

Report of the Board of Directors

Ordinary Part - Item 2 on the agenda

Remuneration:

a) Report on remuneration policy and compensation paid: Section I – Remuneration and incentive policies of the Intesa Sanpaolo Group for 2026

Distinguished Shareholders,

this Shareholders' Meeting is called to approve, pursuant to Article 7.3 of the Articles of Association, in compliance with the Supervisory Provisions ("Remuneration and incentive policies and practices", Title IV - Chapter 2 of Circular No. 285 by Bank of Italy of 17 December 2013, as subsequently amended), the Remuneration and incentive policies for 2026 for Group employees and for certain categories governed by an agency contract.

Furthermore, pursuant to the provisions of article 123-ter of Legislative Decree No. 58/1998, the Shareholders' Meeting is asked to express its vote concerning the procedures used to adopt and implement the remuneration and incentive policies.

On this point it is worth mentioning that the Remuneration and incentive policies of the Intesa Sanpaolo Group for 2026, including the Rules for identifying Risk Takers, and the information on the procedures used to adopt and implement the remuneration and incentive policies are reported as part of Section I of the Intesa Sanpaolo "Report on remuneration policy and compensation paid", drawn up in compliance with the aforementioned article 123-ter and article 84-quater of the Consob Issuers' Regulation and approved by the Board of Directors at its meeting of 13 March 2026.

The Report on remuneration policy and compensation paid - to which reference is made for more details - is available to the public, in accordance with the provisions of law currently in force, at the Company's registered office, in the authorised storage system (at the address www.emarketstorage.com) and on the website group.intesasanpaolo.com.

Distinguished Shareholders, you are therefore invited to approve the Remuneration and incentive policies for 2026 and the procedures used to adopt and implement them, as described respectively in chapters 4 and 1 of Section I of the Report on remuneration policy and compensation paid.

13 March 2026

For the Board of Directors
the Chair – Gian Maria Gros-Pietro

This is an English translation of the original Italian document. In cases of conflict between the English language document and the Italian document, the interpretation of the Italian language document prevails.