

F.I.L.A. - FABBRICA ITALIANA LAPIS ED AFFINI S.P.A.



EXPLANATORY REPORT OF THE BOARD OF DIRECTORS ON POINT 3 OF THE AGENDA OF THE ORDINARY SHAREHOLDERS' MEETING OF F.I.L.A. - FABBRICA ITALIANA LAPIS ED AFFINI S.P.A., CALLED FOR APRIL 29, 2026 IN SINGLE CALL.

(drawn up in accordance with Article 125-*ter* of Legislative Decree No. 58 of February 24, 1998, and Article 84-*ter* of the Regulation adopted with Consob Resolution No. 11971 of May 14, 1999)

Report approved by the Board of Directors of F.I.L.A. – Fabbrica Italiana Lapis ed Affini S.p.A. at the meeting of March 23, 2026 and available on the website www.filagroup.it

Point 3 on the Agenda of the Ordinary Shareholders' Meeting of F.I.L.A. - Fabbrica Italiana Lapis ed Affini S.p.A., called for April 29, 2026 in single call:

1. Remuneration Policy and Report:

- 1.1 approval of Section I of the Remuneration Policy and Report (i.e. remuneration policy for the year 2026) as per Article 123-ter, paragraphs 3-bis and 3-ter, of Legislative Decree No. 58 of February 24, 1998;
- 1.2 consultative vote on Section II of the Remuneration Policy and Report (i.e. remuneration report for the year 2025) as per Article 123-ter, paragraph 6, of Legislative Decree No. 58 of February 24, 1998

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Dear Shareholders,

this Report has been prepared pursuant to Article 125-ter, paragraph 1 of Legislative Decree No. 58 of February 24, 1998 (the “CFA”) and Article 84-ter of the Regulation adopted with Consob Resolution No. 11971 of May 14, 1999 (the “Issuers’ Regulation”).

This Report was approved by the Board of Directors of F.I.L.A. – Fabbrica Italiana Lapis ed Affini S.p.A. (the “Company” or “Fila”) at the meeting of March 23, 2026 and is made available to the public, in accordance with applicable law and regulations, at the registered office, on the company website (www.filagroup.it) and also by the other means established by the applicable regulation.

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With reference to the point 3 on the Agenda of the Shareholders' Meeting, we note that pursuant to Article 123-ter of the CFA and Article 84-quater of the Issuers' Regulation, the Board of Directors of Fila, on the proposal of the Remuneration Committee, has prepared the “2026 Remuneration policy and 2025 report” of the Company (the “**Remuneration Report**”).

In accordance with current regulations, the Remuneration Report will be made available to the public at the registered office of the Company, on the Company’s website at www.filagroup.it and on the authorised “EMARKET STORAGE” website at www.emarketstorage.com at least 21 days before the date fixed for the Shareholders’ Meeting.

Pursuant to Article 123-ter, paragraphs 3-bis, 3-ter and 6, of the CFA:

- Section I of the Remuneration Report is submitted to the binding vote of the Shareholders' Meeting; and

- Section II of the Remuneration Report is submitted to the non-binding vote of the Shareholders' Meeting.

In view of the above, with reference to this item on the Agenda, the Shareholders' Meeting will proceed with two separate and distinct votes.

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Point 3.1. of the Agenda:

“Approval of Section I of the Remuneration Policy and Report (i.e. remuneration policy for the year 2026) as per Article 123-ter, paragraphs 3-bis and 3-ter, of Legislative Decree No. 58 of February 24, 1998”;

The Board of Directors presents for your examination and approval, pursuant to Article 123-ter, paragraph 3-bis of the CFA, Section I of the Remuneration Report, which describes the remuneration policy for members of the Management Boards, Senior Executives and members of the Company's control boards for the year 2026, in addition to the procedures utilised for the adoption and implementation of this policy.

For information on Section I of the Remuneration Report, please refer to the full text of the Remuneration Report, which will be made available to the public in the manner and time period indicated above.

You are reminded that, pursuant to Article 123-ter, paragraphs 3-bis and 3-ter of the CFA, Shareholders will be called upon to cast a binding vote on Section I of the Remuneration Report.

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Dear Shareholders,

in consideration of the above, we invite you to adopt the following resolution concerning Section I of the Remuneration Report:

"The Ordinary Shareholders' Meeting of F.I.L.A. - Fabbrica Italiana Lapis ed Affini S.p.A.:

- *having examined Section I of the Remuneration Policy and Report adopted by the Company and prepared pursuant to Articles 123-ter of Legislative Decree No. 58 of February 24, 1998 and 84-quater of the Consob Issuers' Regulation*

resolves

1. *to approve, in accordance with Article 123-ter, paragraphs 3-bis and 3-ter of Legislative Decree No. 58 of February 24, 1998, Section I of the Remuneration Policy and Report adopted by the Company and prepared pursuant to Articles 123-ter of Legislative Decree No. 58 of February 24, 1998 and 84-quater of the Consob Issuers' Regulation, which describes the remuneration policy for members of the Management Boards, Senior Executives and members of the Company's control boards for the year 2026, in addition to the procedures utilised for the adoption and implementation of this policy.*

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Point 3.2. of the Agenda:

“Consultative vote on Section II of the Remuneration Policy and Report (i.e. remuneration report for the year 2025) as per Article 123-ter, paragraph 6, of Legislative Decree No. 58 of February 24, 1998”.

The Board of Directors also presents for your examination, pursuant to Article 123-ter, paragraph 6 of the CFA, Section II of the Remuneration Report, which describes each of the elements that constitute the remuneration of members of the governing and control boards and Senior Executives, in addition to as remuneration of any type paid for any reason to these persons in 2025.

For information on Section II of the Remuneration Report, please refer to the full text of the Remuneration Report, which will be made available to the public in the manner and time period indicated above.

You are reminded that, pursuant to Article 123-ter, paragraph 6 of the CFA, Shareholders will be called upon to cast a non-binding vote on Section II of the Remuneration Report.

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Dear Shareholders,

in consideration of the above, we invite you to adopt the following motion concerning Section II of the Remuneration Report:

"The Ordinary Shareholders' Meeting of F.I.L.A. - Fabbrica Italiana Lapis ed Affini S.p.A.:

- *having examined Section II of the Remuneration Policy and Report adopted by the Company and prepared pursuant to Articles 123-ter of Legislative Decree No. 58 of February 24, 1998 and 84-quater of the Consob Issuers' Regulation*

resolves

1. *to express its favourable opinion, in accordance with Article 123-ter, paragraph 6 of Legislative Decree No. 58 of February 24, 1998, on Section II of the Remuneration Policy and Report adopted by the*

Company and prepared pursuant to Articles 123-ter of Legislative Decree No. 58 of February 24, 1998 and 84-quater of the Consob Issuers' Regulation, which describes each of the elements that constitute the remuneration of members of the governing and control boards and Senior Executives, in addition to remuneration of any type paid for any reason to these persons in 2025.

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Pero, March 23, 2026

The Chairperson of the Board of Directors

(Giovanni Gorno Tempini)