

Transformed and positioned to win



A RECORD YEAR, WELL AHEAD OF UNICREDIT UNLOCKED AND PROTECTING THE FUTURE

OUTSTANDING RESULTS ...

RECORD 4Q AND BEST FULL YEAR RESULTS

NET REVENUE, VS FY21

+13%

-2% +279_{bps}

COST, VS FY21

ORGANIC CAPITAL GENERATION

CONSECUTIVE QUARTERS OF Y/Y GROWTH

Ongoing industrial transformation propelling these – and future – results 12.3%

RoTE @13% CET1r

5.2_{bn}

NET PROFIT Post AT1 and Cashes

6.5bn Stated Net Profit incl. DTAs and pre AT1 & Cashes BEATING

UniCredit Unlocked 2022 and 20241 targets across all KPIs

14.9%

CET1.

Post 2022 distribution¹

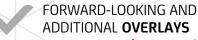
PROPOSED 2022 DISTRIBUTION

€1.91BN CASH DIVIDEND AND €3.34BN² SHARE BUYBACK

€5.25bn³

... NOTWITHSTANDING

€1.2bn (NET OF TAX) HEADWINDS & **ACTIONS TAKEN TO SECURE THE FUTURE...**



Incremental €0.5bn

total (gross of tax) €1.8bn



€0.2bn



€0.3bn



TLTRO CONTRACTUAL CHARGES AND RELATED IMPACT ON **HEDGING DERIVATIVES**

€0.2bn

PROTECTING THE FUTURE

AIMING FOR FY23 RESULTS AND DISTRIBUTION BROADLY IN LINE WITH FY22

All figures related to Group incl. Russia unless otherwise specified



Transformed and positioned to win

A RECORD YEAR, WELL AHEAD OF UNICREDIT UNLOCKED AND PROTECTING THE FUTURE

A structurally improved bank, delivering alpha

A stepped up run-rate across our three levers, with further upside

All supporting growing distributions while further strengthening CET1: both best-in-class

2021-22 TRANSFORMED

2023-24 WINNING

Continued transformation to unlock further value from improved baseline

Lines of defence strengthened — equal to 1.2x CoR — securing in a negative or propelling in a positive future environment

Ensuring confidence in future results and distributions



EMARKET SDIR CERTIFIED

A RECORD YEAR, WELL AHEAD OF UNICREDIT UNLOCKED AND PROTECTING THE FUTURE







A STRUCTURALLY IMPROVED BANK

- Clear vision and strategy: embedding our principles, values and ESG commitments
- Industrial and cultural transformation progressing at pace
- Quality growth: underpinned by capital and operational excellence, delivering a step-up in sustainable returns and distributions



DELIVERING OUTSTANDING ALPHA-DRIVEN RESULTS

- Record 4Q: eighth consecutive quarter of consistent quality growth
- Best year in over a decade, ahead of Unlocked 2024, with organic capital generation still above a record Net Income
- Results achieved despite
 Russia, TLTRO and cost one-offs,
 and while increasing overlays
 and provisions



ALL BUSINESSES DELIVERING ACROSS ALL KEY LEVERS

- Client Solutions: key engine for quality sustainable revenue (c.45% of Group revenue)
- Regions: all above plan
- ESG: business volumes above target; continuing to support our communities
- Russia: franchise resized and repositioned with significantly reduced exposure at minimum cost



EXECUTION OF STRATEGY ACROSS ALL LEVERS LEADING TO:

40% GROWTH IN DISTRIBUTION¹ TO €5.25BN

+78BPS INCREASE IN ALREADY BEST-IN-CLASS CET1r TO 14.9%²

A unifying vision







The Bank for Europe's future

A new benchmark for banking

regained pride **NEW CLIENT PROPOSITION** Win. The Right Way. Sustainability Together. capital-light **EMPOWERED** shared purpose ncreased RoTE > 10% **Sest-in-class products and advice** common objective Empowering Communities to Progress **JATA-DRIVEN PEOPLE CLEAR RISK AND BEHAVIOUR PARAMETERS** digitised Clients at customer COMMUNITIES service the centre

tailor-made solutions

CONTINUOUS SEARCH FOR EXCELLENCE DELIVERING FOR ALL OUR STAKEHOLDERS



INVESTORS

A strategy to deliver more predictable and higher rated earnings







UniCredit Unlocked

A structurally improved bank, with a refocused
commercial franchise, **quality earnings**, and a
refined operating model



CENTERED ON OUR CLIENTS, PURPOSE AND PROFITABILITY

Sustainable profitable growth delivering a positive impact.



EMPOWERED ORGANISATION CONNECTING CLIENTS ACROSS EUROPE

13 banks with unique cross-border positioning.

Unique pan-European footprint with unified client franchise to deliver at scale. Culture of empowerment: decision-making closer to our clients.



COMPREHENSIVE QUALITY OFFERING MEETING CLIENTS' NEEDS

2 product factories complemented by an ecosystem of best-in-class partners. Scale effect attracting talent and best-in-class partners, driving growth.

Enabling **integrated** local coverage to outperform peers: punching above their weight.



DIGITAL AND OPERATIONS - "THE CENTRE" - AS KEY ENABLER

Digital and data rationalized - cyber further improved - efficient operations.

Optimize existing technological machine, reclaiming core competencies.

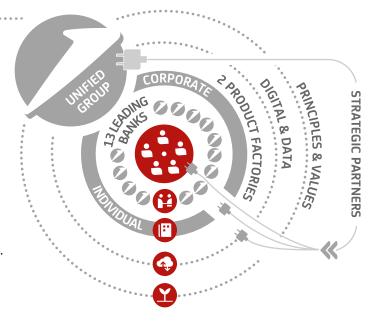
Simplifying products, processes and operations to streamline delivery to our clients.



A NEW MINDSET TO WIN THE FUTURE

Principles and values unite our people and inspire our communities.

Win, the right way, together: always acting through an entrepreneurial spirit guiding growth. Lead by example and embed our principles and values and ESG in everything we do



Leverage our solid foundations and implement an industrial transformation: moving from retrenchment to sustainable profitable growth



Selected highlights of our industrial transformation







PEOPLE & ORGANISATION

SIMPLIFYING THE ORGANISATION

From 5 siloed business divisions to 4 coverage regions

DELAYERING THE ORGANISATION

-28% structures, moving closer to clients

EMPOWERING PEOPLE

Number of managerial committees

STREAMLINING PROCESSES

delegations with increased thresholds, empowering local decision-making within clear framework



CONTENT & PRODUCTS

REFOCUSING CIB

From siloed CIB to two factories focused on product development providing quality and range unmatched by local players to clients unreached by global players

REINFORCING FACTORIES

Hiring of key Managing Directors and Graduates in Corporate Solutions

CREATING AN ECOSYSTEM

Key milestones in creating an ecosystem of best-in-class partners and internalising high margin products value chain

Azimut + Allianz + onemarkets Fund + CNP + ZB Invest



DIGITAL & DATA

RESILIENT CYBER-SECURITY

-35% Major security incidents, from an already low level (Y/Y)

TAKE BACK CONTROL

FY22 digital hire mainly tech specialists

NEW WAY OF WORKING

18 Initiatives running in Agile

DATA-DRIVEN ORGANISATION

+20_{p.p.}

Group banking processes under unified data governance, improving data quality



PRINCIPLES & VALUES

CLEAR VALUES EMBEDDED IN EVERYTHING WE DO

Group Culture Day, Culture Roadshow, Culture Network & Learnings, DE&I focus, People listening as concrete steps to make our new Culture a reality.

LEAD BY EXAMPLE

New lending towards high impact / disadvantaged areas 11.4_{bn} 4.8_{bn} Social³

ESTABLISH CLEAR KPIS

Net Zero: set targets on first three priority sectors and accompanying our clients on their transition journey

1. Including ESG-linked lending



Exceeding our ESG and related commitments





CLIENTS

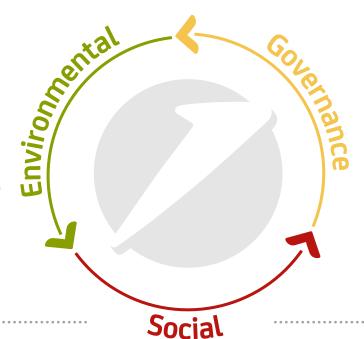
see Annex for details

- Released Net Zero 2030 targets on first three priority sectors
- ESG corporate advisory accelerated
- **€11.4bn** new Green lending¹
- €41.5bn new investment products² and sustainable bonds³
- 3 own green bond issuances in 2022: €0.5bn Austria, €0.5bn Germany, €1bn Italy
- Sustainable Steel Principles signed

INNOVATION

- Only bank in the CEO Alliance for Europe action tank for a more sustainable and resilient Europe
- Achieved plastic free in all buildings in 2022
- First Italian bank in Finance for Biodiversity Pledge
- New member of Ellen MacArthur Foundation
- First bank to obtain **GRESB scoring** on

 corporate RE portfolio



ACCOUNTABILITY

- es ESG representation at Group Executive Committee
- Sustainability KPIs in CEO and Top Management remuneration
- Strong policy framework in controversial sectors
- ESG product guidelines as part of greenwashing prevention framework

DIVERSITY & INCLUSION

- Group Executive Committee:
 - **43%** female
 - **64%** international presence
- **€100m** to close gender gap on an equal pay for equal job base during 2022-24
- First EU bank obtaining
 EDGE certification in
 Austria, Germany and Italy
- First ever Culture and Diversity Week in 4Q22 joined by >14k employees

EDUCATION

- 239k financial education beneficiaries, (e.g., Banking Academy in Italy)
- New UC Foundation strategy to fight school drop-outs and sponsoring research via scholarship

INNOVATION

- New partnerships to promote culture and social
- >700 start-ups screened in StartLab '22 edition and focus on ESG for '23 applications
- Culture roadshows for employees

SOCIAL

- €4.8bn social financing¹ via micro-credit, impact financing and lending to disadvantaged areas
- €36.5m of direct social contribution in 2022

COMMUNITIES

- Launched "UniCredit for Italy", to support clients and communities in uncertain environment
- Support to our people with 2022 extraordinary inflation relief across our geographies



^{1.} Including ESG-linked lending

^{2.} Based on Art. 8 and 9 SFDR regulation

^{3.} All regions, including sustainability linked bonds

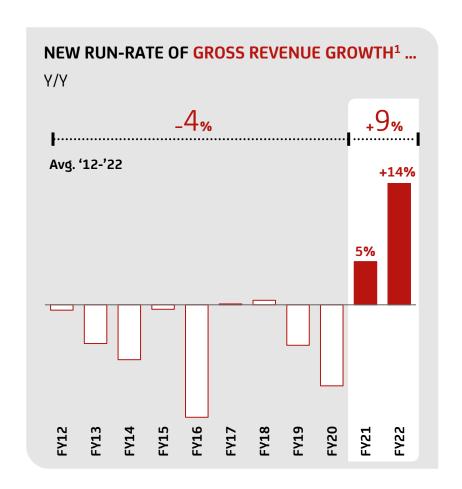
Delivering quality growth, operational and capital excellence

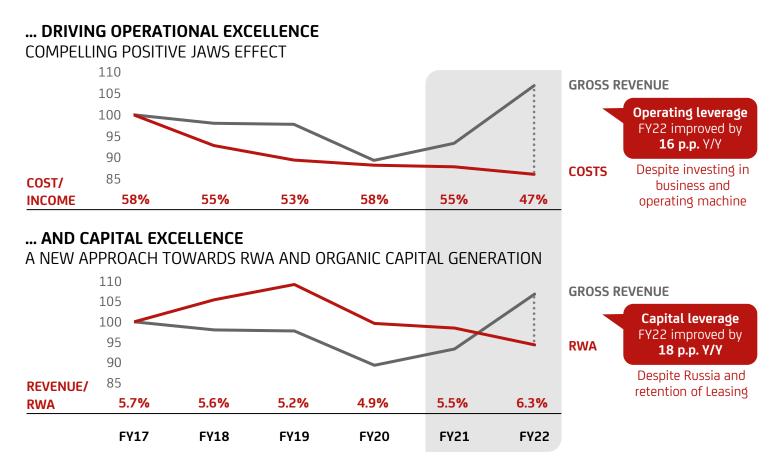












Figures Group including Russia; FY17-22 figures of Group excluding Turkey and Fineco for comparison purposes unless otherwise specified

1. Group figures as at the original reporting date, for further details please refer to p. 9 of the presentation for the Bank of America Merrill Lynch 2022 Financials Conference in the Investors section of our website



Top tier sustainable profitability, accelerating vs. peers

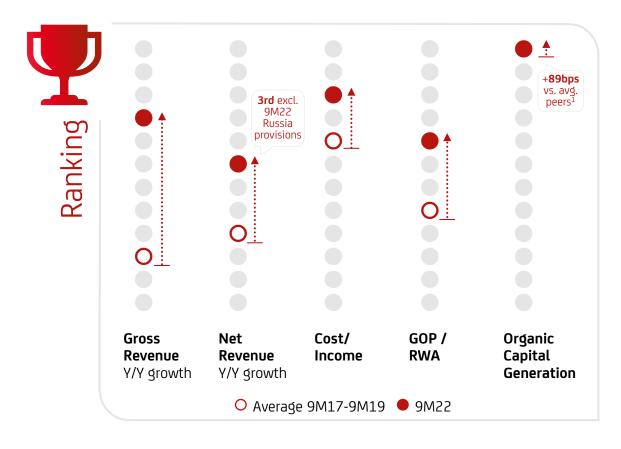






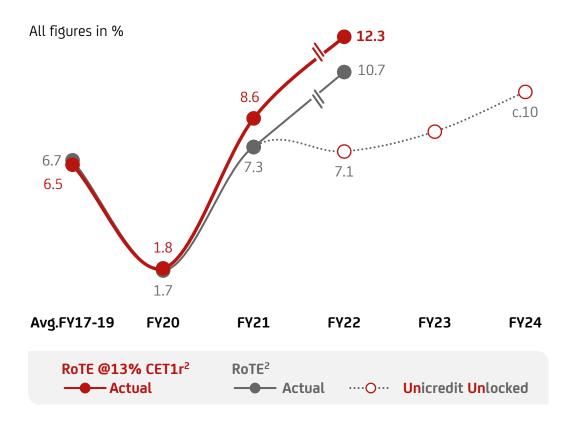


MOVING AT AN ACCELERATED PACE VS. PEERS ACROSS ALL LEVERS¹



FY22 ROTE WELL AHEAD OF UNICREDIT UNLOCKED

DESPITE OVERLAYS AND RUSSIA'S ABSORPTION



UniCredit figures Group including Russia

^{1.} UniCredit adjusted for 313m 3Q22 negative TLTRO one-off; Peers' publicly available data adjusted for Revenue, Cost and LLP one-offs; Selected peers: BBVA, Banco BPM, BNP Paribas, Commerzbank, Credit Agricole S.A., Deutsche bank, Erste Bank Group, ING, Intesa Sanpaolo, Santander, Société Générale





Record 4Q underpinning UniCredit's best year



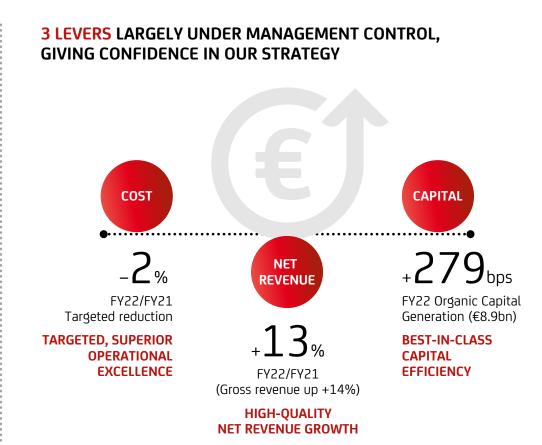






	4022	Group		
In million		Y/Y	excl. Russia	
Net Revenue	5,191	+44%	4,735	
o/w Fees¹	1,839	-1%	1,785	
o/w NII	3,426	+43%	3,198	
Total Costs	-2,474	+0.5%	-2,394	
GOP	3,246	+65%	2,971	
Net Profit ²	1,457	+2.2x	1,440	
RoTE	11.8%	+6.4p.p.	12.2%	
RoTE @13% CET1r	14.1%	+7.8p.p.	14.7%	
C/I Ratio	43.2%	–12.4 _{p.p} .	44.6%	
CET1r, pro-forma for FY22 distribution ³				





Group including Russia unless otherwise specified

1. Incl. client hedging fees accounted within trading profit

2. Refer to Annex for Net Profit definition

3. Distribution subject to supervisory and shareholder approvals



Strengthened lines of defence and absorbed one-offs



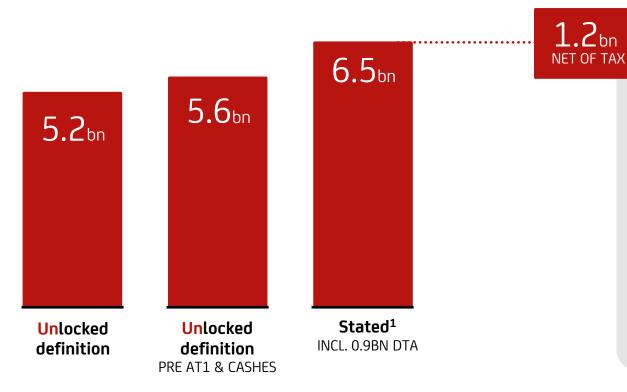






RECORD NET PROFIT ACHIEVED

NOTWITHSTANDING HEADWINDS AND ACTIONS TAKEN TO SECURE THE FUTURE



0.5bn

Incremental overlays and **provisions** to pre-empt the future and secure CoR

0.2_{bn}

Fully absorbed **TLTRO** contractual charges and related impact on hedging derivatives

0.2bn

Negative Russia P&L effect FY22

0.3bn

One-off integration costs and inflation relief

Group including Russia unless otherwise specified

1. Stated Net Profit including 1.2bn headwinds and management actions



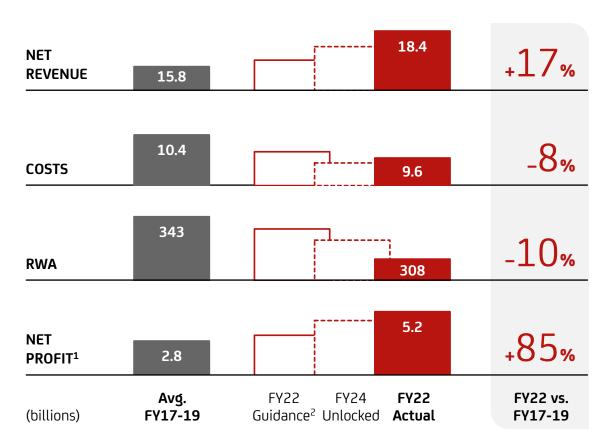
Consistent performance surpassing targets across all levers





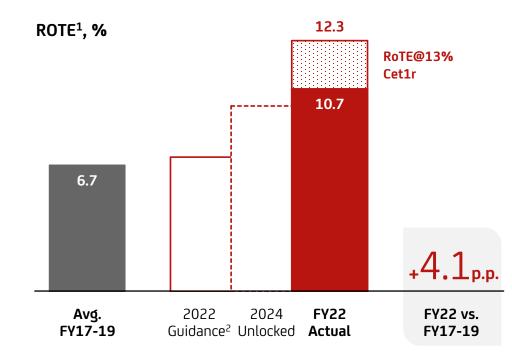








DESPITE RUSSIA EXPOSURE AND PROACTIVELY BUILDING SIZEABLE FORWARD-LOOKING PRUDENTIAL MEASURES



Figures Group including Russia; Avg. FY17-19 based on simple average of recasted figures of Group excluding Turkey and Fineco for comparison purposes; 2024 UniCredit Unlocked figures as presented in December 2021



^{1.} Net Profit and RoTE with UniCredit Unlocked methodology (See Annex)

^{2.} Guidance for UniCredit Group including Russia as communicated in the period from Dec 10th 2021-1022 for all metrics except RWA (FY22 UniCredit Unlocked target); implied RoTE quidance given Net Profit quidance

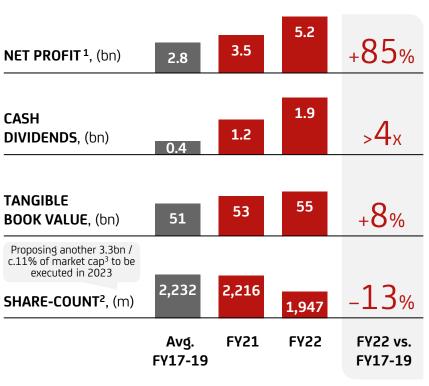
Delivering exceptional per-share value creation

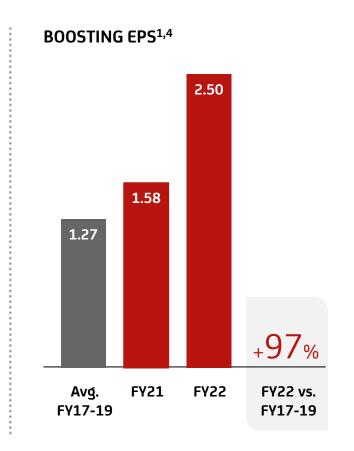




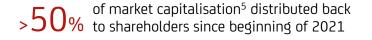


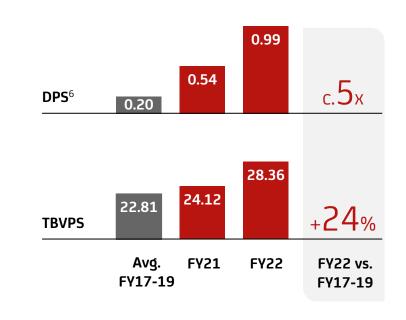
ABSOLUTE GROWTH ENHANCED BY SHARE BUY-BACKS











FY22 distribution subject to supervisory and shareholder approvals

- 1. Net Profit with UniCredit Unlocked methodology (See Annex); FY17-2019 Group excluding Turkey and Fineco for comparison purposes.
- 3. Calculated at the price as of 27 January 2023. 4. EPS is calculated using Net Profit as per the definition above, divided by the average diluted shares (defined as above) in the period.
- 5. FY22 distribution subject to supervisory and shareholder approvals. 6. FY22 DPS best estimate, please refer to the FY22 results press release for additional details.

Absolute growth enhanced by share buy-backs, boosting EPS and resulting in exceptional shareholder value creation



A challenging year, mitigated by alpha actions













STRONG RATE INCREASE



VOLATILITY & UNCERTAINTY IMPACTING CLIENT SENTIMENT, M&A & UNDERWRITING



HIGHEST INFLATION

IN THE HISTORY OF EURO



PROLONGED

WAR IN UKRAINE

EFFECT ON RISK ADJUSTED PROFITABILITY

↑ Strong positive ↓ Moderate negative

MANAGEMENT ACTIONS

- Pass through optimisation via proactive balance-sheet management
- Decisive actions and strict discipline aimed to improve asset quality
- Focus on less volatile SMEs market to establish a leading position and definition of a new retail strategy to target affluents
- Protect fee generation, improving diversification meeting clients' needs
 - Support corporates through **tailored hedging strategy** and **provide protection** to individuals
 - Focus on highly **profitable certificates products**
 - Boost transactional fees
- Non-business cost reduction while preserving investments and supporting our people through inflation relief
- Front-to-back optimisation acceleration and digital focus
- Vigilant approach on new business to preserve asset quality
- Russian exposure **substantially reduced at minimum cost**
- Proactive build up of **overlays in CE and EE**, and sectors impacted by secondary knock-on effects

ACHIEVEMENTS

HIGHEST

NII in over a decade

DEFENDED

Fee generation

LOWEST

C/I in over a decade with reduced cost base

STRENGTHENED

Asset quality: lowest NPEr in over a decade and €1.8bn overlays

HIGHEST

Net Profit in over a decade

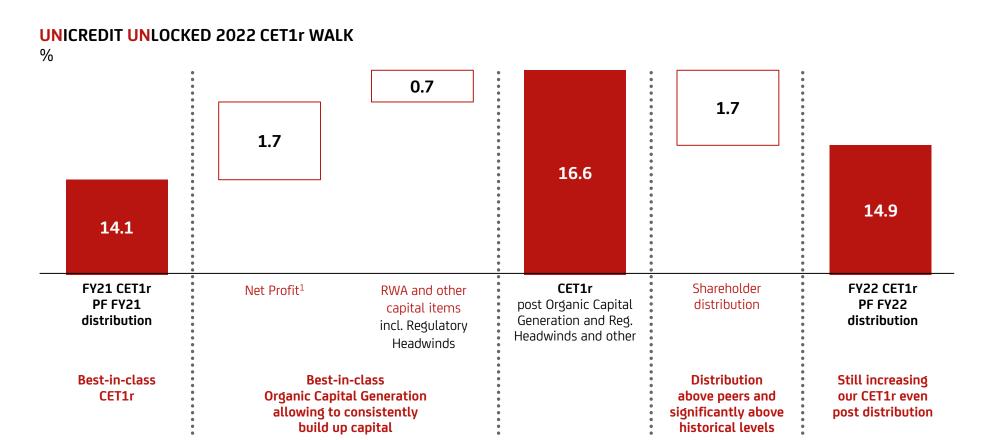


Outsized capital generation funding distribution and higher CET1r









PRUDENT DISTRIBUTION +78bps CET1r vs. FY21 100% **DISTRIBUTION / NET PROFIT** 59% DISTRIBUTION / ORGANIC CAPITAL **GENERATION**

FY22 distribution subject to supervisory and shareholder approvals

1. Stated Net Profit net of DTA TLCF write-up

Focused capital strategy drives sustainable results, and provides capacity for investments and for future distribution



Client Solutions: recurring and scalable capital-light generation

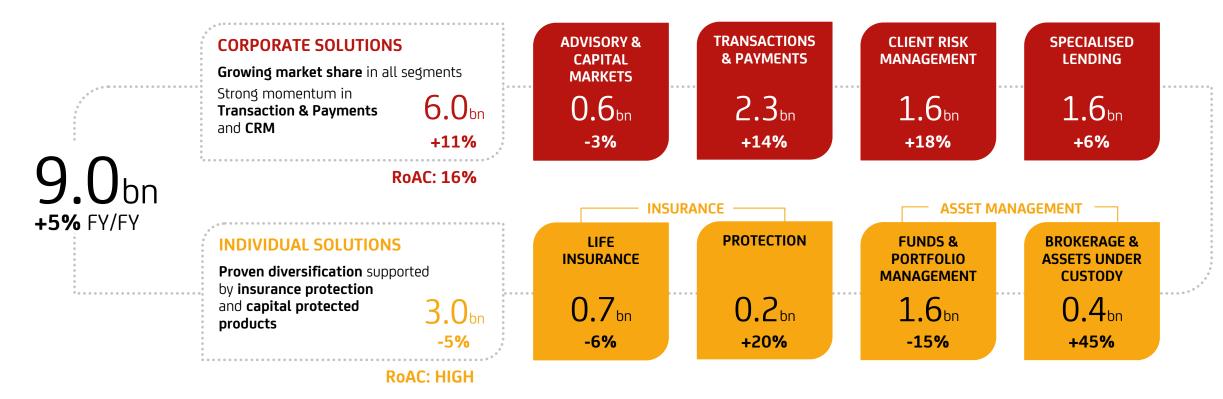








Manufacturing quality products due to scale thanks to centralised factories serving local coverage with full potential still to be reached



Revenues as of 31 December 2022, all deltas FY/FY

Engine of sustainable capital-light, fee-based revenue (c.45% of total Group)



Italy: Strong alpha returns achieved while protecting the future











FY data. all deltas FY/FY

> Profit before Tax +75%



+18.1%

Strong NII (+15%) supported by rates and selected volume growth

Fees¹ (+1.2%), with Financing and Transaction fees offsetting investment product market volatility

Solid NPE ratio at 2.5% (UTP and Past Due >80% Total NPE), with prudent coverage at c.45% coupled by stock overlays at c. 1.2bn protecting the future



-3.8pp

Cost / Income

Absolute cost base

-1.3%

Structural savings more than offset inflation, investments and business growth

(c.**+1,000** hirings in network in 2022; 442 branches refurbished)



+151bps

Organic Capital Generation²

Excellent capital generation

boosted by client profitability, capital efficiency and sustained active portfolio management with granular approach



CONTINUING TO SUPPORT OUR COMMUNITIES

UniCredit for Italy: a plan to actively support our clients and local communities

Digital platform to facilitate access to Next Gen EU funds

UniCredit and PwC Italy agreement to facilitate 120k Italian companies' access to calls for tenders

Strong investments to best serve our clients and communities

1,000 hirings; 442 branches refurbished



KEY 2022 INITIATIVES AND ACHIEVEMENTS

Best Bank³

2022 in Italy Euromoney

Market Leader Bank³

Corporate Banking, Corporate Social Responsibility, **Digital Solutions** Euromoney

ESG Product⁴

First Basket Bond in Italy. New Production FY22 4.3bn green lending & 2.5bn social lending



Germany: transformed into a profitable capital generating bank









FY data, all deltas FY/FY

1.8bn
Profit before Tax



4.7bn

+7.3%

Strong NII (+2.8%) driven by continuing selective commercial growth

Fees¹ **(+9.7%)**, with strong investment and transaction fees

Prudent and pro-active approach on **LLP** protecting future Cost of Risk



-10.0pp

ne Absolute cost base

-5.7%

Cost gross savings -240m Y/Y driven by structural and continuing simplification and streamlining supporting investments and business growth

> (e.g. **c.300 FTE** hirings in business; digital strategy channel for corporates)



+52bps

Organic Capital Generation²

-8.5bn efficiency measures achieved in 2022, bringing RWA down -2% while loans up +2%



CONTINUING TO SUPPORT OUR COMMUNITIES

#1 Green Loans

All German Green & ESG-linked Syndicated Loans with 18% market share in Germany

Greentech fundraising

Supported largest residential solar debt fundraising in EU for c.30,000 new solar systems, storage units and EV chargers

Top Employer Germany

Distinguished in corporate culture & work environment, career development or health management services



KEY 2022 INITIATIVES AND ACHIEVEMENTS

Retail transformation program

Launch of "Smart Banking" a scalable multi-channel operating model for 1.3m mass market clients

Porsche AG IPO

Joint Bookrunner largest ever non-government IPO in Germany



CE: profitable franchise with Austria industrially transforming











FY data. all deltas FY/FY

> Profit before Tax >2X



3.3hn

+22.3%

Strong Revenue supported by sustained NII thanks to proactive management of rates pass-through and quality volume growth leveraging solid and expanded client base

> **Preserved Asset Quality**, stable NPE ratio and prudent coverage



-8.7pp

Cost / Income Absolute cost base

Organisational streamlining and careful cost management to prevent and minimise inflation impacts

Austria on track in Cost / Income normalisation with improved profitability



Organic Capital Generation¹

Ongoing capital optimisation, improved Risk Density despite regulatory headwinds

> All countries delivering double digit RoAC



CONTINUING TO SUPPORT OUR COMMUNITIES

#1

Bank Austria for ESG related Bonds. Advisory mandate for **4bn 1st** Green Bond of Republic of Austria

>8,000

Accounts to Ukraine population In Czech Republic and Slovakia. #2 mobile branches set up at rescue centres in Praque and Brno

Financing solar development

UniCredit Bank Hungary as one of main financing institutions in sustainable solar energy developments in Hungary



KEY 2022 INITIATIVES AND ACHIEVEMENTS

Retail digitalisation program

GoGreen Account awarded with the Austrian Environmental Certificate

Completion in CZSK with 55k account opened, 30% of loans sold via mobile

Small business lending process redesigned in Hungary, 5 days time to decision² New fully digital cash loan product in Slovenia



EE: continued momentum proving resiliency of the franchise









FY data, all deltas FY/FY

> Profit before Tax +27%



+16.2%

Solid NII (+11.4%) driven by exceptional new business origination and interest rates active management coupled with **solid client base**

> Strong fees1 (+12.3%) supported by intensified transactional business and cross selling



-1.6pp

Cost / Income Absolute cost base

Organisational streamlining, digitalisation and automation allowing to mitigate inflationary pressures maitaining top notch Cost / Income



+23_{bps} Organic Capital Generation²

Selective and prudent approach to new business, strictly within the defined risk frame and focusing on profitable business relationships consuming fewer RWA



CONTINUING TO SUPPORT OUR COMMUNITIES

Green financing

#1 for corporate green bonds in EE region, with leading share of financed Renewable Energy. Largest solar project in Bulgaria, wind project in Serbia and integrated recycling park in Romania

Social financing and participation

Frontrunners in impact financing and sustainability programs. Financial **literacy** initiatives in all EE. Women **entrepreneurship** initiatives in Serbia and Romania



KEY 2022 INITIATIVES AND ACHIEVEMENTS

Capital efficiency

Proactive management of processes and risk models and **first** synthetic securitisation in Bulgaria and in UniCredit CE&EE

Digital excellence

+6.7%

Mobile cash loans in in Bulgaria, Croatia and Romania Remote advisory in Croatia. #1 financial app in Bulgaria with >1m downloads

CEE awards

Euromoney Best Bank in Transaction Services, Advisory and Cash Management. Global Finance Best Trade Finance Bank and Best Supply Chain Finance Bank



Russia: resized, refocused and rationalised at minimum cost









RESIZED, **REFOCUSED AND OPTIMISED**





OPTIMISED OPERATIONS

... Liquid

... Well capitalised

... Well provisioned

... Optimised

c.-0.2bn Net Profit FY22 negative impact from Russia ... substantially reduced from c.-0.9bn in 1022

o/w -1.2bn

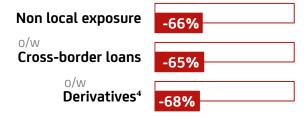
in 4022

Non-local

ORDERLY **DE-RISKING AND SOUNDLY COVERED EXPOSURE**

SUBSTANTIALLY REDUCING EXPOSURE

□ 8 March 2022 ■ 4022



since 8 Mar. 22³ o/w -1.0bn

in 4Q22

MAINTAINING CONSERVATIVE COVERAGE WHILE RELEASING LLPS ON THE BACK OF REDUCED EXPOSURE

35% Intragroup Cross-border derivatives fully collateralised coverage

LIMITED REMAINING IMPACT **EVEN IN UNLIKELY CASE OF EXTREME LOSS**

Impact from extreme loss assessment

CET1r3 Impact³ Proforma 1022 Extreme loss assessment -128_{bps} 13.3% 4Q22 Residual³ -58_{bps} 14.3%

> Group CET1r top tier in extreme loss scenario and increasing vs. 4Q21

CONTINUOUSLY LOOKING FOR OPPORTUNITIES TO **DE-RISK AT FAIR VALUE**

Exposure reduction in Local Net Loans, Guarantees and Letters of Credit are based on official FX rates published by Central Bank of Russia as per 31 December 2022

3. Gross of LLPs, refer to Annex p.42 for details 2. Total absolute reduction in Local Net Loans, quarantees and Letters of Credit

4. Excluding the positive excess MtM of FX hedging of excess capital

5. CET1r at 13.3% is 1022 pro-forma for 1bn 2nd SBB tranche and the -128bps extreme loss assessment (net of -92bps already taken in 1022)





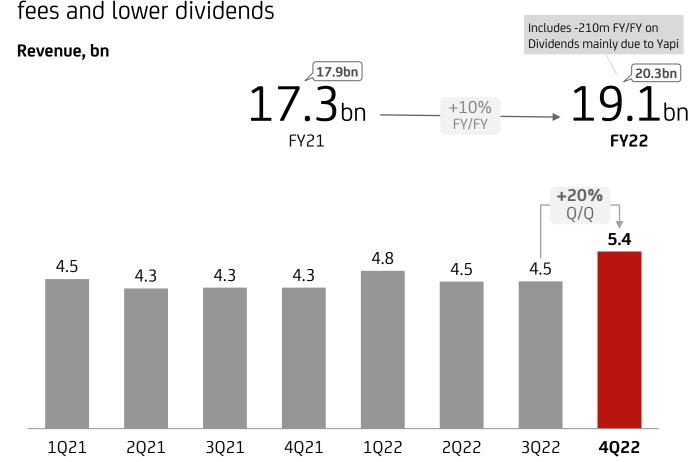
Transformed and positioned to win

A RECORD YEAR, WELL AHEAD OF UNICREDIT UNLOCKED AND PROTECTING THE FUTURE



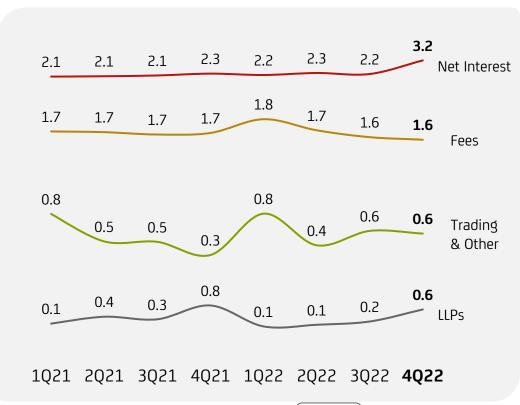
Revenue growth driven by rate environment and strong commercial activities

Net interest income and elevated client trading activity Y/Y more than offsetting impact of market volatility on AuM



+25% Y/Y

Revenue and LLPs quarterly evolution by item, bn



4Q22 **Net revenue** at **4.7** bn +35% Y/Y

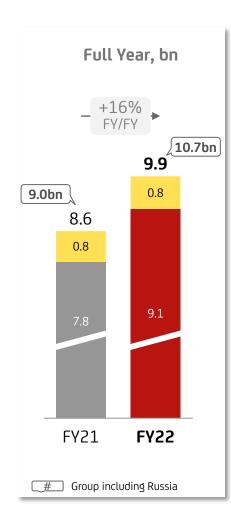


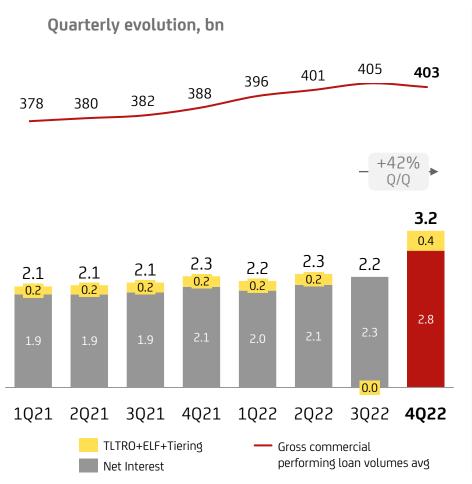
EMARKET SDIR

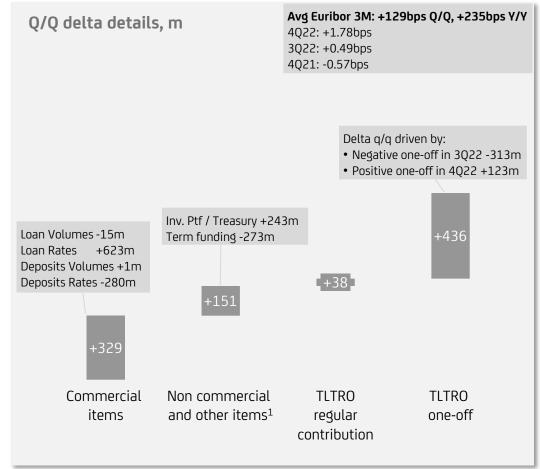
Group including Russia

Net interest income benefitting from client rate dynamics and TLTRO





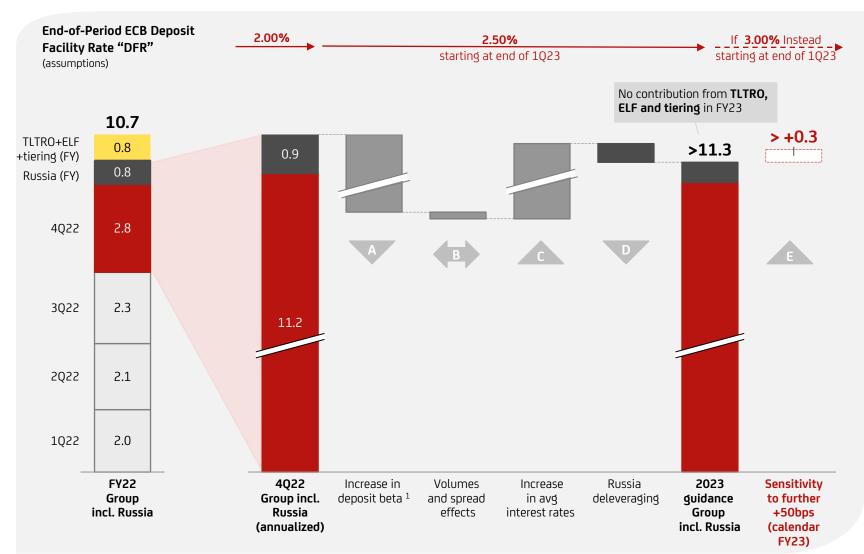






Net interest income: FY23 further upside with conservative assumptions





ASSUMPTION ON PROJECTIONS



Increase in deposit beta¹ from the level observed in 4Q22 (c.20%) to the assumed one in FY23 (c.40%)



Volumes broadly stable to slightly up (versus 4Q22 annualised), offset by some loan spread compression



Positive impact driven by increase in avg interest rates, from the avg 4Q22 level to assumed one (ECB DFR at 2.50%, lower than forward curve)



Lower NII from Russia due to deleveraging

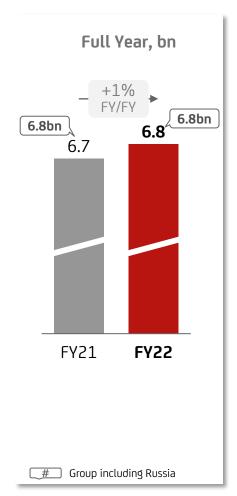


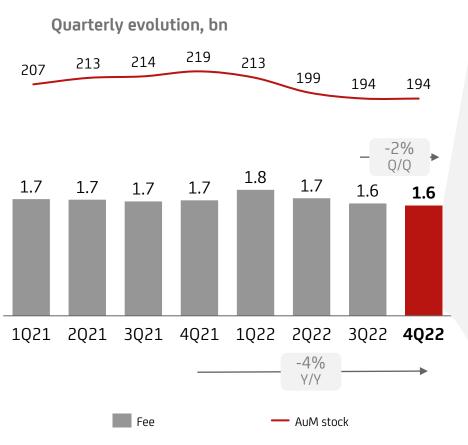
Additional sensitivity related to ECB DFR only For further ECB DFR increases, the incremental benefit on NII progressively decreases, subject to deposit beta and volume dynamics

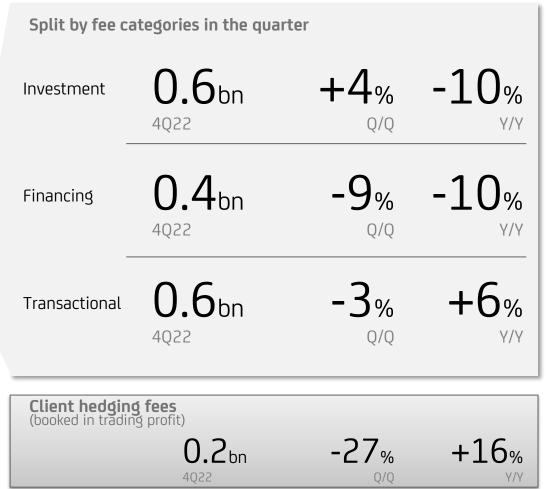


EMARKET SDIR CERTIFIED

Resilient outcome in a challenging year thanks to diversified fee mix



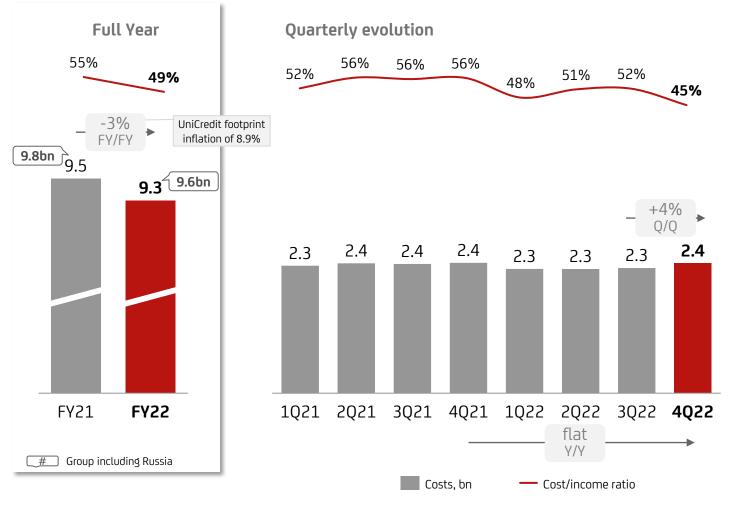


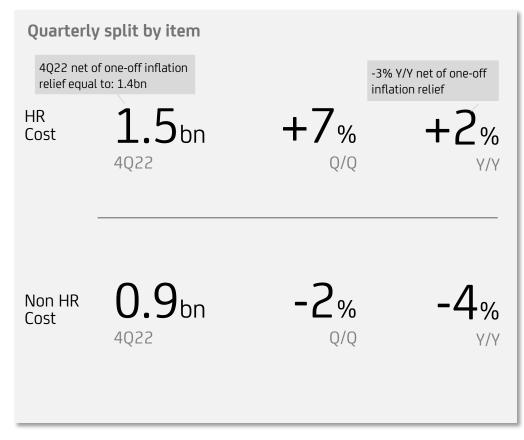




EMARKET SDIR CERTIFIED

Continued strong delivery on costs discipline despite major inflation impact



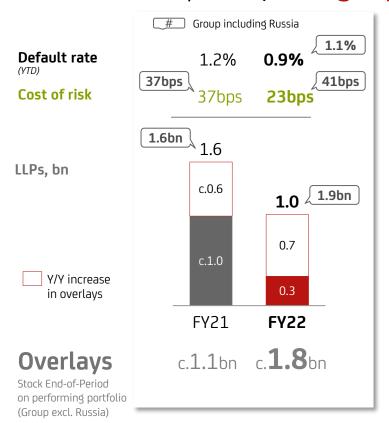


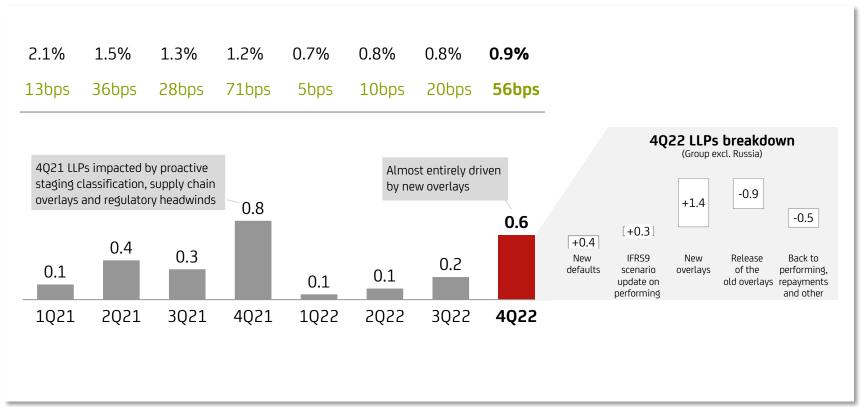


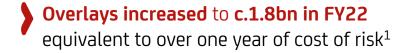




Increased overlays in 4Q22 for **geo-political risks** to mitigate potential future impact







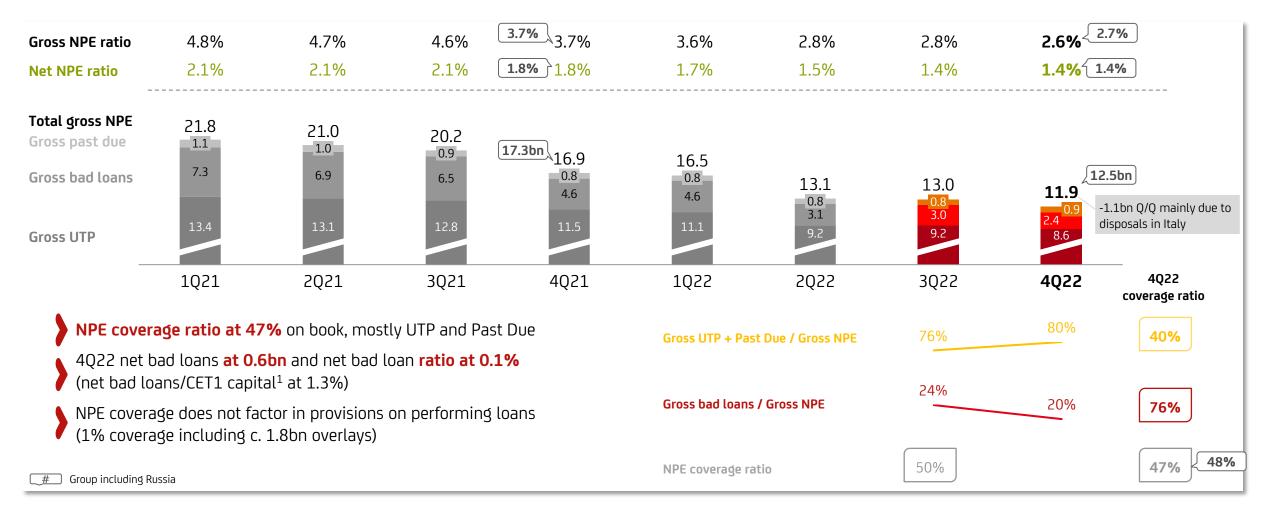
Default rate at 0.9%, confirming the good quality of the portfolio

Broadly stable EL both on stock (35bps) and on new business (26bps)



Further reduction of NPE and improvement of mix

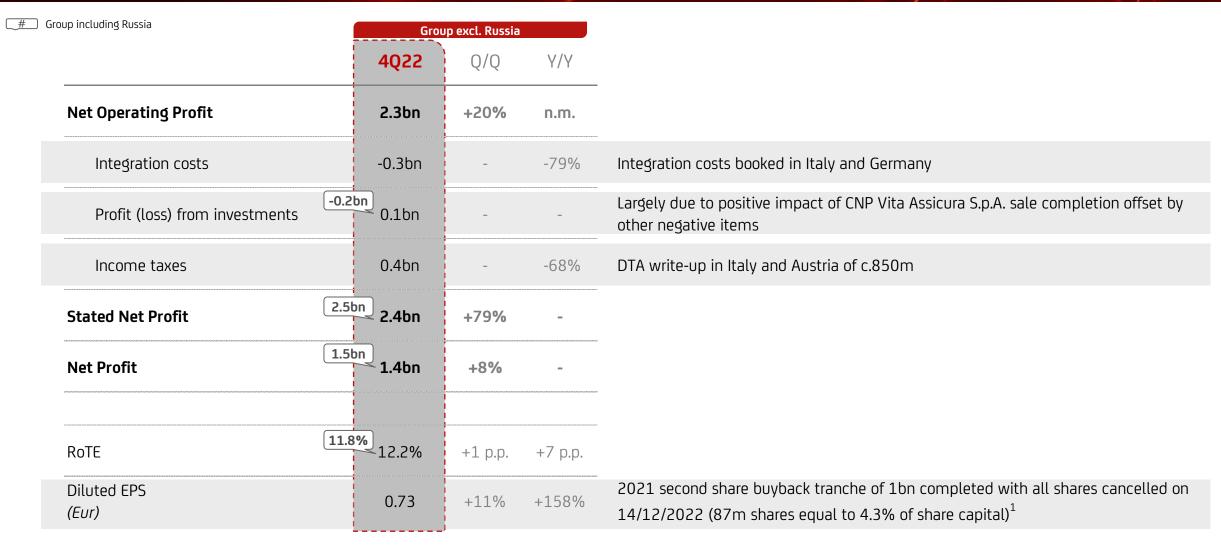






4Q22 notable items



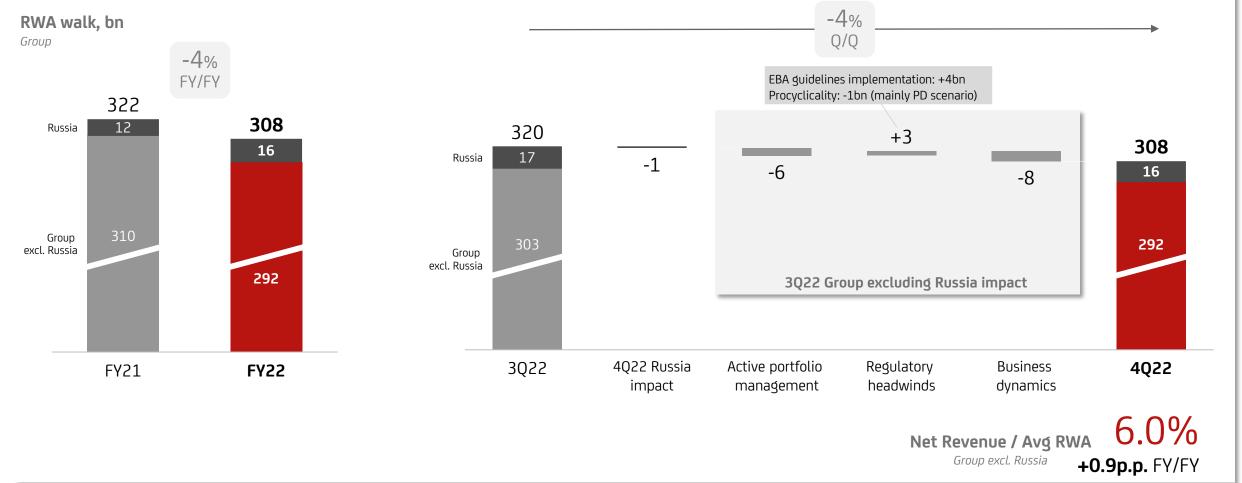




1. Together with the "first share buyback tranche for 2021" of 1.6bn, repurchased and cancelled c. 249m shares, equal to c.11% of share capital



RWA efficiency showing management focus on profitability and return on cal



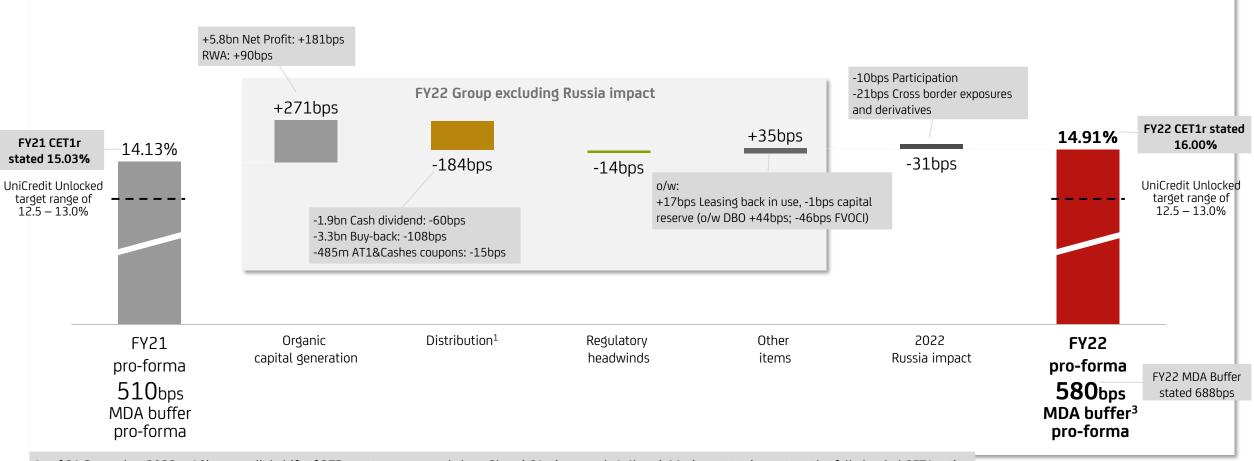


EMARKET SDIR

FY22 capital significantly improved allowing much higher distributions



FY22 CET1r well above FY21 even netting for 5.25bn distribution¹ and Russia residual "extreme loss" assessment²



As of 31 December 2022: +10bps parallel shift of BTP asset swap spreads has -2bps (-61m) pre and -1.4bps (-44m) post tax impact on the fully loaded CET1 ratio



^{1.} Subject to supervisory and shareholder approval

^{2.} Refer to page 42 in annex for details. Residual impact from "extreme loss" assessment at 31 December 2022 equal to -58bps.

^{3.} Using the requirement as of 31 December 2022. Please note that P2R has changed since 1 January 2023 as communicated in the related press release of 15 December 2022.



Transformed and positioned to win

A RECORD YEAR, WELL AHEAD OF UNICREDIT UNLOCKED AND PROTECTING THE FUTURE





MAINTAINING MOMENTUM TO DELIVER OUR VISION, STRATEGY AND INDUSTRIAL PLAN

COMMERCIAL FRANCHISE CONTINUING TO STENGTHEN

- Front line revitalised and empowered, on new run-rate
- Strengthened lines of defence with headroom on cost of risk
- Selective growth of NII and fees: firm grip on costs whilst continuing to invest; RWA efficiency key

OPERATING MODELOUR CORE FOCUS

- Accelerate process streamlining: renewed vigour across Group
- Harmonisation of middle and back offices on clear principles
- Further rationalisation of technology, funding Change
- Unwavering commitment to ESG

INVESTING IN OUR FUTURE FUNDED BY EFFICIENCIES

- Continue business investments to underpin future sustainable growth
- Take back control of core technological skills
- Highly selective partnerships strategy, enabling best-inclass offering to clients

Ready to continue delivering excellence and growth under any scenario leveraging on clear management priorities

New predictable run-rate with secured cost of risk



PREDICTABLE PROFITABILITY

+29% Sustainable increase in GOP vs. historical average levels

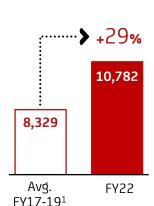
456bn

Strong, high quality and robust credit portfolio

UniCredit Unlocked target CoR absorption capacity with overlays built on highly covered portfolio

STRUCTURALLY STEPPED-UP PROFITABILITY

Gross Operating Profit



NII: leverage with proven pass-through capability

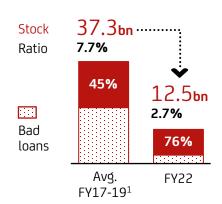
Fees: proven high quality, predictable and diversified fees

Trading: keep momentum on the back of a reorganized structure

Costs: inflationary relief and a strong track record of effective cost reduction

STRONG CREDIT PORTFOLIO

Low Gross NPE with improved quality



c.80% Investment grade exposure²

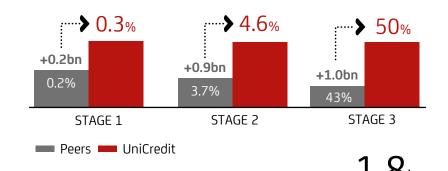
c.1% exposure to high-risk sectors³

1.1% default rate. lowest in recent years even before Covid outbreak

Strict discipline and vigilant approach on new business

PRE-EMPTIVE STAGING AND HIGHER COVERAGE THAN PEERS

Coverage ratio⁴, 3Q22



Overlays to face any shocks or to be released in the coming years Possibility to absorb 1.2x UniCredit Unlocked CoR

SECURED PRE-PROVISION PROFIT

SECURED COST OF RISK

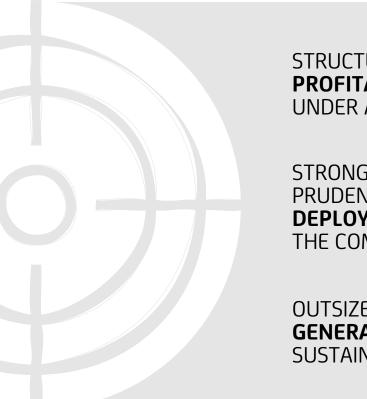
All figures related to Group including Russia, unless otherwise specified

- 1. FY17-19 based on simple average of recasted Group figures; Gross operating profit delta calculated on Group excluding Turkey and Fineco for comparison purposes
- 2. Investment grade incidence based on EaD using differentiated local masterscales, computed on Group excluding Russia perimeter net of Individuals and Private, Wealth Management
- 3. Performed assessment on selected Enterprises portfolio. See Annex for additional details. Total EaD reported including only Enterprises and Individuals segments
- 4. Publicly available data as of 3022 (2022 when data for 3022 not available); Calculated as the simple average of the ratio for the following peers: BBVA, Banco BPM (2022), BNP Paribas (2022), Commerzbank, Credit Agricole S.A (2022)., Deutschebank, ErsteBank Group, ING, Intesa Sanpaolo, Santander; UniCredit Group as of 3022 for comparison purposes



Positioned to deliver on our commitments





STRUCTURALLY IMPROVED **PROFITABILITY** TO DELIVER UNDER ANY SCENARIO

STRONG **PORTFOLIO** AND PRUDENT **OVERLAYS** TO BE **DEPLOYED** OR **RELEASED** IN THE COMING TWO YEARS

OUTSIZED ORGANIC **CAPITAL GENERATION** SUPPORTING SUSTAINABLE DISTRIBUTIONS

	FY23 GUIDANCE ¹
Net revenue	>18.5bn
Net interest	>11.3bn
Costs	< 9.7 bn
Cost of risk	30-35 _{bps}
Net Profit	Broadly in line with FY22



Aiming for FY23 distribution² broadly in line with FY22





Transformed and positioned to win

A RECORD YEAR, WELL AHEAD OF UNICREDIT UNLOCKED AND PROTECTING THE FUTURE



Net Zero: a milestone in our journey to a more sustainable UniCredi

EMARKET SDIR CERTIFIED

JOINED NET ZERO BANKING ALLIANCE IN OCT 21...

No ov

Net Zero on own emissions (by 2030)

>>>

Net Zero emissions from own financing portfolio by 2050

...TARGETS ON LENDING PORTFOLIO SET ON MOST RELEVANT SECTORS¹ FOR UCG

	Sectors	Metric and Scope	Portfolio in scope ² (Drawn exposure, €bn)	2021 baseline ³		2030 target ³			
	Oil & Gas	Financed Emissions Scope 3 ⁴	7.8	21.4 (MtCO2e)	>>	-29%	>	First lending portfolio Net Zero targets set on most material sectors with higher	
	Power generation	Physical intensity Scope 1	8.9	208 (gCO2e/kWh)	>>	111 (gCO2e/kWh)	\	share of carbon emissions Selected metrics and methodologies fully	
	Automotive	Physical intensity Scope 3 TTW ⁵	1.8	161 (gCO2/vkm)	>>	95 (gCO2/vkm)		in line with market practices and main Net Zero guidelines	
	Coal		>	Level of ambition in line with Net Zero scenario					

^{1.} Among sectors identified by Net Zero Banking Alliance 2. Drawn exposure as of 31 December 2021 of the in-scope perimeter, which may be impacted by future evolution of committed undrawn

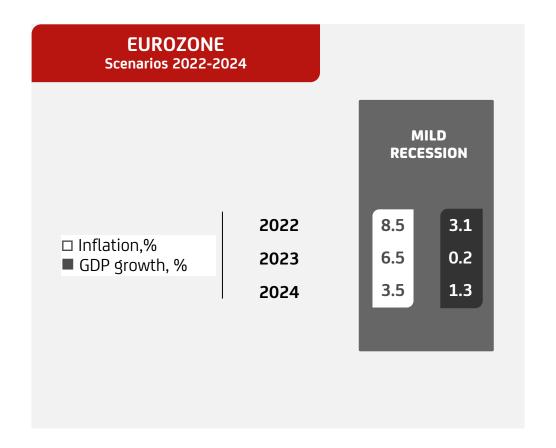


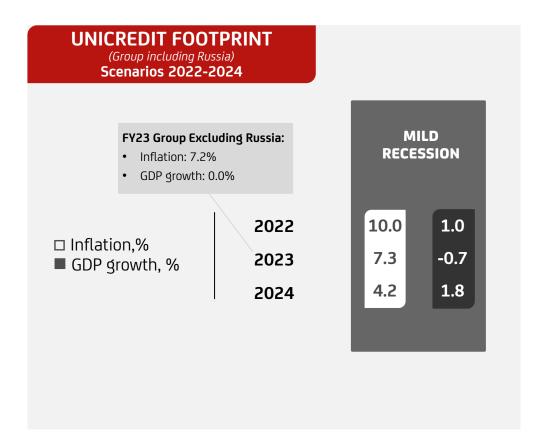
^{3.} Baseline and targets could be updated over time according to guidance and methodology evolutions and/or data quality enhancements 4. Scope 3 category 11 (i.e., use of sold products) 5. Scope 3 "Tank To Wheel" category 11

^{6.} Green financing allowed beyond 2028 only for clients that are not coal developers (no increase in coal business since September 2020) and with a phase out plan in line with Local National Energy and Climate Plan

Updated mild recession base case macro scenario







GDP growth and inflation of UniCredit footprint are calculated based on a GDP and inflation weighted average of the respective countries (weighted by nominal GDP)



Group P&L and selected metrics



Group	incl	Dir	ccia
dioop	IIICL.	KU.	551a

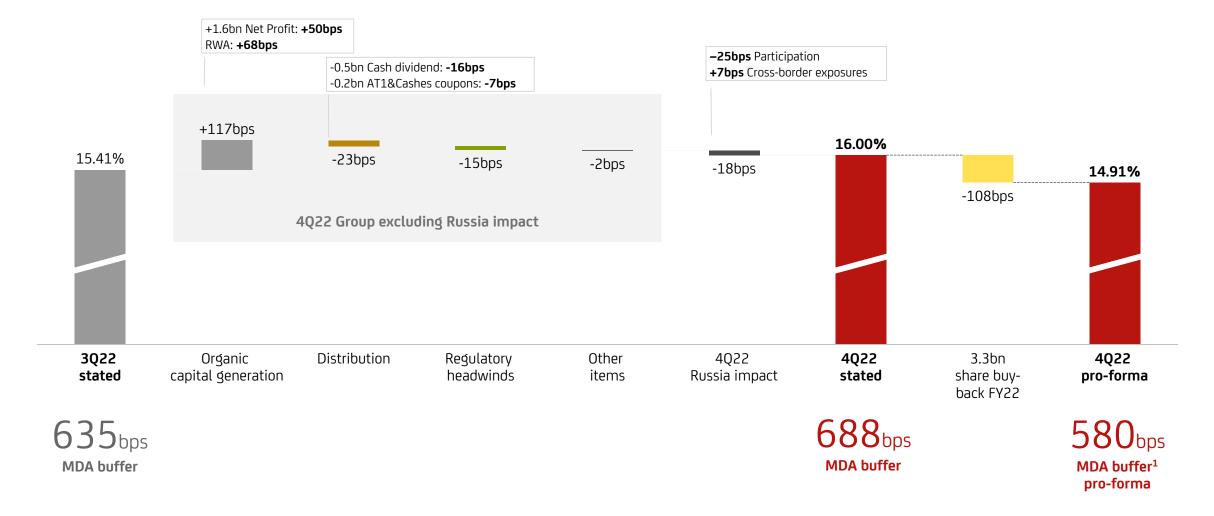
All figures in bn Unless otherwise stated	4Q21	1Q22	2Q22	3Q22	4Q22	FY21	FY22
Revenue	4.4	5.0	4.8	4.8	5.7	17.9	20.3
Costs	-2.5	-2.3	-2.4	-2.4	-2.5	-9.8	-9.6
Gross Operating Profit	2.0	2.7	2.4	2.4	3.2	8.2	10.8
LLPs	-0.8	-1.3	0.0	-0.1	-0.5	-1.6	-1.9
Net Operating Profit	1.2	1.4	2.4	2.4	2.7	6.5	8.9
Systemic Charges	-0.1	-0.7	-0.1	-0.3	-0.0	-1.0	-1.1
Integration Costs	-1.3	-0.0	0.0	-0.0	-0.3	-1.3	-0.3
Stated Net Profit	-0.9	0.3	2.0	1.7	2.5	2.1	6.5
Net Profit	0.7	0.3	1.8	1.7	1.5	3.5	5.2
Cost / Income ratio, %	56	47	49	49	43	54	47
Cost of Risk, bps	73	114	0	7	46	37	41
Tax rate, %	n.m.	55%	19%	18%	n.m.	n.m.	11%
CET1r (stated), %	15.03%	14.00%	15.73%	15.41%	16.00%	15.03%	16.00%
RWA	322.0	329.9	316.7	320.0	308.5	322.0	308.5
RoTE, %	5.5%	2.3%	15.1%	13.7%	11.8%	7.3%	10.7%
Diluted EPS, Eur	0.30	0.13	0.84	0.81	0.73	1.58	2.50
Tangible book value per share, Eur	24.1	24.2	25.9	27.2	28.4	24.1	28.4

Group excl. Russia							
4Q22	FY21	FY22					
5.4	17.3	19.1					
-2.4	-9.5	-9.3					
3.0	7.8	9.8					
-0.6	-1.6	-1.0					
2.3	6.2	8.8					
-0.0	-1.0	-1.1					
-0.3	-1.3	-0.3					
2.4	1.9	6.7					
1.4	3.3	5.4					
45	55	49					
56	37	23					
n.m.	n.m.	12%					
-	-	-					
292.3	310.5	292.3					
12.2%	7.1%	11.7%					
0.73	1.49	2.61					
-	-	-					



CET1r quarterly evolution







Russia exposure details



		RUSSIA M	AX EXPOSURE	E EXTREME LOSS ASSESSMENT ¹				CAPITAL EQU FY22 P&L A IMPA	ND EQUITY	RESIDUAL ² IMPACT FROM EXTREME LOSS ASSESSMENT ¹	
	Exposure, bn	8th March Press Release	31st of December	End of as per 1Q2 present	2 market of Decemb			Tak in F		31st of December	
	CET1r impact	bn	bn	bn	bps	bn	bps	bn	bps	bps	
	Participation	-1.9 ³	-3.0 ³	-2.6 ³	-46 ⁴	-3.0 ³	-41 ⁴	+0.5 ³	-10 ⁴	-41 ⁴	
z	Derivatives	-1.0	-0.5	-0.4	-15	-0.2	-6	-0.1	-2	-6	
NON LOCAL PARTICIPATION	Cross-border exposure ⁵	-4.5	-1.6	-1.9	-54 ⁴	-0.9	-24 ⁴	-0.6	-19 ⁴	-5 ⁴	
- A	Additional intragroup exposure ⁶		-0.2	-0.3	-12	-0.2	-6	+0.0	+0	-6	
	Total impact	-7.4	-5.3	-5.2	-128	-4.2	-77	-0.2	-31	-58	
									13.3% ⁸ at 1	Q22 14.3%	

31st December

Lower impact due to lower participation value driven by FX reserve and conservative internal sovereign rating downgrade

Intragroup only and fully collateralised;
-0.1bn taken in FY22 is cost taken in 1022

Exposure reduced due to prepayments at a better than provisioned value. End-of-period coverage of c.35%

CET1r pro-forma⁷

for hypothetical **-58bps** residual impact² from extreme loss assessment

c.-66% reduction equivalent to -4.1bn since March⁹

on non-local participation exposures, executed at minimum cost thanks to management proactive actions

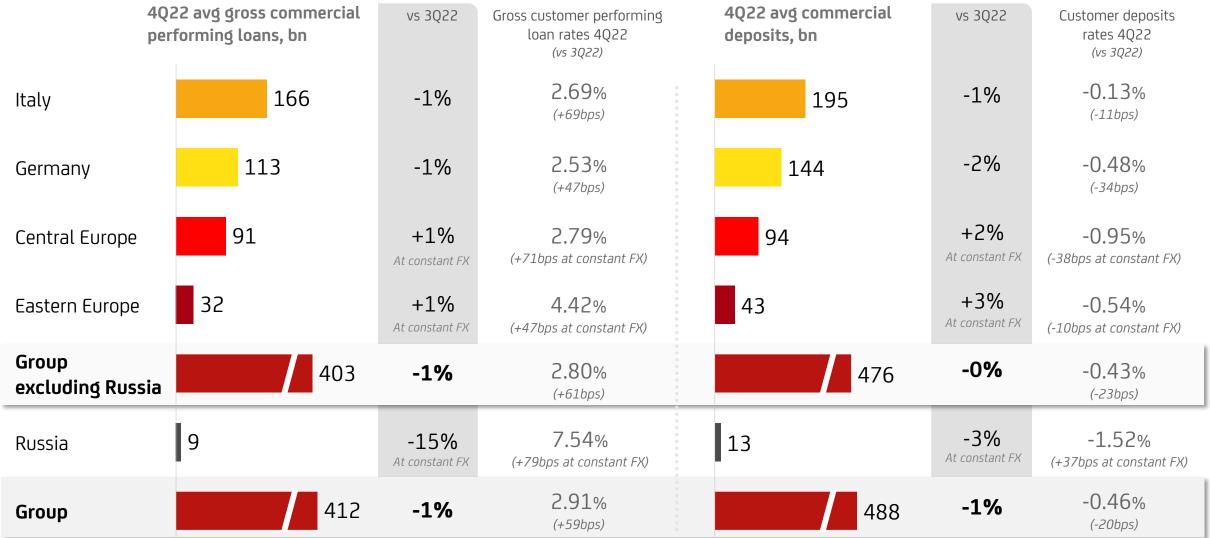
- 1. Includes certain financial and credit assumptions and cross border recoverability of c.46%
- Hypothetical impact on CET1r if extreme loss scenario materialises (not UniCredit base case); Residual means not already reflected in actual 4Q22 CET1r
- 3. Incl. P&L and Capital
- 4. Incl. movement in RWA
- **5.** Gross of LLPs and Net of Export Credit Agency guarantees of c.0.5bn

- **6.** Gross of LLPs and Net of Export Credit Agency guarantees of c.O.Obn
- 7. CET1r as of 31 December is pro-forma for FY22 distribution, subject to supervisory and shareholder approval
- **8.** CET1r at 13.3% is 1Q22 pro-forma for 1bn 2nd SBB tranche and the -128bps extreme loss assessment (net of -92bps already taken in 1022)
- 9. Delta since 8 March excluding change in FX hedging (+0.7bn included in derivatives as of 8 March) and additional intragroup exposure



Loan and deposit volumes

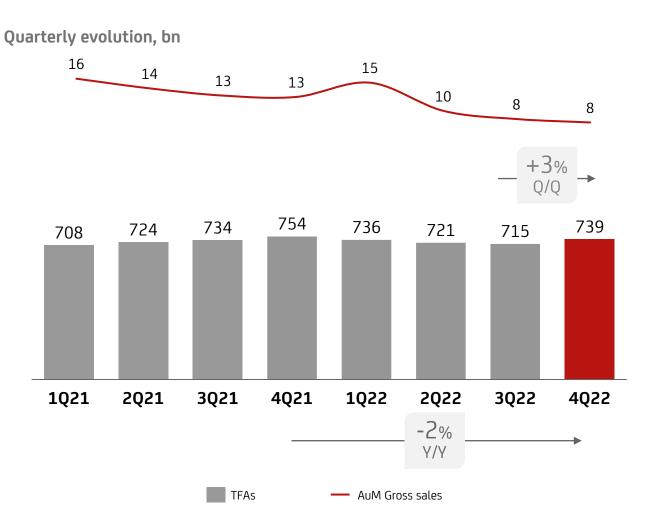


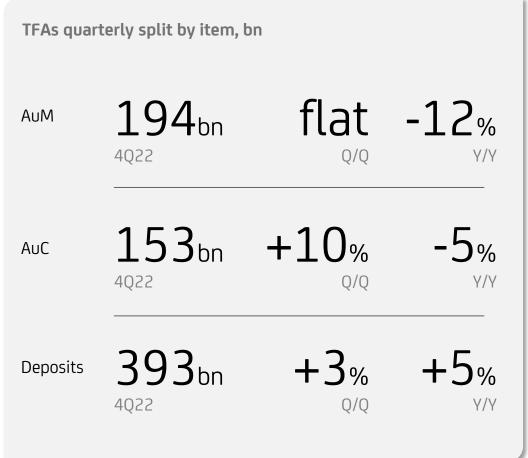




Total Financial Assets









EMARKET SDIR certified

Spill-over analysis confirming soundness of Group risk profile



Corporates & SMEs belonging to energy intensive sectors, before bottom-up exposure considerations and potential government support measures (e.q. ability to pass through higher prices)

Corporates & SMEs not belonging to energy intensive sectors

Spill-over analysis

- 1. Macro scenarios stress (including recession) to measure tail risks and impacts on asset quality and LLPs
- 2. Additionally, name-by-name analysis focused on:

Name-by-name analysis on Enterprises

- **Energy intensive** sectors (e.g. Machinery and Metals, Utilities, Automotive, Chemicals, Building materials and others)
- Supply chain constraints and direct links on trade flows versus Russia/Ukraine

High risk exposure at c.1% of total Group EaD¹ which equals <2% of Enterprises

• No evidence of deterioration currently recorded on Focus Enterprises portfolio

Spotlight on small business

- Small Business at only C.4% of Group EaD¹
- Exposure highly secured (>60%)



- Limited consumer finance (4% of EaD¹, o/w ITA 6%, GER 1%), low mortgage LTV (c.55% on mortgage stock)
- Early warning indicators not showing significant signs of deterioration
- Analysis of potential effects from stressed inflation and interest rates confirms resilience of portfolio debt repayment capacity

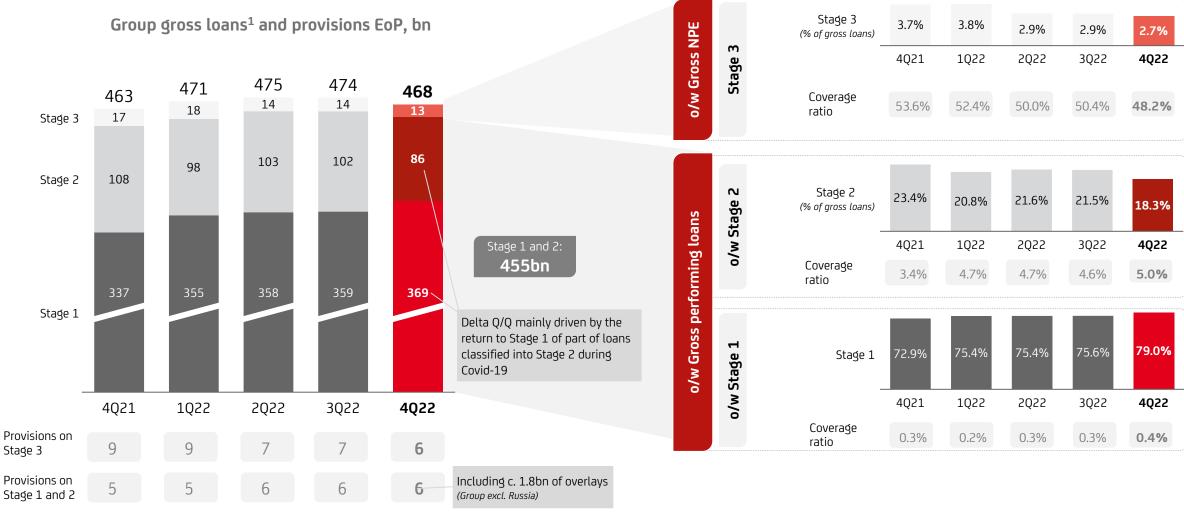
Managerial figures

1. Total EaD reported including only Enterprises and Individuals segments, Enterprises split based on managerial industry clustering



Group gross loans breakdown by stages











Disclaimer



This presentation may contain "forward-looking statements" which includes all statements that do not relate solely to historical or current facts and which are therefore inherently uncertain. All forward-looking statements rely on a number of assumptions, expectations, projections and provisional data concerning future events and are subject to a number of uncertainties and other factors, many of which are outside the control of UniCredit S.p.A. (the "Company"). There are a variety of factors that may cause actual results and performance to be materially different from the explicit or implicit contents or expectations of any forward-looking statements and thus, such forward-looking statements are not a reliable indicator of future performance.

The Company undertakes no obligation to publicly update or revise any forward-looking statements, whether as a result of new information, future events or otherwise, except as may be required by applicable law. The information and opinions contained in this Presentation are provided as at the date hereof and are subject to change without notice. Neither this presentation nor any part of it nor the fact of its distribution may form the basis of, or be relied on or in connection with, any contract or investment decision.

The information, statements and opinions contained in this presentation are for information purposes only and do not constitute a public offer under any applicable legislation or an offer to sell or solicitation of an offer to purchase or subscribe for securities or financial instruments or any advice or recommendation with respect to such securities or other financial instruments. Any recipient is therefore responsible for his own independent investigations and assessments regarding the risks, benefits, adequacy and suitability of any operation carried out after the date of this presentation. None of the securities referred to herein have been, or will be, registered under the U.S. Securities Act of 1933, as amended, or the securities laws of any state or other jurisdiction of the United States or in Australia,

Canada or Japan or any other jurisdiction where such an offer or solicitation would be unlawful (the "Other Countries"), and there will be no public offer of any such securities in the United States. This presentation does not constitute or form a part of any offer or solicitation to purchase or subscribe for securities in the United States or the Other Countries. Distribution of this document in other jurisdictions may be prohibited, and recipients into whose possession this document comes shall be solely responsible for informing themselves about and observing any such restrictions.

Pursuant the consolidated law on financial intermediation of 24 February 1998 (article 154-bis, paragraph 2) Stefano Porro, in his capacity as manager responsible for the preparation of the Company's financial reports declares that the accounting information contained in this presentation reflects the UniCredit Group's documented results, financial accounts and accounting records.

For the aforementioned purposes, "presentation" means this document, and any oral presentation, any question-and-answer session and any written or oral material discussed following the distribution of this document. By participating to this presentation and accepting a copy of this presentation, you agree to be bound by the foregoing limitations regarding the information disclosed in this presentation.

Neither the Company nor any member of the UniCredit Group nor any of its or their respective representatives, directors or employees shall be liable at any time in connection with this presentation or any of its contents for any indirect or incidental damages including, but not limited to, loss of profits or loss of opportunity, or any other liability whatsoever which may arise in connection of any use and/or reliance placed on it.



Information related to this presentation (1/3)



General notes

End notes are an integral part of this presentation.

All data throughout the documents are in Euros

Numbers throughout the presentation may not add up precisely to the totals provided in tables and text due to rounding

Russia includes the local bank and legal entities, plus the cross border exposure booked in UniCredit SpA

CET1 ratio fully loaded throughout the document, unless otherwise stated

Allocated capital calculated as 13.0% of RWA plus deductions throughout the document

Shareholder distribution subject to supervisory and shareholder approvals

Figures relating to the last quarter 2021 and the first quarter 2022 have been restated to following the reclassification of UniCredit Leasing S.p.A. and its controlled company and of UniCredit Leasing GMBH and its controlled companies out of the non current assets held for sale.



Information related to this presentation (2/3)



Main definitions

"Clients" means those clients that made at least one transaction in the last three months

"Cost of risk" based on reclassified P&L and Balance sheet, calculated as (i) LLPs of the period (annualised in the interim periods) over (ii) average loans to customers

(including active repos, excluding debt securities and IFRS5 reclassified assets).

"Coverage ratio (on NPE)" Stock of LLPs on NPEs over Gross NPEs excluding IFRS5 reclassified assets

"Customer Loan" Net performing and non-performing loans to customers excluding active repos, debt securities, intercompany for divisions

"Default rate" Percentage of gross loans migrating from performing to non performing over a given period (annualized) divided by the initial amount of gross

performing loans

"Diluted EPS" calculated as Net Profit - as defined below - on avg. number of diluted shares (i.e. outstanding shares excluding avg. treasury and CASHES usufruct

shares)

"Expected Loss (EL)" based on performing portfolio with details for both stock and new business done since January current year. Calculated as expected loss over exposure

at default

"Gross Comm. Perf. Loan AVG" Average stock for the period of performing Loans to commercial clients (e.g. excluding markets counterparts and operations); managerial figures, key

driver of the NII generated by the network activity

"Gross NPEs" Loan to customers non performing exposures before deduction of provisions, comprising bad loans, unlikely to pay, and past due (including active

repos, excluding debt securities and IFRS5 reclassified assets)

"Gross NPE Ratio" Gross non performing exposures over gross loans to customers (including active repos, excluding debt securities and IFRS5 reclassified assets)

"Net NPEs" Loan to customers non performing exposures after deduction of provisions, comprising bad loans, unlikely to pay, and past due (including active repos,

excluding debt securities and IFRS5 reclassified assets)



Information related to this presentation (3/3)



Main definitions

"Net NPE Ratio" Net non performing exposures over net loans to customers (including active repos, excluding debt securities and IFRS5 reclassified assets)

"Net profit" means Stated net profit adjusted for AT1 and CASHES coupons and impacts from DTAs tax loss carry forward contribution; for 2021 also adjusted for

non-operating items

"Net revenue" means (i) revenue, minus (ii) Loan Loss Provisions

"Organic capital generation" calculated as (Net Profit excluding Russia [unless otherwise stated] excluding DTA TLCF write up and pre AT1 & CASHES less delta RWA excluding

Regulatory Headwinds x CET1r actual)/ RWA

"RoTE" means (i) net profit – as defined above, over (ii) average tangible equity – as defined below, minus CASHES and DTA from tax loss carry forward

contribution

"Stated net profit" means accounting net profit

"Regulatory headwinds" Regulatory Headwinds are mostly driven by regulatory changes, model maintenance and PD scenario including rating dynamics (impacting on both

RWA and capital), shortfall and calendar provisioning (impacting on capital)

"SBB" Share buy back - repurchasing of shares by the company that issued them to reduce the number of shares available on the open market

"UTP" means "unlikely to pay": the classification in this category is the result of the judgment of the bank about the unlikeliness, without recourse to actions

such as realizing collaterals, that the obligor will pay in full (principal and/or interest) its credit obligations

"Tangible Book Value" for Group calculated as Shareholders' equity (including Group stated profit of the period) less intangible assets (goodwill and other intangibles), less

AT1 component

"TBVpS" Tangible Book Value per Share - for Group calculated as End of Period tangible equity over End of Period number of shares excluding treasury shares

