







10 2025 RESULTS

Paolo Merli - CEO







DISCLAIMER

This document contains certain forward-looking information that is subject to a number of factors that may influence the accuracy of the statements and the projections upon which the statements are based. There can be non assurance that the projections or forecasts will ultimately prove to be accurate; accordingly, the Company makes no representation or warranty as to the accuracy of such information or the likelihood that the Company will perform as projected.

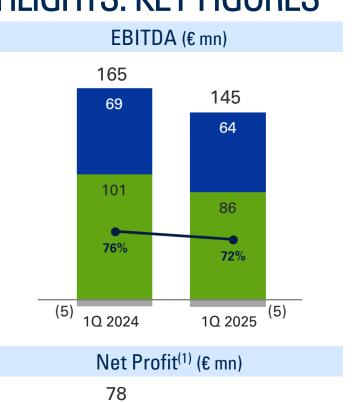


AGENDA

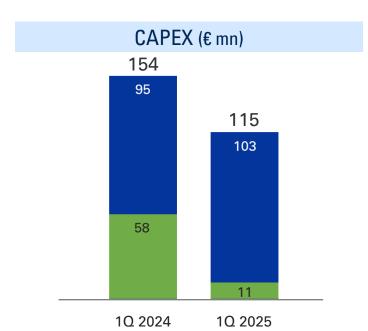
- **□** 10 2025 Highlights
 - Key Figures
 - Recent Developments
- Results Review
 - Business Environment
 - 1Q 2025 Production & EBITDA
 - Investments
- Key Financials
 - Profit & Loss
 - Cash Flow Statement
- **2025 Guidance and Conclusions**



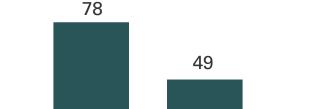
HIGHLIGHTS: KEY FIGURES











10 2025

10 2024

emarket sdir storage

CERTIFIED

Persisting wind drought penalised 1Q25 results

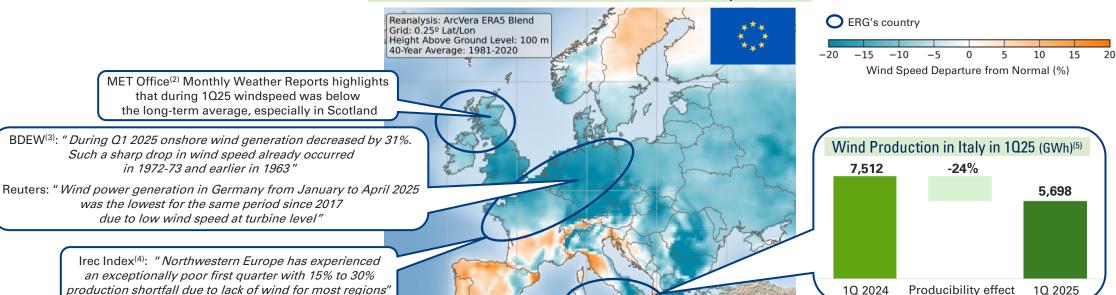
⁽¹⁾ Net Profit post-Minorities

⁽²⁾ It does not include IFRS 16 liability, respectively for €229mn as at 31.12.24, and €234mn as at 31.3.25

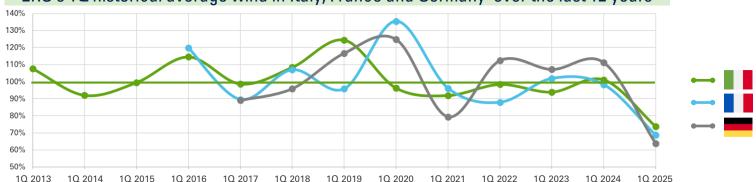
WIND DROUGHT SINCE OCTOBER CONTINUING IN 1Q 2025











⁽¹⁾ Source: Bureau Veritas Wind Index. Wind anomalies are calculated as a percent deviation from the 1981-2020 mean wind speed at 100m above ground level

⁽²⁾ MET Office = UK Government Agency for Public Weather Service

⁽³⁾ BDEW = Federal Association of Energy and Water Industries in Germany

⁽⁴⁾ IREC Index = Wind Index Eoltech

⁽⁵⁾ Graph based on data from Terna's Monthly Reports on the Electricity System



DELIVERING ON OUR STRATEGY

√ +71MW: • M&A in UK (Broken Cross, 43MW) • Repowering in Germany (Reinsdorf, 6MW, of which 3MW on a differential basis) Solid Execution • Greenfield in France (Picardie 1, 18MW) Revamping Solar in Italy (+4MW) √ +25MW authorized in Germany for repowering and greenfield ✓ 3 PPAs for ca. 300GWh/Y signed in Italy and UK for wind assets which ended incentives Route-to-Market-✓ Three public auctions awarded for 40MW of new wind capacity in Germany **Fitch**Ratings **Finance** - Fitch affirmed ERG's BBB- rating and Stable outlook **Shareholders** The Ordinary Shareholders' Meeting approved a €1/sh Dividend Remuneration

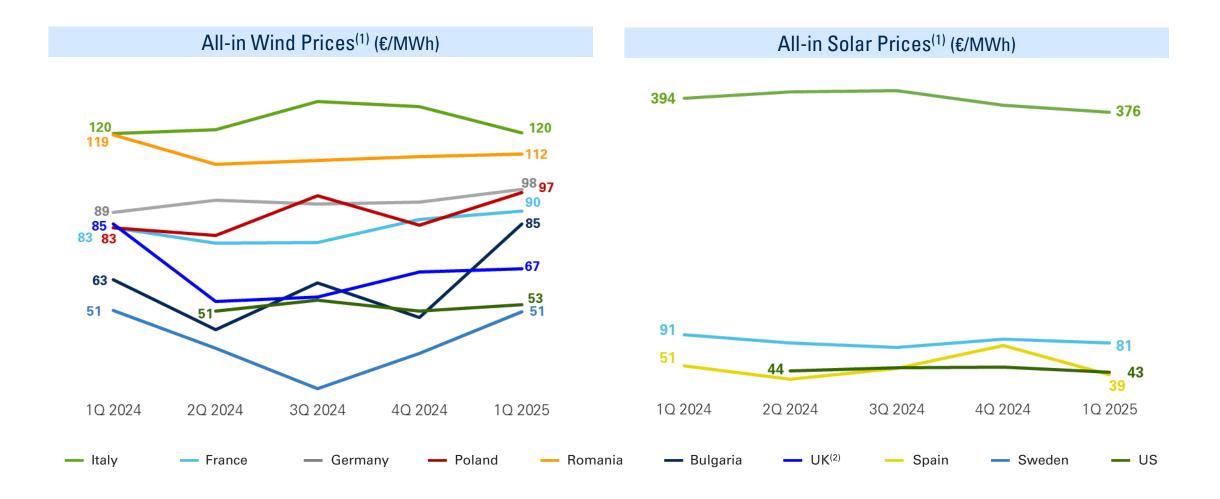


10 2025 RESULTS REVIEW

Michele Pedemonte - CFO



BUSINESS ENVIRONMENT



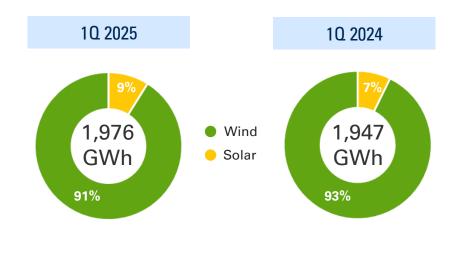
⁽¹⁾ Prices net of clawback measures

⁽²⁾ UK prices net of balancing revenues



A SNAPSHOT OF 1Q 2025 RESULTS: PRODUCTION

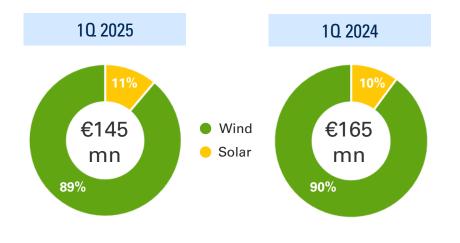
Energy Production (GWh):	10 2025	10 2024	Δ
Italy	785	875	(90)
France	330	391	(60)
Germany	125	202	(76)
East Europe	193	233	(40)
UK & Nordics	182	166	16
Spain	75	80	(5)
US	285	0	285
Total Energy Production of which, Contribution of new assets: • Wind	1, 976 484 <i>441</i>	1,947	29 484 <i>441</i>
• Solar	43		43





A SNAPSHOT OF 1Q 2025 RESULTS: EBITDA

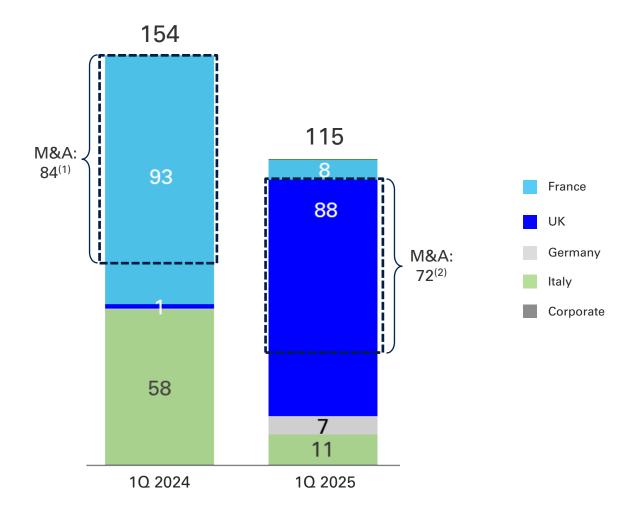
Adjusted EBITDA (€ mn):	10 2025	10 2024	Δ
Italy	86	101	(14)
France	18	22	(4)
Germany	7	13	(6)
East Europe	15	18	(3)
UK & Nordics	11	15	(4)
Spain	1	2	(1)
US	14	0	14
Corporate	(5)	(5)	(0)
Total Adjusted EBITDA	145	165	(19)
of which, Perimeter effect:	34		34
• Wind	31		31
• Solar	3		3



Solid economics despite a tough comparison YoY



INVESTMENTS



A mix of M&A and Organic

⁽¹⁾ M&A CAPEX related to the Wind & Solar acquisitions in France (closing on January 29, 2024)

⁽²⁾ M&A CAPEX related to the acquisition of Broken Cross wind farm in Scotland (closing on January 16, 2025)



Key Financials



ADJUSTED P&L

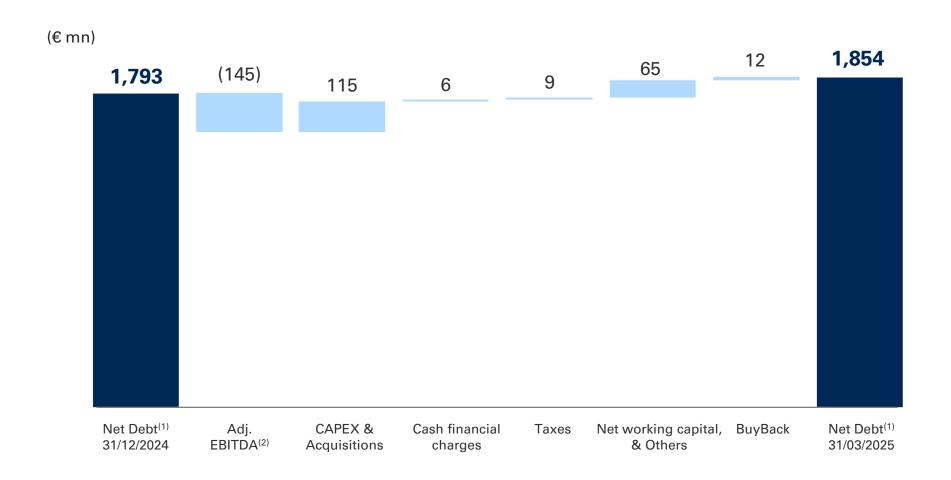
40 2024	Euro millions	10 2025	10 2024
145	Adjusted EBITDA	145	165
(70)	Amortization and depreciation	(69)	(59)
75	Adjusted EBIT	76	105
(9)	Net financial income (expenses)	(10)	(2)
66	Adjusted Results before taxes	65	103
(20)	Income taxes	(15)	(25)
46	Adjusted Results on continued operations	50	78
(1)	Minority interests	(1)	0
45	Adjusted Net Profit	49	78
0	Adjusted Results on discontinued operations	0	0
45	Adjusted Results for the period	49	78
31%	Tax Rate	23%	25%







10 2025 CASH FLOW STATEMENT



⁽¹⁾ They do not include IFRS 16 liability, respectively for €229mn as at 31.12.24, and €234mn as at 31.3.25

⁽²⁾ EBITDA includes IFRS 16 effect for €4.7mn



2025 GUIDANCE & CONCLUSIONS

Paolo Merli - CEO



2025 GUIDANCE

