Informazione Regolamentata n. 20350-101-2026	Data/Ora Inizio Diffusione 7 Settembre 2026 18:00:13	Euronext Growth Milan

Societa'	:	KALEON
Utenza - referente	:	KALEONESTN01 - Pedrazzini Alessandro
Tipologia	:	2.4
Data/Ora Ricezione	:	7 Settembre 2026 18:00:13
Data/Ora Inizio Diffusione	:	7 Settembre 2026 18:00:13
Oggetto	:	Notice on the treasury shares buy-back plan. Period: August 31 - September 4, 2026

Testo del comunicato

Vedi allegato

Periodic disclosure on the Share Buyback Programme

Milan, September 7, 2026 – **Kaleon S.p.A.** (the "Company"), a company controlled by the Borromeo family and specialising in the management and enhancement of significant artistic, natural and museum heritage assets for tourism purposes, listed on Euronext Growth Milan (Ticker: KLN) and Euronext Growth Paris (Ticker: ALKLN), announces, with reference to the ordinary share buyback programme authorised by the Shareholders' Meeting held on 29 April 2026, that it purchased, on the Euronext Growth Milan and Euronext Growth Paris markets, during the period from August 31 to September 4, 2026, a total of 1410 treasury shares, representing 0,0100% of the Company's share capital, at an average purchase price of Euro 3,9341 per share, for an aggregate consideration of Euro 5.547,04.

The purchases were executed through the authorised intermediary Equita SIM S.p.A., LEI code 815600E3E9BFBC8FAA85.

A daily summary of the purchase transactions carried out on the market is set out below.

Date	No. of Shares Purchased	Average Price (€)	Total Consideration (€)	Market
02/09/2026	**395**	**3,9350**	**1.554,3250**	**EXGM**
03/09/2026	**402**	**4,0000**	**1.608,0000**	**EXGM**
03/09/2026	**270**	**3,9350**	**1.062,4500**	**ALXP**
04/09/2026	**343**	**3,8550**	**1.322,2650**	**ALXP**

Pursuant to Article 2(3) of Commission Delegated Regulation (EU) 2016/1052, a detailed breakdown of the purchases of Kaleon ordinary shares (ISIN: IT0005466963) executed during the above-mentioned period, based on the information provided by the intermediary appointed to implement the share buyback programme, is attached hereto.
Following the purchases disclosed above, as of today's date Kaleon holds 6110 treasury shares, representing 0,0433% of the Company's share capital.

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This press release is available on the Company's website at www.kaleon.com, in the Investor Relations – Price Sensitive Press Releases, and on https://www.emarketstorage.it/en.

Kaleon S.p.A.
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REA Milano n. 1132883

KALEON
HERITAGE MANAGEMENT

About Kaleon:

Kaleon is the new name of SAG S.r.l., a company founded in 1983 by the Borromeo family, specialising in the management, protection, and enhancement of major artistic, natural, and museum heritage assets. Its business model is innovative, separating asset ownership from asset management, thereby promoting an entrepreneurial approach to operations. The Company's core business, Terre Borromeo, is the brand that identifies the prestigious cultural and natural sites on Lake Maggiore linked to the Borromeo family, such as Isola Bella and Isola Madre in the Borromean Islands archipelago, the Pallavicino Park in Stresa, the Mottarone Park, with 500 hectares of woodland area extending between Lake Maggiore and Lake Orta, the Rocca di Angera on the Lombardy side in the province of Varese, and the Cannero Castles in Upper Verbano, opened to the public on 28 June 2025 after a ten-year restoration project. With 225 employees and over 40 years of experience in the tourism sector, Kaleon positions itself as a pioneer in high-quality cultural tourism. In 2023, Kaleon welcomed more than one million visitors. In 2025, the Company reported revenues of €23.2 million, with an EBITDA margin of 26.3%. Following steady growth (CAGR 2015 – 2024: +10%), the Company now aims to expand its activities in Italy and internationally, offering authentic and sustainable cultural experiences for future generations. For more information: https://kaleon.com/

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Date	Time	No. of Shares Purchased	Average Purchase Price (€)	Total Consideration (€)	Market
02/09/2026	13:13:41	395	3,9350	1.554,3250	EXGM
03/09/2026	14:09:34	44	3,9350	173,1400	ALXP
03/09/2026	16:16:17	137	3,9350	539,0950	ALXP
03/09/2026	17:05:16	50	3,9350	196,7500	ALXP
03/09/2026	17:28:11	39	3,9350	153,4650	ALXP
03/09/2026	17:28:10	148	4,0000	592,0000	EXGM
03/09/2026	17:28:10	254	4,0000	1.016,0000	EXGM
04/09/2026	16:19:35	343	3,8550	1.322,2650	ALXP

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