

Informazione Regolamentata n. 0542-37-2026	Data/Ora Inizio Diffusione 29 Luglio 2026 15:00:17	Euronext Milan
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Oggetto : 1H 2026 Consolidated Results

Testo del comunicato

Vedi allegato



the energy house

1H 2026 Consolidated Results

July 29th, 2026

Agenda

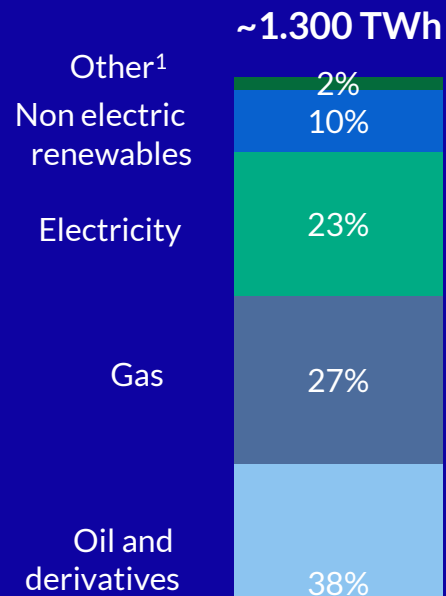
Scenario evolution and
strategic achievements

Financials

Closing remarks

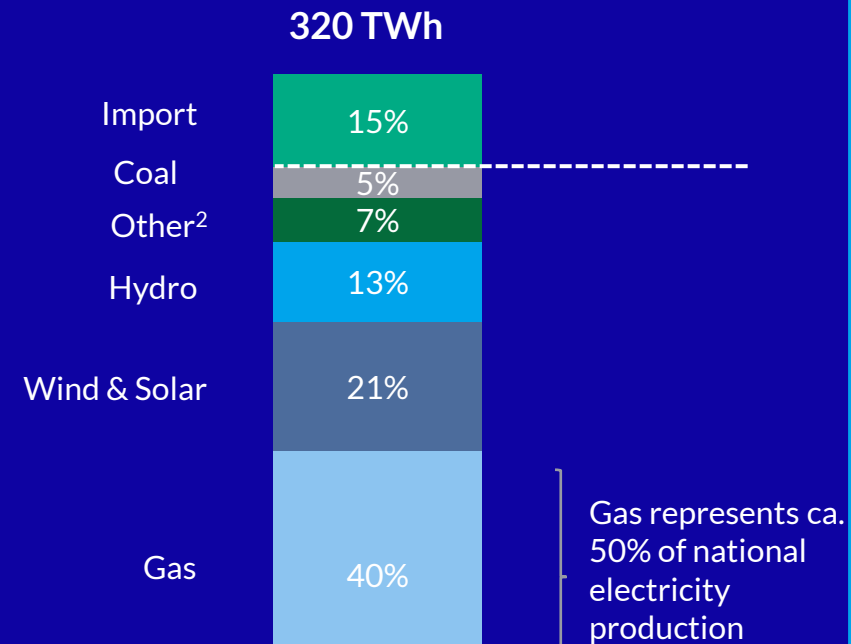
Gas: Italy's integrated energy system backbone

Final energy consumption, 2025 (TWh)



2025

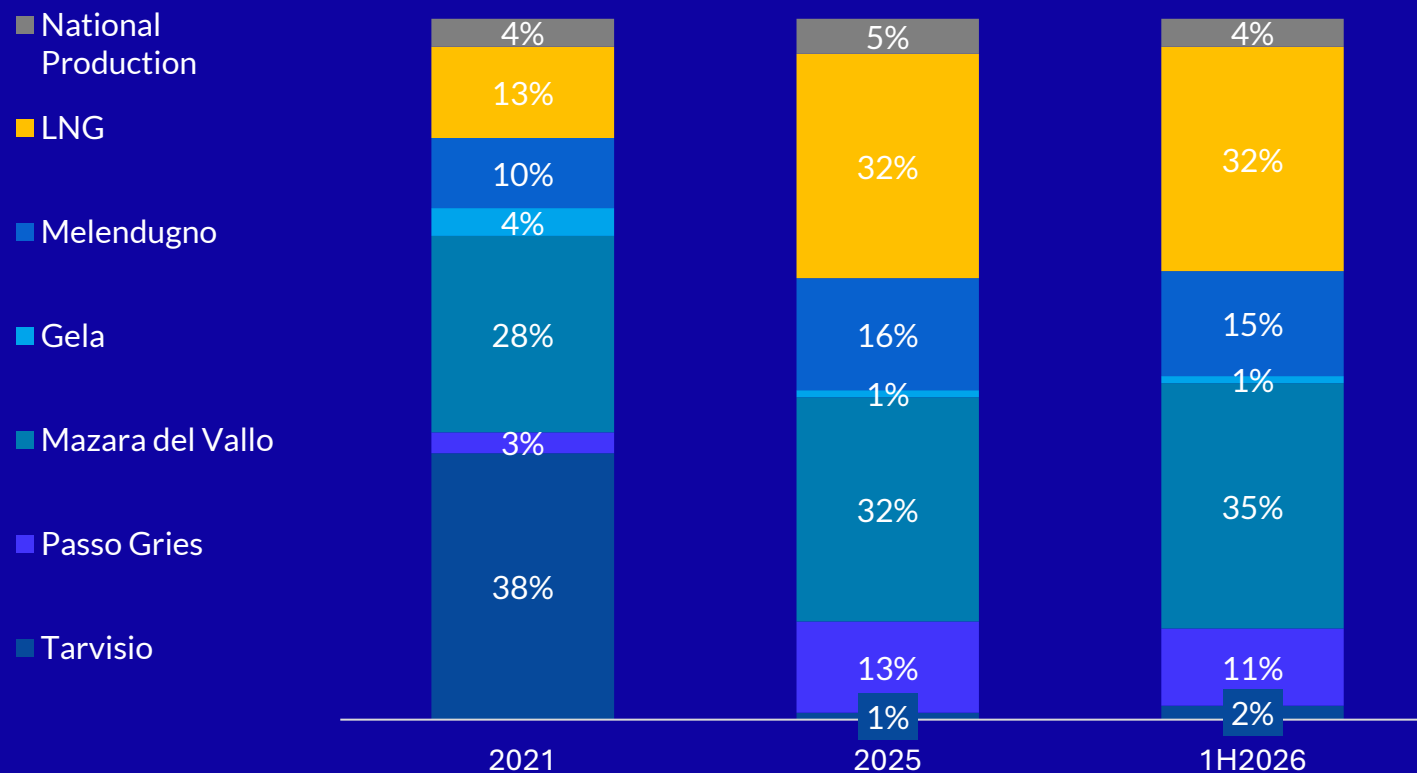
Electricity sources mix, 2025 (TWh)



2025

Natural gas provides 37% of Italy primary energy and fuels around half of national electricity generation

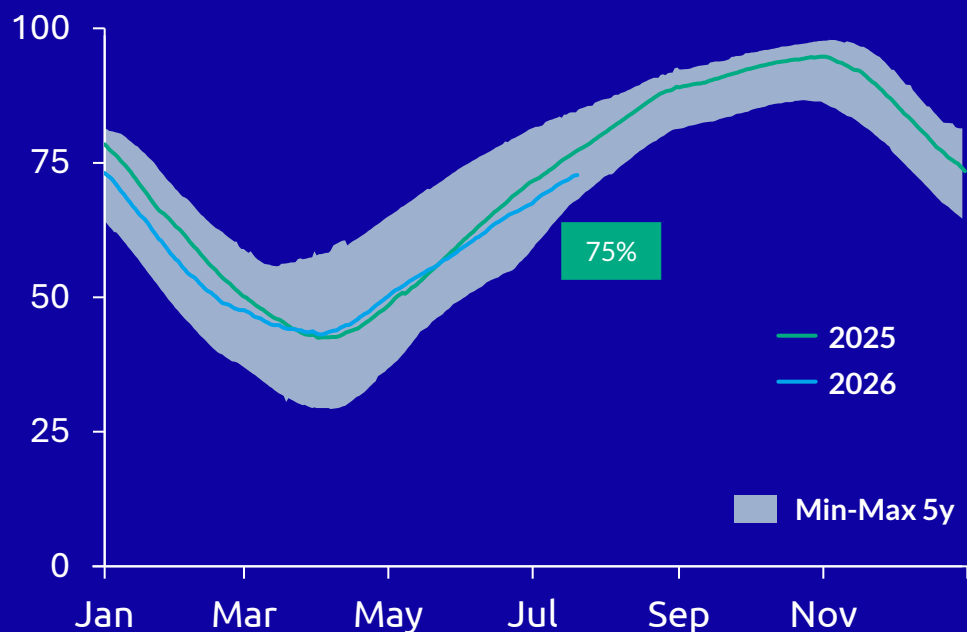
Gas Flows evolution



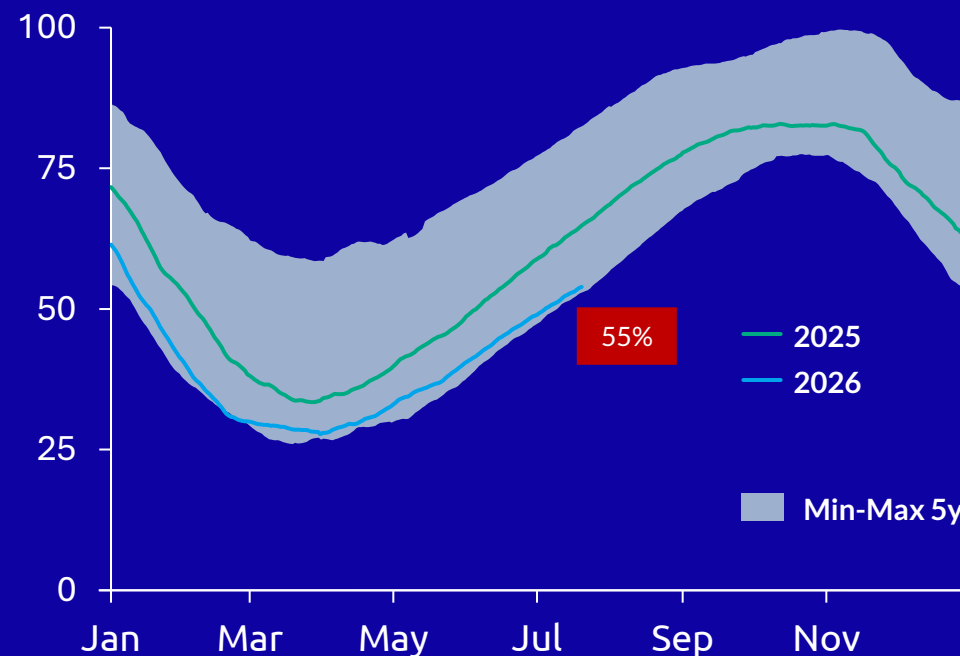
A more diversified and flexible gas infrastructure is needed with the existing geopolitical uncertainty

Security of supply: gas storage filling

Storage level (%) end July - Italy



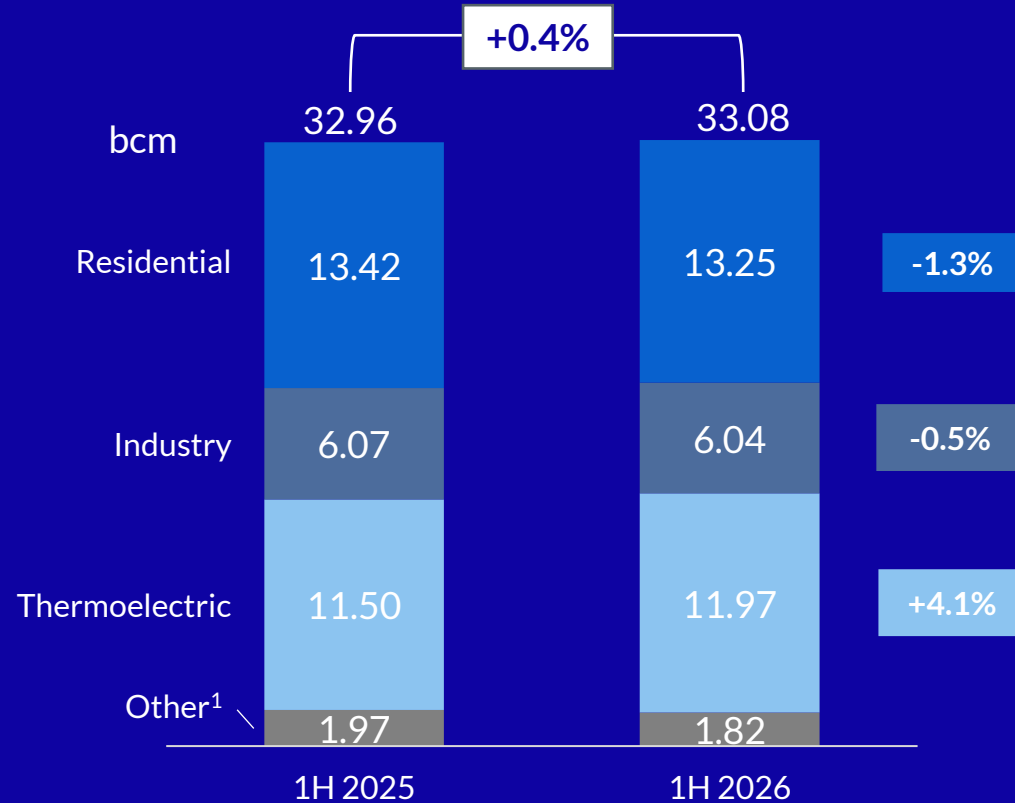
Storage level (%) end July - EU 27+ UK



90% filling target before winter achieved through latest auctions in Italy

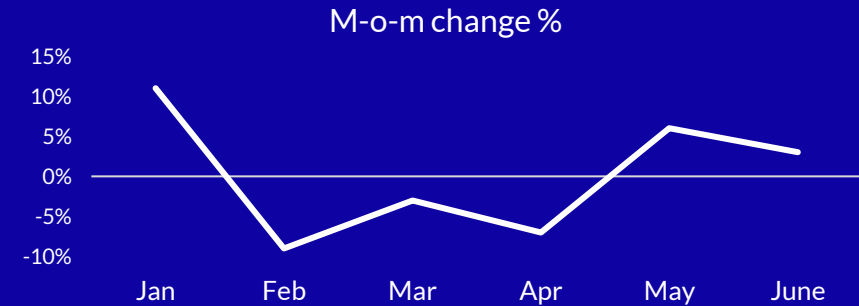
1H 2026 Italian gas demand

Italian gas demand

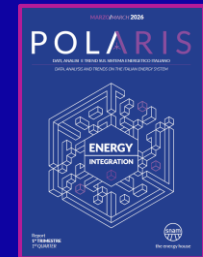


Key insights

- Italian Gas demand up 0.4%² driven by thermoelectric sector with a highly volatile pattern



- ~1 bcm of export
- Hormuz impact: unaffected physical gas flows**
- TTF averaged 42.6€/MWh (+6% yoy), with high volatility
- Polaris report available from July: data, analysis and trends on the Italian energy system



Second consecutive year of gas demand growth

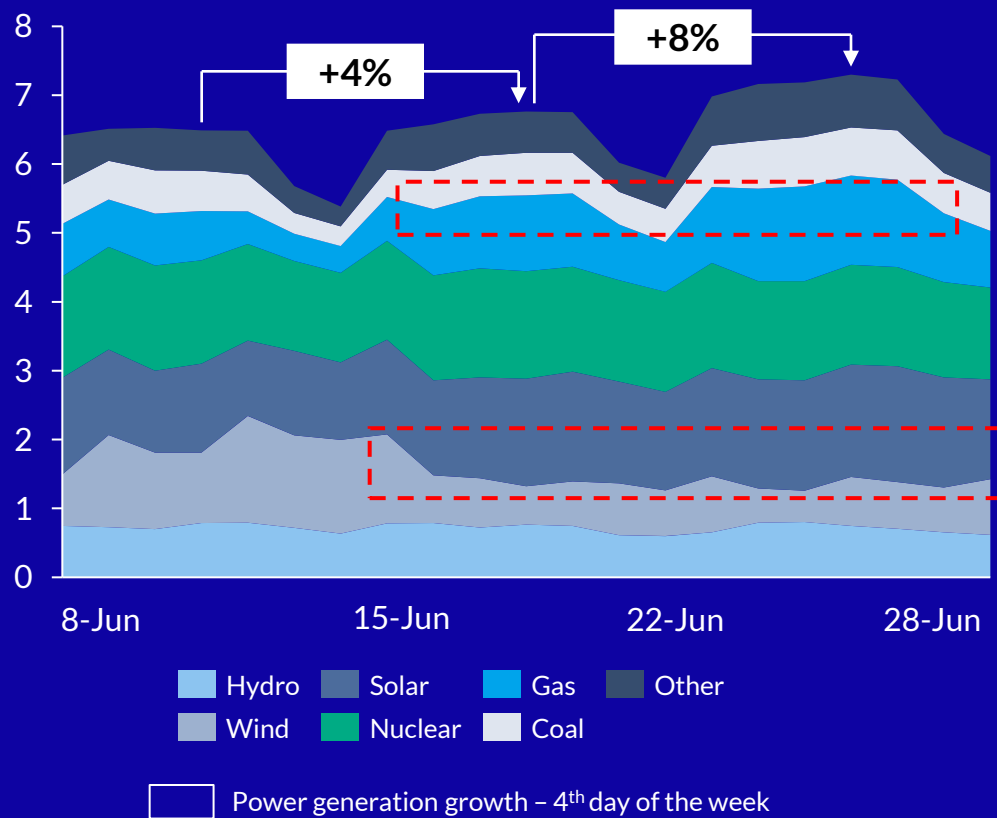
Any failure to reconcile the stated figures arises exclusively from rounding

1) Starting from 2026 "Other" includes also agriculture, fishing, transport and non-energy uses (previously classified as "Industry"). 1H 2025 has been reclassified accordingly.

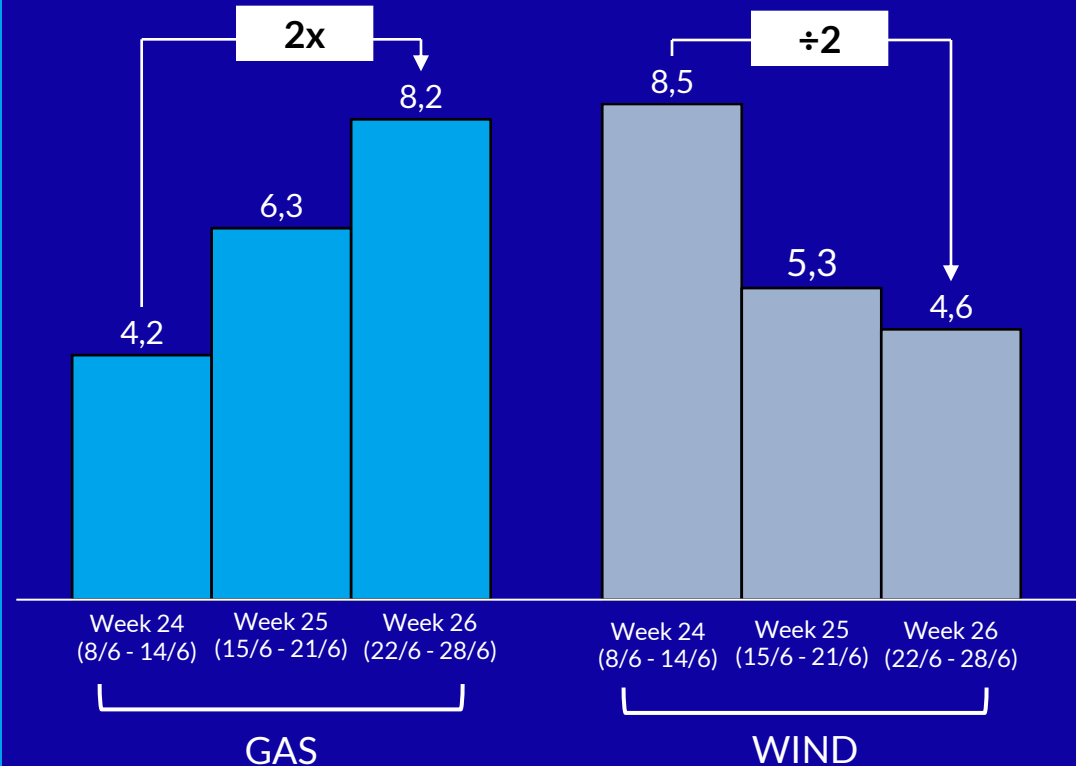
2) Non weather adjusted

Gas generation balanced the system during the June heatwave

Electricity balance EU27, TWh



Weekly generation EU27, TWh



Gas flexible generation balances RES generation to cover peak demand

1H 2026 Industrial Growth key achievements

Natural gas

H2 & CCS

Market Solutions

Transport

- **Adriatic Line** Phase 1: **>90%**¹ completed (vs 68% at Dec 2025)
- **Sestino Minerbio** line first batch entered in operation
- **913** construction sites active in June (+34% vs H1 25)
- **Biomethane connections** acceleration (54 in H1 2026 vs 11 in H125)

Storage

- **Storage level** at ~67% at the end of June and **~75%** at the end of July (above EU)
- **90% filling target** before winter achieved through latest auctions

LNG

- **Ravenna FSRU** capacity **~40%** booked through latest auctions for the next 10Y
- **110 LNG tankers** arrived
- **LNG: 32%** of total gas volumes imported

- **South H2 Corridor** and **Ravenna CCS** in the **PCI/PMI list**
- **Ravenna CCS:** storage **EIA²** and **Single Authorization** process ongoing

- **Biomethane:** binding offers phase concluded, final phase ongoing
- **Energy efficiency:** **~ €1.54 bn** backlog (+9% vs Dec 2025)

Progressing on the strategy delivery

1) Progress vs National Recovery and Resilience Plan milestones
2) Environmental Impact Assessment

1H 2026 Key highlights

Regulation

- **Energy Law-decree:** Arera mandated to establish CCS regulation principles
- **Consultation document** on gas transport **7th regulatory period** published
- **ARERA 2026–2029 Strategic Framework** published
- **Wacc 2027:** two months left for the observation period

Financing and M&A

- **Italgas Exchangable bond** refinanced in January
- **OLT FSRU:** 100% control acquisition executed at the beginning of March and refinancing
- **€1.5 bn dual-tranche EU GB and SLB** bond successfully issued in June
- **USD bond** issuance authorized by the BoD
- **€124m** second tranche **EIB financing**

Sustainability & Innovation

- **Investments alignment:** **27%**¹ to EU Taxonomy and **52%**² to SDGs
- **Sustainable finance** at **90%** (vs 85% at Dec 2025)
- **Scope 1&2** emission forecast: **>30%** reduction vs 2022
- **Employee share ownership plan** exceeds **60%** of the workforce participation
- Renewal of **UNI PdR 125:2022 certification** (gender equality)
- **Innovation:** “Centrale delle Idee” new edition launched

Financial highlights

- **€1,572 m EBITDA Adj.** (+9% ex one-off³)
- **€733 m Net income Adj.**⁴ (+3% ex one-off⁵)
- **€1,613 m Investments**⁶ vs €1,122 m in 1H 2025
- **€18,803 m Net debt** (vs 17,509 at Dec 2025)
- **Average net cost of debt** broadly stable at **~2.6%**

1) According to Taxonomy methodology, includes the effect of business combinations (OLT). 42% excluding Business Combinations (OLT)

2) Calculated on technical investments, excludes the effect of business combinations (OLT)

3) Excluding deflator one-off recorded in 1Q 2025 (€52m)

4) Net income Reported at €650m (-16% yoy). Adjustments are related to the derecognition of financial instruments (-€104m), the change in fair value of derivative instrument (-€14m), proceeds related to a settlement agreement (+€9m) and the related fiscal effect (+€26m)

5) Excluding deflator one-off recorded in 1Q 2025 (€52m) net of the related fiscal effect (€15m)

6) Including OLT Enterprise value net of the stake already held (€544m) and net of grants.

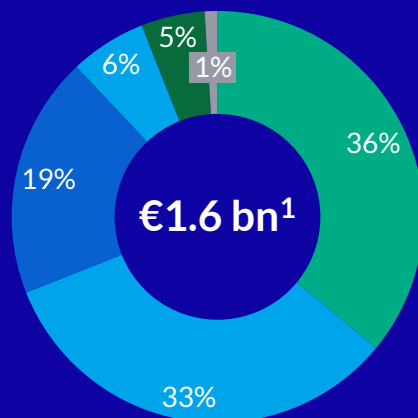
Scenario and strategic
achievements

Financials

Closing remarks

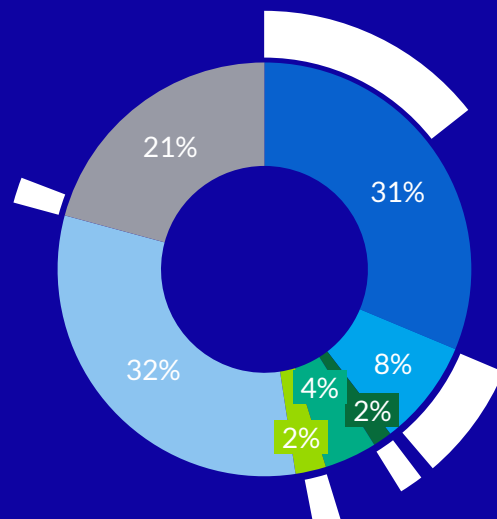
Investments breakdown and alignment

Investments



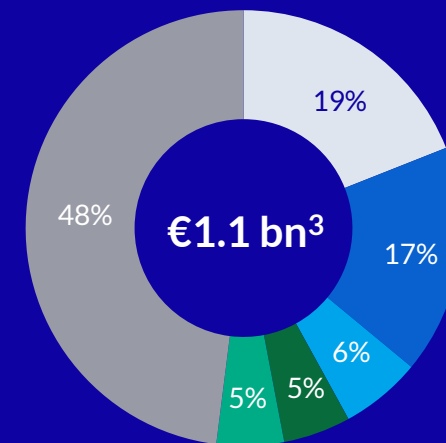
- Development
- OLT Transaction
- Maintenance
- Replacements
- DT&T
- Other

Taxonomy²



- H2 Ready
- Market Solutions
- Net Zero Investments
- OLT transaction
- H2 + CCS
- Digitalization & Technology
- Maintenance & Other
- Taxonomy aligned

SDGs



- SDG 13 - Climate Action
- SDG 9 - Industry, innovation and infrastructure
- SDG 7 - Affordable and clean energy
- SDG 12 - Responsible consumption & production
- Other SDGs
- Not aligned

Fully on track on investments, 27% EU taxonomy⁴ and 52% SDGs aligned

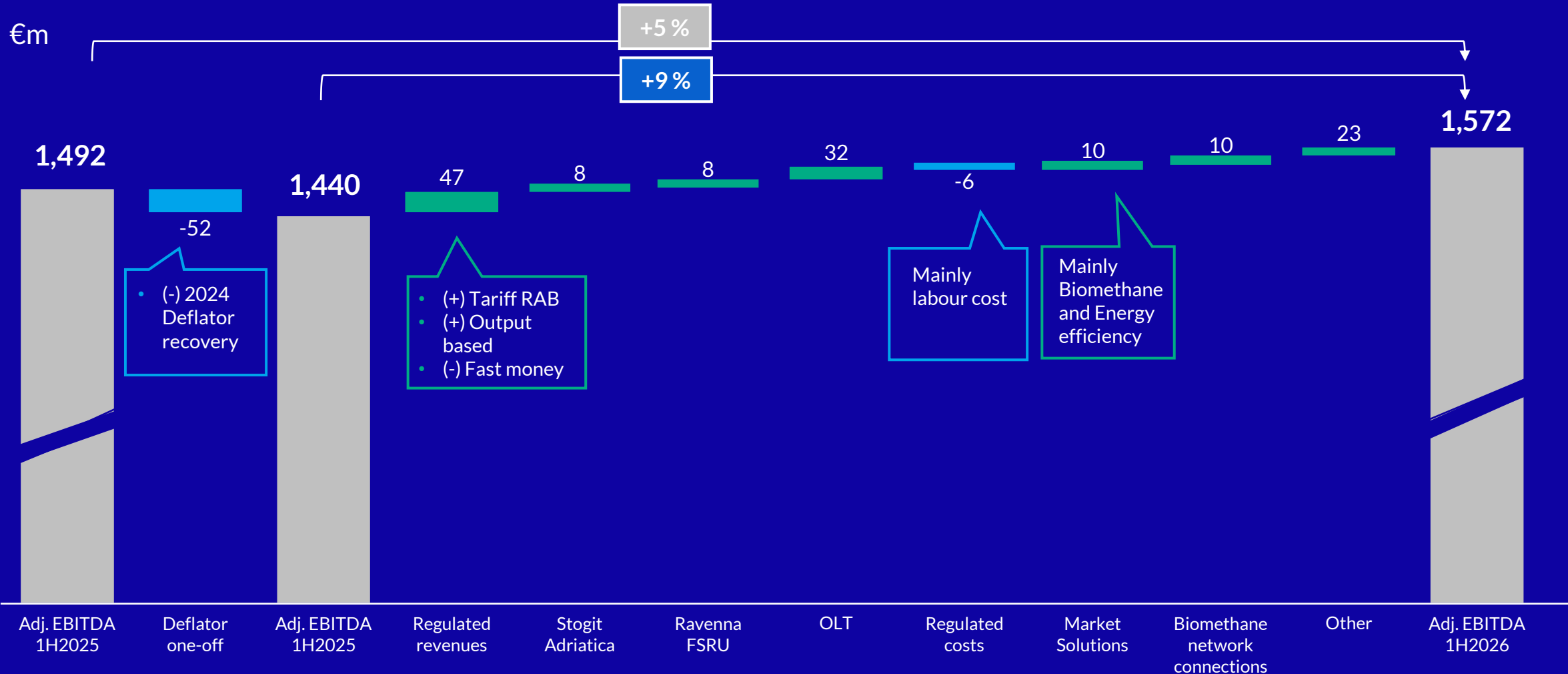
1) Gross Investments. Including OLT Enterprise value net of the stake already held (€544m)

2) Gross investments. According to Taxonomy methodology includes the effect of business combinations (OLT) and right of use assets pursuant to IFRS 16

3) Gross technical investments, excluding the effects of business combinations (OLT)

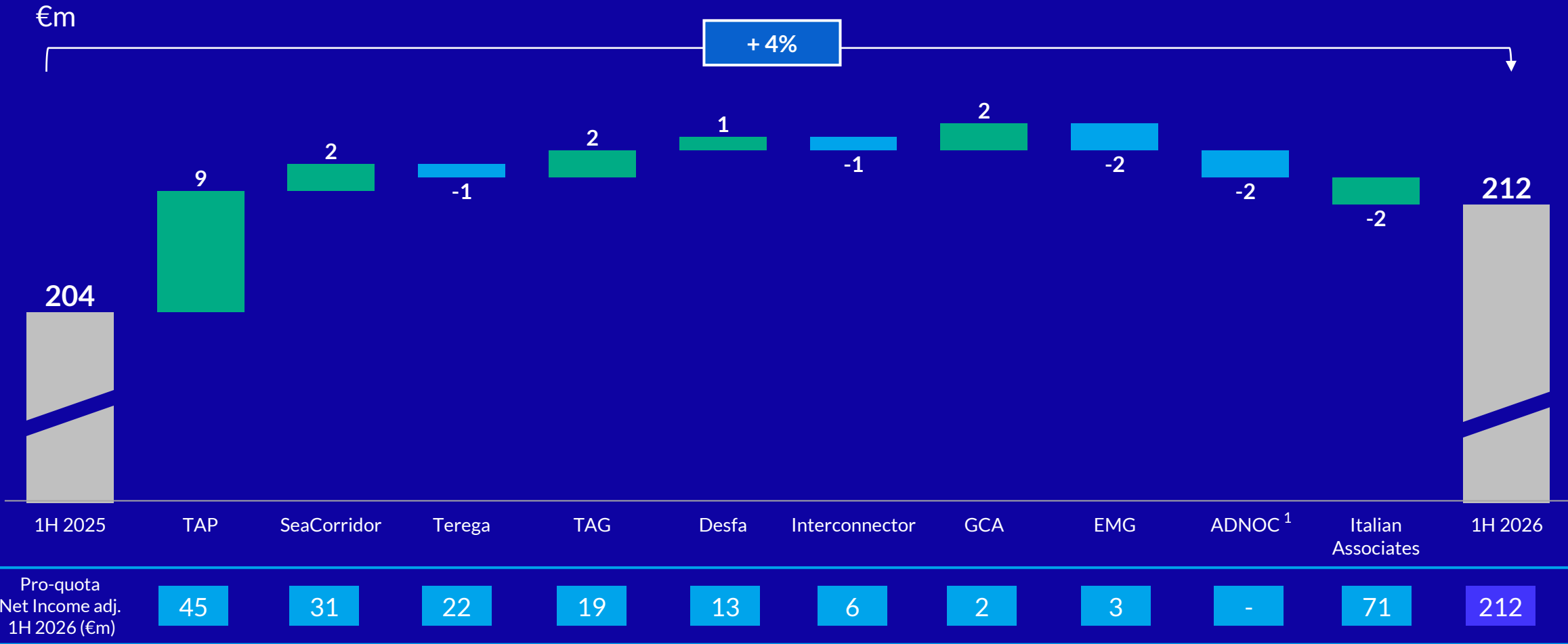
4) 42% excluding Business Combinations (OLT)

Adj. EBITDA



9% EBITDA growth ex one-off

Associates contribution

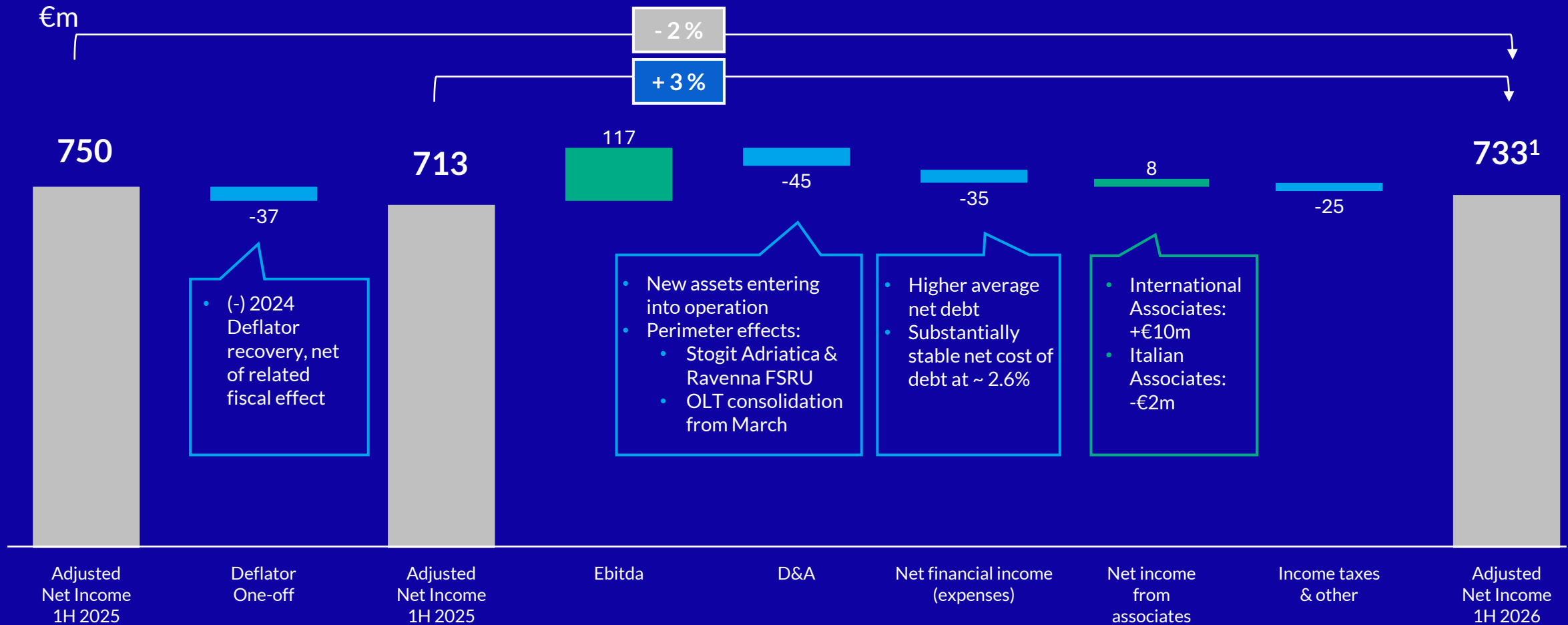


Highly resilient and diversified contribution, offsetting temporary market and geopolitical headwinds

1) ADNOC Gas Pipelines stake disposal from February 2025 for €233m

Adj. Net Income

the energy house

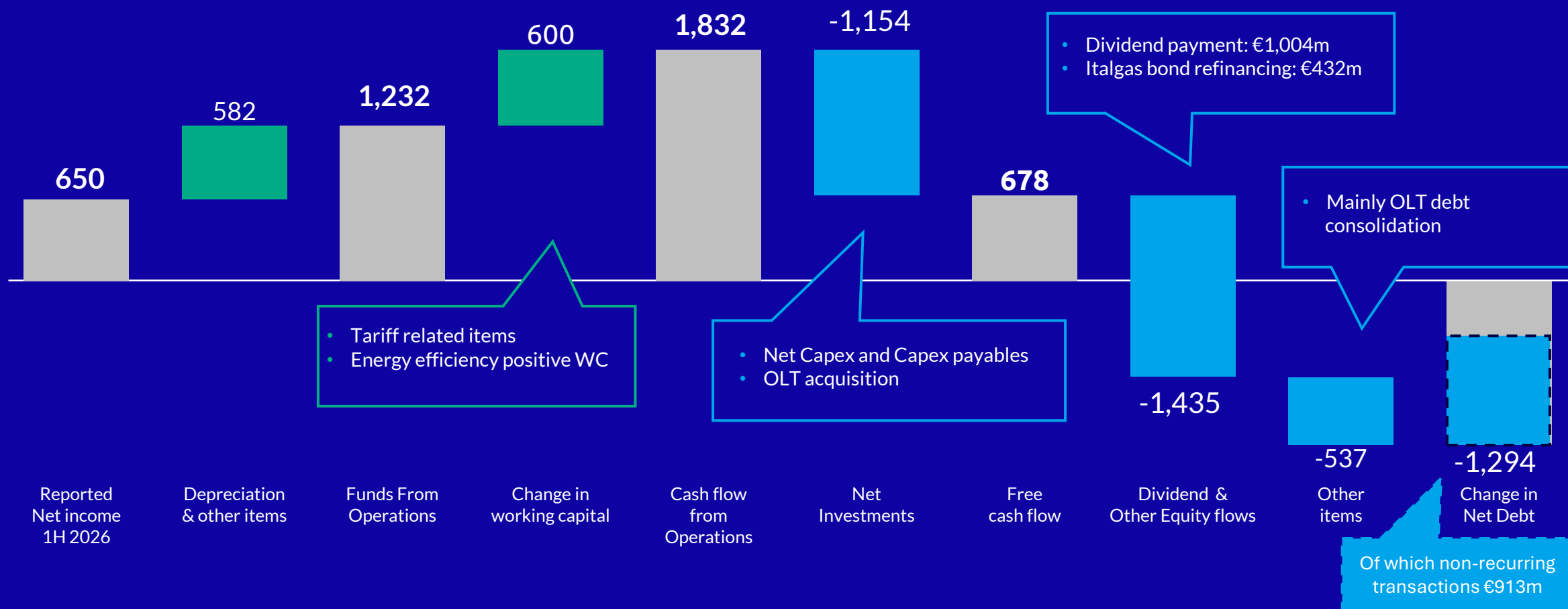


3% Net Income growth ex deflator one-off

1) Net income Reported at €650m (-16% yoy). Adjustments are related to the derecognition of financial instruments (-€104m), the change in fair value of derivative instrument (-€14m), proceeds related to a settlement agreement (+€9m) and the related fiscal effect (+€26m)

Cash flow

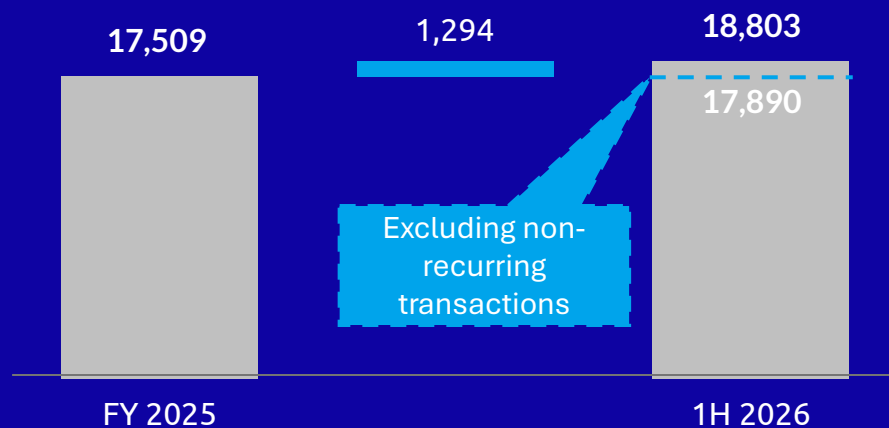
€m



Extremely consistent FFO generation with 77% EBITDA/FFO cash conversion

Financial structure

Net debt evolution



Average net cost of debt

2.6%

2.6%

Fix / Floating

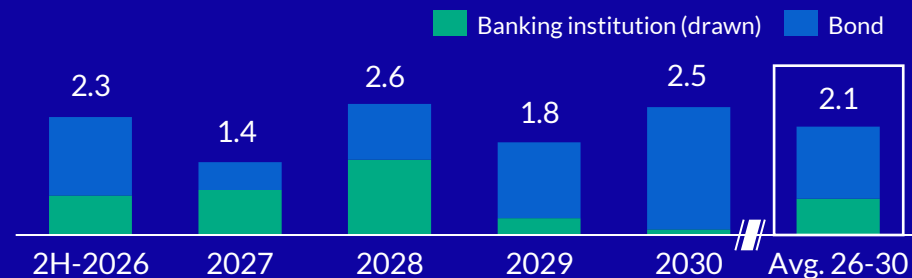
84% / 16%

65% / 35%

Ratings and outlooks

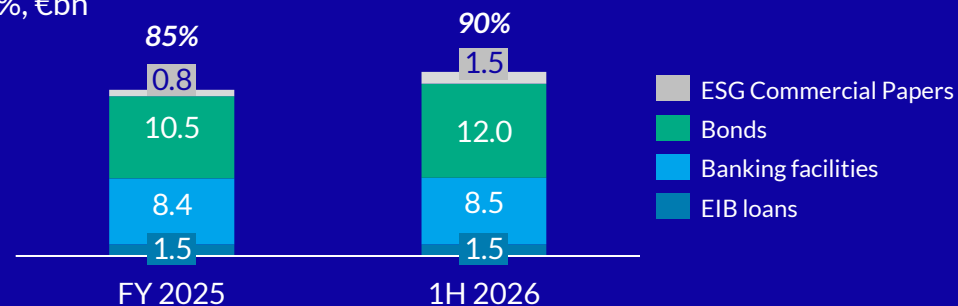
S&P: A- stable outlook
 Moody's: Baa1 stable outlook
 Fitch: BBB+ stable outlook

Maturities profile

€bn (drawn amount) ¹

Sustainable Finance

%, €bn



Net debt broadly stable versus year-end, excluding non recurring transactions
 Positive rating actions confirm solid financial profile

1) Excluding hybrid instrument, uncommitted lines and Commercial Paper

Scenario and strategic
achievements

Financials

Closing remarks

Closing remarks

Gas: the backbone of Italy's integrated energy system

Security of supply, diversification of sources and storage central role

Progressing on the strategy delivery

Solid financial results

Fully on track to deliver financial targets
Net Debt guidance upgraded

Q&A Session

Annex

Sustainability Scorecard: 1H 2026

KPIs		2026 1H	2026 Target	2030 Target
Local Communit.	• Benefits for local communities over reg. revenues (%)	FY	~ 1	~ 1
	• Value released at local communities (€M)	FY	>1,000	>1,000
	• Customer satisfac. rate for service quality (1-10)	FY	≥7.4	≥8
	• Gas Transportation operational availability (%)	>99	>99	>99
Carbon Neutrality	• Avoided & Captured CO ₂ emissions (ktCO ₂ e) ¹	46.7	84	957
	• Invest. Related to the CCS Ravenna Project Phase 1+2 and CO2 onshore transportation (€M)	171.3	190	870
	• ESG criteria in proc. procedures (% of spending) ²	48	50	50
	• RES on total electricity purchased (%) ²	FY	75-80	100
	• Spending on total procured with decarb. plan from suppliers (%)	59.3	50	60
	• <u>Scope 1 & 2 reduction vs 2022 (%)</u> ^{2: A}	>30%	-	40
Emissions	• <u>Scope 3 reduction vs 2022 (%)</u> ^{2: B}	FY	-	30
	• Reduction of total natural gas emissions vs 2015 (%)	67.6	66.5	70.5
Biodiversity & Regener.	• Net Positive impact by 2027	-	-	-
	• Vegetation restored in areas of pipes constr. and new forestation (%)	99.4	≥99	≥99
KPIs		2026 1H	2026 Target	2030 Target
People	• Employees engagement index (%)	76	>80	>80
	• <u>Women in exec. and middle-mgmt. roles (%)</u>	27.1	27	≥28
	• IpFG (Combined Frequency and Severity Index)	0.32	0.45	... ³
	• Gender pay gap (%) ⁴	FY	-	+/- 5
	• Participation in welfare initiatives (%)	78	80	82
	• Training hours delivered to employees (h/capita)	FY	41	42
Transform. Innovation	• Investments in Innovation as % of revenues	FY	3	3
	• AI enabled IT applications (% of total)	FY	19	40
	• Proj. covered by <i>Security by Design</i> cyber approach (%)	FY	100	100
Financial & Principals	• ESG Finance over total funding available (%) ⁵	~ 90	~ 90	~ 95
	• CapEx EU Taxonomy-aligned (% of total) ⁶	27	-	-
	• Capex SDG-aligned (% of total)	52	-	-
	• Zero Net Conversion by 2024	✓		

1) Avoided CO2 TGT 2030: Subject to Final Investment Decision (FID) on Ravenna CCS Project

2) On regulated perimeter

3) Target aligned with yearly budget's aspiration (MBO). Defined according to the goal setting's timeline

4) GPG: Excluding CEO. Calculated as per ESRS methodology

5) ESG Finance over total funding available (%): level of tolerance ±1 p.p.

6) CapEx EU TXN Aligned net of OLT acquisition = 42%

A. Scope 1 & 2 reduction vs 2022 - 2027 TGT: (25%); 2032 TGT: (50%); 2035 TGT: (65%)

B. Scope 3 reduction vs 2022 - 2032 TGT: (35%)

KPI in ESG Finance Framework

Income Statement

€m	1H 2026	1H 2025	Change	Change %
Revenues	2,026	1,906	120	6.3%
Operating expenses	(454)	(414)	(40)	9.7%
EBITDA Adj.	1,572	1,492	80	5.4%
Depreciation & amortisation	(595)	(550)	(45)	8.2%
EBIT Adj.	977	942	35	3.7%
Net interest income (expenses)	(187)	(152)	(35)	23.0%
Net income from associates	212	204	8	3.9%
EBT Adj.	1,002	994	8	0.8%
Income taxes	(269)	(245)	(24)	9.8%
NET PROFIT BEFORE THIRD PARTIES Adj.	733	749	(16)	(2.1%)
Third Parties Net Profit	-	1	(1)	
NET PROFIT Adj.	733	750	(17)	(2.3%)
EBITDA REPORTED	1,581	1,488	93	6.3%
EBIT REPORTED	986	938	48	5.2%
NET PROFIT REPORTED	650	773	(123)	(15.9%)

Revenues

€m	1H 2026	1H 2025	Change	Change %
Regulated revenues	1,808	1,731	77	4.4%
Transport	1,345	1,347	(2)	(0.1%)
Storage	323	308	15	4.9%
LNG	140	76	64	
Non regulated revenues	33	14	19	
Total Gas Infrastructure Businesses revenues	1,841	1,745	96	5.5%
Market Solutions revenues	185	161	24	14.9%
TOTAL REVENUES	2,026	1,906	120	6.3%

Operating costs

€m	1H 2026	1H 2025	Change	Change %
Gas Infrastructure Businesses costs	285	259	26	10.0%
Variable costs	28	19	9	47.4%
Fixed costs	260	229	31	13.5%
Other costs	(3)	11	(14)	
Market Solutions costs	169	155	14	9.0%
TOTAL COSTS	454	414	40	9.7%

Balance Sheet

€m	1H 2026	FY 2025	Change	Change %
Net invested capital	28,118	26,787	1,331	5.0%
Fixed capital	28,138	27,035	1,103	4.1%
Tangible fixed assets	24,153	22,983	1,170	5.1%
Intangible fixed assets	1,960	1,970	(10)	(0.5%)
Equity-accounted investments	3,149	3,202	(53)	(1.7%)
Other Financial assets	67	104	(37)	(35.6%)
Net payables for investments	(1,191)	(1,224)	33	(2.7%)
Net working capital	11	(215)	226	
Receivables	5,607	6,665	(1,058)	(15.9%)
Liabilities	(5,596)	(6,880)	1,284	(18.7%)
Provisions for employee benefits	(31)	(33)	2	(6.1%)
Net financial debt	18,803	17,509	1,294	7.4%
Shareholders' equity	9,315	9,278	37	0.4%

Alternative performance indicators reconciliation

€m	1H 2026	1H 2025	Change	Change %
EBITDA	1,581	1,488	93	6.3%
Exclusion of special items:				
- Early retirement fund	-	4	(4)	
- Proceeds related to a settlement agreement	(9)	-	(9)	
Adj. EBITDA	1,572	1,492	80	5.4%
EBIT	986	938	48	5.1%
Exclusion of special items:				
- Special items from EBITDA	(9)	4	(13)	
Adj. EBIT	977	942	35	3.7%
Net profit before non-controlling interests	650	772	(122)	(15.8)%
Exclusion of special items:				
- Special items from EBIT	(9)	4	(13)	
- Derecognition of financial instruments	104	-	104	
- Fair Value of derivative financial instruments	14	122	(108)	(88.5)%
- Capital gain from disposal of ADNOC stake	-	(123)	123	(100.0)%
- Impairment on Industrie De Nora stake	-	71	(71)	(100.0)%
- Incomes related to Italgas capital increase	-	(65)	65	(100.0)%
- Other expenses (income) from investments	-	(5)	5	(100.0)%
- Tax effect on special items	(26)	(27)	1	(3.7)%
Adj. Net profit before non-controlling interests	733	749	(16)	(2.1)%
Non-controlling interests	-	(1)	1	(100.0)%
Adj. Net profit	733	750	(17)	(2.3)%

Investments detailed by business

€m	1H 2026	1H 2025
Transport ¹	765	742
Storage	106	119
LNG ²	570	149
CCS/H2	29	33
Market Solutions	143	79
TOTAL	1,613	1,122

1) Including Corporate & Innovation

2) Including OLT acquisition

International associates contribution

Company	%		1H 2026	1H 2025	Delta
Interconnector	23.68%	- Contribution remains in line with the yearly regulatory cap - Capacity booked, 50% in 2026	€ 6 m	€ 7 m	- € 1 m
Teréga	40.50%	- Reduced revenues for lower cross-border bookings at the Spanish interconnection, to be recovered over the coming years through standard regulatory mechanisms - During the Yearly capacity auctions, ca. 0.7 bcm/y were booked in import for the gas year 2026	€ 22 m	€ 23 m	- € 1 m
TAG	89.22% ²	- Performance substantially aligned with same period of previous year - IT-AT gas exports steadily above 90% of Italian export flows, in line with H1 2025	€ 19 m	€ 17 m	+ € 2 m
TAP	20.00%	Capacity expansion by 1.2 bcm/y in January 2026 reinforced earnings	€ 45 m	€ 36m	+ € 9 m
GCA	19.60% ¹	- Performance substantially aligned with same period of previous year - Higher short-term bookings registered in import from Germany	€ 2 m	€ 0 m	+ € 2 m
Desfa	35.64% ^{1,2}	- Domestic demand remains stable, while exports increased three-fold compared to 1H 25 - LNG is the first source of supply, also thanks to higher volumes from Gastrade	€ 13 m	€ 12m	+ € 1m
ADNOC	<i>sold</i>	Disposal in March 2025	€ 0 m	€ 2 m	- € 2 m
EMG	25.00%	Temporary reduction in March gas flows due to Leviathan shutdown (force majeure) amid the Iran conflict	€ 3 m	€ 5 m	- € 2 m
SeaCorridor	49.90%	- Bookings in line with 1H 2025 (ca. + 0,2 bcm) - Higher operating costs and D&A, mainly phasing, carry-over activities and financial costs	€ 31 m	€ 29 m	+ € 2 m
			€ 141 m	€ 131 m	+€ 10m

1) Indirect participation

2) Desfa: 39.60% voting rights; TAG: 84.47% voting rights

Associates Annex

Associates (1/2)

Company	Geography	Strategic Value	Investment year	%	Book Value 31.12.2025	Net Income contribution (FY25)	Financial and Industrial partners
SeaCorridor	Tunisia	- First Italian pipeline import route after drop of Russian imports - Strategic corridor for H2 import from North Africa	2023	49,90%	€ 537 m	€ 54 m	 
Desfa	Greece	Sizeable capex plan supporting domestic lignite phase out and South-Eastern Europe market development	2018	35,64% ^{1,2}	€ 226 m	€ 21 m	  
TAP	Greece Albania Italy	- In 2025 covered approx. 16% of Italian demand 1.2 bcm expansion from 2026	2015	20,00%	€ 422 m	€ 71 m	   
TAG	Austria	New regulatory framework with volume sterilization from 2025	2014	89,22% ²	€ 256 m	€ 31 m	 
GCA	Austria	Strategic H2 corridor toward Central Europe	2016	19,60% ¹	€ 97 m	-	
EMG	Egypt Israel	- Export route from Israeli to Egypt - Strategic asset in the East-Med area	2021	25,00%	€ 65 m	€ 5 m	  
De Nora	Italy	Leverage on electrochemical, water treatment technologies and know how	2021	21,59% ²	€ 311 m	€ 18 m	De Nora family Institutional investors
Adriatic LNG	Italy	Strategic asset for the security and diversification of Italy's energy supplies	2017	30,00%	€ 208 m	€ 11 m	

¹) Indirect participation

²) Desfa: 39.60% voting rights; TAG: 84.47% voting rights; De Nora: 25.99% voting rights

Associates (2/2)

Company	Geography	Strategic Value	Investment year	%	Book Value 31.12.2025	Net Income contribution (FY25)	Financial and Industrial partners
Teréga	France	- Gas infrastructure operator in the South-West of France - Partner of H2 Med Corridor	2013	40.50%	€ 459 m	€ 44 m	  
Interconnector	UK-Belgium	- Bi-directional gas pipeline between the UK and Belgium - Capacity booked at almost 50% until 2026	2012	23.68%	€ 66 m	€ 13 m	
Italgas	Italy	Leader operator in the Italian gas distribution and third in Europe	2016 (spin-off)	11.40%	€ 434 m	€ 83 m	

Sea Corridor

Investment year

2023

Geography

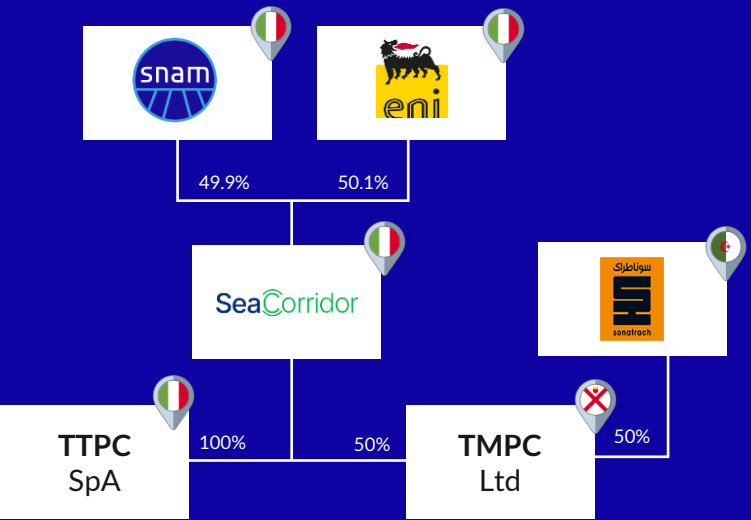
Tunisia - Italy



Stake

49.90%

Ownership



Asset Description

Gas pipelines connecting
Algeria to Italy

TTPC: ca. 370 km onshore gas
pipelines running from the Algeria and
Tunisia borders to the Tunisia coast (2
parallel lines)

TMPC: ca. 157 km offshore gas
pipelines connecting the Tunisian
coast to Italy (5 parallel lines)

Accounting treatment

Equity method

Book Value

(as at Dec. 31, 2025)

€537 m

Business Model

Contracted business **via a mix of long
term and short-term contracts**; TTPC
holds the transport rights until 2029
with capacity contracted until 2027

Contribution

€m	2023	2024	2025
Adj. Net Income contribution to Snam	46	48	54
Net Debt			72

Desfa

Investment year

2018

Geography

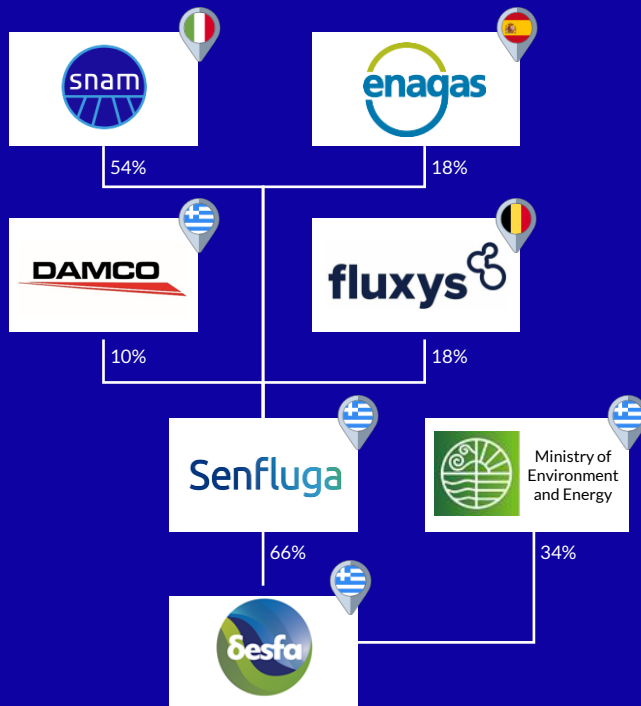
Greece



Stake

35.64%¹

Ownership



Asset Description

Greek natural gas TSO, operating
~ 1,500 km pipeline network and
~8 bcm regassification facility.
€ 1 bn 10Y Capex Plan approved

Business Model

- **Regulated**
- RAB based on historical cost, Work in Progress remunerated at Wacc
- Wacc 2024-2027 (Nominal pre-tax) 7.85%

Accounting treatment

Equity method

Book Value (as at Dec. 31, 2025)

€226 m

Regulatory parameters and contribution

€m	2023	2024	2025
Adj. Net Income contribution to Snam	52	33	21

€m	2025
RAB	1.2
Net Debt (Desfa+Senfluga)	0.6

Investment year

2015

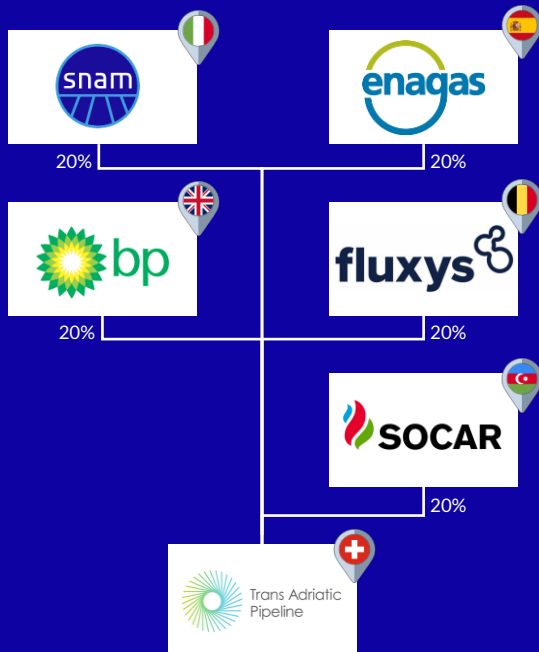
Geography

Greece-
Albania-Italy

Stake

20.00%

Ownership



Asset Description

Last section of the Southern Gas Corridor transporting Azeri gas to Europe.
877 km pipeline, 10 bcm/y capacity booked up to 2045.
1.2 bcm minimum expansion operational since early 2026

Accounting treatment

Equity method

Book Value
(as at Dec. 31, 2025)

€422 m

Business Model

25Y contract (until 2045), Euro denominated with CPI-linked tariffs

Contribution

€m	2023	2024	2025
Adj. Net Income contribution to Snam	65	67	71

Investment year

2014

Geography

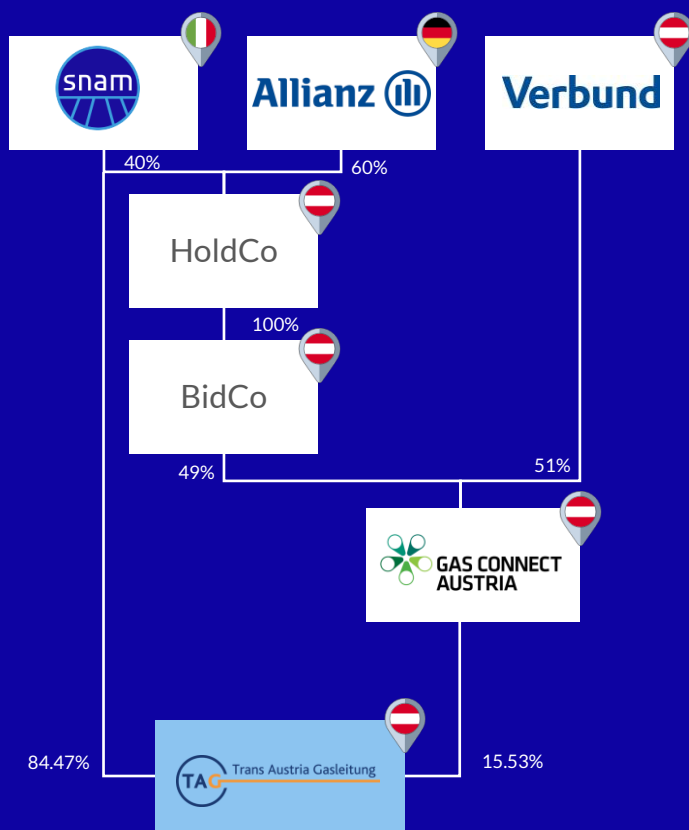
Austria



Stake

89.22%¹

Ownership



Asset Description

Austria's longest high-pressure pipeline network connecting Italy with Central Europe with **3 parallel lines**, 380 km each;
 "H2 Readiness of the TAG Pipeline System" project recognized as PCI by European Commission

Business Model

- **Regulated**
- New regulatory framework from 2025 with volume risk elimination
- WACC 2025-2027 set at 4.37% for Old Assets and 6.41%² for New Assets 2025 (both nominal, pre-tax)

Accounting treatment

Equity method

Book Value
 (as at Dec. 31, 2025)

€256 m

€m	2023	2024	2025
Adj. Net Income contribution to Snam	-46	-14	31

€m	2025
RAB	~ 590
Net Debt	~ 225

1. 84.47% voting rights

2. WACC new assets will be updated annually, 6.41% represents the approved 2025 value

GCA

Investment year

2016

Geography

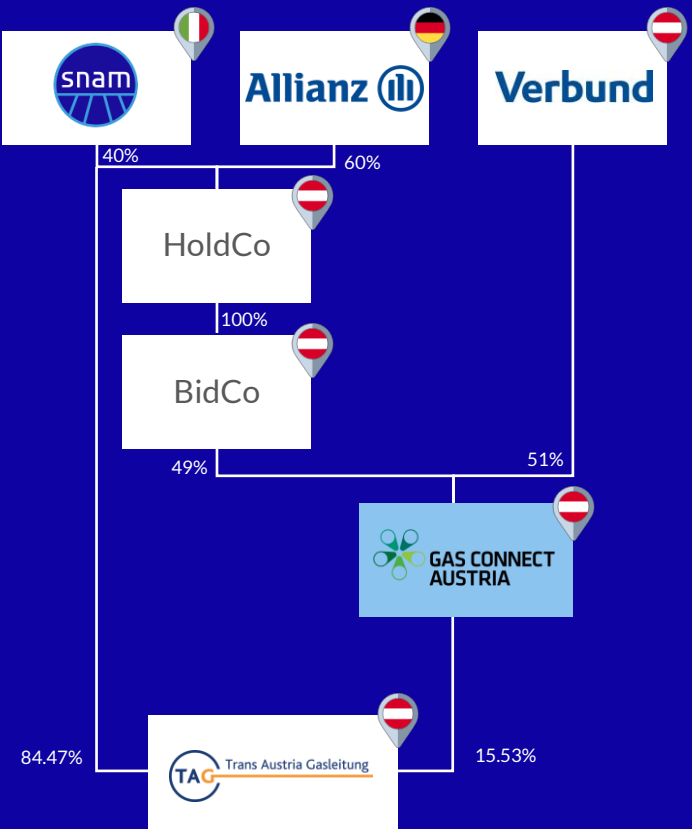
Austria



Stake

19.60%¹

Ownership



Asset Description

~ 900 km natural gas pipeline operator (transmission + distribution), connecting Germany, Hungary, Slovenia and Slovakia;
“H2 Backbone WAG + Penta-West” project recognized as PCI by European Commission

Business Model

- **Regulated**
- New regulatory framework from 2025 with volume risk elimination
- WACC 2025-2027 set at 4.37% for Old Assets and 6.41%² for New Assets 2025 (both nominal, pre-tax)

Accounting treatment

Equity method

Book Value

(as at Dec. 31, 2025)

€97 m

€m	2023	2024	2025
Adj. Net Income contribution to Snam	19	1	-

€m	2025
RAB (TSO+DSO)	~ 685
Net Debt (GCA + BidCo)	~ 355

1. Indirect participation. 2. WACC new assets will be updated annually, 6.41% represents the approved 2025 value

EMG

Investment year

2021

Geography

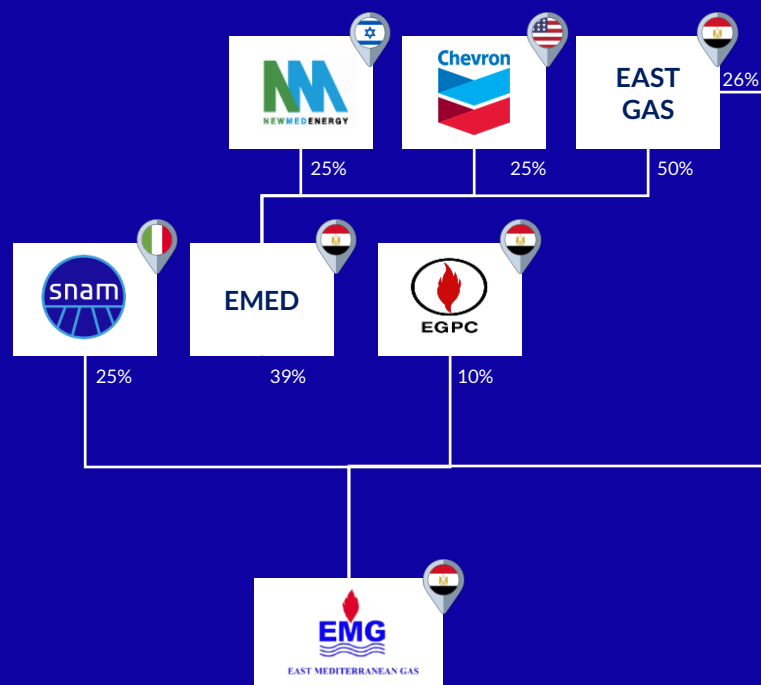
Egypt-Israel



Stake

25.00%

Ownership



Asset Description

EMG is the owner of the **Arish-Ashkelon gas pipeline**, an undersea infrastructure, ca. **90 km long**, connecting the Israeli terminal of Ashkelon to the Egyptian receiving station of Al-Arish. The pipeline has a maximum technical capacity of around 7 bcm

Business Model

Supply agreement in place to **cover most of the capacity** to be used for Egypt domestic consumption and potentially re-exported through Egypt's LNG liquefaction facilities

Accounting treatment

Equity method

Book Value
(as at Dec. 31, 2025)

€65 m

Contribution

€m	2023	2024	2025
Adj. Net Income contribution to Snam	4	11	5

Industrie De Nora

Investment year

2021

Geography

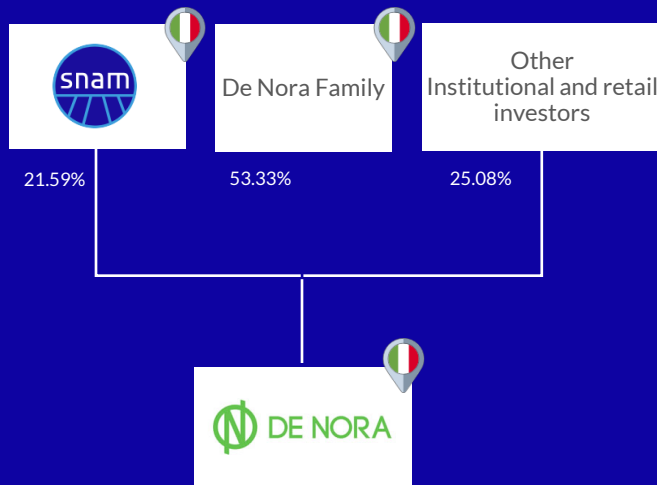
Italy



Stake

21.59%²

Ownership



Asset Description

Italian **maker of alkaline electrodes**, essential components for the production of alkaline electrolyzers. De Nora has a 34% stake in TKUCE, one of the global leaders in the development, assembly and installation of alkaline electrolyzers and the production of chlorine and caustic soda

Accounting treatment

Equity method

Book Value
(as at Dec. 31, 2025)

€311 m

Business Model

- **Listed Company**
- Market Cap¹: ~ € 1.4 bn

Contribution

€m	2023	2024	2025
Adj. Net Income contribution to Snam ²	15	17	18

1. At July 03, 2026
 2. Until 2022 stake held by Snam was 25.79%. On April 4th, 2023 Snam placed 5.7% of De Nora shares via ABB.

Adriatic LNG

Investment year

2017

Geography

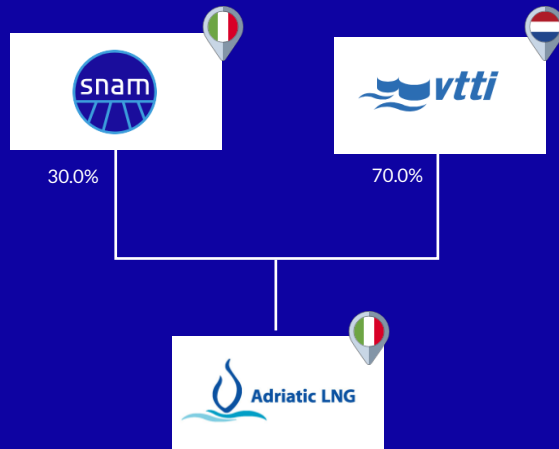
Italy



Stake

30.00%

Ownership



Asset Description

Located about 15 kilometres off the Veneto coast, is **Italy's largest offshore infrastructure** for unloading, storage and regasification of liquefied natural gas (LNG), with an annual technical **regasification capacity of 9.6 billion cubic meters**

Accounting treatment

Equity method

Book Value
(as at Dec. 31, 2025)

€208 m

Business Model

Not regulated but **contractualized until 2034 with Edison**

Contribution

€m	2023	2024	2025
Adj. Net Income contribution to Snam	5	-1	11

Teréga

Investment year

2013

Geography

France



Stake

40.50%

Ownership



Stake acquired by Enagas for a consideration of €573 m

- 7% EV/RAB Premium;
- EU Antitrust Autorization obtained
- Closing subject to FDI

Asset Description

Gas transmission and storage operator in southwestern France, managing **5,100 km** of pipelines and **6,5 bcm¹** of storage

Business Model

- Regulated**
- New regulatory framework started in 2024 with historical RAB annually revalued using inflation (Consumer Price Index) while new investments are no longer inflation-indexed and remunerated with a nominal WACC, taking new investments and amortization/depreciation into account (Current economic cost method).
- WACC 2024-2027 set at 4.1% Real Pre-Tax for existing asset and 5.4% Nominal Pre-Tax for new asset on transmission; storage benefits from 0.50% premium on transmission WACC

Accounting treatment

Equity method

Book Value
(as at Dec. 31, 2025)

€459 m

Regulatory parameters and contribution

€m	2023	2024	2025
Adj. Net Income contribution to Snam	48	50	44

€bn	2025
RAB	3.3
Net Debt	1.7

1. Including cushion gas

Interconnector

Investment year

2012

Geography

UK-Belgium



Stake

23.68%

Ownership



Asset Description

235 km, subsea bi-directional pipeline, providing 22 bcm/yr of UK export capacity and 22.5 bcm/year of UK import capacity¹

Accounting treatment

Equity method

Book Value
(as at Dec. 31, 2025)

€66 m

Business Model

Merchant with a regulatory cap on max allowed profit (already reached until 2027 due to booking levels already secured)

Contribution

€m	2023	2024	2025
Adj. Net Income contribution to Snam	11	11	13

1. All capacity mentioned herein are expressed in billion standard cubic meters at gross calorific value of 10.8 TWh/bcm

Italgas

Investment year

2016 (spin-off)

Geography

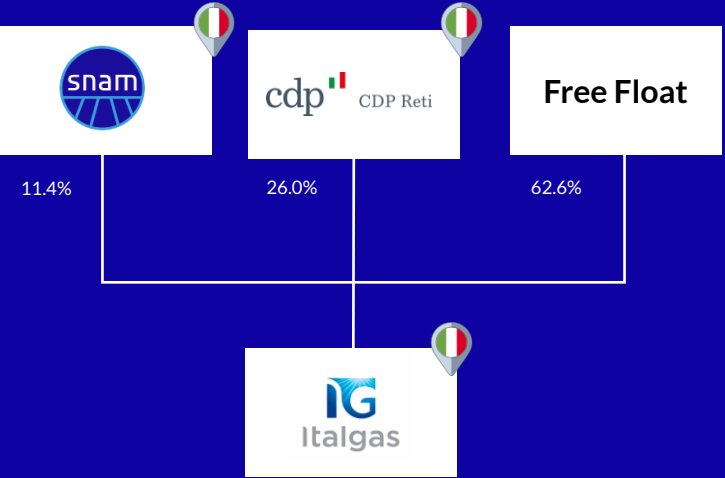
Italy &
Greece



Stake

11.4%

Ownership



Asset Description

Leader in Italy and Greece in the gas distribution and third in Europe with >156,000 km network and and 4,330 concessions. Operating also in energy efficiency and water business in Italy.

Accounting treatment

Equity method

Book Value (as at Dec. 31, 2025)

€434 m

Business Model

- RAB based regulation
- Listed
- Market Cap¹: ~ € 10.4 bn

Regulatory parameters and contribution

€m	2023	2024	2025
Adj. Net Income contribution to Snam	59	65	83

€bn	2025
RAB (Italian + Greek) ^{2,3}	16
Equity Investments valued using Equity method ³	0.2
Net Debt (excluding IFRS 16 and IFRIC 12) ³	11

1. At July 03, 2026
2. RAB as of 31 December 2025, including Gas Distribution in Italy and Greece and Water activities
3. From FY 2025 market presentation

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