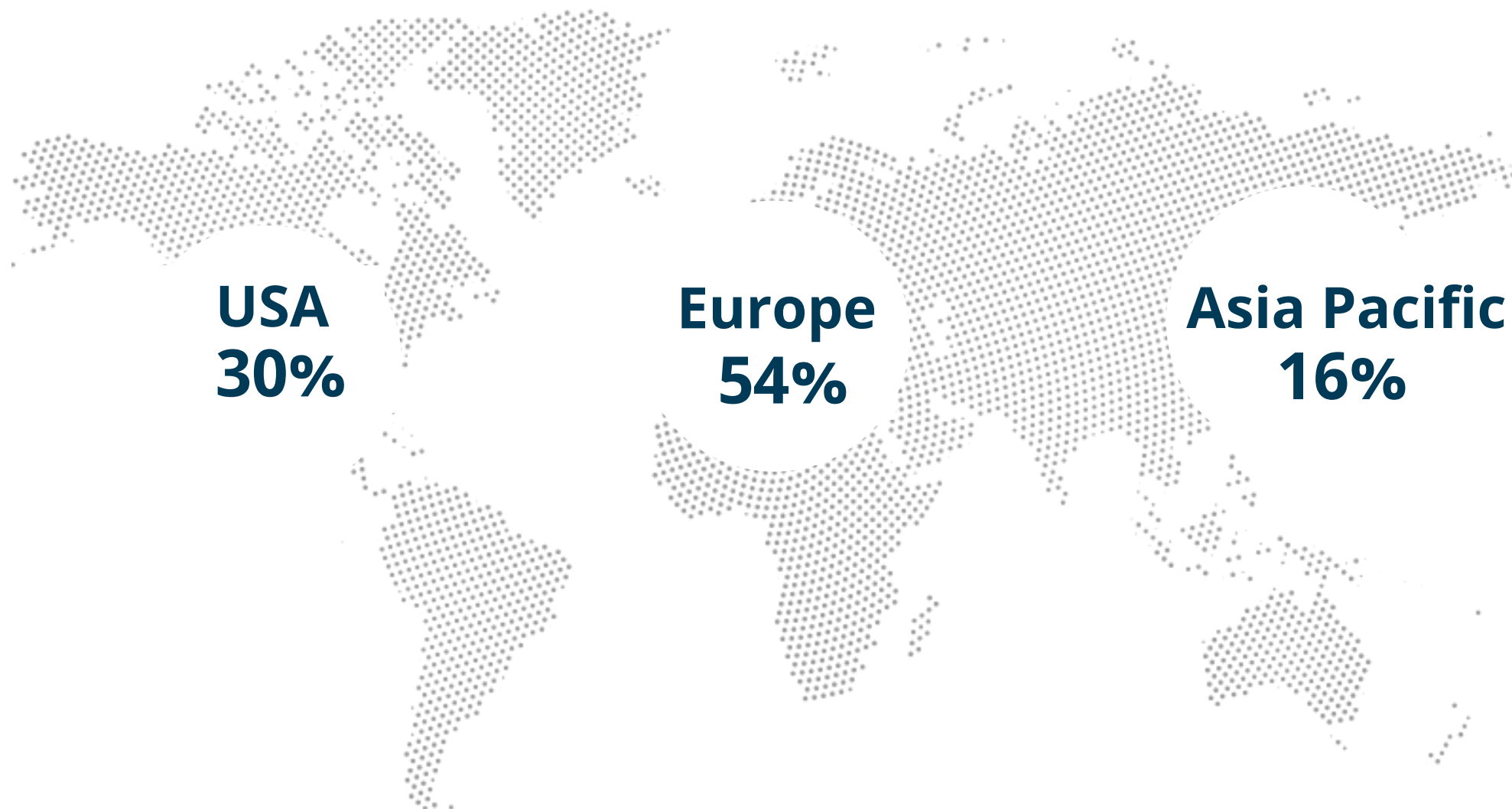
Polymers

- Industrial Molding
 - Extrusion
 - Compounding
- 11%**

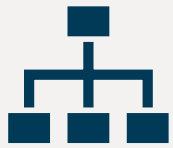


And Market Leader Worldwide

% on 1H 2026 REVENUES



Company Strengths



A successful **Business Model**. Proprietary technology with continuous R&D innovation



Pioneer of Circularity
with the ECONYL®
Regeneration System

**60% of fiber turnover
in 1H26**



Glocal
A Global Company
with
local productions

The Group is present
in **11 countries**

Focus on R&D and innovation

In 2025, we invested €7.2 million, representing 1.4% of Group revenues, in R&D

Ecodesign projects (e.g. Born Regenerated to be Regenerable (R2R), CISUFLO , circular fishing nets)
Special spinning technologies (i.e. One Step Technology)
New technology for recycling multi fiber fabrics
Application of ECONYL® in 3D printing industry and cast nylon
Separation of multilayer carpets and circularity of individual components
Digitalization: AI, predictive modelling and automation
Next-generation “ bio caprolactam ”
Valorization and recovery of raw materials from our waste (wastewater and depoly waste)
PET chemical recycling with demo-scale plant completed
Collaboration for defining the international standardization (EN and ISO) in the fields of circularity, ecodesign, sustainability in the textile, fishing nets and accessories sectors.

The ECONYL® Regeneration System

Infinitely Recyclable, Endless Possibilities

100% regenerated from pre- and post-consumer nylon waste.

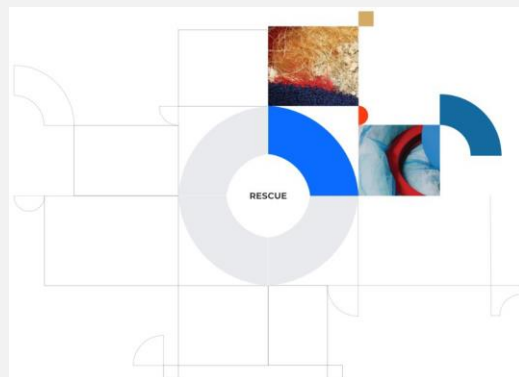
100% regenerable nylon.

Unique proprietary technology.

Same quality and performance as standard nylon without using new resources.

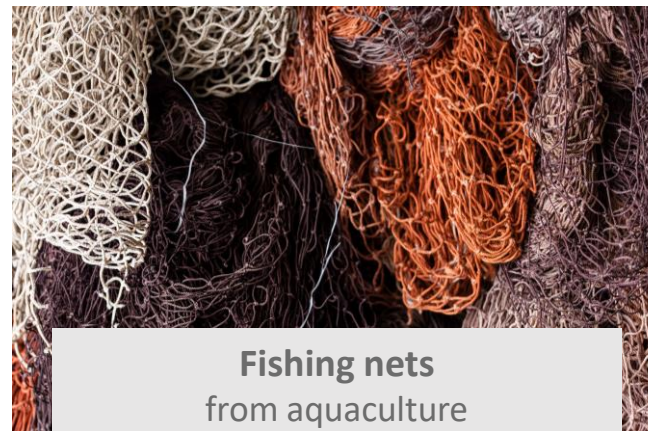


01 Rescue

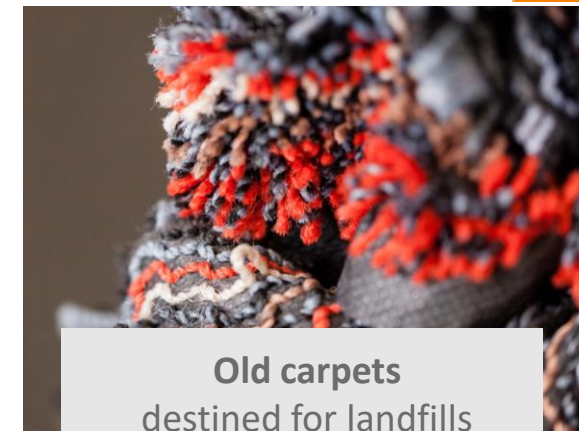


The ECONYL® Regeneration System starts with rescuing waste otherwise polluting the Earth, like **fishing nets, fabric scraps, carpet flooring and industrial plastic** all over the world.

That waste is then sorted and cleaned to recover all the nylon possible.



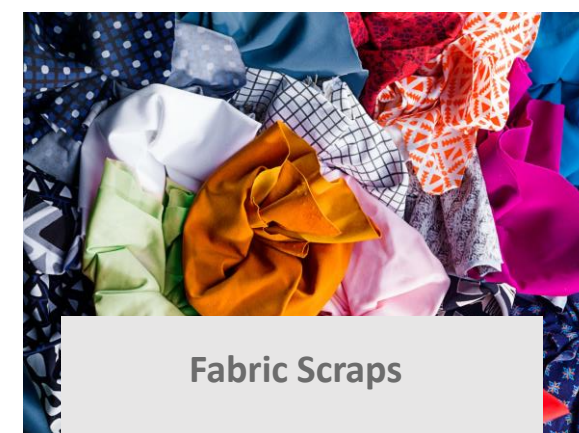
Fishing nets
from aquaculture
and from
the oceans
POST-CONSUMER



Old carpets
destined for landfills
POST-CONSUMER



Plastic Components
PRE-CONSUMER



Fabric Scraps
PRE and POST-CONSUMER

04

Reimagine

Designers use **ECONYL® nylon** to create new products without ever having to tap new resources. And that nylon has the potential to be recycled infinitely, without ever losing its quality.



03

Remake

ECONYL® nylon is processed into **yarns and polymers** for the automotive, fashion, furniture and interior industries.

01

Rescue

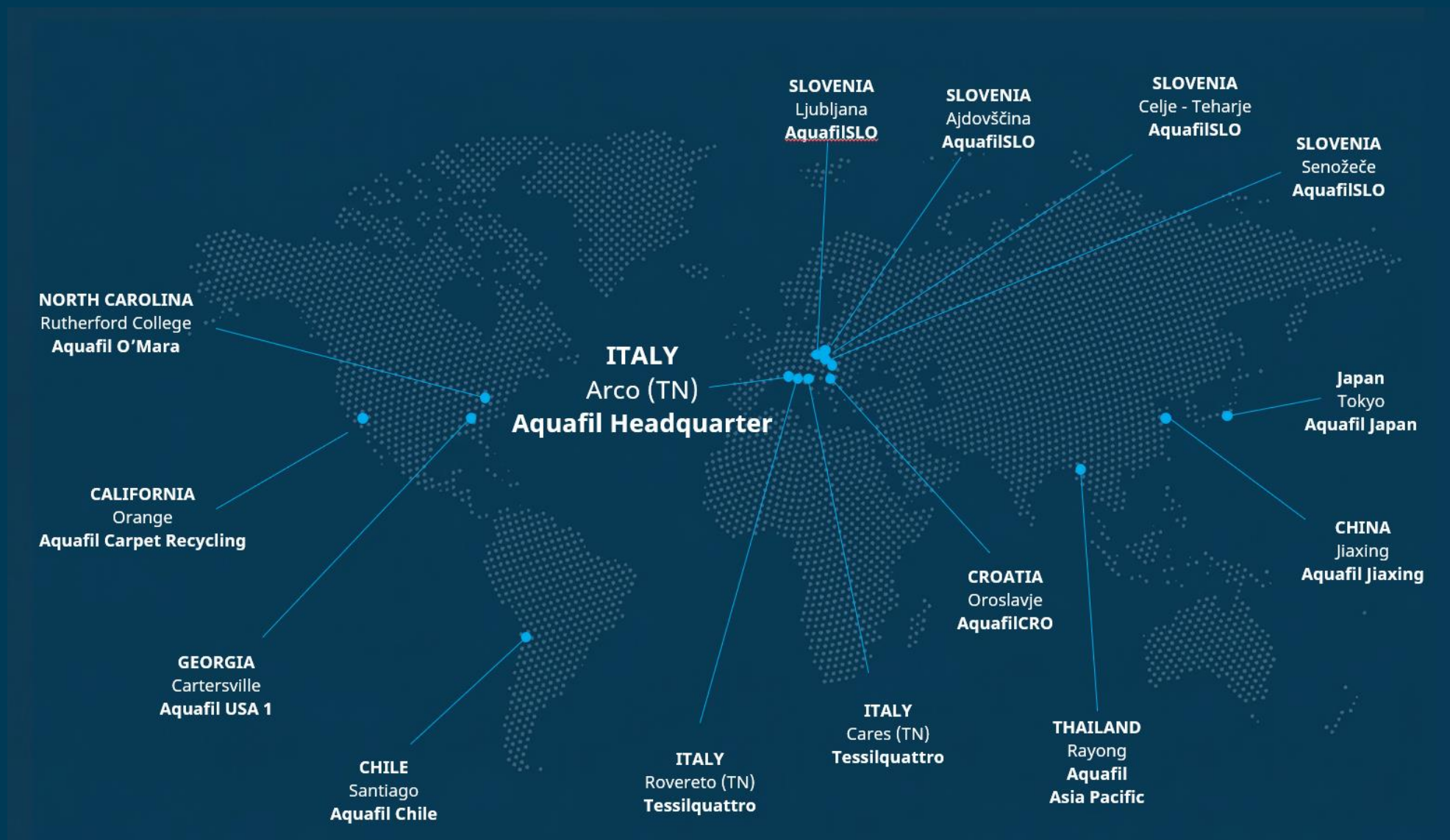
02

Regenerate

Through a radical regeneration and purification process, the nylon waste is recycled right back to its original purity. That means **ECONYL® nylon** is exactly the same as fossil-based nylon.

Global and flexible footprint

allowing higher proximity to the clients, efficient logistic platform, diversified currency exposures, shorter delivery time, lower production costs and lower exposure to import duties and tariffs



Key figures

1H 2026



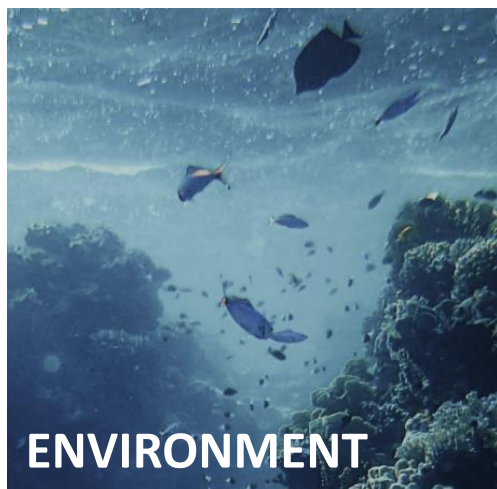
EBITDA: 40.6 €/mln (+5.7% vs 1H25)

€ 269.5 Million of Revenues

60,2% ECONYL® fiber turnover

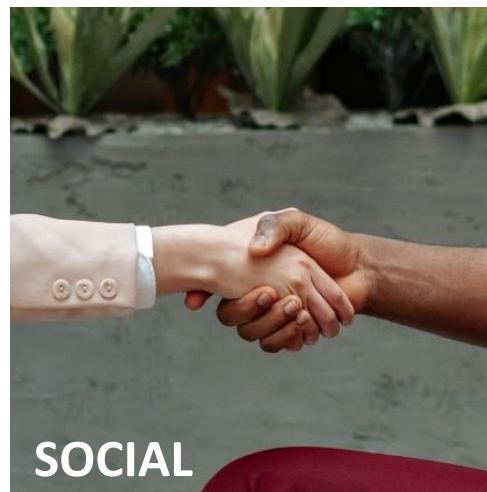
Net Debt: 196.9€/mln as of June 30, 2026

Our Top ESG Achievements



ENVIRONMENT

- Generate **60%** of our fibers revenues from **ECONYL®** and other regenerated fibers;
- **Reuse** of approximately 50% of **pallets** (BCF EMEA Area);
- The purchase of **100% renewable electricity**;
- **Climate Risk and Vulnerability Assessment** extended to **all Group sites**
- New collaborations with clients on **R2R projects**.



SOCIAL

- **Training for more than 50%** of employees on **diversity-related topics**;
- Almost **600 hours of corporate volunteering** in Italy;
- Creation and launch of **professional development paths** for identified talent within the Group.



GOVERNANCE

- **Platinum medal** according to **EcoVadis** rating;
- **92% of workforce** covered by **ISO 14:001** certifications;
- The **monitoring** and preliminary **assessment** of **key suppliers** along the supply chain via the **EcoVadis** project.

Our Top ESG Achievements



Platinum Medal
according to
EcoVadis

and

**Industry top
rated** according
to **Sustainalytics**
ESG Risk Rating

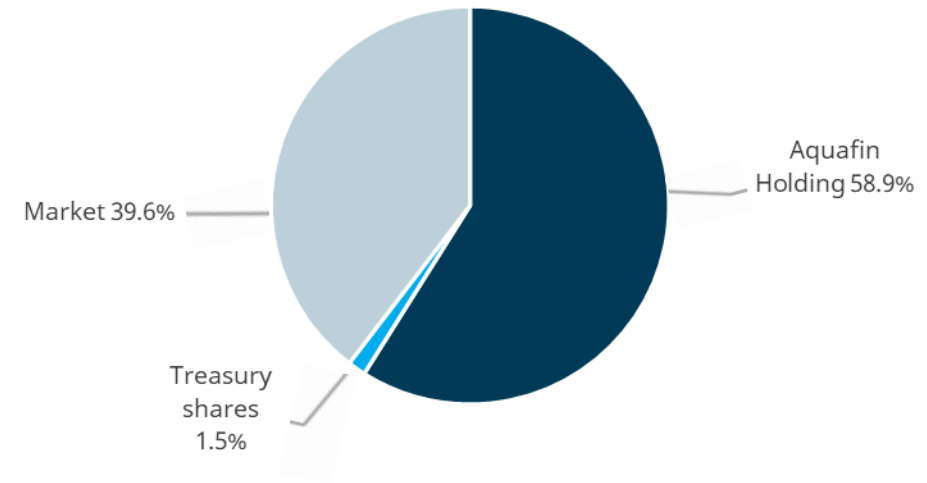


Ownership Structure

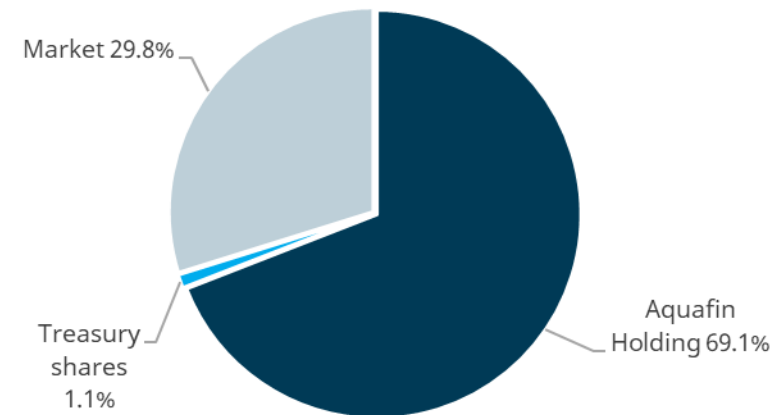
The capital is structured with 2 type of shares:

- a) **Ordinary shares** (No. 73,172,206);
- b) **Class B shares**: dedicated to Bonazzi's family with the same economic right of the ordinary shares, with 3 voting rights per share (No. 14,364,028).

Ownership Structure by shares



Ownership Structure by Voting Rights



Corporate Governance

- (1) Director who has declared that he satisfies the independence requirements pursuant to Articles 147-ter, paragraph 4 of the Consolidating Law on Finance, as well as Article 3 of the Code of Self-Governance;
- (2) Member and President of Audit, Risk and Sustainability Committee;
- (3) Member of Audit, Risk and Sustainability Committee;
- (4) Member and President of Appointment and Remuneration Committee;
- (5) Member of Appointment and Remuneration Committee.

Chiara Mio
Chair (1) (3)



Giulio Bonazzi
CEO



Stefano Loro
Director



Franco Rossi
Director



Silvana Bonazzi
Director



Francesco Bonazzi
Director



Roberto Siagri
Director (1) (3) (4)



Patrizia Riva
Director (1) (2) (5)



Lorena Ponti
Director (1) (5)



Financial results and expectations

Key Messages

1H 2026



**FURTHER
MARGIN EXPANSION**



**SOLID CASH GENERATION
DRIVING NFP REDUCTION**



**FIXED COST REDUCTION
CONFIRMED**

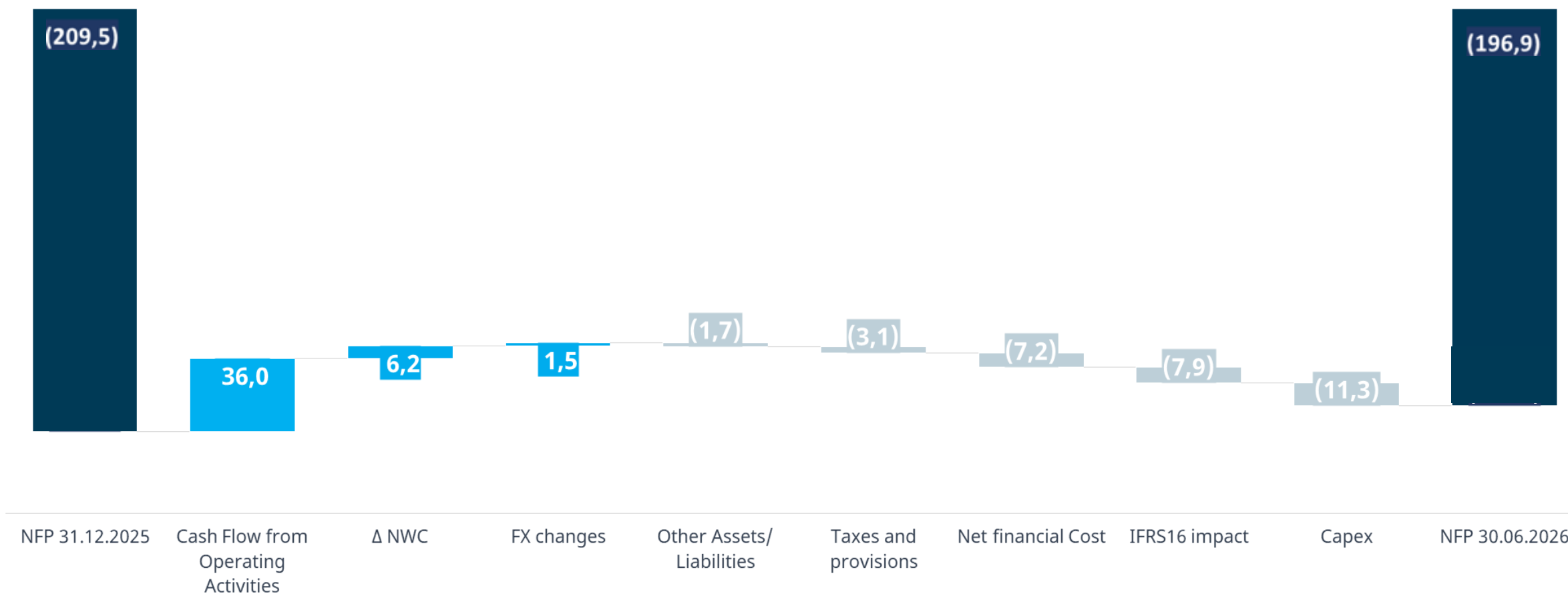


**STRONG INCREASE IN RAW MATERIAL
AND TRANSPORTATION COSTS IN Q2,
WITH PASS-THROUGH TO SELLING
PRICES IN Q3**

Financial Results

	Revenues			EBITDA			Net Result			NFP		
	2025	2026	Δ%	2025	2026	Δ%	2025	2026	Δ%	31.12.25	30.06.26	Δ%
1H	281,2	269,5	(4,2)%	38,4	40,6	5,7 %	2,2	3,4	51,0 %	209,5	196,9	(6,0)%
% on Revenues				13,6 %	15,0 %		0,8 %	1,2 %				
2Q	137,1	135,7	(1,0)%	21,3	20,7	(2,5)%	1,8	2,1	19,2 %			
% on Revenues				15,5 %	15,3 %		1,3 %	1,6 %				
	Lower mainly due to different mix and sales prices ECONYL® products 60,2% of Fiber Revenues			Higher to 1H 2025 Mainly due to efficiencies and cost containment actions			Higher to 1H 2025 Mainly due to EBITDA increase and lower D&A			Lower vs Dec. 25 NFP/EBITDA LTM x2,64 on 30th June 2026 x2,89 on 31st December 2025		

Financial Results | Net Financial Position (Net Debt) evolution €/mIn.





Annex

Annex - Disclaimer

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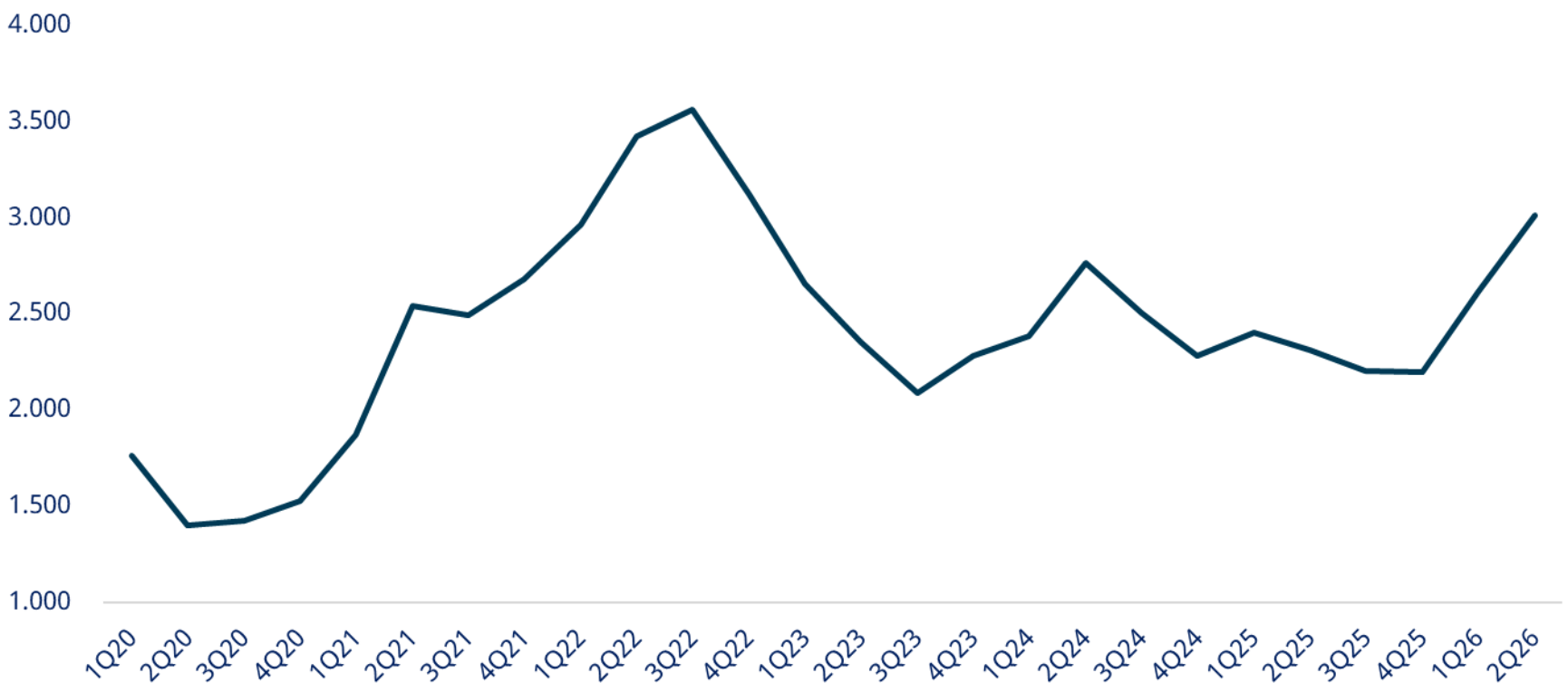
The reader should, however, consult any further disclosure Aquafil may make in documents it files with the Italian Securities and Exchange Commission and with the Italian Stock Exchange.

Annex - Definitions

«FIRST GRADE REVENUES»	“First grade revenues” are revenues generated by the sale of fibers and polymers, gross of any adjustments (for example, discounts and allowances), but excluding revenues generated by “non-first grade products”, revenues generated by Aquafil Engineering GmbH and “other revenues”. On the basis of the 2019 figures, these revenues accounted for more than 95% of the Group’s consolidated revenues
EBITDA	This is an alternative performance indicator not defined under IFRS but used by company management to monitor and assess the operating performance as not impacted by the effects of differing criteria in determining taxable income, the amount and types of capital employed, in addition to the amortisation and depreciation policies. This indicator is defined by the Aquafil Group as the net result for the year adjusted by the following components: income taxes, investment income and charges, amortisation, depreciation and write-downs of tangible and intangible assets, provisions and write-downs, financial income and charges, costs/income related to non-core transactions.
Net Financial Position (NFP or Net Debt)	On April 29, 2021, Consob issued “Warning Notice No. 5/21” (<i>Richiamo di attenzione n. 5/21</i>), stating that the new “ESMA Guidelines” of March 4, 2021 replaced, effective from May 5, 2021, the previous Consob communications on the matter. Guideline No. 39 requires that financial statement disclosure includes the following definition of net financial debt A. Liquidity B. Cash and cash equivalent C. Other current financial assets D. Liquidity (A+B+C) E. Current financial debt (including debt instruments but excluding the current portion of non-current financial debt) F. Current portion of non-current financial debt G. Current financial debt (E + F) H. Net current financial debt (G - D) I. Non-current financial debt (excluding current portion and debt instruments) J. Debt instruments K. Trade payables and other non-current payables L. Non-current financial debt (I + J + K) M. Total financial debt (H + L)

Annex - Sector Data – Caprolactam price evolution

€/ton



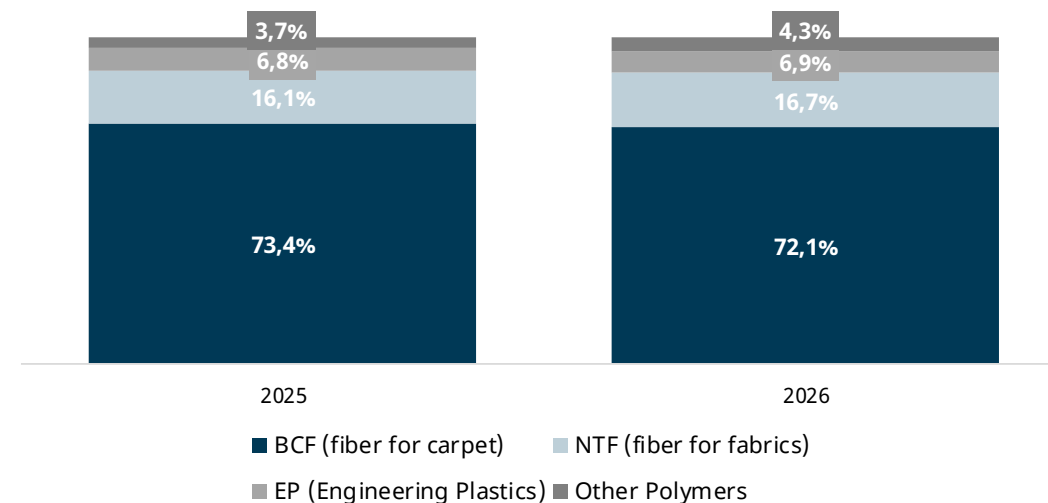
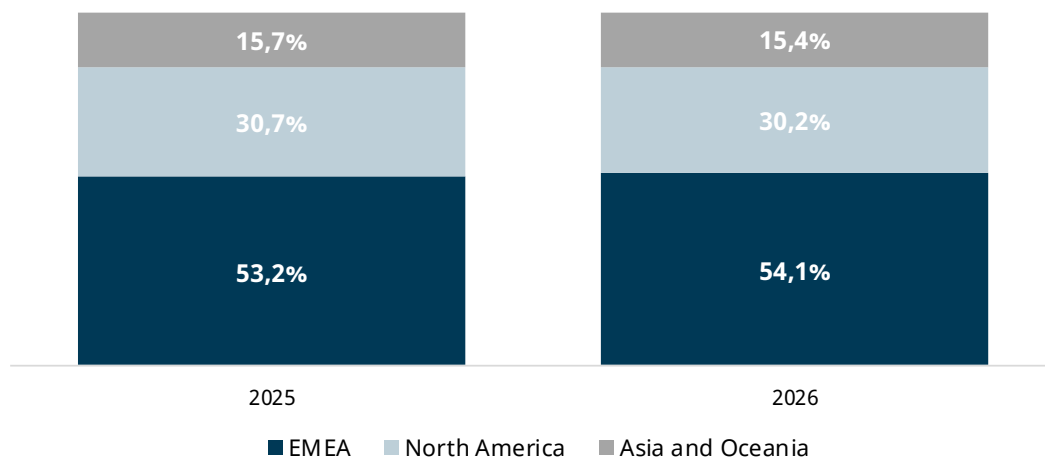
Source: Tecnon OrbiChem, a ResourceWise company

Annex - Consolidated Income Statement

CONSOLIDATED INCOME STATEMENT (Euro thousands)	Half Year 2025	Half Year 2026	Second quarter 2025	Second quarter 2026
Revenues	281.158	269.479	137.147	135.728
<i>of which related parties</i>	6	5	(0)	0
Other revenues and income	6.249	3.843	3.380	2.038
<i>of which related parties</i>	172	179	85	87
Total revenues and other revenues and income	287.407	273.322	140.527	137.767
Cost of raw materials and changes to inventories	(121.356)	(116.010)	(56.752)	(58.058)
<i>of which related parties</i>	(0)	(0)	0	0
Service costs and rents, leases and similar costs	(68.164)	(61.888)	(33.324)	(31.640)
<i>of which related parties</i>	(326)	(259)	(157)	(117)
Personnel costs	(64.367)	(59.613)	(32.582)	(29.530)
<i>of which related parties</i>	0	(0)	(0)	(0)
Other costs and operating charges	(1.612)	(1.543)	(983)	(790)
<i>of which related parties</i>	(35)	(35)	(17)	(17)
Amortisation and depreciation	(25.346)	(22.462)	(12.434)	(11.160)
Write-down of fixed assets	(1.982)	(403)	(1.982)	(402)
Provisions and write downs/ (releases)	(1.494)	(30)	(1.386)	(18)
Increase in internal work capitalised	2.137	1.769	1.263	923
EBIT	5.223	13.142	2.347	7.094
Investment income/ charges	78	272	78	272
<i>of which related parties</i>	78	272	78	272
Financial income	606	1.194	304	501
<i>of which related parties</i>	2	2	1	1
Financial charges	(7.895)	(8.414)	(3.839)	(4.221)
<i>of which related parties</i>	(117)	(59)	(49)	(40)
Exchange gains/ (losses)	4.484	(2.894)	2.557	(1.603)
Profit/(loss) before taxes	2.495	3.300	1.447	2.042
Income taxes	(272)	58	349	98
Profit/(loss) for the period	2.224	3.358	1.796	2.140
Minority interest profit/ (loss)	(0)	0	0	0
Group Net Profit/(loss)	2.224	3.358	1.796	2.140

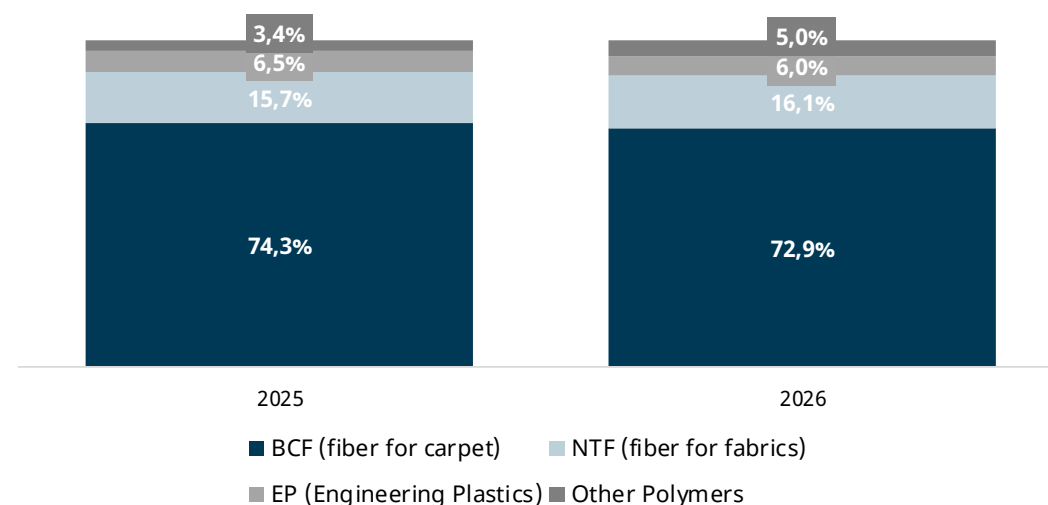
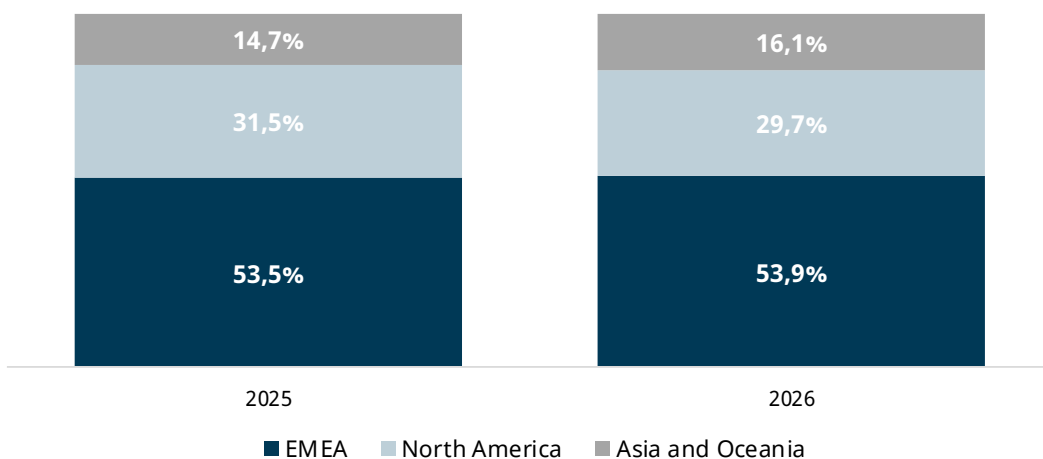
Annex - Consolidated Income Statement – Revenues 1H

1H	BCF (fiber for carpet)				NTF (fiber for fabrics)				EP (Engineering Plastics)				Other Polymers				TOTAL					
€/mln	2025	2026	Δ	Δ%	2025	2026	Δ	Δ%	2025	2026	Δ	Δ%	2025	2026	Δ	Δ%	2025	2026	Δ	Δ%	%25	%26
EMEA	93,1	88,2	(4,9)	(5,2)%	31,2	31,7	0,5	1,7 %	17,9	17,4	(0,6)	(3,2)%	7,5	8,5	1,0	13,4 %	149,6	145,7	(3,9)	(2,6)%	53,2%	54,1%
North America	71,3	66,2	(5,1)	(7,1)%	11,8	11,7	(0,1)	(1,0)%	0,5	0,3	(0,2)	(43,0)%	2,8	3,2	0,4	13,1 %	86,4	81,4	(5,0)	(5,8)%	30,7%	30,2%
Asia and Oceania	41,7	39,3	(2,4)	(5,6)%	1,6	1,2	(0,4)	(26,0)%	0,8	0,9	0,1	11,5 %	0,0	0,0	(0,0)	N.A.	44,1	41,4	(2,7)	(6,1)%	15,7%	15,4%
RoW	0,4	0,6	0,2	53,1 %	0,6	0,4	(0,2)	(37,0)%			0,0	N.A.			0,0	N.A.	1,0	1,0	0,0	0,2 %	0,4%	0,4%
TOTAL	206,5	194,4	(12,1)	(5,8)%	45,2	44,9	(0,2)	(0,5)%	19,2	18,5	(0,7)	(3,5)%	10,3	11,7	1,4	13,3 %	281,2	269,5	(11,6)	(4,1)%	100,0%	100,0%
% Tot	73,4%	72,1%			16,1%	16,7%			6,8%	6,9%			3,7%	4,3%			100%	100%				



Annex - Consolidated Income Statement – Revenues 2Q

2Q	BCF (fiber for carpet)				NTF (fiber for fabrics)				EP (Engineering Plastics)				Other Polymers				TOTAL					
€/mIn	2025	2026	Δ	Δ%	2025	2026	Δ	Δ%	2025	2026	Δ	Δ%	2025	2026	Δ	Δ%	2025	2026	Δ	Δ%	%25	%26
EMEA	47,1	45,3	(1,9)	(4,0)%	14,8	15,7	0,9	6,1 %	8,1	7,4	(0,7)	(8,9)%	3,4	4,8	1,5	43,4 %	73,4	73,2	(0,2)	(0,3)%	53,5%	53,9%
North America	36,0	32,9	(3,2)	(8,8)%	5,7	5,5	(0,2)	(3,9)%	0,2	0,1	(0,1)	N.A.	1,3	1,9	0,6	45,0 %	43,2	40,3	(2,9)	(6,7)%	31,5%	29,7%
Asia and Oceania	18,7	20,7	2,0	10,5 %	0,9	0,5	(0,3)	(39,2)%	0,6	0,7	0,1	13,9 %	0,0	0,0	0,0	5,1 %	20,2	21,9	1,7	8,4 %	14,7%	16,1%
RoW	0,1	0,2	0,2	272,3 %	0,2	0,1	(0,1)	(36,4)%	0,0	0,0	0,0	N.A.	0,0	0,0	0,0	N.A.	0,3	0,4	0,1	31,8 %	0,2%	0,3%
TOTAL	101,9	99,0	(2,9)	(2,8)%	21,6	21,8	0,2	1,1 %	9,0	8,2	(0,8)	(8,6)%	4,7	6,8	2,1	43,8 %	137,1	135,8	(1,4)	(1,0)%	100,0%	100,0%
% Tot	74,3%	72,9%			7,7%	8,1%			3,2%	3,0%			1,7%	2,5%			100%	100%				



Annex - EBITDA and Adjusted Operating Results

Reconciliation from Profit/(loss) for the period EBITDA (€/000)	Half Year 2025	Half Year 2026	Second quarter 2025	Second quarter 2026
Profit/(loss) for the period	2.224	3.358	1.796	2.140
Income taxes	272	(58)	(349)	(98)
Investment income and charges	(78)	(272)	(78)	(272)
Amortisation and depreciation	25.346	22.462	12.434	11.160
Write-down of fixed assets	1.982	403	1.982	402
Provisions and write downs/(releases)	1.494	30	1.386	18
Financial items (*)	4.139	11.544	1.619	6.145
Costs/Income related to non-core transactions (**)	2.996	3.085	2.478	1.240
EBITDA	38.373	40.552	21.268	20.735
Revenues	281.158	269.479	137.147	135.728
EBITDA margin	13,6%	15,0%	15,5%	15,3%

Reconciliation from Profit/(loss) for the period to EBIT Adjusted (€/000)	Half Year 2025	Half Year 2026	Secondo trimestre 2025	Secondo trimestre 2026
EBITDA	38.373	40.552	21.268	20.735
Amortisation, depreciation and write-downs	(27.328)	(22.865)	(14.415)	(11.562)
(Provisions and write downs)/releases	(1.494)	(30)	(1.386)	(18)
Adjusted EBIT	9.552	17.657	5.466	9.154
Revenues	281.158	269.479	137.147	135.728
Adjusted EBIT margin	3,4%	6,6%	4,0%	6,7%

(*) Comprises: in H1 2026 (i) Financial income of Euro 1.2 million, (ii) Financial charges of Euro 8.4 million, (iii) Net exchange losses of Euro 2.9 million, and (iv) Cash discounts granted to customers totaling Euro 1.4 million.

(**) These primarily include: in the first half of 2026, charges related to the reorganization of Aquafil Carpet Recycling #1 totaling Euro (1.9) million, as reported in the previous section "Significant events in the first half of 2026" and costs related to employee mobility of Euro (0.6) million, costs associated with the Group's expansion of Euro 0.1 million , and tax and administrative consulting fees of Euro 0.2 million, the latter relating to specialized support within the cost-containment project undertaken during the previous fiscal year.

Annex - Consolidated Balance Sheet (1/2)

CONSOLIDATED BALANCE SHEET	December 31	June 30
€/000	2025	2026
Intangible assets	12.009	10.090
Goodwill	14.237	14.655
Property, plant & equipment	197.714	199.080
Financial assets	907	1.194
<i>of which related parties</i>	222	313
Investments valued at equity	1.113	1.113
Other assets	137	129
Deferred tax assets	30.511	33.105
Total non-current assets	256.628	259.366
Inventories	172.754	182.958
Trade receivables	19.973	28.397
<i>of which related parties</i>	147	255
Financial assets	2.262	8.155
<i>of which related parties</i>	35	34
Tax receivables	940	1.108
Other assets	7.540	10.356
<i>of which related parties</i>	325	702
Cash and cash equivalents	165.548	155.875
Total current assets	369.017	386.849
Total assets	625.645	646.215

Annex - Consolidated Balance Sheet (2/2)

CONSOLIDATED BALANCE SHEET	December 31	June 30
€/000	2025	2026
Share capital	53.354	53.354
Reserves	82.598	87.257
Group net result	-4.694	3.358
Group shareholders' equity	131.258	143.969
Minority interest shareholders' equity	0	0
Minority interest net profit	0	0
Total consolidated shareholders' equity	131.258	143.969
Employee benefits	4.262	4.039
Financial liabilities	282.405	260.212
<i>of which related parties</i>	<i>1.449</i>	<i>1.156</i>
Provisions for risks and charges	2.529	2.293
Deferred tax liabilities	9.630	10.050
Other liabilities	1.565	1.458
Total non-current liabilities	300.391	278.052
Financial liabilities	94.913	100.749
<i>of which related parties</i>	<i>2.102</i>	<i>2.075</i>
Current tax payables	1.083	1.637
Trade payables	77.443	100.324
<i>of which related parties</i>	<i>220</i>	<i>29</i>
Other liabilities	20.557	21.484
Total current liabilities	193.996	224.194
Total shareholders' equity & liabilities	625.645	646.215

Annex - Consolidated Cash Flow Statement (1/2)

CONSOLIDATED CASH FLOW STATEMENT	June 30	June 30
(Euro thousands)	2025	2026
<i>Operating activities</i>		
Profit/(loss) for the period	2.224	3.358
<i>of which related parties:</i>	(220)	106
Income taxes	272	(58)
Investment income and charges	(78)	(272)
<i>of which related parties:</i>	(78)	(272)
Financial income	(606)	(1.194)
<i>of which related parties:</i>	(2)	(2)
Financial charges	7.895	8.414
<i>of which related parties:</i>	117	59
Exchange gains/(losses)	(4.484)	2.894
Asset disposal (gains)/losses	(94)	(9)
Provisions and write-downs	1.494	30
Amortisation, depreciation & write-downs of tangible/intangible assets	27.328	22.865
<i>Cash flow from operating activities before working capital changes</i>	33.950	36.028
Decrease/(Increase) in inventories	2.284	(7.677)
Decrease/(Increase) in trade receivables	(12.812)	(7.757)
<i>of which related parties:</i>	(103)	(108)
Increase/(Decrease) in trade payables	(4.911)	21.651
<i>of which related parties:</i>	(147)	(191)
Changes to assets and liabilities	262	(1.705)
<i>of which related parties:</i>	0	(377)
Post-employment benefits	(114)	(211)
Other provisions	(193)	(288)
<i>Income taxes (Paid)/Reimbursed</i>	(1.194)	(2.348)
<i>Net financial charges</i>	(7.074)	(7.238)
TOTAL OPERATING CASH FLOW	10.200	30.455

Annex - Consolidated Cash Flow Statement (2/2)

CONSOLIDATED CASH FLOW STATEMENT (Euro thousands)	June 30 2025	June 30 2026
<i>Investing activities</i>		
Investments in tangible assets	(10.218)	(10.404)
Disposal of tangible assets	289	238
Investments in intangible assets	(1.407)	(1.385)
Disposal of intangible assets		
Reclassifications materials	95	
Dividends received	78	272
<i>of which related parties:</i>	78	272
Investments in financial assets		
TOTAL CASH FLOW FROM INVESTING ACTIVITIES	(11.162)	(11.279)
<i>Changes in shareholders' equity</i>		
Other changes in Net Equity	(15)	
<i>Financing activities</i>		
Drawdown non-current bank loans and borrowings	36.167	21.072
Repayment of bank loans and other non-current loans	(37.947)	(35.680)
Reimbursement of bond loan	(5.876)	(5.793)
Derivatives		
Other financial assets/liabilities	(370)	(5.753)
<i>of which related parties:</i>		(99)
Net change in payables for RoU	(5.011)	(4.114)
<i>of which related parties:</i>	(1.878)	(329)
TOTAL CASH FLOW FROM FINANCING ACTIVITIES	(13.052)	(30.268)
TOTAL CASH FLOWS	(14.014)	(11.092)
TRANSLATION RESERVE	(3.575)	1.419
NET CASH FLOW IN THE YEAR	(17.589)	(9.673)

Annex - Net Financial Position (Net Debt)

NET FINANCIAL DEBT (Euro thousands)	December 31 2025	June 30 2026
A. Liquidity	165.548	155.875
B. Cash and cash equivalents		
C. Other current financial assets	2.262	8.155
D. Liquidity (A) + (B) + (C)	167.810	164.030
E. Current financial debt (including debt instruments but excluding the current portion of non-current financial	(2.755)	(1.478)
F. Current portion of non-current financial debt	(92.158)	(99.271)
G. Current financial debt (E + F)	(94.913)	(100.749)
H. Net current financial debt (G - D)	72.897	63.281
I. Non-current financial debt (excluding current portion and debt instruments)	(200.835)	(184.380)
J. Debt instruments	(81.572)	(75.831)
K. Trade payables and other non-current payables		
L. Non-current debt (I+J+K)	(282.407)	(260.212)
M. Total financial debt (H+L)	(209.510)	(196.931)

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