INTERIM CONDENSED CONSOLIDATED FINANCIAL STATEMENTS AS AT 30 JUNE 2026
(Translation from the original Italian text)

JOINT-STOCK COMPANY - SHARE CAPITAL EURO 62,461,355.84
COMPANY REGISTER OF MILAN MONZA-BRIANZA LODI AND TAX CODE 00607460201
COMPANY SUBJECT TO THE DIRECTION AND COORDINATION OF CIR S.p.A.
REGISTERED OFFICE: 20121 MILAN (ITALY), VIA CIOVASSINO, 1 - PHONE 02.467501
OFFICES: 78280 GUYANCOURT (FRANCE), IMMEUBLE DE RENAISSANCE, AVENUE CLAUDE MONET 1
TEL. 0033 01 61374300
WEBSITE: WWW.SOGEFIGROUP.COM

CONTENTS

CORPORATE BODIES	page	3
BOARD OF DIRECTORS' REPORT ON OPERATIONS OF THE SOGEFI GROUP IN THE FIRST HALF YEAR OF 2026 (INTERIM REPORT ON OPERATIONS)	page	4
SOGEFI GROUP HALF-YEAR CONDENSED CONSOLIDATED FINANCIAL STATEMENTS AS AT 30 June 2026		
- Consolidated Financial Statements	page	18
- Explanatory and supplementary notes to the Consolidated Financial Statements	page	24
- Group companies: List of Group companies as of 30 June 2026	page	82
CERTIFICATION OF HALF-YEAR CONDENSED CONSOLIDATED FINANCIAL STATEMENTS PURSUANT TO ART. 81-TER OF CONSOB REGULATION NO. 11971/99 OF 14 MAY 1999 AND SUBSEQUENT AMENDMENTS AND ADDITIONS	page	85
REPORT OF THE INDEPENDENT AUDITORS	page	86

CORPORATE BODIES

Honorary Chair CARLO DE BENEDETTI

BOARD OF DIRECTORS

Executive Chairperson MONICA MONDARDINI

Directors PATRIZIA ARIENTI (2) - (3)
MAHA DAOUDI (2)
RODOLFO DE BENEDETTI
MAURO MELIS (1) - (2) - (4)
RAFFAELLA PALLAVICINI (3)
MASSIMILIANO PICARDI (1) - (3)
CHRISTIAN STREIFF (1)
MARCO DE BENEDETTI

Secretary to the Board NICCOLO' MORESCHINI

BOARD OF AUDITORS

Chairperson DANIELA DELFRATE

Acting Auditors GAETANO REBECCHINI
RITA ROLLI

Alternate Auditors FRANCO ALDO ABBATE
ANNA MARIA ALLIEVI
LUIGI BORRÈ

INDEPENDENT AUDITORS

EY S.p.A.

---

(1) Members of the Appointment and Remuneration Committee.
(2) Members of the Control, Risk and Sustainability Committee.
(3) Members of the Committee on Related Party Transactions.
(4) Lead independent director.

SOGEFI GROUP

BOARD OF DIRECTORS' REPORT
ON OPERATIONS IN THE FIRST HALF OF 2026

THE AUTOMOTIVE MARKET IN THE FIRST HALF YEAR 2026

In the first half of 2026, global car production fell by 1.0% compared with the same period in 2025, primarily reflecting the decline in China (-5.3%), a region which had recorded significant growth (+11.9%) in the first six months of 2025. Production also fell in Europe and North America, by 1.4% and 0.7% respectively, whilst it rose in Japan, India and Mercosur.

In the first half of 2026, global production of *Heavy Duty* vehicles showed a slight increase (+0.9%) compared with the same period in 2025. In Europe, following the decline of the past two years, production is recovering (+2.6%); in China, the positive trend has continued (+5.2%), whilst in North and South America, it decreased by 6.6% and 14.8% respectively.

Turning to the outlook for the full financial year 2026, *S&P Global* forecasts a deterioration in the trend during the second half of the year and a decline in output for the full year across both sectors; specifically:

- For the *Passenger Cars* sector, global production is expected to fall by 2.1%, with declines in China (-4.6%), Europe (-1.7%) and the USMCA region (-1.3%); by contrast, the outlook is positive for India and Mercosur (+8.6% and +2.4% respectively);
- For the *Heavy Duty* sector, a similar decline in production is forecast, at -2.0%, with production remaining largely stable in Europe, growth in the USMCA region, and a marked decline in China and Mercosur.

These forecasts have been drawn up against a backdrop of considerable uncertainty, due in particular to the situation in the Middle East and its potential impact on the macroeconomic outlook, as well as the impact of tariffs.

KEY MANAGEMENT INFORMATION

During the first half of 2026, an agreement was reached for the sale of the precision springs manufacturing business, "*Precision Springs*", which forms part of the Suspension division; the transaction is expected to be finalised at the end of July 2026. Considering this, the figures for Precision Springs are reported in accordance with IFRS 5, i.e. by reporting only the net result of the business under the heading "*income/(loss) from discontinued operations net of tax effects*", for the half year 2026 and 2025. The operating data discussed below refer to continued operating activities, while the net result and Free cash flow are reported for held for sale and continued operations.

In the first six months of 2026, Sogefi reported revenue up by 0.4% at constant exchange rates compared with the first half of 2025 (-0.5% at current exchange rates), an *adjusted EBIT* up by 5.8% and a net profit of Euro 18.7 million, in line with that recorded in the first half of 2025:

- the Adjusted EBITDA [1] amounted to Euro 73.8 million compared to Euro 70.9 million in the corresponding period of 2025, accounting for 15.0% of revenues compared to 14.3% in the first half of 2025;
- the Adjusted EBIT [2] amounted to Euro 36.8 million (Euro 34.8 million in the same period of 2025), accounting for 7.5% of revenues compared to 7.0% in the first half of 2025;
- The EBITDA amounted to Euro 69.5 million, compared to Euro 67.8 million in the first half of 2025, and EBITDA margin went from 13.7% to 14.1% in 2026.
- The EBIT amounted to Euro 32.5 million, compared to Euro 31.7 million in the first six months of 2025, and EBIT margin went from 6.4% to 6.6%;
- Net result amounted to Euro 18.7 million, in line with that recorded in the first half of 2025;
- *Free Cash Flow* (FCF) before IFRS 16 and dividends amounted to Euro 13.2 million, compared to Euro 8.1 million in 2025 (Euro 7.5 million compared to Euro 13.6 million in the first half of 2025 under IFRS 16, taking into account the renewal during the first half of 2026 of a lease agreement for a significant amount);
- Net indebtedness as at 30 June 2026, excluding liabilities for rights of use (in accordance with IFRS 16), stood at Euro 8.3 million, compared with Euro 19.2 million at the end of 2025; including liabilities for rights of use, it amounted to Euro 51.2 million (Euro 56.3 million at 31 December 2025).

[1] EBITDA is calculated by adding the item "Depreciation and amortization" to the item "EBIT" and the amount of writedowns/writeups of tangible and intangible fixed assets (amounting to Euro 0 million as at 30 June 2026 and Euro 0.4 million in the same period of 2025) included in the item "Other non-operating expenses (income)" in the "Consolidated Income Statement".
Adjusted EBITDA is calculated by adding "Restructuring costs" and the items "Losses (gains) on disposal", "Exchange (gains) losses" and "Other non-operating expenses (income)" (with the exception of the amount of writedowns/writeups of tangible and intangible assets included in this item as it has already been added to EBITDA) of the "Consolidated Income Statement" (these items are summarised under "Other expenses (income)" in the "Overview of consolidated income statement" table of the Directors' Report). Adjusted EBITDA therefore represents gross operating income before all non-recurring results.

[2] Adjusted EBIT is calculated by adding "Restructuring costs" and the items "Losses (gains) on disposal", "Exchange (gains) losses" and "Other non-operating expenses (income)" (with the exception of the amount of writedowns/writeups of tangible and intangible assets included in this item) of the "Consolidated Income Statement" (summarised under "Other expenses (income)"in the "Overview of consolidated income statement" table of the Directors' Report).

RESULTS FOR THE FIRST HALF YEAR 2026

Sales revenues

During the first half of 2026, the Group reported sales revenues of Euro 492.5 million, basically steady compared to the first half of 2025 (+0.4% at constant exchange rates and -0.5% at current exchange rates).

Sales revenues by geographic area

	1st Half 2026	1st Half 2025	reported change 2026 vs 2025	constant exchange rates 2026 vs 2025	reference market production
(in millions of Euro)	*Amount*	*Amount*	%	%	%
Europe	275.0	262.2	4.9	5.3	(1.4)
North America	106.1	112.3	(5.5)	(0.5)	(0.7)
South America	55.1	54.5	1.1	(6.2)	5.8
China	50.7	58.5	(13.3)	(12.4)	(5.3)
Intercompany eliminations	5.6	7.3			
TOTAL	492.5	494.8	(0.5)	0.4	(1.0)

In Europe (the Group's largest market, accounting for 56% of total revenue in the first half of 2026), revenue at constant exchange rates rose by 5.3%, whilst in North America (the second-largest market, accounting for 21.5% of total revenue) it remained broadly stable compared with the first half of 2025. However, revenue at constant exchange rates fell in South America (-6.2%) and in China (-12.4%), reflecting the market downturn (-5.3%) and the delay in the commencement of new supply contracts due to unfavourable conditions in the Chinese domestic market.

Sales revenues by business sector

	1st Half 2026	1st Half 2025	reported change 2026 vs 2025	constant exchange rates 2026 vs 2025
(in millions of Euro)	*Amount*	*Amount*	%	%
Suspensions	259.3	261.7	(0.9)	(2.0)
Air&Cooling	233.6	232.4	0.5	3.5
Intercompany eliminations	(0.4)	0.7		
TOTAL	492.5	494.8	(0.5)	0.4

The Suspensions business recorded a slight decline in revenue of -2% at constant exchange rates and -0.9% at current exchange rates. In Europe, where 67% of the business is concentrated, revenues were broadly in line with those of the first half of 2025 (+0.4%), with turnover in the *Passenger Cars* business unit slightly down (-0.8%) and that of the *Heavy Duty* business unit on the rise (+3.3%). In India, revenue at constant exchange rates rose by 16.4%, whilst in China and South America it fell by 11.6% and 6.2% respectively.

The *Air and Cooling* business unit reported revenue growth of 3.5% at constant exchange rates and 0.5% at current exchange rates; North America, which accounts for 45% of revenue, recorded revenue at constant exchange rates broadly in line with 2025 (-0.5%), whilst Europe (which accounts for 43% of revenue) saw an increase of

13.8%; China, however, saw a decline of 12.8%.

Overview of consolidated income statement

The main indicators of the consolidated income statement are shown below.

(in millions of Euro)	Note(*)	*1st half 2026*		*1st half 2025*		*Changes*	
		Amount	*%*	*Amount*	*%*	*Amount*	*%*
Sales revenues		492.5	100.0	494.8	100.0	(2.3)	(0.5)
Variable cost of sales		344.0	69.8	348.9	70.5	(4.9)	(1.4)
CONTRIBUTION MARGIN		148.5	30.2	145.9	29.5	2.6	1.8
Fixed costs	(a)	74.7	15.2	75.0	15.2	(0.3)	(0.4)
Restructuring costs		0.4	0.1	1.5	0.3	(1.1)	(71.7)
Other expenses (income)	(b)	3.9	0.8	1.6	0.3	2.2	134.9
EBITDA	(c)	69.5	14.1	67.8	13.7	1.7	2.6
Depreciation and amortization	(d)	37.0	7.5	36.1	7.3	0.9	2.5
EBIT		32.5	6.6	31.7	6.4	0.9	2.7
PROFIT (LOSS) FROM OPERATING ACTIVITIES		19.0	3.9	19.0	3.8	0.0	0.2
Net income (loss) from discontinued operations, net of tax effects		1.1	0.2	1.3	0.3	(0.2)	(19.4)
Loss (Income) attributable to non - controlling interests		(1.4)	(0.3)	(1.6)	(0.3)	0.2	(14.2)
GROUP NET RESULT		18.7	3.8	18.7	3.8	(0.0)	(0.3)

(*) See the notes at the end of this report for a detailed explanation of the reasons for the reclassifications that we have made.

Adjusted EBITDA amounted to Euro 73.8 million, up compared to Euro 70.9 million in the first half of 2025, accounting for 15.0% of revenue for the first half of 2026 compared to 14.3% in the same period of 2025.

Contribution margin rose from 29.5% in the first half of 2025 to 30.2%, reflecting disciplined pricing and procurement management.

Fixed operating costs decreased by 0.4% and their impact on revenue was unchanged compared to the first half of 2025 (15.2%).

The **Adjusted EBIT** amounted to Euro 36.8 million, up compared to Euro 34.8 million in the first six months of 2025, accounting for 7.5% of revenue (7.0% in the first half of 2025).

Non-recurring expenses[3] amounted to Euro 4.3 million (compared to Euro 3.1 million in the first half of 2025).

EBITDA including non-recurring expenses amounted to Euro 69.5 million, compared to Euro 67.8 million in the first half of 2025, and the EBITDA margin was at 14.1%, from 13.7% in the corresponding period of 2025.

EBIT, including non-recurring expenses, was Euro 32.5 million compared to Euro 31.7 million in 2025, with an EBIT margin of 6.6% compared to 6.4% in the first half of 2025.

Total **financial expenses** fell to Euro 4.6 million, from Euro 5.7 million in the first half of 2025, with a slight decrease in cash financial expenses (Euro 2.8 million in the first half of 2026) thanks to the indebtedness reduction.

While the **tax charges** amounted to Euro 8.9 million (Euro 7.0 million in the first half of 2025) reflecting the higher pre-tax result before one-off items of Euro 0.9 million.

The Group recorded a **net profit** of Euro 18.7 million, in line with the net profit of

[3] Non-recurring expenses are calculated as the sum of the "Restructuring Costs" and "Other expenses (income)" line items reported in the Overview of consolidated income statement table.

the same period of the previous FY.

Overview of Consolidated operating cash flow

(in millions of Euro)	Note (*)	*1st half 2026*	*1st half 2025*
SELF-FINANCING	(e)	57.2	58.3
Change in net working capital		(13.7)	(7.5)
Other medium/long-term assets/liabilities	(f)	1.5	0.7
CASH FLOW GENERATED BY OPERATIONS		**45.0**	**51.5**
Net decrease from sales of fixed assets	(g)	0.2	0.5
TOTAL SOURCES		45.2	52.0
TOTAL APPLICATION OF FUNDS		38.3	34.8
Exchange differences on assets/liabilities and equity	(h)	0.6	(0.8)
FREE CASH FLOW of operating activities		**7.5**	**16.4**
FREE CASH FLOW from discontinued operations		**0.0**	**(2.8)**
TOTAL FREE CASH FLOW		**7.5**	**13.6**
Capital increases in consolidated companies		0.4	-
Dividends paid		(2.8)	(17.9)
CHANGES IN SHAREHOLDERS' EQUITY		**(2.4)**	**(17.9)**
Change in net financial position	**(i)**	**5.1**	**(4.3)**
Opening net financial position	**(i)**	**(56.3)**	**(55.0)**
CLOSING NET FINANCIAL POSITION	**(i)**	**(51.2)**	**(59.3)**

(*) See the notes at the end of this report for a detailed explanation of the reasons for the reclassifications that we have made.

Free Cash Flow amounted to Euro 7.5 million, compared to Euro 13.6 million in the first half of 2025; the reduction is due to the recognition of new liabilities for rights of use (in accordance with IFRS 16) following the renewal of a major lease agreement; excluding the effect of this standard, FCF for the first half of 2026 amounted to Euro 13.2 million, compared to Euro 8.1 million in the first half of 2025.

The **net indebtedness** as at 30 June 2026 was Euro 51.2 million, from Euro 56.3 million at 31 December 2025. The net indebtedness excluding liabilities for user rights as at 30 June 2026 was Euro 8.3 million, compared to Euro 19.2 million at 31 December 2025.

(in millions of Euro)	*June 30, 2026*	*December 31, 2025*	*June 30, 2025*
Cash, banks, financial receivables and securities held for trading	51.1	62.0	53.6
Medium/long-term financial receivables	0.5	0.7	2.5
Short-term financial debts (*)	(36.7)	(55.1)	(17.6)
Medium/long-term financial debts	(68.1)	(63.9)	(97.8)
Financial assets/liabilities related to assets held for sale	2.0	-	-
NET FINANCIAL POSITION	(51.2)	(56.3)	(59.3)

(*) Including current portions of medium/long-term financial debts

Consolidated net invested capital

(in millions of Euro)	Note (*)	June 30, 2026		December 31, 2025		June 30, 2025	
		Amount	%	Amount	%	Amount	%
Short-term operating assets	(l)	206.9		191.1		225.0	
Short-term operating liabilities	(m)	(212.3)		(211.0)		(235.4)	
Assets/liabilities held for sale		12.9		-		-	
Net working capital		7.5	2.1	(19.9)	(5.8)	(10.4)	(2.9)
Equity investments	(o)	-	-	-	-	-	-
Intangible, tangible fixed assets and other medium and long-term assets	(p)	449.9	123.3	453.0	131.9	444.1	125.6
CAPITAL INVESTED		457.4	125.4	433.1	126.1	433.7	122.7
Deferred Taxes/Pension Funds /Provisions for risks	(q)	(58.8)	(16.1)	(56.0)	(16.3)	(41.9)	(11.9)
Other medium and long-term liabilities	(r)	(33.7)	(9.3)	(33.8)	(9.8)	(38.3)	(10.8)
NET CAPITAL INVESTED		364.9	100.0	343.3	100.0	353.5	100.0
Net financial indebtedness	(s)	51.2	14.0	56.3	16.4	59.3	16.8
Non - controlling interests		11.3	3.1	12.4	3.6	11.0	3.1
Consolidated equity of the Group		302.4	82.9	274.6	80.0	283.2	80.1
TOTAL		364.9	100.0	343.3	100.0	353.5	100.0

(*) See the notes at the end of this report for a detailed explanation of the reasons for the reclassifications that we have made.

As at 30 June 2026, **consolidated shareholders' equity**, excluding non-controlling interests, amounted to Euro 302.4 million, compared to Euro 274.6 million as at 31 December 2025. The increase mainly reflects the profit for the period and the positive impact on equity of exchange rate movements since the start of the financial year.

As at 30 June 2026, the Sogefi Group's **workforce** was 3,100, down by 2.4% compared with 3,176 as at 30 June 2025.

	June 30, 2026		December 31, 2025 (*)		June 30, 2025 (*)	
	Number	%	Number	%	Number	%
Suspensions	1,804	58.2	1,835	58.1	1,855	58.4
Air&Cooling	1,246	40.2	1,272	40.3	1,272	40.0
Others	50	1.6	51	1.6	49	1.6
TOTAL	3,100	100.0	3,158	100.0	3,176	100.0

(*) The comparative data as of December 31, 2025 and June 30, 2025 exclude employees of "Precision Springs".

PERFORMANCE BY BUSINESS DIVISION

"*Suspensions*" sector

Key indicators

(in millions of Euro)	1st Half 2026	1st Half 2025	reported change 2026 vs 2025
Revenue	259.3	261.7	-0.9%
Ebit	16.0	13.9	15.0%
EBIT margin	*6.2%*	*5.3%*	
Personnel	1,804	1,855	-2.8%

In the first half of 2026, *Suspensions* achieved revenues of Euro 259.3 million, down by 0.9% from the same period of 2025 at current exchange rates and 2% at constant exchange rates, and net of Argentina's inflation.

Europe reported a slight increase in total turnover (+0.4%) compared with the first half of 2025, with a slight decline in the *Passenger Cars* segment and an increase in the *Heavy Duty* segment. Revenue at constant exchange rates fell by 11.6% in China, and by 6.2% in Mercosur (+1.1% at current exchange rates).

Operating results showed further improvement, in line with the trend seen in recent years.

EBITDA amounted to Euro 32.9 million, compared to Euro 30.1 million in the first half of 2025, and the EBITDA margin increased from 11.5% to 12.7% due to the favourable development of the contribution margin, which amounted to 30.5% of revenue compared to 29.7% in the first half of 2025, and to lower non-recurring expenses.

The EBIT amounted to Euro 16.0 million, compared to Euro 13.9 million in the first half of 2025, going from 5.3% to 6.2% of revenue. The increase in profitability was particularly evident in Europe.

In the first half of 2026, the *Suspensions* sector secured new supply contracts in the *Passenger Cars* segment, particularly in Europe and China, mainly for stabiliser bars. New orders were also secured in the *Heavy Duty* sector.

36% of the value of new contracts entered into in the first half of 2026 concerns parts for hybrid or electric platforms. This percentage rises to 42% if the *Heavy Duty* segment is excluded.

Employees at 30 June 2026 were 1,804 (1,835 at 31 December 2025).

"*Air & Cooling*" sector

<u>Key indicators</u>

(in millions of Euro)	1st Half 2026	1st Half 2025	reported change 2026 vs 2025
Revenue	233.6	232.4	0.5%
Ebit	19.4	21.3	-8.8%
EBIT margin	*8.3%*	*9.2%*	
Personnel	1,246	1,272	-2.0%

In the first six months of 2026, the *Air & Cooling* sector reported revenues of Euro 233.6 million, up by 3.5% at constant exchange rates and by +0.5% at current exchange rates compared to the first half of 2025. Revenue at constant exchange rates rose by 14.9% in Europe, showed good resilience in NAFTA (-0.5%) and fell by 12.8% in China.

The operating results confirm the business strong profitability and high returns.

The EBITDA amounted to Euro 38.4 million compared to Euro 40.1 million in the first half of 2025, with an EBITDA margin of 16.4% (17.2% in 2025). Adjusted EBITDA was in line with 2025, and the slight decline in EBITDA is entirely attributable to higher non-recurring costs compared with 2025.

EBIT amounted to Euro 19.4 million, compared with Euro 21.3 million in 2025, and represented 8.3% of turnover, compared with 9.2% in the first half of 2025; the slight decline is due to higher non-recurring costs.

During the first half of 2026, new contracts were also secured in China for hybrid powertrains, and the same goes for the first contract to supply cooling plates to a major Indian manufacturer of electric vehicles. In North America, major contracts have been renewed with a leading North American manufacturer for the supply of traditional components for both combustion engines and hybrid powertrains.

61% of the value of new contracts entered into in 2026 concerns parts for hybrid or electric platforms.

Employees at 30 June 2026 were 1,246 (1,272 at 31 December 2025).

PERFORMANCE IN THE SECOND QUARTER OF 2026

The following table provides an overview of the comparative figures of the income statement for the second quarter compared with the corresponding quarter of the previous year.

(in millions of Euro)	Note(*)	Q2 2026		Q2 2025		*Changes*	
		Amount	*%*	*Amount*	*%*	*Amount*	*%*
Sales revenues		249.3	100.0	245.5	100.0	3.8	1.5
Variable cost of sales		173.6	69.6	172.0	70.1	1.6	0.9
CONTRIBUTION MARGIN		75.7	30.4	73.5	29.9	2.2	3.0
Fixed costs	(a)	37.1	15.0	37.2	15.2	(0.1)	(0.2)
Restructuring costs		(0.2)	(0.1)	0.5	0.2	(0.7)	(140.4)
Other expenses (income)	(b)	4.5	1.7	1.1	0.4	3.4	323.2
EBITDA	(c)	34.3	13.8	34.7	14.1	(0.4)	(1.2)
Depreciation and amortization	(d)	18.3	7.4	17.7	7.2	0.6	3.3
EBIT		16.0	6.4	17.0	6.9	(1.0)	(5.5)
PROFIT (LOSS) FROM OPERATING ACTIVITIES		7.8	3.1	9.6	3.9	(1.8)	(18.5)
Net income (loss) from discontinued operations, net of tax effects		0.5	0.2	1.0	0.4	(0.5)	(50.0)
Loss (Income) attributable to non - controlling interests		(0.6)	(0.2)	(0.9)	(0.4)	0.3	(30.0)
GROUP NET RESULT		7.7	3.1	9.7	3.9	(2.0)	(20.1)

(*) See the notes at the end of this report for a detailed explanation of the reasons for the reclassifications that we have made.

In the second quarter of 2026, the Sogefi Group reported revenues of Euro 249.3 million, up at current exchange rates (+1.5%) and steady at constant exchange rates (+0.2%).

Revenue trend at constant exchange rates was positive in Europe (+7.1%) and India (+12.5%); in North America, South America and China, declines of 2%, 10.2% and 15.6% were recorded respectively.

Air & Cooling recorded a 3.9% growth at constant exchange rates, while *Suspension* recorded a 2.8% decrease.

Adjusted EBITDA amounted to Euro 38.5 million, up compared to Euro 36.2 million in the second quarter of 2025, accounting for 15.4% of revenue for the first half of 2026 compared to 14.8% in the same period of 2025. The contribution margin rose from 29.9% of revenue in Q2 2025 to 30.4% in the same period of 2026.

The **Adjusted EBIT** amounted to Euro 20.2 million, up compared to Euro 18.5 million in Q2 2025, accounting for 8.1% of revenue (7.5% in the first half of 2025).

Non-recurring expenses amounted to Euro 4.3 million (compared to Euro 1.6 million in Q2 2025).

EBITDA was Euro 34.3 million, basically steady compared to Q2 2025 (Euro 34.7 million).

EBIT was positive for Euro 16.0 million (compared to Euro 17.0 million in Q2 2025), recording a slight decline due to higher non-recurring expenses.

Net profit amounted to Euro 7.7 million, compared to Euro 9.7 million in Q2 2025, with a decline due to non-recurring and tax expenses.

INVESTMENTS AND RESEARCH & DEVELOPMENT ACTIVITIES

The investments totalled Euro 38.3 million in the first half year 2026 (Euro 34.8 million in the first half of the previous year).

The increase compared with the previous financial year is due to fixed assets relating to rights of use, and in particular to the renewal of a lease agreement involving a significant amount.

Significant investment is continuing in the development of production capacity for battery cooling components, cooling plates and stripes, particularly in the NAFTA region, with purchases of property, plant and equipment totalling Euro 12.7 million, compared with Euro 16.9 million in the first half of 2025.

Additions to intangible assets totaling Euro 5.8 million primarily include investments in research and development activities.

The table below provides details of the investments

(in millions of Euro)	*June 30, 2026*	*June 30, 2025*
Increase in intangible assets	5.8	5.6
Purchase of tangible assets	12.7	16.9
Purchase of Tooling	10.4	11.3
Increase in intangible assets for right of use	9.4	1.0
TOTAL INVESTMENTS	38.3	34.8

IMPACTS OF THE MACROECONOMIC ENVIRONMENT, THE CONFLICTS IN UKRAINE AND THE MIDDLE EAST, AND THE CLIMATE CHANGE ON OPERATIONS

As regards the macroeconomic context, the automotive sector is affected by (i) the weak performance of the economy, particularly in Europe, (ii) the tariffs imposed by the US administration, and (iii) the transition towards e-mobility (in particular, the Green Deal regulation in Europe), which is driving substantial investment against electric vehicle market performance in Europe that has certainly grown strongly – partly thanks to the support measures adopted in various European countries – but has overall fallen short of expectations, as evidenced by the significant write-downs of e-mobility investments recorded in the 2025 financial statements of many car manufacturers.

Against this backdrop, in the first half of 2026, global car production fell by 1.0%, driven by the slowdown in the Chinese market – following years of very strong growth – as well as by a further decline in the European and North American markets. For the full financial year 2026, global car production is expected to fall by 2.1%, with a low-single-digit decline in production in Europe, NAFTA and China, and growth in India and South America.

Over the last few years, the sector has also been affected by the direct and indirect consequences of the ongoing conflicts, in particular the Russia–Ukraine war and the Middle East conflict, which have had significant macroeconomic impacts; the escalation and spread of the Middle East crisis now constitutes the main global risk factor and a key risk for this specific sector. The future course of the crisis in the Middle East remains uncertain in terms of its duration and potential consequences.

Tensions in the region are putting considerable pressure on the energy and commodities markets, leading to significant rises in oil and gas prices and high volatility. If this situation were to continue, it would lead to a rise in inflation, with potential implications for economic performance and demand.

Whilst sector forecasts had already predicted a weak 2026 for the automotive sector, the current situation in the Middle East represents a significant risk factor, given the aforementioned immediate implications for energy costs and international trade, and the potential repercussions of these developments on economic performance and, consequently, on demand. The effects of inflation are already being felt, with rising energy prices and the prices of certain raw materials as well as, from a logistical perspective, the difficulties arising from the closure of the Strait of Hormuz. As for the potential impact on trends in the automotive market, it is currently difficult to make any predictions, as these will inevitably depend on the duration of the conflict.

Turning to the impact on the Group, Sogefi has no direct exposure to the region. However, it is exposed to risks relating to the availability of raw materials, rising production costs and a reduction in production volumes due to a downturn in demand.

To limit the potential impact of the Middle East crisis on the availability and costs of raw materials and energy, Sogefi closely monitors any potential issues relating to logistics flows, taking steps, where necessary, to temporarily increase safety stocks of critical raw materials to ensure continuity of production; furthermore, the risks associated with rising production costs will be partially mitigated by the indexation mechanisms provided for in supply contracts and, where such mechanisms are absent, by agreements with customers. Nevertheless, there could be a negative impact on profitability in the short term, and on volumes over the course of the year. At present, it is not possible to quantify the extent of the potential impacts, given the volatility of prices and the uncertainties surrounding the course of the crisis.

With regard to the remaining risks and impacts relating to the Russia-Ukraine conflict, the introduction of tariffs and climate change, as no significant changes have occurred during the first few months of 2026, please refer to the analysis set out in the Annual Financial Statements as at 31 December 2025.

MANAGEMENT OF THE MAIN BUSINESS RISKS

The main risks to which the Sogefi Group is exposed are related to the industry in which the Group operates and to its business. The analysis of the aforementioned risks is broadly in line with the one set out at the end of 2025.

These risks include:

- risks related to technological innovation and new projects the Group is developing to adapt to the industry's transition to e-mobility;

- risks relating to sales volumes and profitability, which are closely linked to macroeconomic developments, but also to the volatility of raw material and energy prices, tariffs and the ongoing technological developments in the automotive sector, particularly in Europe.

In order to preserve its profitability, the Sogefi Group has set up a constant dialogue with its customers and suppliers in order to promptly capture the current trends as well as any new market requirements.

Please refer to the Annual Financial Statements as at 31 December 2025 for a detailed analysis of the main business risks.

TREASURY SHARES

As of 30 June 2026, the Parent Company held 840,512 treasury shares in its portfolio, equal to 0.6997% of the share capital at an average unit price of Euro 2.28. In the first half of 2026, treasury shares in portfolio decreased following the allocation of shares to beneficiaries of the Company's stock grant plans. No treasury shares were purchased during the first half of 2026.

RELATED PARTY TRANSACTIONS

The Company's Board of Directors has established a Related Party Transactions Committee and adopted the Procedure for Related Party Transactions (the "Procedure"), which establishes the principles of conduct and the rules adopted by Sogefi S.p.A. to ensure the transparency and substantive and procedural fairness of transactions with its related parties carried out by the Company directly or through its subsidiaries.

The Procedure can be found on the Company's website at www.sogefigroup.com, under "Shareholders - Corporate Governance".

It should be noted that, during the reporting period, no transactions of significant importance were entered into with related parties, nor were there any transactions that had a material impact on the Company's financial position or results. Furthermore, there were no changes or developments in the transactions with related parties described in the latest annual report that had a material effect on the Company's financial position or results during the reporting period.

The transactions currently in place that are "not exempt" under Article 4.1 of the Procedure relate to: *i)* the contract for services 2026 provided by the parent company CIR and the related costs, *(ii)* the signing of a partial secondment agreement between the parent company CIR and Sogefi relating to an Executives with strategic responsibilities; *(iii)* the tax filing system with the parent company CIR S.p.A. as the counterparty;*(iv)* the lease agreement with the parent company CIR S.p.A. relating to the offices situated at Via Ciovassino 1, Milan, Italy.

For an analysis of the financial and balance sheet figures, please refer to the Explanatory Notes to the financial statements.

In accordance with Art. 2497 bis of Italian Civil Code, we point out that Sogefi S.p.A. is subject to policy guidance and coordination by its parent company CIR S.p.A.

DISCLOSURES PURSUANT TO ART. 70 AND 71 OF CONSOB RULES FOR ISSUERS

Under a resolution of the Board of Directors of 23 October 2012, the Company adopted the simplified procedure provided for by art. 70, paragraph 8 and art. 71, paragraph 1-bis of Consob Regulation issued under Consob Resolution no. 11971 of 14 May 1999 as amended, and made use of the exemption from the obligation to publish the information documents required for significant transactions consisting in mergers, spin-offs, capital increases by means of the conferral of assets in kind, takeovers and transfers.

SIGNIFICANT SUBSEQUENT EVENTS AFTER 30 June 2026

No significant events occurred after 30 June 2026 such as could have an impact on the financial disclosure as at 30 June 2026.

OUTLOOK FOR OPERATIONS

During the first half of 2026, Sogefi reached an agreement to sell its precision springs manufacturing business ("*Precision Springs*") to "Associated Metal Forming Technologies", a company controlled by the "One Equity Partners" fund. *Precision Springs*, which is part of the *Suspensions* division, carries out its production at three dedicated plants in France, the Netherlands and the UK, and in 2025 recorded a turnover of Euro 28.6 million and an EBITDA of Euro 3.8 million.

The disposal, which is expected to be completed at the end of July 2026, would be based on an Net Enterprise Value of Euro 21 million and an equity value that will take into account, in addition to the Net Enterprise Value, adjustments in line with market practice regarding debt items and working capital.

The proceeds from the transaction will enable Sogefi to further strengthen its financial position and to fund investments aimed at streamlining operations and expanding in its core markets.

The outlook for the automotive market in the coming months is severely hampered by the uncertainties characterising the geopolitical landscape, and in particular the situation in the Middle East, which could have a significant impact on macroeconomic trends (on inflation, international trade and the supply chain, economic growth and changes in demand).

The latest forecast from *S&P Global* expects that global car production for the full year 2026 will fall by 2.1%, with a decline of 1.7% in Europe and 1.3% in NAFTA, and also, following the significant growth seen in 2025, a 4.6% decline in China. On the other hand, expected growth is 8.6% in India and 2.4% in South America. Global production for *Heavy Duty* is expected to fall by 2%, whilst European production is expected to remain largely stable.

As regards raw material and energy prices, there have been significant increases and heightened volatility following the escalation of the conflict in the Middle East.

Sogefi, taking into account first-half turnover, the weight of Europe and North America in its business portfolio, the current forecasts for the two regions and current exchange rates, expects a low-single digit decline in revenue for 2026 and confirms an Adjusted EBIT margin substantially in line with that recorded in the 2025 financial year.

These forecasts have been drawn up against a backdrop of considerable uncertainty regarding developments in the global geopolitical and macroeconomic landscape and their consequent impact on production costs and demand; it cannot therefore be ruled out that there may be a temporary decline in operating margins and/or a reduction in demand.

Milan, 27 July 2026

FOR THE BOARD OF DIRECTORS
Executive Chairwoman
Monica Mondardini

ANNEX: NOTES RECONCILING THE FINANCIAL STATEMENTS SHOWN IN THE REPORT ON OPERATIONS AND THE FINANCIAL STATEMENTS CONTAINED IN THE NOTES TO THE HALF-YEAR CONDENSED CONSOLIDATED FINANCIAL STATEMENTS PREPARED IN ACCORDANCE WITH IAS/IFRS

Notes relating to the Half-Year Condensed Consolidated Financial Statements

a) The heading agrees with the sum of the line items "Manufacturing and R&D overheads", "Distribution and sales fixed expenses" and "Administrative and general expenses" of the Consolidated Income Statement;

b) the heading agrees with the sum of the line items "Losses (gains) on disposal", "Exchange (gains) losses" and "Other non-operating expenses (income)", with the exception of the amount relating to write-downs of tangible and intangible fixed assets of the Consolidated Income Statement;

c) the heading agrees with the sum of the line items "EBIT", "Depreciation and Amortization" and the write-downs of tangible and intangible fixed assets included in the item "Other non-operating expenses (income)" of the Consolidated Income Statement;

d) the heading agrees with the sum of the line items "Depreciation and amortization" and the write-downs of tangible and intangible fixed assets included in the item "Other non-operating expenses (income)" of the Consolidated Income Statement;

e) the heading mainly includes the sum of the line items "Result for the period" (excluding the Operating results, net of tax effects, of the discontinued operations), "Net income (loss) of held for sale activities, net of tax effects", "Non-controlling interests", "Depreciation, amortization and writedowns", "Accrued costs for stock-based incentive plans", "Provisions for risks and restructuring" and "Post-retirement and other employee benefits" in the Consolidated Cash Flow Statement with the exception of the financial component relating to pension funds and the deferred taxes included in the item "Income taxes";

f) the heading is included in line item "Other medium/long-term assets/liabilities" in the Consolidated Cash Flow Statement;

g) the heading agrees with the sum of the line items "Losses/(gains) on disposal of fixed assets and non-current assets held for sale", "Cash receipts from the sale of property, plant and equipment and disposal of non-current assets held for sale" and "Cash receipts from the sale of intangible assets" in the Consolidated Cash Flow Statement;

h) the heading agrees with the line items "Exchange differences" in the Consolidated Cash Flow Statement, excluding exchange differences on medium/long-term financial receivables and payables;

i) these headings differ from those shown in the Consolidated Cash Flow Statement as they refer to the total net financial position and not just to cash and cash equivalents;

(l) the item corresponds to the sum of the "Inventories", "Trade receivables", "Other receivables", "Current tax assets" and "Other assets" line items in the Consolidated Statement of Financial Position.

(m) the item corresponds to the sum of the "Trade and other payables", "Current tax liabilities" and "Other current liabilities" line items in the Consolidated Statement of Financial Position.

(n) the item corresponds to the sum of the "Assets held for sale" and "Liabilities directly associated with assets held for sale" line items in the Consolidated Statement of Financial Position, excluding "Financial assets/liabilities related to assets held for sale", which are included in item (s).

(o) the item corresponds to the "Other financial assets available for sale" line item included within the "Other financial assets – non-current" line item in the Consolidated Statement of Financial Position.

(p) the item corresponds to the sum of the "Land", "Property, plant and equipment", "Other tangible assets", "Right-of-use assets", "Intangible assets", "Other receivables" and "Deferred tax assets" line items in the Consolidated Statement of Financial Position.

(q) the item corresponds to the sum of the "Current provisions", "Non-current provisions" and "Deferred tax liabilities" line items in the Consolidated Statement of Financial Position.

(r) the item corresponds to the "Other payables" line item in the Consolidated Statement of Financial Position.

(s) item corresponds to the sum of the "Cash and cash equivalents", "Other financial assets - current", "Other financial assets - non-current" (excluding the amount relating to "Other financial assets available for sale"), "Non-current financial receivables", "Current bank borrowings", "Current portion of medium- and long-term loans and other borrowings", "Current lease liabilities", "Other current financial liabilities relating to derivatives", "Non-current bank borrowings", "Non-current portion of medium- and long-term loans and other borrowings" and "Non-current lease liabilities", to which "Financial assets/liabilities related to assets held for sale" shall be added.

DEFINITION OF THE PERFORMANCE INDICATORS

In accordance with ESMA Guidelines (ESMA/2015/1415) published on 5 October 2015, the criteria used for constructing the main performance indicators deemed by the management to be useful for the purpose of monitoring Group performance are provided below.

EBITDA: EBITDA is calculated as the sum of "EBIT", "Depreciation and Amortization" and the impairment losses of tangible and intangible fixed assets included in the item "Other non-operating expenses (income)".

Adjusted EBIT is calculated by adding the items "Restructuring costs" and "Losses (gains) on disposal", "Exchange (gains) losses" and "Other non-operating expenses (income)" (with the exception of the amount of writedowns/writeups of tangible and intangible assets included in this item for Euro 0 million as at 30 June 2026 and Euro 0.4 million as at 30 June 2025).
Adjusted EBITDA is calculated by adding the items "Restructuring costs" and "Losses (gains) on disposal", "Exchange (gains) losses" and "Other non-operating expenses (income)" (with the exception of the amount of writedowns of tangible and intangible assets included in this item for Euro 0 million as at 30 June 2026 and Euro 0.4 million as at 30 June 2025 as already summed to the EBITDA).

Normalised EBITDA (used to calculate covenants): it is calculated by summing "EBITDA" and the following expenses and revenues arising from non-ordinary operations: "Restructuring costs" and "Losses (gains) on disposal".

"Other non-operating expenses (income)" include amounts that do not relate to ordinary business activities such as:

- writedowns of tangible and intangible fixed assets
- imputed cost of stock grant plans
- accruals to provisions for legal disputes with employees and third parties
- product guarantee costs
- strategic consulting services

"Restructuring costs" include voluntary redundancy incentives for all employee categories (managers, clerical staff, blue collar workers) and costs relating to the shutdown of a plant or the discontinuation of individual business lines (personnel costs and related costs associated with shutdown).

"Losses (gains) on disposal" include the difference between the net book value of sold assets and selling price.

"Net financial indebtedness" is calculated by adding up the following items from the Statement Of Financial Position: "Cash and cash equivalents", "Other financial assets - current", "Other financial assets - non-current" (excluding the amount of "Other financial assets held for sale"), "Bank overdrafts and short-term loans", "Current portion of medium/long-term financial debts and other loans", "Current financial payables for rights of use", "Other short-term liabilities for derivative financial instruments", "Non-current bank liabilities", "Non-current portion of medium/long-term financial debts and other loans", "Medium/long-term financial payables for rights of use", to which "Financial assets/liabilities related to assets held for sale" shall be added.

Please note that at 30 June 2026 there are no non-recurring charges as defined by Consob in its communication no. DEM/6064293 of 28 July 2006.

SOGEFI GROUP HALF-YEAR CONDENSED CONSOLIDATED FINANCIAL STATEMENTS AS AT 30 June 2026

CONSOLIDATED FINANCIAL STATEMENTS

CONSOLIDATED STATEMENT OF FINANCIAL POSITION
(in thousands of Euro)

ASSETS	*Note*	*June 30, 2026*	*December 31, 2025*
CURRENT ASSETS			
Cash and cash equivalents	*4*	44,397	54,435
Other financial assets	*5*	6,719	7,559
Inventories	*6*	84,026	84,281
Trade receivables	*7*	89,978	78,488
Other receivables	*7*	7,321	4,108
Tax receivables	*7*	21,260	22,120
Other assets	*7*	4,316	2,095
ASSETS HELD FOR SALE	*13*	21,260	-
TOTAL CURRENT ASSETS		279,277	253,086
NON-CURRENT ASSETS			
Land	*8*	2,367	3,687
Property, plant and equipment	*8*	273,768	280,734
Other tangible fixed assets	*8*	4,356	3,744
Right of use	*8*	39,299	33,726
Intangible assets	*9*	101,830	101,311
Other financial assets	*10*	504	662
Other receivables	*11*	3,561	4,076
Deferred tax assets	*12*	24,711	25,693
TOTAL NON-CURRENT ASSETS		450,396	453,633
TOTAL ASSETS		729,673	706,719

The "Explanatory and supplementary notes to the consolidated financial statements" are an integral part of these half-year condensed consolidated financial statements.

LIABILITIES	*Note*	*June 30, 2026*	*December 31, 2025*
CURRENT LIABILITIES			
Bank overdrafts and short-term loans	*14*	3,202	1,251
Current portion of medium/long-term financial debts and other loans	*14*	23,669	45,367
Short-term financial debts for right of use	*14*	9,826	8,437
Other short-term liabilities for derivative financial instruments	*14*	7	5
Trade and other payables	*15*	186,316	185,820
Tax payables	*15*	7,606	7,113
Other current liabilities	*16*	18,356	18,012
Current provisions	*17*	28,893	25,275
LIABILITIES RELATED TO ASSETS HELD FOR SALE	*13*	6,400	-
TOTAL CURRENT LIABILITIES		284,275	291,280
NON-CURRENT LIABILITIES			
Financial debts to bank	*14*	29,773	29,574
Non current portion of medium/long term financial debts and other loans	*14*	5,524	5,613
Medium/long-term financial debts for right of use	*14*	32,853	28,750
Non-current provisions	*17*	13,068	13,617
Other payables	*17*	33,688	33,809
Deferred tax liabilities	*17*	16,809	17,081
TOTAL NON-CURRENT LIABILITIES		131,715	128,444
SHAREHOLDERS' EQUITY			
Share capital	*18*	62,461	62,461
Reserves and retained earnings (accumulated losses)	*18*	221,236	201,912
Group net result for the period	*18*	18,667	10,274
TOTAL SHAREHOLDERS' EQUITY ATTRIBUTABLE TO THE HOLDING COMPANY		302,364	274,647
Non-controlling interests	*18*	11,319	12,348
TOTAL SHAREHOLDERS' EQUITY		313,683	286,995
TOTAL LIABILITIES AND EQUITY		729,673	706,719

The "Explanatory and supplementary notes to the consolidated financial statements" are an integral part of these half-year condensed consolidated financial statements.

CONSOLIDATED INCOME STATEMENT
(in thousands of Euro)

	Note	1st half 2026		1st half 2025	
		Amount	%	Amount	%
Sales revenues	20	492,523	100.0	494,790	100.0
Variable cost of sales	22	343,997	69.8	348,866	70.5
CONTRIBUTION MARGIN		148,526	30.2	145,924	29.5
Manufacturing and R&D overheads	23	42,375	8.6	42,749	8.7
Depreciation and amortization	24	37,092	7.5	36,482	7.4
Distribution and sales fixed expenses	25	7,045	1.4	7,408	1.5
Administrative and general expenses	26	25,296	5.2	24,868	5.0
Restructuring costs	28	430	0.1	1,520	0.3
Losses (gains) on disposal	29	6	-	(9)	-
Exchange (gains) losses	30	(401)	(0.1)	639	0.1
Other non-operating expenses (income)	31	4,176	0.9	606	0.1
EBIT		32,507	6.6	31,661	6.4
Financial expenses	32	5,450	1.1	6,973	1.4
Financial (income)	32	(887)	(0.2)	(1,274)	(0.2)
RESULT BEFORE TAXES		27,944	5.7	25,962	5.2
Income taxes	34	8,967	1.8	6,949	1.4
NET INCOME (LOSS) OF OPERATING ACTIVITIES		18,977	3.9	19,013	3.8
Income (loss) from discontinued operations, net of tax effects	35	1,059	0.2	1,314	0.3
NET RESULT INCLUDING THIRD PARTY		20,036	4.1	20,327	4.1
Loss (Income) attributable to non-controlling interests		(1,369)	(0.3)	(1,595)	(0.3)
GROUP NET RESULT		18,667	3.8	18,732	3.8
Earnings per share (EPS) (Euro):	37				
Basic		0.157		0.157	
Diluted		0.156		0.157	

(*) The values for the first half of 2025, relating to "Assets held for sale", have been reclassified following the application of IFRS 5 "Non-current assets held for sale and discontinued operation" to the line "Profit (loss) from discontinued operations, net of tax effects".

The "Explanatory and supplementary notes to the consolidated financial statements" are an integral part of these half-year condensed consolidated financial statements.

CONSOLIDATED STATEMENT OF OTHER COMPREHENSIVE INCOME
(in thousands of Euro)

	Note	1st half 2026	1st half 2025
Net result before non-controlling interests		20,036	20,327
Other Comprehensive Income:		-	-
Items that will not be reclassified to profit or loss		-	-
- Actuarial gain (loss)	*18*	-	-
- Tax on items that will not be reclassified to profit or loss	*18*	-	-
Total items that will not be reclassified to profit or loss		-	-
Items that may be reclassified to profit or loss			
- Profit (loss) booked to cash flow hedging reserve	*18*	-	-
- Tax on items that may be reclassified to profit or loss	*18*	-	-
- Profit (loss) booked to translation reserve	*18*	5,865	(15,275)
Total items that may be reclassified to profit or loss		*5,865*	*(15,275)*
Other Comprehensive Income		*5,865*	*(15,275)*
Total comprehensive result for the period		25,901	5,052
Attributable to:			
- Shareholders of the Holding Company		24,548	3,568
- Non-controlling interests		1,353	1,484

The "Explanatory and supplementary notes to the consolidated financial statements" are an integral part of these half-year condensed consolidated financial statements.

CONSOLIDATED CASH FLOW STATEMENT
(in thousands of Euro)

	1st half 2026	*1st half 2025*
Cash flows from operating activities		
Net result	18,667	18,732
Adjustments:		
- non-controlling interests	1,369	1,595
- depreciation, amortization and writedowns	37,031	36,127
- expenses recognised for share-based incentive plans	477	477
Gain on disposal of the discontinued operation, net of tax.	(1,059)	(772)
- losses/(gains) on disposal of fixed assets and non-current assets held for sale	6	(9)
- provisions for risks, restructuring and deferred taxes	(373)	121
- post-retirement and other employee benefits	(31)	38
- net financial expenses	4,563	5,699
- income taxes	8,967	6,949
- change in net working capital	(18,604)	(15,871)
- other medium/long-term assets/liabilities	1,123	1,862
CASH FLOWS FROM OPERATING ACTIVITIES	**52,136**	**54,948**
Interests paid	(3,519)	(5,788)
Income tax paid	(3,278)	1,464
Cash flow from discontinued operating activities	1,113	(1,372)
NET CASH FLOWS FROM OPERATING ACTIVITIES	**46,452**	**49,252**
INVESTING ACTIVITIES		
Interest received	1,049	2,388
Purchase of property, plant and equipment	(23,043)	(28,228)
Purchase of intangible assets	(5,885)	(5,651)
Sale of property, plant, equipment and businesses held for sale	179	509
Cash flow from investment activities from discontinued operating activities	(1,075)	(1,310)
Amount received for business transfers	-	-
NET CASH FLOWS FROM INVESTING ACTIVITIES	**(28,775)**	**(32,292)**
FINANCING ACTIVITIES		
Capital increase in subsidiaries from third parties	368	-
Dividends paid to Holding Company shareholders and non-controlling interests	(2,750)	(17,863)
New (repayment of) long-term loans	(21,957)	(3,461)
Change in financial assets	1,382	(1,162)
New (repayment of) leases	(5,240)	(5,034)
Cash flow from financing activities from discontinued operating activities	(24)	(24)
NET CASH FLOWS FROM FINANCING ACTIVITIES	**(28,221)**	**(27,544)**
(DECREASE) INCREASE IN CASH AND CASH EQUIVALENTS	**(10,544)**	**(10,584)**
Balance at the beginning of the period	53,184	57,001
(Decrease) increase in cash and cash equivalents	(10,544)	(10,584)
Exchange differences	769	(1,232)
BALANCE AT THE END OF THE PERIOD	**43,409**	**45,185**

(*) The figures for the first half of 2025 have been reclassified following the application of IFRS 5 "Non-current assets held for sale and discontinued operations".

Note:
- this table shows the elements that bring about the change in cash and cash equivalents, as expressly required by IAS 7. The cash flow statement included in the Report of the board of directors on operations shows the various operational components of cash flow, thereby explaining all of the changes in the overall net financial position;
- For the purpose of determining the net financial position, total cash and cash equivalents amounted to Euro 44,397, including Euro 2,214 relating to United Spring entities and classified as assets held for sale in accordance with IFRS 5. Non-current bank borrowings amounted to Euro 3,203.
- the values for "Assets available for sale and discontinued operating activities" are shown separately on the appropriate lines.

The "Explanatory and supplementary notes to the consolidated financial statements" are an integral part of these half-year condensed consolidated financial statements.

CONSOLIDATED STATEMENT OF CHANGES IN EQUITY
(in thousands of Euro)

	Attributable to the shareholders of the parent company														Third	Total
	Share capital	*Share premium reserve*	*Reserve for treasury shares*	*Treasury shares*	*Legal reserve*	*Stock-based incentive plans reverve*	*Translation reserve*	*Cash flow hedging reserve*	*Actuarial gain (loss) reserve*	*Tax on items booked in Other Comprehensive Income*	*Other reserves*	*Retained earnings*	*Net result for the period*	*Total*		
Balance at December 31, 2024	*62,461*	*155*	*2,479*	*(2,479)*	*12,492*	*372*	*(64,253)*	*-*	*(27,139)*	*8,421*	*4,450*	*156,315*	*141,288*	*294,562*	*12,721*	*307,283*
Paid share capital increase	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Allocation of 2023 net profit:																
Legal reserve	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Dividends	-	-	-	-	-	-	-	-	-	-	-	(17,860)	-	(17,860)	(3,203)	(21,063)
Retained earnings	-	-	-	-	-	-	-	-	-	-	-	141,288	(141,288)	-	-	-
Recognition of share-based incentive plans	-	-	-	-	-	477	-	-	-	-	-	-	-	477	-	477
Other changes	-	-	(175)	175	-	(82)	-	-	-	-	-	2,485	-	2,403	-	2,403
Comprehensive result for the period																
Fair value cash flow hedging instruments	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Actuarial gain (loss)	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Tax on items booked in Other Comprehensive Income	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Currency translation differences	-	-	-	-	-	-	(15,164)	-	-	-	-	-	-	(15,164)	(111)	(15,275)
Net result for the period	-	-	-	-	-	-	-	-	-	-	-	-	18,732	18,732	1,595	20,327
Total comprehensive result for the period	-	-	-	-	-	-	*(15,164)*	-	-	-	-	-	*18,732*	*3,568*	*1,484*	*5,052*
Balance at June 30, 2025	*62,461*	*155*	*2,304*	*(2,304)*	*12,492*	*767*	*(79,417)*	*-*	*(27,139)*	*8,421*	*4,450*	*282,228*	*18,732*	*283,150*	*11,002*	*294,152*
Balance at December 31, 2025	*62,461*	*155*	*2,065*	*(2,065)*	*12,492*	*1,029*	*(80,838)*	*-*	*(26,894)*	*8,297*	*4,450*	*283,221*	*10,274*	*274,647*	*12,348*	*286,995*
Paid share capital increase	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Allocation of 2024 net profit:																
Legal reserve	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-	-
Dividends	-	-	-	-	-	-	-	-	-	-	-	-	-	-	(2,750)	(2,750)
Retained earnings	-	-	-	-	-	-	-	-	-	-	-	10,274	(10,274)	-	-	-
Recognition of share-based incentive plans	-	-	-	-	-	477	-	-	-	-	-	-	-	477	-	477
Other changes	-	-	(141)	141	-	(88)	-	-	-	-	-	2,780	-	2,692	368	3,060
Comprehensive result for the period																
Currency translation differences	-	-	-	-	-	-	5,881	-	-	-	-	-	-	5,881	(16)	5,865
Net result for the period	-	-	-	-	-	-	-	-	-	-	-	-	18,667	18,667	1,369	20,036
Total comprehensive result for the period	-	-	-	-	-	-	5,881	-	-	-	-	-	18,667	24,548	1,353	25,901
Balance at June 30, 2026	*62,461*	*155*	*1,924*	*(1,924)*	*12,492*	*1,418*	*(74,957)*	*-*	*(26,894)*	*8,297*	*4,450*	*296,274*	*18,667*	*302,364*	*11,319*	*313,683*

The "Explanatory and supplementary notes to the consolidated financial statements" are an integral part of these half-year condensed consolidated financial statements.

EXPLANATORY AND SUPPLEMENTARY NOTES TO THE CONSOLIDATED FINANCIAL STATEMENTS: CONTENTS

Chapter	Note no.	Description
A		*GENERAL ASPECTS*
	1	Content and format of the consolidated financial statements
	2	Consolidation principles and accounting policies
B		*SEGMENT INFORMATION*
	3	Operating segments
C		*NOTES ON THE MAIN ITEMS OF THE STATEMENT OF FINANCIAL POSITION*
C1		*ASSETS*
	4	Cash and cash equivalents
	5	Other financial assets
	6	Inventories
	7	Trade and other receivables
	8	Land, property, plant and equipment, other tangible fixed assets and rights of use
	9	Intangible assets
	10	Other financial assets
	11	Financial receivables and other non-current receivables
	12	Deferred tax assets and liabilities
	13	Assets held for sale and liabilities directly related to assets held for sale
C2		*LIABILITIES*
	14	Financial debts to banks, other financing creditors and other financial liabilities for derivatives
	15	Trade payables, other payables and tax payables
	16	Other current liabilities
	17	Current provisions, Non-current provisions and Other payables
	18	Share capital and reserves
	19	Analysis of total financial indebtedness
D		*NOTES ON THE MAIN INCOME STATEMENT ITEMS: INCOME STATEMENT*
	20	Sales revenues
	21	Seasonal nature of sales
	22	Variable cost of sales
	23	Manufacturing and R&D overheads
	24	Depreciation and amortization
	25	Distribution and sales fixed expenses
	26	Administrative and general expenses
	27	Personnel costs
	28	Restructuring costs
	29	Losses (gains) on disposal
	30	Exchange (gains) losses
	31	Other non-operating expenses (income)
	32	Financial expenses (income), net
	33	Losses (gains) from equity investments
	34	Income taxes
	35	Income (loss) from discontinued operations, net of tax effects
	36	Dividends paid
	37	Earnings per share (EPS)
E	38	*RELATED PARTY TRANSACTIONS*
F		*COMMITMENTS AND RISKS*
	39	Investment commitments
	40	Guarantees given
	41	Other risks
	42	Contingent assets/liabilities
	43	Atypical or unusual transactions
	44	Subsequent events
G	45	*FINANCIAL INSTRUMENTS*
H		*GROUP COMPANIES*
	46	List of Group companies as of 30 June 2026

A) GENERAL ASPECTS

1. CONTENT AND FORMAT OF THE CONSOLIDATED FINANCIAL STATEMENTS

The half-year condensed Consolidated Financial Statements for the period 1 January - 30 June 2026 have been prepared in accordance with International Financial Reporting Standards ("IFRS") issued by the International Accounting Standards Board ("IASB") and adopted by the European Union and have been prepared according to IAS 34 - "Interim Financial Reporting", applying the same accounting policies used in the preparation of the Consolidated Financial Statements at 31 December 2025 except as provided by note no. 2 "Consolidation principles and accounting policies". "IFRS" also means the International Accounting Standards ("IAS") currently in force, as well as all of the interpretation documents issued by the International Financial Reporting Standards Interpretations Committee ("IFRS IC", formerly "IFRIC") previously called the Standing Interpretations Committee ("SIC"). To this end, the figures of the financial statements of the consolidated subsidiaries have been appropriately reclassified and adjusted.
As a partial exception to IAS 34 provisions, these half-year condensed consolidated financial statements provide detailed as opposed to condensed statements in order to provide a better and clearer overview of the changes that have taken place in the Company's assets and liabilities, financial position and results during the half-year.
They also contain the disclosures required by IAS 34 with the explanatory and supplementary information considered useful for a clearer understanding of these half-year condensed consolidated financial statements.
The half-year condensed consolidated financial statements as at 30 June 2026 should be read in conjunction with the annual financial statements as at 31 December 2025.
With reference to IAS 1, the Board Directors confirm that, considering the economic forecasts, the capitalisation and the financial position of the Group, the same operates as a going concern.
The half-year condensed consolidated financial statements as at 30 June 2026 were approved and authorised for publication by the Board of Directors on 27 July 2026.

1.1 Format of the consolidated financial statements

The financial statements as at 30 June 2026 are consistent with those used for the annual report as at 31 December 2025.

The Income Statement also provides the following intermediate results in order to give a clearer understanding of the typical results of normal manufacturing activities, the financial side of the business and the impact of taxation:

- Contribution margin;
- EBIT (earnings before interest and tax);
- Result before taxes;
- Profit (loss) from operations;
- Net result before non-controlling interests;
- Profit (loss) of the Group.

1.2 Content of the half-year condensed consolidated financial statements

The half-year condensed consolidated financial statements for the six-month period ending 30 June 2026 include the Parent Company Sogefi S.p.A. and its controlled subsidiaries.
Section H of these notes gives a list of the companies included in the scope of consolidation and the percentages held.

These financial statements are presented in Euro and all figures are rounded up or down to the nearest thousand Euro, unless otherwise indicated.

Group companies prepare their financial statements in the local functional currency of the country concerned.
The functional currency of the Parent Company is the Euro and this is the presentation currency in which the half-year condensed consolidated financial statements are prepared and published.

The half-year condensed consolidated financial statements have been prepared according to the consolidation method on a line-by-line basis of the statements of Sogefi S.p.A., the Parent Company, and those of all Italian and foreign companies under its control.

During the year, the following changes in the scope of consolidation and events relating to investments in subsidiaries occurred:

- In May 2026, the subsidiary Sogefi Java Air & Cooling Private Limited approved a share capital increase of Eur 1,842 thousand (amount approved and fully paid in), subscribed by Sogefi and the minority shareholders in proportion to their respective ownership interests. This transaction resulted in an increase of Eur 368 thousand in Total Equity and Cash and Cash Equivalents.

Furthermore, it should be noted that the liquidation process of Allevard Springs Ltd, which commenced in 2024, was completed in June 2026.

1.3 Group composition

As required by IFRS 12, Group composition as at 30 June 2026 and 31 December 2025 was as follows:

Business Unit	*Region*	*Wholly-owned consolidated subsidiaries* June 30, 2026	December 31, 2025
Air&Cooling	Canada	1	1
	France	2	2
	Mexico	1	1
	Romania	1	1
	China (*)	2	2
	USA	1	1
Suspensions	France	2	2
	Italy	2	2
	Great Britain	1	2
	Germany	1	1
	The Netherlands	1	1
	Romania	1	1
	Brazil	1	1
	Argentina	1	1
Sogefi Gestion S.A.S.	France	1	1
TOTAL		19	20

(*) This subsidiary works also for Suspensions business unit.

Business Unit	*Region*	*Non-wholly-owned consolidated subsidiaries* June 30, 2026	December 31, 2025
Air&Cooling	India	1	1
Suspensions	France	1	1
	Spain	1	1
	India	1	1
TOTAL		4	4

2. *CONSOLIDATION PRINCIPLES AND ACCOUNTING POLICIES*

The consolidation and accounting policies applied in preparing the condensed consolidated financial statements for the six-month period ended 30 June 2026 are consistent with those used for the annual financial statements as of 31 December 2025 to which the reader should refer.

Business combinations

Business combinations are recognised under the acquisition method. According to this method, the consideration transferred to a business combination is measured at fair value calculated as the aggregate of the acquisition-date fair value of the assets transferred and liabilities assumed by the Group and of the equity instruments issued in exchange for the control of the acquired entity. Incidental transaction costs are generally recognised in the income statement when they are incurred.
On the acquisition date, the identifiable assets acquired and the liabilities assumed are recognised at their acquisition-date fair value; the following items represent exception to the above and are valued according to their reference principle:

- deferred tax assets and liabilities;
- assets and liabilities relating to employee benefits;
- liabilities or equity instruments relating to share-based payments of the acquired entity or share-based payments relating to the Group, issued as a replacement of contracts of the acquired entity;
- assets held for sale and discontinued assets and liabilities.

Goodwill is measured as the surplus between the sum of the consideration transferred to the business combination, the value of non-controlling interests and the fair value of previously-held equity interest in the acquiree with respect to the fair value of the net assets transferred and liabilities assumed as at the acquisition-date. If the fair value of the net assets transferred and liabilities assumed as at the acquisition-date exceeds the sum of the consideration transferred, the value of non-controlling interests and the fair value of the previously-held equity interest in the acquiree, said surplus is immediately booked to the Income Statement as gain resulting from said transaction.
The share of non-controlling interests as at the acquisition-date may be measured at fair value or as a proportion of the value of net assets in the acquiree. The measurement method adopted is decided on a transaction-by-transaction basis.

Non-current assets held for sale and discontinued operations

Non-current assets and current and non-current assets and liabilities of groups being discontinued are classified as held for sale, if their carrying amount will be recovered mainly through sale, rather than through continued use. This condition occurs when the sale is highly probable and the business or group being discontinued is available for immediate sale in its current condition. When there is a plan to sell a subsidiary that results in the loss of control, all of the assets and liabilities of that investee are classified as held for sale, regardless of whether or not an ownership interest is retained after the sale. Non-current assets held for sale, current and non-current assets of groups being discontinued and directly associated liabilities are recognised in the balance sheet separately from the company’s other assets and liabilities. Immediately prior to classification as held for sale, non-current assets and/or assets and liabilities referred to a group being discontinued are measured in accordance with the accounting principles applicable to them. Subsequently, non-current assets held for sale are not depreciated/amortised and are measured at the lower of their carrying value and their fair value less costs of sale. Any difference between the carrying amount of non-current assets and the fair value less costs of sale is recognised in the income statement as a write-down; any subsequent reversals are recognised to the extent of previously recognised write-downs, including those recognised prior to the asset being classified as held for sale. Non-current assets classified as held for sale and groups being discontinued are considered discontinued operations if, alternatively: (i) they represent a significant stand-alone line of business or a significant geographical area of operations; (ii) they are part of a plan to dispose of a significant stand-alone line of business or a significant geographical area of operations; or (iii) they are a subsidiary acquired exclusively for the purpose of its sale. The results of discontinued operations, as well as any gain/loss realised on disposal, are posted separately in the income statement in a separate item, net of related tax effects; the economic values of discontinued operations are restated also for the periods considered for comparison. When events occur that no longer allow non-current assets or groups being discontinued to be classified as held for sale, they are reclassified to the respective balance sheet items and recognised at the lower of: (i) the carrying amount at the date of classification as held for sale, adjusted for depreciation, amortization, write-downs and write-ups that would have been recognised had the assets or group being discontinued not been classified as held for sale; and (ii) the recoverable amount at the date of reclassification. Similarly, if the transfer plan is discontinued, the restatement of values from the time of classification as held for sale/discontinued operations also affects equity investments, or their shares, previously classified as held for sale/discontinued operations.

Critical estimates and assumptions

The preparation of the half-year condensed consolidated financial statements requires Directors to make estimates and assumptions, which affect the values of revenues, costs, assets and liabilities and the information regarding potential assets and liabilities as at the date of the interim condensed financial statements. If in the future said estimates and assumptions, which are based on the best estimates of the Directors, should change due to actual circumstances, they will be adjusted accordingly in the period in which said circumstances change.
It should also be noted that some measurement processes, in particular the more complex ones, such as the calculation of any impairment of non-current assets, are generally fully made only when the annual financial statements are prepared, when all of the information that may be required is available, with the exception of the cases in which there are impairment indicators that require the performance of an impairment test.

The main items subjected to such assessments are as follows:

- goodwill (Euro 47,047 thousand as at 30 June 2026): at 30 June 2026, the Group conducted an analysis to verify the presence of any impairment indicators, taking into consideration the outcome of the analysis conducted at 31 December 2025. The operating results of the business units in the first half of 2026 did not show significant deviations from the trends set out in the 2026 budget, in the 2026-2029 strategic plan, as approved by the Board of Directors on 15 December 2025 and 26 January 2026 respectively which at present represent the best estimate of the CGUs' cash generation expectations.

  Taking into account:

- the differences existing between the value in use and the book value of the CGUs as at 31 December 2025,
- the market rate trend as at 30 June 2026,
- the results for the first half of 2026 and unchanged long-term growth forecasts,
- the absence of other impairment indicators,

the results of the impairment tests performed with reference to the consolidated financial statements as at 31 December 2025, to which reference is made, can be reasonably confirmed for the half-year condensed consolidated financial statements as at 30 June 2026;

- recoverability of deferred tax assets on tax losses (Euro 5,215 thousand as at 30 June 2026), recognised to "Deferred tax assets": as at 30 June 2026, deferred tax assets on tax losses incurred during the current and previous years (mainly referred to the subsidiaries Sogefi HD Suspensions Germany GmbH, Sogefi Engine Systems Mexico S. de R.L. de C.V. and Sogefi Air & Cooling USA Inc.) were accounted for to the extent that it is probable that taxable income will be available in the future against which they can be utilised. Such probability is also determined based on the fact that such losses have originated mainly under extraordinary circumstances that are unlikely to occur again in the future and that the same could be recovered throughout an unlimited or long-term time frame;
- pension plans (Euro 9,548 thousand as of 30 June 2026 of which Euro 9,064 thousand recognized under "Non-current provisions" and Euro 484 thousand recognized under "Liabilities related to assets held for sale"): actuaries who offer their consulting services to the Group use different statistic assumptions in order to anticipate future events for the purpose of estimating pension plan expenses, liabilities and assets. Such assumptions concern discount rate, expected return on pension plan assets (this particular assumption concerns nearly exclusively British pension funds), future wage inflation rates, mortality and turnover rates;

Adoption of new accounting standards

IFRS accounting standards, amendments and interpretations applicable since 1 January 2026

The following IFRS accounting standards, amendments and interpretations were first adopted by the Group as from 1 January 2026:

- Amendment to IFRS 9 and IFRS 7: "*Classification and Measurement of Financial Instruments*" (issued on 30 May 2024).
- Annual improvements to IFRS Accounting Standards – Volume 11 (issued on 18 July 2024).
- Amendment to IFRS 9 and IFRS 7: "*Contracts Referencing Nature-dependent Electricity*" (issued on 18 December 2024).

IFRS and IFRIC accounting standards, amendments and interpretations approved by the European Union but not yet mandatory applicable and not early adopted by the Group as at 30 June 2026

The Group has not early adopted the following standard, which has been endorsed by the European Union but is not yet mandatory:

- IFRS 18: "*Presentation and Disclosure in Financial Statements*" (issued on 9 April 2024). These amendments are to be applied for financial periods beginning on 1 January 2027. For more details, please refer to the section below, IFRS18.

IFRS and IFRIC accounting standards, amendments and interpretations not yet endorsed by the European Union

The European Union has not yet completed its endorsement process for the standards and amendments below reported at the date of these Financial Statements. The Directors are evaluating the possible effects of applying these amendments to the Group's Consolidated Financial Statements:

- IFRS 19: *"Subsidiaries without Public Accountability: Disclosures"* (issued on 9 May 2024). These amendments are to be applied for financial periods beginning on 1 January 2027.
- Amendments to IAS 21: "*The Effects of Changes in Foreign Exchange Rates: Translation to a Hyperinflationary Presentation Currency*" (issued on 13 November 2025). These amendments are to be applied for financial periods beginning on 1 January 2027.
- Amendment to IFRS 19: "*Subsidiaries without Public Accountability: Disclosures*" (issued on 21 August 2025). These amendments are to be applied for financial periods beginning on 1 January 2027.
- Amendments to IAS 28: "*Fair Value Option for Investments in Associates and Joint Ventures*" (issued on 26 June 2026). The amendments apply on first adoption of IFRS 18.
- IFRS 20: "*Regulatory Assets and Regulatory Liabilities*" (issued on 27 May 2026). These amendments are to be applied for financial periods beginning on 1 January 2029.

Accounting standards issued but not yet in force: IFRS 18

In April 2024, the IASB issued the international accounting standard IFRS 18 "*Presentation and Disclosure in Financial Statements*", which was subsequently adopted by the European Union and will replace IAS 1 "*Presentation of Financial Statements*".
The new standard will be mandatory for financial years beginning on or after 1 January 2027. The Group does not intend to proceed with early adoption.
IFRS 18 introduces new requirements regarding the presentation and disclosure of financial statements, with particular reference to the structure of the income statement, the introduction of specific mandatory subtotals, information on performance measures defined by management (Management Performance Measures – MPM) and the criteria for aggregating and disaggregating financial information.
The Group has launched a project to assess the impacts of adopting the standard and is analysing the effects on the primary financial statements, the notes to the financial statements and the new calculation of performance indicators, as well as the effects on reporting processes and the internal control system.
Based on the preliminary assessments carried out, no impact is expected on the criteria for recognising and measuring assets and liabilities, nor on the Group's equity or profit or loss; however, changes are expected to the presentation of information in the main financial statements and in the notes to the financial statements.
The main impacts currently anticipated as a result of the future adoption of IFRS 18 are set out below. These assessments are preliminary in nature and may differ from the effects that will be recognised on the date of first application of the standard, as the implementation plan has not yet been finalised, including the work to adapt reporting processes, information systems and the internal control system. Furthermore, the conclusions reached may need to be updated in the light of any further interpretative clarifications, application guidance or instructions that may be issued before the date of first application of the standard.

Structure of the income statement
IFRS 18 requires entities to classify all revenue and expense items into the following five categories in the statement of profit or loss for the year: operating revenue and expenses, investments, financing, discontinued operations and income tax. The classification of revenue and costs reflects the entity's core business activities. The Group has determined that it does not carry out any specific core business activity consisting of investing in assets and/or providing loans to customers. The adoption of IFRS 18 will not affect the Group's profit for the year or its equity. However, the Group will be required to include two new subtotals in the statement of profit/(loss) for the year: "operating profit/(loss)" and "profit/(loss) before financing and income tax". The subtotal for operating profit/(loss) differs from the corresponding subtotal currently reported by the Group. Based on the information currently available, the Group anticipates changes to the current structure of the statement of profit/(loss) for the year arising from the following factors:

- Interest income and interest expense are generally included in financial income and financial expenses in accordance with the current accounting standard. IFRS 18 provides specific guidance on income and expenses classified in the "investing" and "financing" categories:

- Interest income on certain financial assets held by the Group (e.g. on cash and cash equivalents) will be classified and presented under the "investing" category.
- Interest expense on certain liabilities will continue to be classified and presented under the "financing" category (e.g. financial liabilities not measured at FVTPL).

- The exchange differences generated by opening and closing statements of financial position are currently booked to "Exchange differences". In accordance with IFRS 18, exchange differences must be presented in the same category as the income and expenses that gave rise to them. The Group has determined that exchange rate differences should be classified under the categories "operating income and expenses", "investments" and "financing".

In accordance with IFRS 18, operating costs are classified and presented by nature, by function or using a combination of both. The Group is currently determining the most appropriate method of classification and presentation in order to provide the most useful structured overview of operating costs.

Aggregation and disaggregation methods
IFRS 18 sets out more stringent principles for the aggregation and disaggregation of information in the financial statements and introduces guidelines for determining and describing the items presented in the primary financial statements and in the notes. The Group is currently assessing whether to group items according to their characteristics and, following this assessment, will present items in the primary financial statements that provide a useful structured overview and will provide further relevant information in the notes. Furthermore, the Group is reviewing the items currently classified under the heading "other" in order to identify headings that are more relevant to the content of those items.

Performance indicators defined by management
The performance indicators defined by management are subtotals of income and costs, used in public communications other than the financial statements, which convey users of the financial statements the management's perspective on an aspect of the entity financial performance as a whole. The Group will be required to provide specific information on the performance metrics in a single note to the financial statements.

Other impacts
IFRS 18 introduces amendments to IAS 7, requiring entities to use the new "operating profit" subtotal as the starting point for the cash flow statement prepared using the indirect method, rather than the current "profit/loss for the period". Some adjustment items included in the reconciliation will change as a result of the new opening subtotal.
Specific guidelines have also been introduced regarding the classification of cash flows relating to interest and dividends. The Group will classify cash flows from interest paid as financing activities rather than as operating activities. Cash flows from interest and dividends received, and dividends paid will continue to be classified as investing activities and financing activities respectively.

Exchange rates

The following exchange rates have been used for translation purposes:

	1st half 2026		*1st half 2025*		*2025*
	Average	*06.30*	*Average*	*06.30*	*12.31*
US dollar	1.1670	1.1394	1.0930	1.1720	1.1750
Pound sterling	0.8673	0.8618	0.8423	0.8555	0.8726
Brazilian real	6.0118	5.9003	6.2909	6.4384	6.4364
Argentine peso	1687.3239	1687.3239	1391.4393	1391.4393	1707.5606
Chinese renminbi	8.0096	7.7314	7.9258	8.3970	8.2262
Indian rupee	108.5776	107.8565	94.0734	100.5605	105.5965
New romanian Leu	5.1422	5.2439	5.0040	5.0785	5.0968
Canadian dollar	1.6075	1.6220	1.5403	1.6027	1.6088
Mexican peso	20.3749	19.9030	21.8103	22.0899	21.1180
Moroccan dirham	10.7759	10.6970	10.4603	10.5820	10.7140

B) SEGMENT INFORMATION

3. OPERATING SEGMENTS

In compliance with the provisions of IFRS 8, the following information is provided by operating segments (business segments).
The operating segments and performance indicators have been determined on the basis of the reports used by corporate management to take strategic decisions.

Business segments

With regard to the business segments, disclosures concerning the two business units are as follows: Suspensions, and Air and Cooling. Figures for the Parent Company Sogefi S.p.A. and the subsidiary Sogefi Gestion S.A.S. are also provided for the purpose of reconciliation with consolidated values. For further details, please refer to note 38 “Related party transactions”.

The tables below provide the income statement and statement of financial position figures of the Group for the first half of 2026 and 2025:

(in thousands of Euro)	June 30, 2026				
	Air & Cooling	Suspensions	Sogefi SpA / Sogefi Gestion S.A.S.	Adjustments	Sogefi Group consolida-tion
TOTAL REVENUES	233,599	259,297	8,709	(9,082)	492,523
RESULTS					
EBIT	19,447	16,008	(1,349)	(1,599)	32,507
Financial expenses, net					(4,563)
Result before taxes					27,944
Income taxes					(8,967)
NET INCOME (LOSS) OF OPERATING ACTIVITIES					18,977
Net income (loss) from discontinued operations					1,059
NET RESULT INCLUDED THIRD PARTY SHARE					20,036
Profit (loss) from third parties					(1,369)
GROUP NET RESULT					18,667
STATEMENT OF FINANCIAL POSITION					
ASSETS					
Segment assets	303,801	441,627	425,760	(492,249)	678,939
Unallocated assets	-	-	-	50,734	50,734
TOTAL ASSETS	303,801	441,627	425,760	(441,515)	729,673
LIABILITIES					
Segment liabilities	174,533	229,543	107,766	(95,853)	415,989
TOTAL LIABILITIES	174,533	229,543	107,766	(95,853)	415,989
OTHER INFORMATION					
Increase in tangible and intangible fixed assets	19,031	10,413	113	(629)	28,928
Depreciation, amortization and writedowns	18,927	16,898	537	669	37,031

(in thousands of Euro)	June 30, 2025				
	Air & Cooling	Suspensions	Sogefi SpA / Sogefi Gestion S.A.S.	Adjustments	Sogefi Group consolida-tion
TOTAL REVENUES	232,386	261,739	8,374	(7,709)	494,790
RESULTS					
EBIT	21,323	13,921	(2,434)	(1,149)	31,661
Financial expenses, net					(5,699)
Result before taxes					25,962
Income taxes					(6,949)
NET INCOME (LOSS) OF OPERATING ACTIVITIES					19,013
Net income (loss) from discontinued operations					1,314
NET RESULT INCLUDED THIRD PARTY SHARE					20,327
Profit (loss) from third parties					(1,595)
GROUP NET RESULT					18,732
STATEMENT OF FINANCIAL POSITION					
ASSETS					
Segment assets	340,918	431,952	441,238	(538,807)	675,301
Unallocated assets	-	-	-	49,835	49,835
TOTAL ASSETS	340,918	431,952	441,238	(488,972)	725,136
LIABILITIES					
Segment liabilities	190,998	222,064	162,450	(144,529)	430,983
TOTAL LIABILITIES	190,998	222,064	162,450	(144,529)	430,983
OTHER INFORMATION					
Increase in tangible and intangible fixed assets	22,133	11,734	12	-	33,879
Depreciation, amortization and writedowns	18,727	16,182	554	664	36,127

Adjustments to "Intersegment sales" mainly refer to services provided by the Parent Company Sogefi S.p.A. and by subsidiary Sogefi Gestion S.A.S. to other Group companies (see note 38 for further details on the nature of the services provided). This item also includes intersegment sales between the business units. Intersegment transactions are conducted according to the Group's transfer pricing policy.

In the Statement of Financial Position, the adjustments to the item "Segment assets" refer to the consolidation entry of investments in subsidiaries and intercompany receivables.
Adjustments to "Unallocated assets" mainly include the goodwill and the fixed assets revaluations resulting from the acquisitions of: the Allevard Ressorts Automobile Group, Sogefi Rejna S.p.A., the Systemes Moteurs Group and the company ATN Molds & Parts S.A.S..

"Depreciation, amortization and writedowns" include revaluation of tangible and intangible fixed assets of Euro 61 thousand for the Suspensions business unit.

Information on the main customers

Revenues from sales to third parties as of 30 June 2026 accounting for over 10% of Group revenues are shown in the following table:

(in thousands of Euro)	*June 30, 2026*			
Group	Group		BU Air & Cooling	BU Suspensions
	Amount	*%*	*Amount*	*Amount*
Stellantis	115.287	23,4	58.422	56.865
GM	64.326	13,1	59.497	4.829
Daimler	52.815	10,7	3.219	49.596
Ford	49.474	10,0	40.095	9.379

Information on geographic areas

The breakdown of revenues by geographical area is analysed in note 20 "Sales Revenues".

The following table shows a breakdown of total assets by geographical area:

(in thousands of Euro)	*December 31, 2025*					
	Europe	South America	North America	Asia	Adjustments	Sogefi Group consolidation
TOTAL ASSETS	941,541	54,662	109,716	124,979	(524,179)	706,719

(in thousands of Euro)	*June 30, 2026*					
	Europe	South America	North America	Asia	Adjustments	Sogefi Group consolidation
TOTAL ASSETS	955,828	55,336	130,047	123,247	(534,785)	729,673

C) NOTES ON THE MAIN INCOME STATEMENT ITEMS: STATEMENT OF FINANCIAL POSITION

C 1) ASSETS

4. CASH AND CASH EQUIVALENTS

Cash and cash equivalents amount to Euro 44,397 thousand compared to Euro 54,435 thousand as of 31 December 2025 and break down as follows:

(in thousands of Euro)	*June 30, 2026*	*December 31, 2025*
Short-term cash investments	44,397	54,435
TOTAL	44,397	54,435

Bank deposits earn interest at a floating rate.

For further details on changes in the various components of the net financial position, please see note 19.

As of 30 June 2026, the Group has unused lines of credit for the amount of Euro 188,179 thousand. These funds are available for use on demand, because the conditions required for their availability are met.

5. OTHER FINANCIAL ASSETS

"Other financial assets" can be broken down as follows:

(in thousands of Euro)	*June 30, 2026*	*December 31, 2025*
Other current financial assets valued at amortized costs	1,071	1,554
Financial receivables	5,648	6,005
TOTAL	6,719	7,559

The item "Other current financial assets valued at amortized cost" amounted to Euro 1,071 thousand and refers to investments made by the Argentine subsidiary Sogefi Suspension Argentina S.A. in dollar-linked bond instruments to mitigate the effects of the devaluation of the local currency.
Financial receivables mainly refer to financial instruments issued by leading Chinese banks, at the request of some customers, as payment for supplies made by the Chinese subsidiaries.

6. INVENTORIES

The breakdown of inventories is as follows:

(in thousands of Euro)	*June 30, 2026*			*December 31, 2025*		
	Gross	*Write-downs*	*Net*	*Gross*	*Write-downs*	*Net*
Raw, ancillary and consumable materials	54,130	3,831	50,299	50,512	3,820	46,692
Work in progress and semi-finished products	15,534	612	14,922	14,251	673	13,578
Finished goods and goods for resale	21,525	2,720	18,805	27,153	3,142	24,011
TOTAL	91,189	7,163	84,026	91,916	7,635	84,281

The net value of inventories was Euro 84,026 thousand, down by Euro 255 thousand compared to 31 December 2025. For comparative purposes, excluding the reclassification of "*Precision Springs*" inventories as of 31 December 2025 to "Assets held for sale" amounting to Euro 3,820 thousand, and excluding the positive foreign exchange effect of Euro 947 thousand, this line item would have increased by Euro 2,618 thousand compared with 31 December 2025.

7. TRADE AND OTHER RECEIVABLES

Current receivables break down as follows:

(in thousands of Euro)	*June 30, 2026*	*December 31, 2025*
Trade receivables	89,978	78,488
of which:		
Due to Parent Company	922	2,794
Trade receivables	*92,748*	*78,977*
Less: Allowance for bad debts	*(3,692)*	*(3,283)*
Trade receivables, net	89,056	75,694
Tax receivables	21,260	22,120
Other receivables	7,321	4,108
Other assets	4,316	2,095
TOTAL	122,875	106,811

"Trade and other receivables" amounted to Euro 122,875 thousand as at 30 June 2026, compared to Euro 106,811 thousand as at 31 December 2025 (the value as at 31 December 2025 of "Trade and other receivables" of "*Precision Springs*", reclassified to the item "Assets held for sale" as at 30 June 2026, was Euro 4,493 thousand).

"Trade receivables, net" amounted to Euro 89,056 thousand compared to Euro 75,694 thousand as at 31 December 2025. The increase is mainly attributable to the trend in turnover in the second quarter of 2026 compared with the fourth quarter of 2025, as well as a positive exchange rate effect of Euro 2,030 thousand.
As at 30 June 2026, the Group factored trade receivables for Euro 51,125 thousand (Euro 44,412 thousand as at 31 December 2025), including an amount of Euro 42,699 thousand which was not notified (Euro 38,005 thousand as at 31 December 2025) and for which the Group continues to manage collection services. The risks

and benefits related to these receivables have been transferred to the factor; therefore these receivables have been derecognised in the Consolidated Statement of Financial Position debiting the consideration received from the factoring company.
Any collections received under collection mandates and not yet remitted to the factoring company at the end of the reporting period due to timing constraints are presented within financial liabilities, with no impact on Net Financial Position.

"Due from Parent Company" includes net receivables resulting from the participation in the Group tax filing system, due to Italian companies from the Parent Company CIR S.p.A.. Outstanding receivables as at 31 December 2025 were fully collected in the first half-year 2026. For further details, please refer to note 38.

"Tax receivables" include tax credits due to Group companies by the tax authorities of various countries for direct and indirect taxation.
It does not include deferred tax assets which are treated separately.

"Other receivables" break down as in the following table:

(in thousands of Euro)	*June 30, 2026*	*December 31, 2025*
Amounts due from social security institutions	115	117
Advances to suppliers	1,817	2,124
Due from others	5,389	1,867
TOTAL	7,321	4,108

The item "Due from others" amounted to Euro 5,389 thousand, compared to Euro 1,867 thousand, and comprises receivables of various kinds, including receivables relating to insurance claims.

"Other assets" mainly consist of accrued income and prepayments on insurance premiums and indirect taxes on buildings.
The increase in this item is seasonal and it is mainly due to the prepaid insurance policies, the indirect taxes on buildings, and the IT maintenance fees paid in the first few months of the year but relative to the year as a whole.

8. LAND, PROPERTY, PLANT AND EQUIPMENT, OTHER TANGIBLE FIXED ASSETS AND RIGHTS OF USE

The net carrying amount of tangible fixed assets as of 30 June 2026 amounted to Euro 319,790 thousand versus Euro 321,891 thousand at the end of the previous year and breaks down as follows:

(in thousands of Euro)		Property, plant and equipment						
	Land	*Buildings, plant and machinery, commercial and industrial equipment*	*Assets under construction and payments on account*	*Other tangible fixed assets*	*Tooling*	*Tooling under construction*	*Right of use / finance leases IAS 17*	*TOTAL*
Balance at December 31, 2025								
Historical cost	4,131	674,628	39,611	22,118	170,657	33,342	75,320	1,019,807
Accumulated depreciation	444	496,428	958	18,375	138,173	1,944	41,594	697,916
Net value	3,687	178,200	38,653	3,743	32,484	31,398	33,726	321,891
Additions of the period	-	1,823	11,608	290	576	9,816	9,429	33,542
Disposals/reductions during the period	-	(6)	-	-	-	-	(179)	(185)
Exchange differences	13	2,563	73	52	395	390	375	3,861
Depreciation for the period	-	(16,802)	-	(784)	(9,254)	-	(4,265)	(31,105)
(Writedowns)/revaluations during the period	-	-	-	(3)	-	-	-	(3)
Reclassification to non-current assets held for sale	(1,333)	(6,117)	(1,257)	(215)	(74)	-	(98)	(9,094)
Other changes	-	10,109	(10,510)	1,273	15,257	(15,557)	311	883
Balance at June 30, 2026	2,367	169,770	38,567	4,356	39,384	26,047	39,299	319,790
Historical cost	2,811	650,367	38,897	21,401	187,370	28,041	84,646	1,013,533
Accumulated depreciation	444	480,597	330	17,045	147,986	1,994	45,347	693,743
Net value	2,367	169,770	38,567	4,356	39,384	26,047	39,299	319,790

Investments during the period amounted to Euro 33,542 thousand; of which Euro 10,392 thousand related to tooling, Euro 9,429 thousand related to rights of use, and Euro 13,721 thousand related to other investments.

Other investments include Euro 4,950 thousand for the development of new products (of which Euro 3,193 thousand for the development of new electrical products in the Air & Cooling business unit), Euro 2,835 thousand for the improvement of production efficiency, and Euro 5,936 thousand for miscellaneous investments, including investments to increase production capacity, replace machinery, and investments in health and safety.

Disinvestments for the period amounted to Euro 185 thousand and for Euro 179 thousand refer to the category "Rights of use" for the early termination of lease agreements.

Depreciation and amortisation for the period amounted to Euro 31,105 thousand: of these, Euro 30,436 thousand are recorded in the specific item of the Income Statement and Euro 669 thousand in the item "Income (loss) from discontinued operations, net of tax effects" (please refer to Note 35 for further details).

Impairment losses less reversals are booked to "Other non-operating expenses (income)".

The item "Reclassification to non-current assets held for sale" comprises the balance sheet balances at 30 June 2026 relating to *"Precision Springs"*, for which a sale agreement has been concluded and which is due to be finalised by the end of July 2026 (for further details, please refer to Note 35).

"Other changes" mainly refer to the completion of projects that were under way at the end of the previous year and their reclassification under the pertinent items.
The item also includes the revaluation of the tangible fixed assets of the Argentine subsidiary Sogefi Suspension Argentina S.A. as a result of the application of IAS 29.

Guarantees
For information on the guarantees, see note 40 "Guarantees given".

Purchase commitments
For information on commitments, please refer to note 40 "Guarantees given".

Rights of use

The net carrying amount of rights of use as of 30 June 2026 amounted to Euro 39,299 thousand versus Euro 33,726 thousand at 31 December 2025 and breaks down as follows:

(in thousands of Euro)	*Industrial Buildings*	*Other buildings*	*Plant and machinary*	*Commercial and industrial equipment*	*Other assets*	*TOTAL*
Balance at December 31, 2025						
Historical cost	61,566	3,870	110	15	9,759	75,320
Accumulated depreciation	33,732	2,599	34	5	5,224	41,594
Net value	27,834	1,271	76	10	4,535	33,726
Additions of the period	7,458	2	-	9	1,960	9,429
Disposals during the period	-	-	-	-	(179)	(179)
Exchange differences	367	1	-	-	7	375
Depreciation for the period	(2,918)	(232)	(11)	(2)	(1,102)	(4,265)
Reclassification to non-current assets held for sale	-	-	-	-	(98)	(98)
Other changes	235	-	(45)	-	121	311
Balance at June 30, 2026	32,976	1,042	20	17	5,244	39,299
Historical cost	70,349	3,919	65	24	10,289	84,646
Accumulated depreciation	37,373	2,877	45	7	5,045	45,347
Net value	32,976	1,042	20	17	5,244	39,299

Increases for the period amounted to Euro 9,429 thousand and are largely attributable to the subsidiary Sogefi Air & Cooling Canada Corp. for the renewal of a significant lease agreement.

Depreciation and amortisation for the period amounted to Euro 4,265 thousand: of these, Euro 4,204 thousand are recorded in the specific item of the Income Statement and Euro 61 thousand in the item "Income (loss) from discontinued operations, net of tax effects" (please refer to Note 35 for further details).

9. *INTANGIBLE ASSETS*

At 30 June 2026 intangible assets amount to Euro 101,830 thousand against Euro 101,311 thousand at the end of the previous year and break down as follows:

(in thousands of Euro)	*Develop-ment costs*	*Industrial patents and intellectual property rights, concessions licences and trademarks*	*Other, assets under construction and payments on account*	*Customer Relationship*	*Trade name Systemes Moteurs*	*Goodwill*	*TOTAL*
Balance at December 31, 2025							
Historical cost	147,131	51,363	8,899	20,488	8,437	61,405	297,723
Accumulated amortization	109,078	47,714	4,668	14,330	6,264	14,358	196,412
Net value	38,053	3,649	4,231	6,158	2,173	47,047	101,311
Balance at December 31, 2025	38,053	3,649	4,231	6,158	2,173	47,047	101,311
Additions of the period	3,846	3	2,040	-	-	-	5,889
Exchange differences	423	42	25	-	-	-	490
(Writedowns) / revaluations during the period	(5,605)	(247)	(77)	(217)	(527)	-	(6,673)
(Writedowns)/revaluations during the period	64	-	-	-	-	-	64
Reclassification to non-current assets held for sale	-	(1)	(44)	-	-	-	(45)
Other changes	741	1	52	-	(0)	-	794
Balance at June 30, 2026	37,522	3,447	6,227	5,941	1,646	47,047	101,830
Historical cost	153,907	50,128	9,772	20,488	8,437	61,405	304,136
Accumulated amortization	116,385	46,681	3,545	14,547	6,790	14,358	202,306
Net value	37,522	3,447	6,227	5,941	1,646	47,047	101,830

Investments in the half year amounted to Euro 5,889 thousand.
The increases in "Development costs" for the amount of Euro 3,846 thousand refer to the capitalisation of costs incurred by Group companies to develop new products in collaboration with leading motor vehicle manufacturers (after obtaining the nomination letter from the customer). The most significant investments refer to the subsidiaries Sogefi Air & Cooling Canada Corp. and Sogefi (Suzhou) Auto Parts Co., Ltd.

Increases in "Other, assets under construction and payments on account", for the amount of Euro 2,040 thousand, refer mainly to a large number of investments in the development and implementation of the new products not yet flowed into production, as well as to investments in development costs. Of these, the most significant ones were recognised for the subsidiaries Sogefi Air & Cooling S.A.S. and S.C. Sogefi Air & Cooling S.r.l..

Depreciation and amortisation for the period amounted to Euro 6,673 thousand: of these, Euro 6,656 thousand are recorded in the specific item of the Income Statement and Euro 17 thousand in the item "Income (loss) from discontinued operations, net of tax effects" (please refer to Note 35 for further details).

"Writedowns/revaluations during the period" totalled Euro 64 thousand and mainly relates to writeups of research and development projects.

There are no intangible assets with an indefinite useful life except for goodwill.

The goodwill of CGU "Air & Cooling" amounts to Euro 35,039 thousand; and the goodwill of C.G.U. "Car Suspension" amounts to Euro 12,007 thousand.

As at 30 June 2026, the Group conducted an analysis to verify the presence of any impairment indicators, taking into consideration the outcome of the analysis conducted at 31 December 2025. The performance of the business units' operating results in the first half of 2026 does not show any significant deviations from the trends projected in the 2026 budget and in the 2026-2029 strategic plan, approved by the Board of Directors on 15 December 2025 and 26 January 2026 respectively, which currently represent the best estimate of the CGUs' cash generation expectations.
Taking into account:
- the differences existing between the value in use and the book value of the CGUs as at 31 December 2025,
- the market rate trend as at 30 June 2026,
- the results for the first half of 2026 and unchanged long-term growth forecasts,
- the absence of other impairment indicators,

the results of the impairment tests performed with reference to the consolidated financial statements as at 31 December 2025, to which reference is made, can be reasonably confirmed for the half-year condensed consolidated financial statements as at 30 June 2026.

10. OTHER FINANCIAL ASSETS

As at 30 June 2026, they amounted to Euro 504 thousand, compared with Euro 662 thousand at December 2025.

(in thousands of Euro)	*June 30, 2026*	*December 31, 2025*
Other financial assets available for sale	3	3
Other financial assets valued at amortized cost	501	659
TOTAL	504	662

The item "Other financial assets valued at amortized cost" amounted to Euro 501 thousand and refers to investments made by the Argentine subsidiary Sogefi Suspension Argentina S.A. in dollar-linked bond instruments to mitigate the effects of the devaluation of the local currency.

11. FINANCIAL RECEIVABLES AND OTHER NON-CURRENT RECEIVABLES

The item "Other receivables" amounted to Euro 3,561 thousand (Euro 4,076 thousand as at 31 December 2025) and includes tax credits relating to the research and development activities of the French subsidiaries, other tax credits and non-interest bearing guarantee deposits for leased properties.

12. DEFERRED TAX ASSETS AND LIABILITIES

The net balance of deferred tax assets and deferred tax liabilities as at 30 June 2026 can be broken down as follows:

(in thousands of Euro)	*June 30, 2026*	*December 31, 2025*
Deferred tax assets	24,711	25,693
Deferred tax liabilities	(16,809)	(17,081)
TOTAL	7,902	8,612

As at 30 June 2026, deferred tax assets amount to Euro 24,711 thousand compared to Euro 25,693 thousand as at 31 December 2025.
This amount mainly relates to the expected benefits on deductible temporary differences, booked to the extent that it is likely to be recovered.

As at 30 June 2026, Deferred tax assets for tax losses amount to Euro 5,215 thousand (Euro 5,002 thousand as at 31 December 2025), and mainly refer to subsidiaries Sogefi HD Suspensions Germany GmbH (Euro 2,343 thousand, unchanged from 31 December 2025), Sogefi Engine Systems Mexico S. de R.L. de C.V. (Euro 2,216 thousand compared to Euro 2,149 thousand as at 31 December 2025), and Sogefi Air & Cooling USA, Inc. (Euro 656 thousand, compared to Euro 510 thousand as at 31 December 2025). These taxes were recognised because it is believed to be probable that taxable income will be available in the future against which such tax losses can be utilised. Such probability is determined based on the fact that losses have originated under extraordinary circumstances that are unlikely to occur again, such as restructuring plans currently under way or occurred in the past.
Losses of the German subsidiary can be carried forward indefinitely to cover possible future profits; with reference to the amount that can be used annually, there is no limitation on the use of losses carried forward of less than Euro 1 million, while there is an annual limit of 70% of income for losses above this threshold. The losses of the Mexican subsidiary can be carried forward within a ten-year limit, but there are no limitations on their use. Losses of the US subsidiary referred to federal tax can be carried forward indefinitely, but the amount that can be used is limited to 80% of income; with reference to Michigan state tax, losses can be carried forward for 10 years, but there are no limitations on their use.

As at 30 June 2026, deferred tax liabilities amount to Euro 16,809 thousand compared to Euro 17,081 thousand as at 31 December 2025.
This amount relates to the expected taxation on taxable temporary differences.

13. ASSETS HELD FOR SALE AND LIABILITIES DIRECTLY RELATED TO ASSETS HELD FOR SALE

As of 30 June 2026, “Assets held for sale” amounted to Euro 21,260 thousand, while “Liabilities related to assets held for sale” amounted to Euro 6,400 thousand. These amounts relate to the “*Precision Springs*” business, part of the Suspensions Division, whose disposal is expected to be completed by the end of July 2026. For further details, please refer to note 35. “Income (loss) from discontinued operations, net of tax effects”.

C 2) LIABILITIES

14. FINANCIAL DEBTS TO BANKS, OTHER FINANCING CREDITORS AND OTHER FINANCIAL LIABILITIES FOR DERIVATIVES

These break down as follows:

Current portion

(in thousands of Euro)	*June 30, 2026*	*December 31, 2025*
Bank overdrafts and short-term loans	3,202	1,251
Current portion of medium/long-term financial debts and other loans	23,669	45,367
Short-term financial debts for right of use	9,826	8,437
TOTAL SHORT-TERM FINANCIAL DEBTS	36,697	55,055
Other short-term liabilities for derivative financial instruments	7	5
TOTAL SHORT-TERM FINANCIAL DEBTS AND DERIVATIVE FINANCIAL INSTRUMENTS	36,704	55,060

Non-current portion

(in thousands of Euro)	*June 30, 2026*	*December 31, 2025*
Financial debts to banks	29,773	29,574
Non current portion of medium/long-term financial debts and other loans	5,524	5,613
Medium/long-term financial debts for right of use	32,853	28,750
TOTAL MEDIUM/LONG-TERM FINANCIAL DEBTS	68,150	63,937

Bank overdrafts and short-term loans

Further details can be found in the Analysis of total financial indebtedness contained in note 19.

Current and non-current portions of medium/long-term financial debts

Details are as follows (in thousands of Euro):

Balance at 30 June 2026:

Company	Bank/Credit Institute	Signing date	Due date	Original amount loan	Interest rate	Current portion	Non-current portion	Total amount	Real Guarantees
Sogefi S.p.A.	Banca Nazionale del Lavoro S.p.A.	apr-22	apr-28	60,000	Euribor 3m + 190 bps	-	30,000	30,000	N/A
Sogefi S.p.A.	Intesa Sanpaolo S.p.A.	nov-24	dec-28	50,000	Euribor 3m + 120bps	20,000	-	20,000	N/A
Sogefi S.p.A.	Cassa depositi e prestiti S.p.A.	nov-21	jul-26	10,000	Euribor 6m + 210 bps	1,428	-	1,428	N/A
Other loans/ deferrals of up front fees						2,241	(227)	2,014	
TOTAL						23,669	29,773	53,442	

The line "Other loans" includes other minor loans and the amount of up front fees to be deferred.

Balance at 31 December 2025:

Company	Bank/Credit Institute	Signing date	Due date	Original amount loan	Interest rate	Current portion	Non-current portion	Total amount	Real Guarantees
Sogefi S.p.A.	Banca Nazionale del Lavoro S.p.A.	apr-22	apr-28	60,000	Euribor 3m + 190 bps	30,000	30,000	60,000	N/A
Sogefi S.p.A.	Intesa Sanpaolo S.p.A.	nov-24	dec-28	50,000	Euribor 3m + 120bps	5,000	-	5,000	N/A
Sogefi S.p.A.	Cassa depositi e prestiti S.p.A.	nov - 21	jul-26	10,000	Euribor 6m + 210 bps	2,857	-	2,857	N/A
Sogefi S.p.A.	Cassa depositi e prestiti S.p.A.	jun-21	jun-26	10,000	Euribor 6m + 200 bps	1,429	-	1,429	N/A
Other loans/ deferrals of up front fees						6,082	(426)	5,656	
TOTAL						45,367	29,574	74,941	

The item “Other loans/deferrals of up front fees” also includes other minor borrowings, deferred up-front fees to be recognized over time, and accrued interest that has not yet been settled.

During the first half of 2026, the Parent Company Sogefi S.p.A. carried out the following transactions:

- repayment in January of the current portion (Euro 1,429 thousand) of the loan from Cassa Depositi e Prestiti S.p.A., expiring in July 2026 and taken out in November 2021;

- partial use (for an amount of Euro 30 million), as from March, of the revolving loan from Intesa Sanpaolo S.p.A., expiring in December 2028 and taken out in November 2024;

- repayment in April of the current portion (Euro 30,000 thousand) of the loan from Banca Nazionale del Lavoro S.p.A., expiring in April 2028 and taken out in April 2022;

- repayment in May of the current portion (Euro 5 million) of the revolving loan from Intesa Sanpaolo S.p.A., expiring in December 2028 and taken out in November 2024;

- repayment in June of the current portion (Euro 1,429 thousand) of the loan from Cassa Depositi e Prestiti S.p.A., expiring in June 2026 and taken out in June 2021;

- partial repayment in June of Euro 10 million of the revolving loan from Intesa Sanpaolo S.p.A., expiring in December 2028 and taken out in November 2024.

The existing loans of the Parent Company Sogefi S.p.A. are not secured by the Company’s assets. Furthermore, note that, contractually, the spreads relating to some of the loans of the Parent Company are reviewed every six months on the basis of the computation of the consolidated NFP/normalised consolidated EBITDA ratio and on the basis of the verification of sustainability-related indicators. For an analysis of the covenants relating to loans outstanding at the end of the financial year, please refer to the Note 19 below entitled “Analysis of total financial indebtedness”.

Other short-term liabilities for derivative financial instruments

As at 30 June 2026, this item amounts to Euro 7 thousand compared to Euro 5 thousand as at 31 December 2025.
Reference should be made to chapter G "45. Financial Instruments" for further details concerning derivatives.

Financial payables for rights of use

Details are as follows:

(in thousands of Euro)	*June 30, 2026*	*December 31, 2025*
Short-term financial debts for right of use	9,826	8,437
Medium / long-term financial debts for rights of use	32,853	28,750
TOTAL	42,679	37,187

The item includes payables for Rights of Use recorded following the application of the accounting standard IFRS 16 "Leases".

As at 30 June 2026, the item mainly refers to the residual debt of property rental agreements. The main property rental agreements refer to the subsidiaries Sogefi Suspensions Eastern Europe S.r.l. (Euro 15.5 million), Sogefi Engine Systems Mexico S. de R.L. de C.V. (Euro 7.1 million), Sogefi Air & Cooling Canada Corp. (Euro 6.7 million), Sogefi (Suzhou) Auto Parts Co., Ltd (Euro 4.8 million), Sogefi Suspension Argentina S.A. (Euro 1.5 million) and S.C. Sogefi Air&Cooling S.r.l. (Euro 1.3 million).

15. TRADE PAYABLES, OTHER PAYABLES AND TAX PAYABLES

The amounts shown in the financial statements can be broken down into the following categories:

(in thousands of Euro)	*June 30, 2026*	*December 31, 2025*
Trade and other payables	186,316	185,820
Tax payables	7,606	7,113
TOTAL	193,922	192,933

Details of trade and other payables are as follows:

(in thousands of Euro)	*June 30, 2026*	*December 31, 2025*
Due to suppliers	145,228	141,479
Due to the parent company	537	403
Due to tax authorities for indirect and other taxes	5,241	5,162
Due to social and security institutions	8,709	9,585
Due to employees	19,689	22,463
Other commercial payables to customers	5,339	4,788
Other payables	1,573	1,940
TOTAL	186,316	185,820

As at 30 June 2026, trade payables "Due to suppliers" amounted to Euro 145,228 thousand compared to Euro 141,479 thousand as of December 31, 2025 (the amount of trade payables attributable to *"Precision Springs"*, which were reclassified under "Assets held for sale" as of June 30, 2026, amounted to Euro 2,483 thousand as of December 31, 2025). For comparative purposes, excluding the impact of *"Precision Springs"* and the positive effect of exchange rates (Euro 1,536 thousand), trade payables "Due to suppliers" increased by Euro 4,696 thousand compared with the corresponding amount as of December 31, 2025.

Amounts "Due to the parent company" refer to the debt amounting to Euro 50 thousand due to the Parent Company CIR S.p.A. for services rendered in the first half of 2026; Euro 283 thousand reflect the tax liabilities in connection with the CIR Group tax filing system; Euro 131 thousand refer to the consideration due for the fiscal surplus transferred by companies that have joined the CIR Group tax filing system; the amount of Euro 4 thousand reflects to remuneration payable to directors transferred to the parent company CIR S.p.A. And the amount of Euro 69 thousand refers to premiums paid by the Parent Company for the third-party liability insurance of directors, statutory auditors and managers. For further details, please refer to note 38.

"Tax payables" amounted to Euro 7,606 thousand at 30 June 2026 compared to Euro 7,113 thousand at 31 December 2025 and reflect taxes accrued during 2026.

16. OTHER CURRENT LIABILITIES

As at 30 June 2026, this item amounts to Euro 18,356 thousand compared to Euro 18,012 thousand as of 31 December 2025.
"Other current liabilities" mainly includes liabilities recognised for entering into contracts with customers. These liabilities represent the amounts received from customers for the sale of tooling and prototypes that will be recognised in the income statement over the life of the product.
This item also includes adjustments to costs and revenues for the period so as to ensure compliance with the accruals based principle (accrued expenses and deferred income) and advances received from customers for orders still to be delivered.

17. CURRENT PROVISIONS, NON-CURRENT PROVISIONS AND OTHER PAYABLES

Current provisions and non-current provisions

These are made up as follows:

(in thousands of Euro)	*June 30, 2026*		
	Current	*Non-current*	*Total*
Pension funds	-	9,064	9,064
Employment termination indemnities	-	939	939
Provision for restructuring	15,463	799	16,262
Provision for product warranties	11,586	-	11,586
Provision for rights of use restoration	-	1,897	1,897
Provision for disputes in progress and other risks	1,844	369	2,213
TOTAL	28,893	13,068	41,961

(in thousands of Euro)	*December 31, 2025*		
	Current	*Non-current*	*Total*
Pension funds	-	9,388	9,388
Employment termination indemnities	-	952	952
Provision for restructuring	16,842	1,256	18,098
Provision for product warranties	6,657	-	6,657
Provision for rights of use restoration	-	1,818	1,818
Provision for disputes in progress and other risks	1,776	203	1,979
TOTAL	25,275	13,617	38,892

Details of the main items are given below.

Pension funds

Changes in this item over the period are shown below:

(in thousands of Euro)	*June 30, 2026*	*December 31, 2025*
Opening balance	9,388	11,733
Cost of benefits charged to income statement	380	(1,410)
Amounts recognised in "Other Comprehensive Income"	-	(222)
Contributions paid	(220)	(713)
Reclassification to non-current assets held for sale	(484)	-
TOTAL	9,064	9,388

The following table shows the balances of pension funds by geographical area of the relevant subsidiaries:

(in thousands of Euro)	*June 30, 2026*	*December 31, 2025*
France	7,033	7,245
Other	2,031	2,143
TOTAL	9,064	9,388

Employment termination indemnities

Changes in this item over the period are shown below:

(in thousands of Euro)	*June 30, 2026*	*December 31, 2025*
Opening balance	952	951
Accruals for the period	25	41
Amounts recognised in "Other Comprehensive Income"	-	(23)
Other movements	-	12
Contributions paid	(38)	(29)
TOTAL	939	952

Provision for restructuring

These are amounts set aside for restructuring operations that have been officially announced and communicated to those concerned, as required by IAS/IFRS.

The provision changed as follows during the period:

(in thousands of Euro)	*June 30, 2026*	*December 31, 2025*
Opening balance	18,098	1,437
Accruals for the period	459	17,622
Utilizations	(1,209)	(761)
Provisions not used during the period	(1,087)	(199)
Exchange differences	1	(1)
TOTAL	16,262	18,098

"Utilizations", amounting to Euro 1,209 thousand, mainly refer to European subsidiaries.

As at 30 June 2026, "Accruals for the period" net of the "Provisions not used during the period" (amounts set aside during previous years in excess of amounts actually paid); this figure is booked to the Income Statement under "Restructuring costs".

Provision for product guarantee

The provision changed as follows during the period:

(in thousands of Euro)	*June 30, 2026*	*December 31, 2025*
Opening balance	6,657	5,811
Accruals for the period	4,800	2,952
Utilizations	(30)	(335)
Provisions not used during the period	(121)	(1,503)
Exchange differences	280	(268)
TOTAL	11,586	6,657

The item includes provisions for risks concerning the cost of replacing products under warranty made by Group companies, for other product quality risks and for possible customer claims for product non-compliance.

The provision of Euro 4,800 thousand mainly refers to quality claim with a primary customer of Air&Cooling business unit.
Provisions not used, equal to Euro 121 thousand, mainly refer to the European subsidiaries and concern the revision of estimated provisions made in the previous financial year.

Provision for restoration of rights of use

The item Provision for restoration of rights of use, for the amount of Euro 1,897 thousand (compared to Euro 1,818 thousand as at 31 December 2025), includes an estimate of the costs that the lessees of leased assets will have to incur in order to dismantle and remove the asset and restore the site or asset to the condition provided for in the lease terms.

Lawsuits and other risks

The provision changed as follows during the period:

(in thousands of Euro)	*June 30, 2026*	*December 31, 2025*
Opening balance	1,979	11,276
Accruals for the period	610	1,029
Utilizations	(211)	(3,315)
Provisions not used during the period	(168)	(611)
Other changes	-	(6,147)
Exchange differences	3	(254)
Total	2,213	1,979

The provision includes liabilities toward employees and other individuals or entities mainly referred to European subsidiaries. Amounts stated in the financial statements represent the best possible estimates of liabilities at the reporting date.

Other payables

As at 30 June 2025, the item "Other payables" amounts to Euro 33,688 thousand (Euro 33,809 thousand as at 31 December 2025), and mainly reflects the non-current portion of the liabilities recorded upon contracts with customers. These liabilities represent the amounts received from customers for the sale of tooling and prototypes that will be recognised in the income statement over the life of the product.

18. SHARE CAPITAL AND RESERVES

Share capital
The share capital of the Parent Company Sogefi S.p.A. is fully paid in and amounts to Euro 62,461 thousand as of 30 June 2026 (not changed compared to 31 December 2025), split into 120,117,992 ordinary shares with a par value of Euro 0.52 each.

As at 30 June 2026, the Company has 840,512 treasury shares (902,451 as at 31 December 2025) in its portfolio, corresponding to 0.70% of share capital (0.75% as at 31 December 2025), at an average price of Euro 2.28 each.

Share premium reserve
This item amounts to Euro 155 thousand, unchanged compared to the previous financial year.

Treasury shares
Item "Treasury shares" reflects the purchase price of treasury shares. Movements during the year amount to Euro 141 thousand and reflect the free grant of 61,939 treasury shares as reported in the note to "Stock-based incentive plans reserve".

Translation reserve
This reserve is used to record the exchange differences arising from the translation of foreign subsidiaries' financial statements.
Changes during the period show an increase of Euro 5,881 thousand mainly due to the appreciation of US Dollar, Chinese Renminbi and Brazilian Real against the Euro.

Reserve for actuarial gains/losses
The reserve includes actuarial gains (losses) recognised in Other Comprehensive Income, as required by IAS 19 "Employee Benefits".

Stock-based incentive plans reserve
The reserve refers to credit to equity for stock-based incentive plans, assigned to Directors and employees.
In the first half of 2026, further to Stock Grant Plan beneficiaries exercising their rights and due to the corresponding free grant of 61,939 treasury shares, the amount of Euro 88 thousand, corresponding to the fair value at right (Unit) allocation date, was reclassified from "Stock- based incentive plans reserve" to "Retained earnings reserve" (increased of Euro 88 thousand).
While the increase by Euro 477 thousand refers to the cost of accruing plans.

Other reserves
This item amounts to Euro 4,450 thousand (unchanged compared to 31 December 2025).

Retained earnings
These totalled Euro 296,274 thousand and include amounts of profit that have not been distributed.
The increase of Euro 2,780 thousand refers to the following events:

- reclassification from the "Stock-based incentive plans reserve" for a total amount of Euro 88 thousand;

- the effect of the application of IAS 29 "Financial Reporting in Hyperinflationary Economies" in the Argentine subsidiaries (increase of Euro 2,692 thousand).

Tax on items booked in Other Comprehensive Income
The table below shows the amount of income taxes relating to each item of Other Comprehensive Income:

(in thousands of Euro)	*1st half 2026*			*1st half 2025*		
	Gross Amount	Tax effect	Net Amount	Gross Amount	Tax effect	Net Amount
- Profit (loss) booked to cash flow hedge reserve	-	-	-	-	-	-
- Actuarial profit (loss)	-	-	-	-	-	-
- Profit (loss) booked to translation reserve	5,865	-	5,865	(15,275)	-	(15,275)
Total Profit (loss) booked in Other Comprehenive Income	5,865	-	5,865	(15,275)	-	(15,275)

NON-CONTROLLING INTERESTS

The balance amounts to Euro 11,319 thousand and refers to the portion of shareholders' equity attributable to non-controlling interests.

Details of non-controlling interests are given below:

(in thousands of Euro)		*% owned by third parties*			*Loss (profit) attributable to non-controlling interests*		*Shareholders' equity attributable to non-controlling interests*	
Subsidiary's name	Region	06.30.2026	12.31.2025	06.30.2025	06.30.2026	06.30.2025	06.30.2026	12.31.2025
S.ARA Composite S.A.S.	France	4.21%	4.21%	4.21%	-	-	12	12
Sogefi Java Air & Cooling Private Limited	India	20.00%	20.00%	0.00%	(37)	-	347	13
Iberica de Suspensiones S.L. (ISSA)	Spain	50.00%	50.00%	50.00%	1,298	1,506	10,045	11,496
Sogefi ADM Suspensions Private Limited	India	25.77%	25.77%	25.77%	107	89	894	806
Sogefi Suspensions Passenger Car Italy S.p.A.	Italy	0.12%	0.12%	0.12%	-	-	8	9
Sogefi Suspensions Heavy Duty Italy S.p.A.	Italy	0.12%	0.12%	0.12%	1	0	13	12
TOTAL					1,369	1,595	11,319	12,348

With reference to the above table, please note that the company Iberica de Suspensiones S.L. (ISSA) – which is 50% owned – is treated as a subsidiary because the Group controls the majority of votes of the board of directors, which is the corporate body tasked with deciding on the entity's relevant activities.

19. ANALYSIS OF TOTAL FINANCIAL INDEBTEDNESS

The following table provides details of the Financial Indebtedness as required by Consob in its communication no. DEM/6064293 of 28 July 2006 as subsequently updated, according to ESMA Guidelines ESMA32-382-1138 dated 4 March 2021:

(in thousands of Euro)	*June 30, 2026*	*December 31, 2025*
A. Cash	44,397	54,435
B. Cash equivalent	-	-
C. Other current financial assets	6,719	7,559
D. Liquidity (A) + (B) + (C)	**51,116**	**61,994**
E. Current Financial Debt (including debt instruments, but excluding current portion of non-current financial debt)	3,652	1,256
F. Current portion of non-current financial debt	33,053	53,804
G. Current financial indebtedness (E) + (F)	**36,705**	**55,060**
H. Net current financial indebtedness (G) - (D)	**(14,411)**	**(6,934)**
I. Non-current financial debt (excluding the current portion and debt instruments)	68,149	63,937
J. Debt instruments	-	-
K. Non-current trade and other payables	-	-
L. Non-current financial indebtedness (I) + (J) + (K)	**68,149**	**63,937**
M. Net indebtedness (H) + (L)	**53,738**	**57,003**
Other non-current financial assets	501	659
Financial assets/liabilities related to assets held for sale	2,009	-
Net Indebteness (as per the "Net financial position" included in the Report on Operations)	**51,228**	**56,344**

It should be noted that item "F. Current portion of non-current financial debt" includes short-term liabilities related to lease agreements for Euro 9,826 thousand (Euro 8,437 thousand as at 31 December 2025) and item "I. Non-current financial debt (excluding the current portion and debt instruments)" includes long-term liabilities relating to leases for Euro 32,853 thousand (Euro 28,750 thousand as at 31 December 2025).

Details of the covenants applying to loans outstanding at the end of H1 2026 are as follows (please read Note 14 "Financial debts to banks and other financing creditors" above for further details on loans):

- loan of Euro 60,000 thousand from Banca Nazionale del Lavoro S.p.A.: the ratio of consolidated net financial position to consolidated normalised EBITDA has to be less than or equal to 4; the ratio of consolidated normalised EBITDA to consolidated net financial expenses must not be less than 3;
- loan of Euro 50,000 thousand from Intesa Sanpaolo S.p.A.: the ratio of consolidated net financial position to consolidated normalised EBITDA has to be less or equal to 4; the ratio of consolidated normalised EBITDA to consolidated net financial expenses must not be less than 3;
- loan of Euro 10,000 thousand from Cassa depositi e prestiti S.p.A. (entered into in November 2021): the ratio of consolidated net financial position to consolidated normalised EBITDA has to be less or equal to 4; the ratio of consolidated normalised EBITDA to consolidated net financial expenses must not be less than 3.

Below is a description of the covenants relating to the Company's non-drawn credit facilities as at 30 June 2026:

- loan of Euro 25,000 thousand from Unicredit S.p.A.: the ratio of consolidated net financial position to consolidated normalised EBITDA has to be less or equal to 4; the ratio of consolidated normalised EBITDA to consolidated net financial expenses must not be less than 3;
- loan of Euro 35,000 thousand from Ing Bank N.V.: the ratio of consolidated net financial position to consolidated normalised EBITDA has to be less or equal to 4; the ratio of consolidated normalised EBITDA to consolidated net financial expenses must not be less than 3;
- loan of Euro 20,000 thousand from Citibank, N.A. Milan Branch: the ratio of consolidated net financial position to consolidated normalised EBITDA has to be less or equal to 4; the ratio of consolidated normalised EBITDA to consolidated net financial expenses must not be less than 3.

The Group met these covenants at the end of the first half of 2026. Therefore, the related loans were classified as current or non-current liabilities at 30 June 2026 on the basis of their respective contractual maturities.
The Group expects to comply with the covenants for at least 12 months after the end of the current financial year.

D) NOTES ON THE MAIN INCOME STATEMENT ITEMS: INCOME STATEMENT

20. SALES REVENUES

Revenues from sales and services

During the first half of 2026, the Group reported sales revenues of Euro 492.5 million, basically steady compared to the first half of 2025 (+0.4% at constant exchange rates and -0.5% at current exchange rates).

Revenues by business sector and geographic area break down as follows:

By business sector:

(in thousands of Euro)	*1st half 2026*		*1st half 2025*	
	Amount	*%*	*Amount*	*%*
Suspensions	259,297	52.6	261,739	52.9
Air&Cooling	233,599	47.4	232,386	47.0
Intercompany eliminations	(373)	-	665	0.1
TOTAL	492,523	100.0	494,790	100.0

The Suspensions business recorded a slight decline in revenue of -2% at constant exchange rates and -0.9% at current exchange rates. In Europe, where 67% of the business is concentrated, revenues were broadly in line with those of the first half of 2025 (+0.4%), with turnover in the *Passenger Cars* business unit slightly down (-0.8%) and that of the *Heavy Duty* business unit on the rise (+3.3%). In India, revenue at constant exchange rates rose by 16.4% (+0.9% at current exchange rates), whilst in China and South America it fell by 11.6% and 6.2% respectively.

The Air and Cooling business unit reported revenue up by 3.5% at constant exchange rates and by 0.5% at current exchange rates; North America, which accounts for 45% of revenue, recorded revenue at constant exchange rates broadly in line with 2025 (-0.5%), whilst Europe (which accounts for 43% of revenue) saw an increase of 13.8%; China, however, saw a decline of 12.8%.

By geographic area:

(in thousands of Euro)	*1st half 2026*		*1st half 2025*	
	Amount	*%*	*Amount*	*%*
Europe	275,031	55.8	262,215	53.0
North America	106,099	21.5	112,255	22.7
South America	55,099	11.2	54,482	11.0
India	7,725	1.6	7,658	1.5
China	50,694	10.3	58,479	11.8
Intercompany eliminations	(2,125)	(0.4)	(299)	-
TOTAL	492,523	100.0	494,790	100.0

In Europe (the Group's largest market, accounting for 56% of total revenue in the first half of 2026), revenue at constant exchange rates rose by 5.3%, whilst in North America (the second-largest market, accounting for 21.5% of total revenue) it remained broadly stable compared with the first half of 2025. However, revenue at constant exchange rates fell in South America (-6.2%) and in China (-12.4%), reflecting the market downturn (-5.3%) and the delay in the commencement of new supply contracts due to unfavourable conditions in the Chinese domestic market.

21. SEASONAL NATURE OF SALES

The type of products sold by the company and the sectors in which the Group operates mean that revenues record a reasonably linear trend over the course of the year and are not subject to particular cyclical phenomena when considered on a like-for-like basis.
Sales by half-year period for the past year are shown below:

(in thousands of Euro)	*1st half*	*2nd half*	*Total year*
FY 2025	494,790	462,107	956,897

22. VARIABLE COST OF SALES

Details are as follows:

(in thousands of Euro)	*1st half 2026*	*1st half 2025*
Materials	264,260	269,109
Direct labour cost	36,907	36,333
Energy costs	15,592	16,265
Sub-contracted work	13,044	11,908
Ancillary materials	6,934	6,985
Variable sales and distribution costs	7,107	7,409
Royalties paid to third parties on sales	111	62
Other variable costs	42	795
TOTAL	343,997	348,866

The impact of “Variable cost of sales” on revenues stands at 69.8%, down compared to the same period in the previous year (70.5%).

“Other variable costs” represent the portion of direct labour cost and fixed cost included in the change in the inventory of finished goods and semi-finished products. Please note that the portion of change in inventory relating to raw materials is included in the line “Materials”.

23. MANUFACTURING AND R&D OVERHEADS

Details are as follows:

(in thousands of Euro)	*1st half 2026*	*1st half 2025*
Labour cost	29,294	30,444
Materials, maintenance and repairs	11,143	11,460
Rental and hire charges	476	144
Personnel services	2,227	2,260
Technical consulting	2,877	2,202
Sub-contracted work	15	75
Insurance	881	801
Utilities	625	773
Capitalization of internal construction costs	(7,110)	(6,871)
Other	1,947	1,461
TOTAL	42,375	42,749

"Manufacturing and R&D overheads" show a decrease of Euro 374 thousand compared with the first half year 2025. At constant exchange rates and excluding the inflationary impact of Argentina, the decrease would be Euro 279 thousand.

"Labour cost", in particular, decreased by Euro 1,150 thousand compared to the first half of 2025, due to the reduction in the average number of employees of the category being analysed.

The heading "Materials, maintenance and repairs" decreased by Euro 317 thousand compared to the first half of 2025, linked to less maintenance work.

"Technical consulting" increased by Euro 675 thousand compared to the first half of 2025 as a consequence of a more extensive use of external consultants related to research and development activities as well as production, especially by the French subsidiary Sogefi Air & Cooling S.A.S. and by the German subsidiary Sogefi HD Suspensions Germany GmbH..

The item "Personnel services" is steady compared to the first half of 2025 and refers to travel expenses and staff service expenses.

It should be noted that the item "Rents and hires" includes costs relating to variable payments and ancillary costs due for leases not included in the valuation of lease liabilities, short-term leases and leases of small value assets.

"Capitalization of internal construction costs" mainly reflects capitalised product development costs.

The item "Other" includes other services in support of industrial and research and development activities, as well as contributions for research and development of the French subsidiaries.

Total costs for Research and Development (not reported in the table but included mainly under the headings "Labour cost", "Materials, maintenance and repairs" and

"Technical consulting") amount to Euro 9,273 thousand compared to Euro 9,734 thousand as of 30 June 2025.

24. DEPRECIATION AND AMORTIZATION

Details are as follows:

(in thousands of Euro)	*1st half 2026*	*1st half 2025*
Depreciation of tangible fixed assets	26,232	24,927
Depreciation of Right of Use/asset under finance leases IAS 17	4,204	3,813
Amortization of intangible assets	6,656	7,742
TOTAL	37,092	36,482

Item "Depreciation and amortization" amounts to Euro 37,092 thousand compared with Euro 36,482 thousand in the first half year 2025.
At constant exchange rates and excluding the inflationary impact of Argentina, the item would overall increase by Euro 941 thousand.

25. DISTRIBUTION AND SALES FIXED EXPENSES

The table below shows the main components of this item:

(in thousands of Euro)	*1st half 2026*	*1st half 2025*
Labour cost	5,437	5,497
Sub-contracted work	276	281
Advertising, publicity and promotion	119	331
Personnel services	335	341
Rental and hire charges	181	239
Consulting	48	67
Other	649	652
TOTAL	7,045	7,408

"Distribution and sales fixed expenses" decreased by Euro 363 thousand. At constant exchange rates and excluding the inflationary impact of Argentina, the item would increase by Euro 296 thousand.

The item "Advertising, publicity and promotion" shows a reduction of Euro 212,000 compared with the first half of 2025, due to lower expenditure on advertising and marketing, particularly in the French subsidiaries.

The "Other" item includes other services supporting distribution activities and remained in line with the first half of 2025.

26. ADMINISTRATIVE AND GENERAL EXPENSES

These can be broken down as follows:

(in thousands of Euro)	*1st half 2026*	*1st half 2025*
Labour cost	11,607	11,104
Personnel services	1,211	1,269
Maintenance and repairs	2,070	2,000
Cleaning and security	568	611
Consulting	1,770	2,138
Utilities	537	542
Rental and hire charges	493	469
Insurance	1,158	1,222
Employee profit-sharing	409	326
Administrative, financial and tax-related services provided by Parent Company	214	174
Audit fees and related expenses	598	664
Directors' and statutory auditors' remuneration	411	414
Sub-contracted work	26	297
Capitalization of internal construction costs	-	(12)
Indirect taxes	1,960	2,273
Other fiscal charges	332	331
Other	1,932	1,046
TOTAL	25,296	24,868

In the first half of 2026, "Administrative and general expenses" increased by Euro 428 thousand compared to the first half of 2025. At constant exchange rates and excluding the inflationary impact of Argentina, the decrease would be Euro 535 thousand.

"Labour cost", in particular, increased by Euro 503 thousand compared to the first half of 2025, mainly due to the increase in the average number of employees of the category being analysed and to a different salary mix.

The item "Personnel services" is steady compared to the first half of 2025 and refers to travel expenses and staff service expenses.

"Maintenance and repairs" are broadly in line with the first half of 2025 and mainly comprise IT maintenance costs.

The decrease in the item "Consulting" of Euro 368 thousand was mainly due to decreased legal, tax and administrative consulting.

The item "Employee profit-sharing" refers to the expenses recognized by the Group's French companies under the statutory employee profit-sharing scheme required by local legislation. The amount depends on the taxable results achieved by those companies.

The item "Sub-contracted work" shows a decrease of Euro 271,000, reflecting reduced reliance on external temporary staff.

With reference to the header "Administrative, financial and tax-related services provided by Parent Company", please refer to Note 38 "Related party transactions" for more details.

"Indirect taxes" include tax charges such as property tax, taxes on sales revenues (*taxe organic* of the French companies), non-deductible VAT and taxes on professional training.

"Other fiscal charges" consist of the *cotisation économique territoriale* (previously called *taxe professionnelle*) relating to the French companies, which is calculated on the value of fixed assets and on added value.

27. PERSONNEL COSTS

Personnel

Personnel costs can be broken down as follows:

(in thousands of Euro)	*1st half 2026*	*1st half 2025*
Wages, salaries and contributions	82,491	82,942
Pension costs: defined benefit plans	182	235
Pension costs: defined contribution plans	572	201
Participation des salaries	409	326
Imputed cost of stock option and stock grant plans	477	477
Other costs	20	8
TOTAL	84,151	84,189

"Personnel costs" of Euro 84,151 thousand are steady compared to the first half of 2025. At constant exchange rates and excluding the inflationary impact of Argentina, the item "Personnel costs" would increase by Euro 253 thousand.

The impact of "Personnel costs" on revenues was 17.1%, in line compared with 30 June 2025.
"Wages, salaries and contributions", "Pension costs: defined benefit plans" and "Pension costs: defined contribution plans" are posted in the tables provided above at line "Labour cost".
"Other costs" is included in "Administrative and general expenses".

"Imputed cost of Stock Grant plans" is included in "Other non-operating expenses (income)". The following paragraph "Personnel benefits" provides details of the Stock Option and Stock Grant plans.

The average number of employees broken down by category is as follows:

(Number of employees)	*1st half 2026*	*1st half 2025*
Managers	28	29
Clerical staff	768	777
Blue collar workers	2,310	2,365
TOTAL	3,106	3,171

Personnel benefits

Sogefi S.p.A. implements stock-based incentive plans for the employees of the Company and of its subsidiaries that hold important positions of responsibility within the Group. The purpose is to foster greater loyalty to the Group and to provide an incentive that will raise their commitment to improving business performance and generating value in the long term.

The stock-based incentive plans of Sogefi S.p.A. are first approved by the Shareholders' Meeting.

Except as outlined at the following paragraphs "*Stock Grant plans*", the Group has not carried out any other transaction that involves the purchase of goods or services with payments based on shares or any other kind of instrument representing portions of equity. As a result, it is not necessary to disclose the fair value of such goods or services.
The Group has issued plans from 2017 to 2026 of which the main details are provided below.

Stock Grant plans

The Stock Grant plans provide for the free assignment of conditional rights (called units) that cannot be transferred to third parties or other beneficiaries; each of them entitles to the free assignment of one Sogefi S.p.A. share.

Until 2019, the plans provided for two categories of units:
• Time-based Units, the vesting of which is subject to the passing of the established time periods;
• Performance Units type A, whose vesting is subject to the passing of the time periods and the achievement of the targets based on the market value of the share, as set out in the regulation.

Starting with the 2020 Stock Grant Plan, an additional category of units was added:
• Performance Units type B, whose vesting is subject to the passing of the time periods and the achievement of the Economic-Financial Targets set out in the regulation.
In this regard, it should be noted that with the issuance of the 2022 Stock Grant Plan, the Type B Performance Units are also subject to the achievement of the Non-Financial Targets, measured on the basis of the comparison between the Non-Financial Results and the Non-Financial Targets set forth in the regulation.

The regulation provides for a minimum holding period during which the shares held for the plan cannot be disposed of.
All shares assigned under these plans will be treasury shares held by Sogefi S.p.A. According to the regulation, a pre-condition for assigning the shares is a continued employer-employee relationship or the continued appointment as a director/executive of the Company or one of its subsidiaries throughout the vesting period of the rights.

On 24 April 2026, the Board of Directors executed the 2026 Stock Grant plan approved by the Shareholders' Meeting held on the same date to assign a maximum of 750,000 conditional rights, restricted to employees of the Company and its subsidiaries, who were assigned a total of 657,800 Units (328,900 of which were Time-based Units, 197,340 Performance Units type A and 131,560 Performance Units type B).
The Time-based Units will vest in twelve instalments, each equal to 8.33% of the total number of Time-based Units granted, on a quarterly basis commencing on 24 April 2028, with final vesting on 24 January 2031.

Performance Units type A will vest at the same vesting dates established for Time-based Units, provided that the increase in price value of Sogefi S.p.A. shares at each vesting date is higher than the increase of the Sector Index (as provided for by the Regulation) at that date.
Performance Units type B will vest in three tranches, each equal to up to one third (1/3) of the total number of Performance Units type B granted, starting on 30 July 2028, at the following vesting dates and under the following conditions:

1) the first portion, with effect from 30 July 2028, depending on the achievement of the Economic-Financial Targets and Non-Financial Targets for the financial year 2027, in accordance with the Regulation;

2) the second portion, with effect from 30 July 2029, depending on the achievement of the Economic-Financial Targets and Non-Financial Targets for the financial year 2028, in accordance with the Regulation;

3) the third portion, with effect from 30 July 2030, depending on the achievement of the Economic-Financial Targets and Non-Financial Targets for the financial year 2029, in accordance with the Regulation.

The fair value of the units granted during 2026 was determined at the time of granting, with the help of an external consultant, and was calculated on the basis of the binomial model for the valuation of American options known as the Cox, Ross and Rubinstein (CRR) model for Time-based units and Performance Units type B, and on the basis of the model called 'Monte Carlo simulation' for Performance Units type A. The overall fair value amounts to a total of Euro 1,221 thousand.

Input data used for measuring the fair value of the 2026 stock grant plan are provided below:

- curves of EUR/SEK/CHF- risk-free interest rates as at 24 April 2026;
- price of the Sogefi S.p.A. share as at 24 April 2026 (equal to Euro 1.954), and of the securities included in the benchmark basket, again as at 24 April 2026;
- standard prices of the Sogefi S.p.A. share and of the securities included in the benchmark basket, calculated as an average of the prices during the period starting on 23 March 2026 and ending on 23 April 2026 for the determination of the limit for Stock Grant Performance Units type A;
- 260-day historical volatility values observed at 24 April 2026 for stocks and foreign exchange rates;
- Dividend yield equal to zero;
- historical series of the logarithmic returns of involved securities and EUR/SEK and EUR/CHF exchange rates to calculate the correlation among securities and among the 2 non-EUR denominated securities and associated exchange rates (to adjust for estimated trends), calculated for the period starting on 24 April 2025 and ending on 24 April 2026.

The main characteristics of the Stock Grant plans approved during previous years and still under way are outlined below:

• 2017 Stock Grant plan to assign a maximum of 750,000 conditional rights, restricted to employees of the Company and its subsidiaries, who were assigned a

total of 287,144 Units (117,295 of which were Time-based Units and 169,849 Performance Units).
The Time-based Units were scheduled to vest in tranches on a three-monthly basis, accounting for 12.5% of their respective total, starting on 26 July 2019 and ending on 26 April 2021.
The Performance Units were scheduled to vest at the same vesting dates established for Time-based Units, provided that the increase in price value of Sogefi S.p.A. shares at each vesting date is higher than the increase of the Sector Index (as provided for by the Regulation) on that date.
On 30 June 2026, 36,703 Time-based Units and 169,849 Performance Units expired as per regulation. While 79,547 Time-based Units had been exercised.

• 2018 Stock Grant plan to assign a maximum of 500,000 conditional rights, restricted to employees of the Company and its subsidiaries, who were assigned a total of 415,000 Units (171,580 of which were Time-based Units and 243,420 Performance Units).
The Time-based Units were scheduled to vest in tranches on a three-monthly basis, accounting for 12.5% of their respective total, starting on 23 July 2020 and ending on 23 April 2022.
The Performance Units were scheduled to vest at the same vesting dates established for Time-based Units, provided that the increase in price value of Sogefi S.p.A. shares at each vesting date is higher than the increase of the Sector Index (as provided for by the Regulation) on that date.
On 30 June 2026, 95,446 Time-based Units and 243,420 Performance Units expired as per regulation. While 74,244 Time-based Units had been exercised.

• 2019 Stock Grant plan to assign a maximum of 500,000 conditional rights, restricted to employees of the Company and its subsidiaries, who were assigned a total of 469,577 Units (213,866 of which were Time-based Units and 255,711 Performance Units).
The Time-based Units were scheduled to vest in tranches on a three-monthly basis, accounting for 12.5% of their respective total, starting on 22 October 2021 and ending on 22 July 2023.
The Performance Units were scheduled to vest at the same vesting dates established for Time-based Units, provided that the increase in price value of Sogefi S.p.A. shares at each vesting date is higher than the increase of the Sector Index (as provided for by the Regulation) on that date.
On 30 June 2026, 112,416 Time-based Units and 140,424 Performance Units expired as per regulation. While 99,366 Time-based Units and 113,210 Performance Units had been exercised.

• 2020 Stock Grant plan to assign a maximum of 1,000,000 conditional rights, restricted to employees of the Company and its subsidiaries, who were assigned a total of 790,000 Units (235,000 of which were Time-based Units and 277,500 Performance Units type A and 277,500 Performance Units type B).
The Time-based Units were scheduled to vest in tranches on a three-monthly basis, accounting for 12.5% of their respective total, starting on 31 January 2023 and ending on 31 October 2024.
The Performance Units were scheduled to vest at the same vesting dates established for Time-based Units, provided that the increase in price value of Sogefi S.p.A. shares at each vesting date is higher than the increase of the Sector Index (as provided for by the Regulation) on that date.

The Performance Units type B were scheduled to vest in three tranches, each equal to up to one third (1/3) of the total number of Performance Units type B granted, from 31 January 2023 to 31 July 2024, depending on the achievement of the Economic-Financial Targets set out in the regulation.
On 30 June 2026, 96,500 Time-based Units, 190,750 Performance Units type A and no. 201,729 Performance Units type B expired as per regulation. While 132,250 Time-based Units, 83,626 Performance Units type A and no. 72,853 Performance Units type B had been exercised.

• 2021 Stock Grant plan to assign a maximum of 1,000,000 conditional rights, restricted to employees of the Company and its subsidiaries, who were assigned a total of 897,500 Units (292,084 of which were Time-based Units and 302,708 Performance Units type A and 302,708 Performance Units type B).
The Time-based Units were scheduled to vest in tranches on a three-monthly basis, accounting for 8.33% of their respective total, starting on 30 April 2023 and ending on 31 January 2026.
The Performance Units type A were scheduled to vest at the same vesting dates established for Time-based Units, provided that the increase in price value of Sogefi S.p.A. shares at each vesting date is higher than the increase of the Sector Index (as provided for by the Regulation) on that date.
The Performance Units type B were scheduled to vest in three tranches, each equal to up to one third (1/3) of the total number of Performance Units type B granted, from 31 July 2023 to 31 July 2025, depending on the achievement of the Economic-Financial Targets set out in the regulation.
On 30 June 2026, 156,390 Time-based Units, 159,201 Performance Units type A and no. 208,646 Performance Units type B expired as per regulation. While 130,488 Time-based Units, 138,300 Performance Units type A and no. 91,565 Performance Units type B had been exercised.

• 2022 Stock Grant plan to assign a maximum of 1,000,000 conditional rights, restricted to employees of the Company and its subsidiaries, who were assigned a total of 995,000 Units (294,166 of which were Time-based Units and 350,417 Performance Units type A and 350,417 Performance Units type B).
Time-based Units will vest in tranches on a three-monthly basis, accounting for 8.33% of their respective total, starting on 30 April 2024 and ending on 31 January 2027.
Performance Units type A will vest at the same vesting dates established for Time-based Units, provided that the increase in price value of Sogefi S.p.A. shares at each vesting date is higher than the increase of the Sector Index (as provided for by the Regulation) at that date.
Performance Units type B will vest in three tranches, each equal to up to one third (1/3) of the total number of Performance Units type B granted, from 31 July 2024 to 31 July 2026, depending on the achievement of the Economic-Financial Targets set out in the regulation.
On 30 June 2026, 163,056 Time-based Units, 197,014 Performance Units type A and no. 195,736 Performance Units type B expired as per regulation. While 82,362 Time-based Units, 102,574 Performance Units type A and no. 101,625 Performance Units type B had been exercised.

• 2023 Stock Grant plan to assign a maximum of 1,250,000 conditional rights, restricted to employees of the Company and its subsidiaries, who were assigned a

total of 980,000 Units (277,500 of which were Time-based Units and 351,250 Performance Units type A and 351,250 Performance Units type B).
Time-based Units will vest in tranches on a three-monthly basis, accounting for 8.33% of their respective total, starting on 22 December 2025 and ending on 22 September 2028.
Performance Units type A will vest at the same vesting dates established for Time-based Units, provided that the increase in price value of Sogefi S.p.A. shares at each vesting date is higher than the increase of the Sector Index (as provided for by the Regulation) at that date.
Performance Units type B will vest in three tranches, each equal to up to one third (1/3) of the total number of Performance Units type B granted, from 22 December 2025 to 22 December 2027, depending on the achievement of the Economic-Financial Targets set out in the regulation.
On 30 June 2026, 154,793 Time-based Units, 208,021 Performance Units type A and 256,805 Performance Units type B expired as per regulation.

• 2024 Stock Grant plan to assign a maximum of 1,250,000 conditional rights, restricted to employees of the Company and its subsidiaries, who were assigned a total of 718,000 Units (359,000 of which were Time-based Units and 215,400 Performance Units type A and 143,600 Performance Units type B).
Time-based Units will vest in tranches on a three-monthly basis, accounting for 8.33% of their respective total, starting on 13 December 2026 and ending on 13 September 2029.
Performance Units type A will vest at the same vesting dates established for Time-based Units, provided that the increase in price value of Sogefi S.p.A. shares at each vesting date is higher than the increase of the Sector Index (as provided for by the Regulation) at that date.
Performance Units type B will vest in three tranches, each equal to up to one third (1/3) of the total number of Performance Units type B granted, from 13 December 2026 to 13 December 2028, depending on the achievement of the Economic-Financial Targets set out in the regulation.
On 30 June 2026, 55,000 Time-based Units, 33,000 Performance Units type A and 22,000 Performance Units type B expired as per regulation.

• 2025 Stock Grant plan to assign a maximum of 1,000,000 conditional rights, restricted to employees of the Company and its subsidiaries, who were assigned a total of 755,000 Units (377,500 of which were Time-based Units and 226,500 Performance Units type A and 151,000 Performance Units type B).
Time-based Units will vest in tranches on a three-monthly basis, accounting for 8.33% of their respective total, starting on 24 April 2027 and ending on 24 January 2030.
Performance Units type A will vest at the same vesting dates established for Time-based Units, provided that the increase in price value of Sogefi S.p.A. shares at each vesting date is higher than the increase of the Sector Index (as provided for by the Regulation) at that date.
Performance Units type B will vest in three tranches, each equal to up to one third (1/3) of the total number of Performance Units type B granted, from 30 July 2027 to 30 July 2029, depending on the achievement of the Economic-Financial Targets set out in the regulation.
On 30 June 2026, 20,000 Time-based Units, 12,000 Performance Units type A and 8,000 Performance Units type B expired as per regulation.

It should be noted that the 2016 Stock Grant Plan ended in April 2026 as per regulation.

The imputed cost as at 30 June 2026 for existing Stock Grant plans is Euro 477 thousand, and is booked to the Consolidated Income Statement under "Other non-operating expenses (income)".

	June 30, 2026	*December 31, 2025*
Not exercised/not exercisable at the start of the period	2,040,776	1,677,431
Garanted during the period	657,800	755,000
Cancelled during the period	(141,667)	(211,371)
Exercised during the period	(61,939)	(180,284)
Not exercised/not exercisable at the end of the period	2,494,970	2,040,776
Exercisable at the end of the period	130,214	100,658

The line "Not exercised/not exercisable at the end of the period" refers to the total number of options, net of those exercised or cancelled during the current and previous periods.
The line "Exercisable at the end of the period" refers to the total amount of options matured at the end of the period and not yet subscribed.

28. RESTRUCTURING COSTS

The "Restructuring costs" amount to Euro 430 thousand (Euro 1,520 thousand in the first half year of the previous year).
The item "Restructuring costs" mainly includes personnel costs and is comprised of costs incurred and paid in the first half of 2026 in the amount of Euro 1,058 thousand and use of allocations of the previous years net of the new provisions made to "Provision for restructuring" in the amount of Euro 628 thousand.

29. LOSSES (GAINS) ON DISPOSAL

Net losses on disposal amounted to Euro 6 thousand compared to Euro 9 thousand net gains in the first six months of the previous year.

30. EXCHANGE (GAINS) LOSSES

Net exchange gains as at 30 June 2026 amount to Euro 401 thousand compared to net exchange losses of Euro 639 thousand in the first half of 2025.

31. OTHER NON-OPERATING EXPENSES (INCOME)

Net non-operating costs amounted to Euro 4,176 thousand, compared to net non-operating costs of Euro 606 thousand in the first six months of the previous year.

The following table shows the main elements:

(in thousands of Euro)	*1st half 2026*	*1st half 2025*
Write-downs of tangible and intangible fixed assets/ (revaluation during the period)	(61)	(355)
Product warranty costs	3,934	284
Cost of stock options and stock grant plans	477	477
Litigations	235	670
Past service cost, settlements, curtailments and other items related to pension plans	(53)	-
Indirect tax recovery	(239)	-
Other ordinary (income) expenses	(117)	(470)
TOTAL	4,176	606

The item "Writedowns of tangible and intangible fixed assets (revaluation during the period)", positive for Euro 61 thousand, includes impairment reversals of tangible fixed assets, and of intangible fixed assets written down in previous years for which the writedown requirements no longer exist.
The item "Product warranty costs" mainly refers to a quality claim raised by a major customer of the Air and Cooling Business Unit, net of the related insurance coverage.

32. FINANCIAL EXPENSES (INCOME), NET

Financial expenses are detailed as follows:

(in thousands of Euro)	*1st half 2026*	*1st half 2025*
Interest on amounts due to banks	1,451	1,883
Financial charges under lease contracts	1,085	962
Financial component of pension funds and termination indemnities	150	154
Financial component IAS 29	588	1,041
Other interest and commissions	2,176	2,933
TOTAL FINANCIAL EXPENSES	5,450	6,973

Financial income is detailed as follows:

(in thousands of Euro)	*1st half 2026*	*1st half 2025*
Interest on amounts given to banks	(831)	(1,047)
Other interest and commissions	(56)	(227)
TOTAL FINANCIAL INCOME	(887)	(1,274)
TOTAL FINANCIAL EXPENSES (INCOME), NET	4,563	5,699

Net financial expenses amount to Euro 4,563 thousand, down by Euro 1,136 thousand compared to the first half of 2025, mainly thanks to lower indebtedness and the lower negative impact of the "Financial Component IAS 29".
The item "Other interest and commissions" amounted to Euro 2,176 thousand, down from Euro 2,933 thousand as at 30 June 2025, which includes Euro 704 thousand related to the Argentine subsidiary Sogefi Suspension Argentina S.A. with reference to an exchange loss recognised using part of the liquidity for the payment of suppliers in US dollars.
It should also be noted that the item "Other interest and commissions - financial income" amounting to Euro 56 thousand as at 30 June 2026 includes Euro 77

thousand of interest income related to a recovery of indirect taxes, paid in previous years by the Brazilian subsidiary, following a change in regulations (interest income of Euro 298 thousand as of 30 June 2025) and negative Euro 20 thousand related to dollar-linked bond instruments measured at amortised cost in the Argentine subsidiary (negative Euro 71 thousand as of 30 June 2025).

33. LOSSES (GAINS) FROM EQUITY INVESTMENTS

This item amounts to zero (unchanged compared to 30 June 2025).

34. INCOME TAXES

The detail is given below:

(in thousands of Euro)	*1st half 2026*	*1st half 2025*
Current taxes	8,350	6,926
Deferred tax liabilities (assets)	590	13
(Gain) loss from partecipation to fiscal consolidation	27	10
TOTAL	8,967	6,949

The average tax rate at 30 June 2026 is 32.1% (26.8% as at 30 June 2025).

The Pillar 2/GloBE rules came into force in Italy as of 1 January 2024 by means of Italian Legislative Decree no. 209/2023 implementing Directive No. 2523/2022/EU in Italy and are applicable to Sogefi S.p.A., providing that the entities that are part of the Group - wherever they are located - are subject to an effective income tax rate of at least 15%, to be determined on the basis of a detailed calculation based on the accounting and tax data of such entities. Where the actual level of taxation (so-called “Effective Tax Rate”) is lower than the minimum level, this results in the application of a minimum tax (so-called “Top-up Tax”) up to the value of actual taxation of 15%.
The Group, with the support of an external consultant, has assessed the impact of the legislation using the information available in the “Country-by-Country Report” (“Country-by-Country Report” or “CbCR”) and in the reporting packages prepared for consolidation purposes, whilst also making use of the so-called Transitional CbCR Safe Harbours (“TCSH”) applicable during the three-year period 2024–2026 (the so-called “Transition Period”).
Based on our analysis, the Transitional CbCR Safe Harbour tests were met for the following jurisdictions: Argentina, Brazil, Canada, France, Germany, India, Mexico, Netherlands, United Kingdom, Romania, Spain and United States of America. For the first half of 2026, in these jurisdictions there were no changes in the business structure, and local legislation, which would suggest a change in the conclusions of the tests performed.
It should be noted, however, that in the second half of 2026, the sale of the “Precision Springs” business unit will be finalised; the entities within this unit – all wholly owned by the French company Sogefi Suspensions S.A. – operate in the following jurisdictions: France, the United Kingdom and the Netherlands. As a result of the aforementioned disposal, the Sogefi Group will no longer operate in the United Kingdom and the Netherlands.
China and Italy are jurisdictions where it was necessary to apply the full set of Pillar 2/GloBE rules: no additional tax has been estimated for Italy; whereas for China, the estimated impact for the first half of 2026 amounts to approximately Euro 80

thousand, equivalent to the estimated impact for the 2025 financial year, divided by two to reflect the half-yearly basis. This estimated value represents Sogefi Group's best estimate to date of the expected impact of the articulated set of Pillar 2/GloBE rules on the financial year 2026 and was determined by considering the amount of the pre-tax income (as resulting from the CbCR for the financial year 2025), the amount of the "Substance-Based Income Exclusion" and a tax rate applied to calculate the estimated impact equal to the difference between 15% and the effective tax rate applied in the individual jurisdiction (obtained on the basis of the "Simplified effective tax rate test"). Since not all of the adjustments that would have been required by the Pillar 2/GloBE rules "when fully implemented" have been considered for the forecast, the actual impact that such rules could have on the Sogefi Group's income could differ from the initial estimate made for FY 2025 and will be subject - for the same financial year - to a more precise determination when calculating the Effective Tax Rate pursuant to the Pillar 2/GloBE rules for the fulfilment of reporting and payment obligations.
Finally, it should be noted that the Group did not recognise any effect for deferred taxation purposes resulting from the entry into force of the Pillar 2 rules as of 1 January 2024.

35. INCOME (LOSS) FROM DISCONTINUED OPERATIONS NET OF TAX EFFECTS

On 24 April 2026, Sogefi entered into a Put Option agreement with Associated Metal Forming Technologies (AMFT), a company controlled by the investment fund One Equity Partners, for the sale of its precision spring manufacturing operations, "Precision Springs" (part of the Suspension division), comprising three plants located in France, the Netherlands and the UK, with a total turnover in 2025 of Euro 28.6 million and an EBITDA of Euro 3.8 million. Precision Springs' business is not a core business for Sogefi, as its production is primarily aimed at customers and markets other than the Group's core markets (Automotive and Heavy Duty) and does not offer any synergies with the Group's other businesses. The sale will be based on a Net Enterprise Value of Euro 21 million and the equity value will take into account, in addition to the Net Enterprise Value, adjustments in line with market practice regarding debt items and working capital. The proceeds from the transaction will enable Sogefi to further strengthen its financial position and to fund investments aimed at streamlining operations and expanding in its core markets. The Put option was exercised on 19 June 2026, following the completion of consultation procedures with trade union representatives in France and the Netherlands; the transaction is expected to be finalised at the end of July 2026.

The following table shows the Result of discontinued operations at 30 June 2026 and 30 June 2025.

(in thousands of Euro)	2026
	Precision Springs
Sales revenues	14,485
Costs	(12,931)
Operating income	**1,554**
Financial expenses (income), net	(35)
Income taxes	(376)
Net Operating income, net of tax effects	**1,143**
Ancillary charges (tax charges and costs arising from the sale transaction)	(84)
Income (loss) from discontinued operations net of tax effects	**1,059**

(in thousands of Euro)	2025		
	Precision Springs	Filtration Division	Total
Sales revenues	14,173	-	14,173
Costs	(13,116)	-	(13,116)
Operating income	**1,057**	**-**	**1,057**
Financial expenses (income), net	(38)	-	(38)
Income taxes	(247)	-	(247)
Net Operating income, net of tax effects	**772**	**-**	**772**
Ancillary charges (tax charges and costs arising from the sale transaction)	-	542	542
Income (loss) from discontinued operations net of tax effects	**772**	**542**	**1,314**

The following is a breakdown of the assets and liabilities reclassified under the heading "Assets held for sale", amounting to Euro 21,260 thousand, and "Liabilities directly related to assets held for sale", amounting to Euro 6,400 thousand, as at 30 June 2026:

(in thousands of Euro)	June 30, 2026
Property, Plant and Equipment	9,094
Intangible Assets	45
Deferred Tax Assets	356
Inventories	4,143
Trade and Other Receivables	5,408
Cash and Cash Equivalents	2,214
Assets Held for Sale	**21,260**
Deferred Tax Liabilities	(326)
Trade and Other Payables	(5,330)
Other Non-current Liabilities	(55)
Current and Non-current Provisions	(484)
Lease Liabilities	(205)
Liabilities Directly Associated with Assets Held for Sale	**(6,400)**
Net Assets (Liabilities)	**14,860**

36. DIVIDENDS PAID

In the first half of 2026, dividends totalling Euro 2,750 thousand were paid to minority shareholders.
The Company did not issue any shares other than ordinary shares and treasury shares are always excluded from the dividend.

37. EARNINGS PER SHARE (EPS)

Basic earnings per share is calculated by dividing the net profit/(loss) for the year, the profit/(loss) from operating activities and the profit/(loss) from discontinued operations, attributable to Shareholders holding ordinary shares of the Parent Company, by the weighted average number of shares outstanding during the year, excluding treasury shares. Diluted earnings per share is calculated by adjusting the weighted average number of ordinary shares outstanding to take into account all potential ordinary shares that may result in a dilutive effect. The Company only has one category of potential ordinary shares, namely those deriving from the potential exercise of the stock grant plans granted to employees. The calculation of outstanding ordinary shares excludes treasury shares.

Basic EPS
Information on shares for the calculation of basic earnings per share is set out below.

	2026	2025
Net result attributable to the ordinary shareholders (in thousands of Euro)	18,667	18,732
Weighted average number of shares outstanding (thousands)	119,257	119,070
Basic EPS (Euro)	*0.157*	*0.157*

	2026	2025
Consolidated Statement of other comprehensive income attributable to the ordinary shareholders (in thousands of Euro)	24,548	3,568
Weighted average number of shares outstanding (thousands)	119,257	119,070
Basic EPS (Euro)	*0.206*	*0.030*

	2026	2025
Net result of operating activity (in thousands of Euro)	18,977	19,013
Weighted average number of shares outstanding (thousands)	119,257	119,070
Basic EPS (Euro)	*0.159*	*0.160*

	2026	2025
Net income (loss) from discontinued operations (in thousands of Euro)	1,059	1,314
Weighted average number of shares outstanding (thousands)	119,257	119,070
Basic EPS (Euro)	*0.009*	*0.011*

Diluted EPS

The information relating to shares used for the calculation of diluted earnings per share is provided below.

	2026	2025
Net result attributable to the ordinary shareholders (in thousands of Euro)	18,667	18,732
Weighted average number of shares outstanding (thousands)	119,257	119,070
Weighted average number of stock grant (thousands)	105	79
Adjusted weighted average number of shares outstanding (thousands)	119,362	119,149
Diluted EPS (Euro)	*0.156*	*0.157*

	2026	2025
Consolidated Statement of other comprehensive income attributable to the ordinary shareholders (in thousands of Euro)	24,548	3,568
Weighted average number of shares outstanding (thousands)	119,257	119,070
Weighted average number of stock grant (thousands)	105	79
Adjusted weighted average number of shares outstanding (thousands)	119,362	119,149
Diluted EPS (Euro)	*0.206*	*0.030*

	2026	2025
Net result of operating activity (in thousands of Euro)	18,977	19,013
Weighted average number of shares outstanding (thousands)	119,257	119,070
Weighted average number of stock grant (thousands)	105	79
Adjusted weighted average number of shares outstanding (thousands)	119,362	119,149
Diluted EPS (Euro)	*0.159*	*0.160*

	2026	2025
Net income (loss) from discontinued operations (in thousands of Euro)	1,059	1,314
Weighted average number of shares outstanding (thousands)	119,257	119,070
Weighted average number of stock grant (thousands)	105	79
Adjusted weighted average number of shares outstanding (thousands)	119,362	119,149
Diluted EPS (Euro)	*0.009*	*0.011*

E) 38. RELATED PARTY TRANSACTIONS

See IAS 24 and the related communications from Consob for the definition of related party transactions.

The Group is controlled by the Parent Company CIR S.p.A. (which in turn is controlled by the ultimate Parent Company Fratelli De Benedetti S.p.A.), which as at 30 June 2026 held 59.60% of the share capital (60.02% of outstanding shares, excluding treasury shares). The shares of Sogefi S.p.A. are listed on the Euronext Star Milan Market.

The Group's half-year condensed consolidated financial statements include the financial statements of the consolidated companies, listed in chapter H "Group companies" along with the stake held in the same by the Group.

Dealings between Group companies are conducted at arm's length, taking into account the quality and type of services rendered.

The Parent Company Sogefi S.p.A., because of its role as Holding company, provides administrative, financial and management services directly to the two French sub-holding operative companies (Sogefi Suspensions S.A. and Sogefi Air & Cooling S.A.S.) which, in turn, besides dealing with the services provided by the Parent Company to the companies operating in the relevant business units, provide directly to the latter support services as well as operating and business services. The Parent Company also debits and credits interest at a market spread to those subsidiaries that have joined the Group's cash pooling system. The Parent Company is also charging royalties fees on the Group "SAP" information system to those subsidiaries at which implementation has been completed.

The subsidiary Sogefi Gestion S.A.S. carries out centralised functions and charges Group companies for administrative, financial, legal, industrial and IT services as well as royalties for the use of Group-wide IT applications.

In the first half of 2026, a partial secondment agreement relating to a Key Management Personnel member was entered into between the Parent Company CIR S.p.A. and Sogefi S.p.A. The purpose of this agreement is to ensure and strengthen the coordination and supervision of Sogefi S.p.A's finance and institutional relations functions, also with a view to enhancing their efficiency and optimisation, as well as to monitor and supervise the development of projects currently underway at Sogefi S.p.A. In the table included in this note, the related cost is included under the item "Compensation costs and related contributions to Manager with Strategic responsibilities".

The Parent Company Sogefi S.p.A. makes use of services provided by the parent company CIR S.p.A. in the following areas: support for Sustainability activities, IT assistance, administrative consulting services and the provision of the daily press review. These relationships are governed by contracts at market terms and the related cost reflects their actual value to the Sogefi Group, taking into account the resources dedicated and the specific economic benefits obtained. It should be noted that the Sogefi Group considers the provision of such services by the parent company to be preferable to services rendered by third parties, owing, among other factors, to the extensive knowledge acquired over time of the business and market environment in which the Group operates.

As at 30 June 2026, the amount of services received by the Parent Company Sogefi S.p.A. from the parent company CIR S.p.A. amounted to Euro 40 thousand, compared with Euro 83 thousand as at 30 June 2025. As at 30 June 2026, the Parent Company Sogefi S.p.A. had payables of Euro 50 thousand to the parent company CIR S.p.A. in respect of the services received and the partial secondment agreement referred to above.

The Parent Company Sogefi S.p.A. had entered into a rental contract with the holding company CIR S.p.A. on the offices located in Milan, via Ciovassino 1 where Sogefi has its registered offices and administration.

As at 30 June 2026, the Italian companies of the Sogefi Group reported receivables from the parent company CIR S.p.A. relating to participation in the tax consolidation scheme amounting to Euro 922 thousand (Euro 2,794 thousand as at 31 December 2025, fully collected during the first half of 2026) and payables of Euro 414 thousand, also relating to participation in the tax consolidation scheme (Euro 372 thousand as at 31 December 2025). These amounts also include income arising from the transfer to companies participating in the CIR Group tax consolidation scheme of tax surpluses relating to the deductibility of interest expense, as well as consideration received for the transfer of tax surpluses by companies participating in the CIR Group tax consolidation scheme.

As regards economic transactions with the Board of Directors, Statutory Auditors, the Chief Executive Officer and the Managers with strategic responsibility, please refer to the attached table for remuneration paid in the first half of 2026.

Apart from those mentioned above and shown in the tables below, at the date of these half-year condensed consolidated financial statements, no other related party transactions were identified.

The following tables summarise related party transactions:

(in thousands of Euro)	*June 30, 2026*	*December 31, 2025*
Receivables		
- for the Group tax filing to CIR S.p.A.	818	2,695
- for income following the transfer of fiscal surplus to the CIR Group	104	99
Payables		
- for Director's remuneration	4	14
- for cost recharged from CIR S.p.A	69	-
- for services received from CIR S.p.A.	50	17
- for the cost of transferring tax surpluses from the CIR Group	131	99
- for the Group tax filing to CIR S.p.A.	283	273
Right of use (*)		
- for rental property	334	388
Financial debts for right of use (*)		
- for rental property	372	421

(in thousands of Euro)	*1st half 2026*	*1st half 2025*
Costs		
- for services received from CIR S.p.A.	40	83
- for rental contract from CIR S.p.A.	10	10
- for reversal cost from the CIR S.p.A.	72	81
- amortization of right of use (*)	53	53
- for the cost of transferring tax surpluses from the CIR Group	131	70
Revenues		
- for income following the transfer of fiscal surplus to the CIR Group	104	60
Compensation of directors and statutory auditors		
- directors	280	274
- directors charged back to the parent company	10	10
- statutory auditors	47	47
- contribution charges on compensation to directors and statutory auditors	24	27
Compensation and related contributions to Manager with strategic responsibilities ex Consob resolution no. 17221/2010 (**)	1,132	1,359

(*) As of 30 June 2026, rental payments of Euro 60 thousand have accrued relating to the rental contract of the headquarters in Via Ciovassino 1, Milan accounted for in accordance with IFRS 16.

(**) The item also includes the net notional cost of stock grant plans amounting to Euro 182 thousand (Euro 172 thousand in the first half of 2025), recognized under "Other non-operating expenses (income)".

F) COMMITMENTS AND RISKS

39. INVESTMENT COMMITMENTS

At 30 June 2026, Group companies have binding commitments for investments relating to the purchase of property, plant and equipment for Euro 2,823 thousand (Euro 2,730 thousand at 31 December 2025).

40. GUARANTEES GIVEN

Details of guarantees are as follows:

(in thousands of Euro)	*June 30, 2026*	*December 31, 2025*
PERSONAL GUARANTEES GIVEN		
a) Sureties to third parties	516	516
b) Other personal guarantees in favour of third parties	1.516	1.637
TOTAL PERSONAL GUARANTEES GIVEN	2.032	2.153

The guarantees given in favour of third parties mainly relate to guarantees given to certain customers by subsidiary Sogefi Suspensions Heavy Duty Italy S.p.A.; guarantees are shown at a value equal to the outstanding commitment at the end of the reporting period. These accounts indicate risks, commitments and guarantees provided by Group companies to third parties.

The "Other personal guarantees in favour of third parties" relate to the commitment of the subsidiary Sogefi HD Suspensions Germany GmbH to the employee pension fund for the two business lines at the time it was acquired in 1996; this commitment is covered by the contractual obligations of the seller, who is a leading German operator.

It should also be noted that the subsidiaries Sogefi (Suzhou) Auto Parts Co., Ltd. and Sogefi ADM Suspensions Private Limited have granted security interests to lending institutions over property, plant and equipment, trade receivables and inventories, with a total carrying amount of Euro 7,797 thousand, securing outstanding borrowings of Euro 155 thousand. (As at December 31, 2025, the carrying amount of the assets pledged as collateral amounted to Euro 6,991 thousand, securing outstanding borrowings of Euro 814 thousand.)

41. OTHER RISKS

As at 30 June 2026, the Group had third-party goods and materials held at Group companies worth Euro 2,377 thousand.

42. CONTINGENT ASSETS/LIABILITIES

Potential liabilities

In October 2016, the Parent Company Sogefi S.p.A. received four notices of assessment relating to fiscal periods 2011 and 2012, as a result of a tax audit carried out during the first half year 2016, with two irregularities: i) undue detraction of Euro 0.6 million of VAT paid on purchases of goods and services, ii) non-deductibility from IRES tax (and relating non-deductibility for VAT of Euro 0.2 million) of the expense for services performed by parent company CIR S.p.A., for the overall taxable amount of Euro 1.3 million, not including interest and fines. The notices were challenged by the Company before the Province Tax Commission of Mantua, which on 14 July 2017 filed judgement no. 119/02/2017, ruling in favour of the Company on all claims. The Italian Tax Agency filed an appeal against parts of the judgement, requesting that only the notices of VAT assessment be sustained, and finally waiving the notices of IRES assessment (Italian Corporate Income Tax). The Company has filed its rebuttal arguments against this partial appeal. On 19 November 2019, a hearing was held at the Lombardy Regional Tax Committee, which accepted the Authority's argument. The judgement of the Regional Tax Committee (C.T.R.) of Lombardy, Brescia local unit, (no. 1/26/2020) was challenged by the Company before the Cassation on 30 September 2020. The Authority, through the *Avvocatura Generale dello Stato* (office of State lawyers), filed a defence.
On 31 December 2020, pending judgment on the merits, the Company paid the provisional amount ordered under Regional Tax Committee judgement no. 1/26/2020. This amount of Euro 1.3 million is included in the item "Tax receivables".
The public hearing was held on 6 November 2024. On 21 December 2024, the Italian Court of Cassation upheld the Company's appeal, overturning the CTR's judgment and referring it to another section of the Lombardy Tax Court of Second Instance to ascertain whether the system for determining the pro rata VAT used by the Company "is capable of identifying transactions that are actually eligible for deduction". Following this positive outcome, on 19 June 2025, the Company resumed proceedings before the Lombardy Tax Court of Second Instance, pursuant to Article 63 of Italian Legislative Decree no. 546/1992.

Based on the tax advisor's opinion, Directors believe the risk of losing to be possible but not likely. Consequently, the Company did not set aside any amount for tax risks to contingent liabilities in financial statements as at 30 June 2026.

In July 2025, the Italian Revenue Agency launched a tax audit of the parent company, Sogefi Spa, in relation to the 2021 tax year, covering corporate income tax, IRAP, VAT, withholding tax and transfer pricing. The audit was completed on 31 October 2025 with the handover of the Audit Report. The Company subsequently received a draft assessment notice (*schema di atto*) served by the Italian Revenue Agency, disputing the failure to charge an arm's length fee for guarantees granted to its subsidiaries, and received information requests seeking transfer pricing documentation and documentation relating to the guarantees granted by the Company for the 2020, 2022 and 2023 financial years, later extended to 2024. The Company believes it acted in compliance with transfer pricing regulations; however, solely to avoid lengthy and costly litigation, it filed an application for settlement by agreement *(accertamento con adesione)* in relation to the draft assessment notice for the 2021 financial year. Following numerous discussions with the Tax Authorities, the Company remains confident that it has acted correctly and that the tax treatment originally applied during the years 2020-2024 was appropriate. However, solely for the purpose of avoiding lengthy and costly litigation, the Company is evaluating the possibility of reaching a settlement agreement with the Italian Revenue Agency and has therefore recognised the related liability in its financial statements on a precautionary basis.

43. ATYPICAL OR UNUSUAL TRANSACTIONS

Pursuant to Consob Communication dated 28 July 2006, it is specified that the Group did not implement any atypical and/or unusual transactions during the first half-year 2026.

44. SUBSEQUENT EVENTS

No significant events occurred after 30 June 2026.

G) 45. FINANCIAL INSTRUMENTS

A) Exchange risk – not designated in hedge accounting

As at 30 June 2026 the following forward purchase/sale contracts were maintained to hedge the exchange risk on intercompany financial positions and on commercial positions:

Company	Forward purchase/ Forward sale		Date opened	Currency exchange	Spot price	Date closed	Forward price	Fair value at 06.30.2026 (*)
Sogefi Suspension Brasil Ltda	S	USD 200,000	2026-05-07	BRL/valuta	4.9274	2026-07-16	5.0013	0
Sogefi Suspension Brasil Ltda	S	USD 150,000	2026-06-19	BRL/valuta	5.1421	2026-08-20	5.2172	0
Sogefi Suspensions Argentina	P	USD 150,000	2026-06-25	ARP/valuta	1.477	2026-07-31	1.5110	0

* Fair values have been recognised under " Other short-term liabilities for derivative".

B) Fair value of derivatives

The fair value of all derivatives was calculated using the forward curves of exchange and interest rates as at 30 June 2026, also taking into account a credit valuation adjustment/debit valuation adjustment. The fair value amounts of derivatives are classified as Level 2 in fair value hierarchy, based on the significance of the inputs used in fair value measurements.

H) GROUP COMPANIES

46. LIST OF GROUP COMPANIES AS AT 30 June 2026

SUBSIDIARIES CONSOLIDATED ON A LINE-BY-LINE BASIS

Direct equity investments	Currency	Share capital	Number of shares	% held	Par value per share	Par value of the interest held
SOGEFI SUSPENSIONS S.A. Guyancourt (France)	Euro	232,902,666	4,345,198	99.999	54	232,902,613
SOGEFI GESTION S.A.S. Guyancourt (France)	Euro	100,000	10,000	100	10	100,000
SHANGHAI SOGEFI AUTO PARTS Co., Ltd Shanghai (China)	USD	13,000,000	(1)	100	(2)	13,000,000
SOGEFI AIR & COOLING S.A.S. Guyancourt (France)	Euro	54,938,125	36,025	100	1,525	54,938,125
SOGEFI (SUZHOU) AUTO PARTS CO., Ltd Wujiang (China)	USD	37,400,000	(1)	100	(2)	37,400,000

(1) The share capital is not divided in shares or quotas.
(2) There is no nominal value per share.

Indirect equity investments	Currency	Share capital	Number of shares	% held	Par value per share	Par value of the interest held
AIR&COOLING BUSINESS UNIT						
SOGEFI AIR & COOLING CANADA CORP. Nova Scotia (Canada) held by Sogefi Air & Cooling S.A.S.	CAD	111,741,690	2,353	100	(2)	111,741,690
SOGEFI AIR & COOLING USA, Inc. Wilmington (U.S.A.) held by Sogefi Air & Cooling S.A.S.	USD	100	1,000	100	0.1	100
S.C. SOGEFI AIR & COOLING S.r.l. Titesti (Romania) held by Sogefi Air & Cooling S.A.S.	RON	7,087,610	708,761	100	10	7,087,610
ATN MOLD & PARTS (SAS) Alsace (France) held by Sogefi Air & Cooling S.A.S.	Euro	400,000	4,000	100	100	400,000
SOGEFI ENGINE SYSTEMS MEXICO S. de R.L. de C.V. Apodaca (Mexico)	MXN	1,327,178,410		100		1,327,178,410
0.0000007921% held by Sogefi Air & Cooling S.A.S.			1		1	
99.9999992079% held by Sogefi Air & Cooling Canada Corp.			1		1,327,178,409	
SOGEFI JAVA Air & Cooling private limited India Noida (India) Held by Sogefi Air & Cooling S.A.S.	INR	219,998,750	17,599,900	80	10	175,999,000

(2) There is no nominal value per share.

Indirect equity investments	Currency	Share capital	Number of shares	% held	Par value per share	Par value of the interest held
SUSPENSIONS BUSINESS UNIT						
SOGEFI HD SUSPENSIONS GERMANY GmbH Volklingen (Germany) held by Sogefi Suspensions S.A.	Euro	50,000	1	100	50,000	50,000
SOGEFI SUSPENSION ARGENTINA S.A. Buenos Aires (Argentina) 89.999% held by Sogefi Suspensions S.A. 9.9918% held by Sogefi Suspension Brasil Ltda	ARS	61,356,535	61,351,555	99.99	1	61,351,555
IBERICA DE SUSPENSIONES S.L. (ISSA) Alsasua (Spain) held by Sogefi Suspensions S.A.	Euro	10,529,668	5,264,834	50	1	5,264,834
SOGEFI SUSPENSION BRASIL Ltda São Paulo (Brazil) held by Sogefi Suspensions S.A.	BRL	37,161,683	37,161,683	100	1	37,161,683
UNITED SPRINGS Limited Rochdale (Great Britain) held by Sogefi Suspensions S.A.	GBP	4,500,000	4,500,000	100	1	4,500,000
UNITED SPRINGS B.V. Hengelo (Holland) held by Sogefi Suspensions S.A.	Euro	254,979	254,979	100	1	254,979
UNITED SPRINGS S.A.S. Guyancourt (France) held by Sogefi Suspensions S.A.	Euro	5,109,000	2,043,600	100	2.5	5,109,000
S.ARA COMPOSITE S.A.S. Guyancourt (France) held by Sogefi Suspensions S.A.	Euro	13,000,000	25,000,000	96.15	0.5	12,500,000
SOGEFI ADM SUSPENSIONS Private Limited Pune (India) held by Sogefi Suspensions S.A.	INR	432,000,000	32,066,926	74.23	10	320,669,260
SOGEFI SUSPENSIONS HEAVY DUTY ITALY S.P.A. Puegnago sul Garda (Italy) held by Sogefi Suspensions S.A.	Euro	6,000,000	5,992,531	99.88	1	5,992,531
SOGEFI SUSPENSIONS PASSENGER CAR ITALY S.P.A. Settimo Torinese (Italy) held by Sogefi Suspensions S.A.	Euro	8,000,000	7,990,043	99.88	1	7,990,043
SOGEFI SUSPENSION EASTERN EUROPE S.R.L. Oradea (Romania) held by Sogefi Suspensions S.A.	RON	146,852,960	14,685,296	100.0	10	146,852,960

DECLARATION OF THE CONDENSED INTERIM CONSOLIDATED FINANCIAL STATEMENTS PURSUANT TO ART. 81-*TER* OF CONSOB RESOLUTION No. 11971 OF MAY 14, 1999 AND SUBSEQUENT MODIFICATIONS AND INTEGRATIONS

1. The undersigned:
Monica Mondardini– Executive Chairperson of Sogefi S.p.A.
Maria Beatrice De Minicis – Manager responsible for preparing Sogefi S.p.A.'s financial reports

hereby certify, having also taken into consideration the provisions of Article 154-*bis*, paragraph 3 and 4, of Italian Legislative Decree n. 58 of February 24, 1998, that:

the administrative and accounting procedures for the preparation of the condensed interim consolidated financial statements for the 2026 first half:
- are adequate with respect to the company structure and
- have been effectively applied.

2. No relevant aspects are to be reported on this subject.

3. It is also certified that:

3.1 the condensed interim consolidated financial statements as at June 30, 2026:
- have been prepared in accordance with international accounting standards as endorsed by the European Union through Regulation (EC) 1606/2002 of the European Parliament and of the Council of July 19, 2002;
- correspond to the books and accounting records;
- provide a true and fair representation of the financial position, result of operations and cash flow of the issuer and the subsidiaries included in the scope of consolidation.

3.2 the interim report on operations of the Group includes a reliable analysis of the significant events that occurred in the first half of the year and their impact on the half-year condensed interim consolidated financial statements. In addition, the report includes a description of the main risks and uncertainties for the remaining six months of the year and a reliable analysis of the information about any significant related party transactions.

Milan, July 27, 2026

Executive Chairwoman	Manager responsible for preparing financial reports
Monica Mondardini	Maria Beatrice De Minicis

Shape the future
with confidence

Sogefi S.p.A.

Review report on the interim condensed consolidated financial statements

(Translation from the original Italian text)

EY S.p.A.
Via Giuseppe Giacosa, 38
10125 Torino

Tel: +39 011 5161611
Fax: +39 011 5612554
ey.com

Review report on the interim condensed consolidated financial statements
(Translation from the original Italian text)

To the Shareholders of
Sogefi S.p.A.

Introduction

We have reviewed the accompanying half-yearly condensed consolidated financial statements of Sogefi S.p.A. and subsidiaries (the "Sogefi Group"), which comprise the consolidated statement of financial position as of June 30, 2026 and the consolidated income statement, consolidated statement of other comprehensive income, consolidated cash flow statement and consolidated statement of changes in equity for the six months period then ended, and the related explanatory and supplementary notes. The Directors are responsible for the preparation of the half-yearly condensed consolidated financial statements in accordance with the International Accounting Standard applicable to the interim financial reporting (IAS 34) as issued by the International Accounting Standards Board and adopted by the European Union. Our responsibility is to express a conclusion on the half-yearly condensed consolidated financial statements based on our review.

Scope of Review

We conducted our review in accordance with the criteria recommended by the Italian Regulatory Commission for Companies and the Stock Exchange ("Consob") for the review of the half-yearly financial statements under Resolution n° 10867 of July 31, 1997. A review of half-yearly condensed consolidated financial statements consists of making inquiries, primarily of persons responsible for financial and accounting matters, and applying analytical and other review procedures. A review is substantially less in scope than an audit conducted in accordance with International Standards on Auditing (ISA Italia) and consequently does not enable us to obtain assurance that we would become aware of all significant matters that might be identified in an audit. Accordingly, we do not express an audit opinion.

Conclusion

Based on our review, nothing has come to our attention that causes us to believe that the accompanying half-yearly condensed consolidated financial statements of the Sogefi Group as at June 30, 2026 are not prepared, in all material respects, in accordance with the International Accounting Standard applicable to the interim financial reporting (IAS 34) as issued by the International Accounting Standards Board and adopted by the European Union.

EY S.p.A.
Sede Legale: Via Meravigli, 12 – 20123 Milano
Sede Secondaria: Via Lombardia, 31 – 00187 Roma
Capitale Sociale Euro 3.000.000 i.v.
Iscritta alla S.O. del Registro delle Imprese presso la CCIAA di Milano Monza Brianza Lodi
Codice fiscale e numero di iscrizione 00434000584 - numero R.E.A. di Milano 606158 - P.IVA 00891231003
Iscritta al Registro Revisori Legali al n. 70945 Pubblicato sulla G.U. Suppl. 13 - IV Serie Speciale del 17/2/1998

A member firm of Ernst & Young Global Limited

Shape the future with confidence

Other Matter

The consolidated financial statements of the Sogefi Group for the period ended as of December 31, 2025 and the half-yearly condensed consolidated financial statements as at June 30, 2025 have been respectively audited and reviewed by other auditors that on March 27, 2026 and on July 31, 2025 expressed an unmodified opinion and an unmodified conclusion on those consolidated financial statements.

Turin, August 5, 2026

EY S.p.A.
Signed by: Massimiliano Formetta, Statutory Auditor

This report has been translated into the English language solely for the convenience of international readers. Accordingly, only the original text in Italian language is authoritative.