

# POSTE ITALIANE 01-21 FINANCIAL RESULTS ROME, MAY 12, 2021

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# EXECUTIVE SUMMARY Q1-21

SOLID FINANCIAL PERFORMANCE AS BUSINESS CONTINUES TO RECOVER
POSITIVE COMMERCIAL TRENDS IN Q1-21 DESPITE EMERGENCY RELATED RESTRICTIONS & COSTS
B2C VOLUMES DOUBLING YEAR ON YEAR

TFA INFLOWS BOOSTED BY INSURANCE PRODUCTS

STRONG GROWTH IN CARD PAYMENTS WITH INCREASING TRANSACTIONS

STRATEGIC PILLAR FOR ITALY – STRONGER BRAND REPUTATION

2024 SUSTAIN & INNOVATE' EXECUTION WELL ON TRACK



# Q1-21 RESULTS STRONG START ON DELIVERING 24SI STRATEGY

€ m unless otherwise stated

	Q1-20 <sup>1</sup>	Q1-21	VAR.	VAR. (%)
REVENUES	2,671	2,933	+262	+9.8%
TOTAL COSTS	2,230	2,313	+82	+3.7%
EBIT	441	620	+180	+40.8%
NET PROFIT	306	447	+141	+46.0%

# 24SI EXECUTION UPDATE - ON TRACK

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E-commerce from China boosted by JV with Sengi

Integration with Nexive on track

Newly automated hub (c.270k daily parcels)

Logistic and IT expertise to support vaccinations (up to 37% of Italians) Financial Services

New "customer needs' model" to support advisors

Tax credits purchase boosting financial products sale for retail and SME customers

Remote advisory model implementation started with automated digital offer for postal savings Insurance Services

Half of GWP now multiclass products

New product integrating life and protection

Modular offer showing tangible signs of growth

Payments & Mobile

51% increase in e-commerce transactions supporting digital strategy Broadband commercial offer to be launched in May

Wholesale telco contract to provide efficiencies from H2



# **BUSINESS TRENDS: MAIL, PARCEL & DISTRIBUTION**



1. Includes digital and third party networks 2. 2020 figures excluding Nexive 3. Includes C2X, International, other 4. Includes multichannel service, basic services, Postel, other integrated services 5. Includes unrecorded mail, direct marketing and editorial 6. Includes recorded mail and integrated services

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# BUSINESS TRENDS: PAYMENTS & MOBILE, FINANCIAL & INSURANCE SERVICES



1. Credit protection insurance

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Mar-21

+141%

+174%

4.8

Mar-21

+6%

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# SEGMENT REVENUES RESULTS IN LINE WITH 24SI STRATEGY

 $\in$  m unless otherwise stated



1. Q1-20 excluding Nexive 2. Revenues are now presented net of interest income charges and capital losses on investment portfolio, previously booked as costs. 2020 figures have been restated accordingly

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# MAIL, PARCEL & DISTRIBUTION STRONG REVENUE INCREASE BOOSTED BY RECORD HIGH PARCELS



HIGHLIGHTS

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- Mail revenues on track with Nexive contribution offsetting slower registered mail recovery
- Impressive parcel revenue growth supported by all products
- Distribution revenues consistent with recovery of commercial activities
- Positive EBIT thanks to revenue growth and HR cost reduction



#### MAIL, PARCEL & DISTRIBUTION: VOLUMES AND PRICING IMPRESSIVE PARCEL GROWTH FROM ALL PRODUCTS - MAIL BENEFITTING FROM NEXIVE CONSOLIDATION



**1.** 2020 excluding Nexive **2.** Includes International parcels and partnerships with other logistic operators **3.** Including logistic value chain contribution from China inbound volumes and proforma for Nexive in 2020 **4.**Includes Multichannel services, Editorial services, Postel volumes and other basic services



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# FINANCIAL SERVICES INSURANCE PRODUCT SALES GROWTH MORE THAN OFFSETTING NII DECLINE



Figures presented include intersegment distribution revenues 2. Revenues are now presented net of interest income charges and capital losses on investment portfolio, previously booked as costs. 2020 figures have been restated accordingly 3. Includes revenues from payment slips (*bollettino*), banking accounts related revenues, fees from INPS and money transfers, Postamat
 Includes reported revenues from custody accounts, credit cards, other revenues from third party products distribution.

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# GROUP TOTAL FINANCIAL ASSETS TFAs INCREASE DRIVEN BY € 2.7BN NET INFLOWS, MAINLY RELATED TO INSURANCE PRODUCTS



1. End of period figures 2. Includes deposits and Assets Under Custody 3. Deposits do not include REPOs and Poste Italiane liquidity 4. Includes accrued interests



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# INSURANCE SERVICES INSURANCE AT THE CORE OF WEALTH MANAGEMENT STRATEGY



1. Includes Private Pension Plan (PPP) 2. Includes Poste Welfare Servizi (PWS) and Poste Insurance Broker (PIB) 3. Net of reinsurance



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# SOLVENCY II RATIO SOLVENCY II RATIO BENEFITTING FROM FAVOURABLE MARKET CONDITIONS



1. Net of dividends 2. Core Solvency Ratio defined as (shareholders' Equity + retained earnings + Tier 2) / SCR. More details on page 38

## HIGHLIGHTS

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- Solvency II ratio benefitting from increasing risk free rates and narrowing spreads across all asset classes (BTP, Corporate and high yield)
- Transitional measures provide additional 31p.p. to address potential market volatility



## PAYMENTS & MOBILE STRONG REVENUE GROWTH BOOSTED BY CARD PAYMENTS

€ m unless otherwise stated



HIGHLIGHTS

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- Strong card payments with higher card stock and transactions
- Other payments up mainly thanks to taxrelated items vs. 2020
- Telco up both on mobile and fixed lines
- EBIT up with digital payments offsetting fewer payment slips and increasing telco costs
- Wholesale telco contract to provide efficiencies from H2

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# HUMAN CAPITAL FTE DOWN SUPPORTED BY ACCELERATED EXITS





# HUMAN CAPITAL ORDINARY HR COSTS DOWN MAINLY RELATED TO LOWER FTE



ORDINARY HR COSTS<sup>1</sup> € m unless otherwise stated

Ordinary HR costs / 53 46 revenues (%) (44) (3%) 1,402 1,358 11 (47) (8) Q1-20 Δ salary & Lower Nexive Q1-21 FTEs benefits

**1.** Excluding legal disputes with employees





# NON-HR COSTS CONFIRMED COST DISCIPLINE WHILE SUPPORTING BUSINESS GROWTH



1. Excluding one-off expenses to face the emergency 2. Ordinary labor costs and fixed COGS

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# SEGMENT OPERATING PROFIT STRONG EBIT PROGRESSION SUPPORTED BY REVENUE GROWTH AND COST DISCIPLINE

€ m unless otherwise stated





# CLOSING REMARKS Q1-21

SOLID FINANCIAL PERFORMANCE AS BUSINESS CONTINUES TO RECOVER POSITIVE COMMERCIAL TRENDS IN Q1-21 DESPITE EMERGENCY RELATED RESTRICTIONS & COSTS

B2C VOLUMES DOUBLING YEAR ON YEAR

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# POSTE ITALIANE'S ESG RATED PERFORMANCE, AWARDS AND MEMBERSHIPS

#### **ESG Index Scores**

Rating agency	Performance	
CDP	A- Rating (Leader)	
MSCI	A Rating (Average)	
ISS E & S Disclosure Quality Score	1- Environmental & Social	
Integrated Governance Index	#1 in Italy	
Equaleap Gender Parity Index	#3 in Italy	
Vigeo Eris Eurozone 120	#3 (Transport & Logistics)	
European Women on Boards	Among Top 10 in Italy	

#### Included in these indices since 2019



Member of Dow Jones Sustainability Indices

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MSCI 🋞

#### Awards & Recognition in 2021

Sustainability Award Silver Class 2021

S&P Global

Top Employer Italia 2021



Best performance in the 500 Top Brand Finance **Global** 500 2021

Certificate of Excellence

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1st in the world's Top 100 insurance companies Brand Finance®



Find out more about our awards and recognition in our

annual report

#### Memberships

- UN Global Compact
- Principles for Responsible Investment

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- UNEP FI Principles for Sustainable Insurance
- UN Women

- CSR Exhibition
- Sodalitas
- Anima per Il Sociale
- CSR Manager
- Valore D
- Fondazione ASPHI Onlus



# STRONG CASH GENERATION, WIDE LIQUIDITY & BALANCED DEBT PROFILE

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**1.** As of March 2021 **2.** Debt capacity consistent with current rating (based on the Moody's credit opinion as of October 2020 and available for future potential financing operations)



# MAIL, PARCEL AND DISTRIBUTION NET FINANCIAL POSITION

 $\in$  m unless otherwise stated



# KEY METRICS IN PAYMENTS & MOBILE STEADY INCREASE ACROSS ALL METRICS









**1**. Including social measures related cards **2.** Including payments, top ups and withdrawals **3.** Includes e-commerce and web transactions on Poste Italiane channels **4.** An innovative electronic tool associated to a single customer, able to authorize in app payment transactions



# PAYMENTS AND MOBILE: POSTEPAY TRANSACTION VALUE STEADY INCREASE IN E-COMMERCE TRANSACTIONS

POSTEPAY DAILY AVERAGE TRANSACTION VALUE (BASE 100)



# POSTE ITALIANE DIGITAL FOOTPRINT KEY METRICS CONSTANTLY IMPROVING



1. Source: App stores (iOS and Android) 2. Electronic identification refers to number of ID outstanding



### BANCOPOSTA ASSETS AND LIABILITIES STRUCTURE PRUDENT ALM STRATEGY TO MATCH ASSETS AND LIABILITIES



1. Includes business current accounts, PostePay business and other customers debt 2. Entirely invested in floating rate deposits c/o MEF 3. Including liquidity Buffer, deposits c/o other financial institutions, short term bonds (< 12 months) and excluding Poste Italiane liquidity 4. Average yield calculated as interest income on average current account deposits

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# UNREALISED GAINS & LOSSES AND SENSITIVITIES NET UNREALISED GAINS AT € 6.1BN



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# POSTAL SAVINGS POSTAL SAVINGS SUPPORTED BY PREFERENCE FOR LIQUIDITY PRODUCTS AND ACCRUED INTERESTS

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# ASSET MANAGEMENT POSITIVE NET INFLOWS SUPPORTED BY MULTICLASS PRODUCTS

€ m unless otherwise stated





### ASSET MANAGEMENT NET INFLOWS INCREASING IN Q1-21 POSITIVE NET INFLOWS THANKS TO MULTICLASS CLASS III COMPONENT OF INSURANCE PRODUCTS

 $\in$  m unless otherwise stated



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# BANCOPOSTA: SOLID AND EFFICIENT CAPITAL POSITION AN ASSET GATHERER WITH A LIGHT BALANCE SHEET





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### **INSURANCE SERVICES** SOLVENCY II EVOLUTION



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# INSURANCE SERVICES SOLVENCY II OWN FUNDS TIERING AND SOLVENCY CAPITAL REQUIREMENTS

#### SOLVENCY II CAPITAL AND SOLVENCY II CAPITAL REQUIREMENT EVOLUTION (€ M)



#### CHANGE VS. DECEMBER 2020 (€ M)





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# INSURANCE SERVICES: SOLVENCY II RATIO COMPOSITION BROADLY STABLE CORE SOLVENCY II RATIO





## SOLVENCY II RATIO KEY SENSITIVITIES RESILIENT UNDER SEVERE SCENARIOS



1. Including Transitional measures 2 Vs. Asset Swap Spread 3. +100 Government IT e corporate spread up,-25bp interest rates,-30% Equity



# INSURANCE SERVICES CONTINUED DIVERSIFICATION TOWARDS MORE CAPITAL EFFICIENT PRODUCTS

€ bn unless otherwise stated



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1. Includes non-life technical reserves and net of re-insurance reserves; EoP figures 2. Includes life protection and PPP; 3. EoP figure; 4. Includes interests, upfront fees and other minor items

# **INSURANCE SERVICES INCREASING SHARE OF MULTICLASS GROSS WRITTEN PREMIUMS**

€ m unless otherwise stated



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1. Includes life protection and PPP

# **INSURANCE SERVICES** POSITIVE NET INFLOWS THANKS TO MULTICLASS INSURANCE PRODUCTS

€ m unless otherwise stated



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## **INSURANCE SERVICES** LOW RISK INVESTMENT PORTFOLIO





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#### GROUP PERFORMANCE MAIN KPIs

OPERATIONAL KPI's		Q1-20	Q1-21	Δ% ΥοΥ
MAIL PARCEL & DISTRIBUTION	Mail Volumes (#m) Parcels delivered by mailmen (#m) Parcel volumes (#m) B2C Revenues (€m)	614 14 38 108	653 21 66 188	+6% +46% +72% +74%
PAYMENTS & MOBILE	PostePay cards (#m)	21.0	21.9	+4%
	of which PostePay Evolution cards (#m)	7.0	8.0	+14%
	Total payment cards transactions (#bn) <sup>1</sup>	0.4	0.5	+27%
	of which eCommerce transactions (#m) <sup>2</sup>	81.4	123.3	+51%
	Mobile & land-line (#m)	4.5	4.8	+7%
	Digital e-Wallets (#m)	5.9	8.0	+36%
FINANCIAL	Total Financial Assets - TFAs (€/bn)	539	572	+6%
SERVICES	Unrealized gains (€m)	(2,224)	6,074	n.a.
	Gross Written Premiums (€m)	4,599	5,844	+27%
	GWP - Life (€m)	4,273	5,483	+28%
	GWP - Private Pension Plan (€m)	249	265	+7%
	GWP - P&C (€m)	77	96	+24%
	o.w. Modular	34	37	+9%
	o.w. Welfare	35	50	+44%
	o.w. Payment	8	8	+3%

1. Including payments, top ups and withdrawals 2. Includes e-commerce and web transactions on Poste Italiane channels

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## INTERSEGMENT COSTS AS OF Q1-21 INTERSEGMENT DYNAMICS' KEY DRIVERS

€ m unless	INTERSEGMENT	MAIN INDICATIVE MAIN	
otherwise stated	COST FLOWS	RATIONALE REMUNERATION SCHEME	€M
Mail, Parcel & Distribution	<ul> <li>Payments and Mobile remunerates:         <ul> <li>Mail, Parcel and Distribution for providing IT, delivery volume and other corporates services<sup>1</sup>;</li> <li>Mail Services for promoting and selling card payments and other payments (e.g. tax payments) throughout the network;</li> </ul> </li> <li>Insurance Services remunerates:</li> </ul>	a) 58 b) 41 <b>Total: 98</b>	
		c) 155 d) 17 <b>Total: 172</b>	
	<ul> <li>Financial Services remunerates:</li> <li>a) Mail, Parcel and Distribution for promoting and selling Financial, Insurance and PMD products throughout the network and for proving corporate services<sup>4</sup>;</li> <li>c) Fixed % (depending on the product) of revenues</li> </ul>	e) 1,199	
	<ul> <li>f) Payments &amp; Mobile for providing certain payment</li> <li>f) Depending on service/product</li> <li>services<sup>5</sup></li> </ul>	f) 74 Total: 1,273 <sup>6</sup>	
		Mail, Parcel and Distribution remunerates:	
	Financial Services	<ul> <li>g) Payments &amp; Mobile for acquiring services and postman</li> <li>electronic devices</li> <li>h) Flat fee for each «Bollettino»</li> <li>h) Flat fee for each «Bollettino»</li> </ul>	g) 9 h) 10 <b>Total: 19</b> sustainably.

1. Corporate Services such as communication, anti money laundering, IT, back office and call centers 2. Which, in turn, remunerates Mail, Parcel and Distribution 3. Investment management services provided by BancoPosta Fondi SGR. 4. E.g., Corporate services are remunerated according to number of allocated FTEs, volumes of sent letters and communication costs 5. E.g., 'Bollettino' 6. Including interest charges



## CONSOLIDATED ACCOUNT PROFIT & LOSS

€m	Q1-20	Q1-21	Var.	Var. %
Total revenues	2,671	2,933	+262	+10%
of which:				
Mail, Parcel and Distribution	771	917	+146	+19%
Financial Services	1,380	1,327	(53)	(4%)
Insurance Services	355	496	+142	+40%
Payments and Mobile	165	192	+27	+16%
Total costs	2,230	2,313	+82	+4%
of which:				
Total personnel expenses	1,404	1,358	(46)	(3%)
of which personnel expenses	1,402	1,358	(44)	(3%)
of which early retirement incentives	1	2	+1	+66%
of which legal disputes with employees	1	(2)	(3)	n.m.
Other operating costs	623	755	132	+21%
Depreciation, amortisation and impairments	203	199	(4)	(2%)
EBIT	441	620	+180	+41%
EBIT Margin	+16%	+21%		
Finance income/(costs) and profit/(loss) on investments accounted for using the equity method	7	20	+13	n.m.
Profit before tax	447	640	+193	+43%
Income tax expense	141	193	+52	+37%
Profit for the period	306	447	+141	+46%

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#### MAIL, PARCEL & DISTRIBUTION PROFIT & LOSS

€m	Q1-20	Q1-21	Var.	Var. %
Segment revenue	771	917	+146	+19%
Intersegment revenue	1,260	1,275	+15	+1%
Total revenues	2,031	2,192	+161	+8%
Personnel expenses	1,375	1,332	(43)	(3%)
of which personnel expenses	1,375	1,331	(45)	(3%)
of which early retirement incentives	0	2	+1	n.m.
Other operating costs	484	589	+105	+22%
Intersegment costs	17	19	+3	+15%
Total costs	1,876	1,941	+65	+3%
EBITDA	155	251	+96	+62%
Depreciation, amortisation and impairments	191	194	+2	+1%
Depreciation, amortisation and impairments <b>EBIT</b>	191 <b>(36)</b>	194 <b>57</b>	+2 <b>+94</b>	+1% n.m.
EBIT	(36)	57		
EBIT MARGIN	<b>(36)</b> (2%)	<b>57</b> +3%	+94	n.m.
EBIT MARGIN Finance income/(costs)	<b>(36)</b> (2%) 3	<b>57</b> +3% 5	<b>+94</b> +2	n.m. +65%

#### FINANCIAL SERVICES PROFIT & LOSS

€m	Q1-20	Q1-21	Var.	Var. %
Segment revenue	1,380	1,327	(53)	(4%)
Intersegment revenue	160	199	+39	+25%
Total revenues	1,540	1,527	(13)	(1%)
Personnel expenses	11	11	(0)	(2%)
of which personnel expenses	11	11	(0)	(2%)
of which early retirement incentives	0	0	+0	n.m.
Other operating costs	28	42	+13	+47%
Depreciation, amortisation and impairments	0	0	+0	+14%
Intersegment costs	1,278	1,268	(9)	(1%)
Total costs	1,317	1,321	+4	+0%
EBIT	223	206	(17)	(8%)
EBIT MARGIN	14%	13%	(0)	(7%)
Finance income/(costs)	(1)	5	+6	n.m.
Profit/(Loss) before tax	221	211	(10)	(5%)
Income tax expense	66	59	(7)	(10%)
Profit for the period	155	152	(4)	(2%)

#### INSURANCE SERVICES PROFIT & LOSS

€m	Q1-20	Q1-21	Var.	Var. %
Segment revenue	355	496	+142	+40%
Intersegment revenue	0	1	+1	n.m.
Total revenues	355	497	+142	+40%
Personnel expenses	11	9	(2)	(18%)
of which personnel expenses	10	9	(1)	(11%)
of which early retirement incentives	1	0	(1)	n.m.
Other operating costs	25	27	+2	+8%
Depreciation, amortisation and impairments	4	1	(3)	(73%)
Intersegment costs	127	172	+44	+35%
Total costs	167	209	+41	+25%
EBIT	187	288	101	+54%
EBIT MARGIN	53%	58%		
Finance income/(costs)	2	11	+10	n.m.
Profit/(Loss) before tax	189	300	111	+59%
Income tax expense	58	90	+32	+55%
Profit for the period	131	210	79	+61%

#### PAYMENTS & MOBILE PROFIT & LOSS

€m	Q1-20	Q1-21	Var.	Var. %
Segment revenue	165	192	+27	+16%
Intersegment revenue	90	83	(7)	(7%)
Total revenues	255	276	+20	+8%
Personnel expenses	7	6	(0)	(4%)
of which personnel expenses	7	6	(0)	(4%)
of which early retirement incentives	0	0	+0	n.m.
Other operating costs	87	97	+11	+12%
Intersegment costs	87	98	+11	+13%
Total costs	181	202	+22	+12%
EBITDA	75	74	(1)	(2%)
Depreciation, amortisation and impairments	8	4	(3)	(45%)
EBIT	67	70	+2	+3%
EBIT MARGIN	26%	25%		
Finance income/(costs)	3	-2	(5)	n.m.
Profit/(Loss) before tax	71	68	(3)	(4%)
Income tax expense	19	20	+0	+2%
Profit for the period	51	48	(3)	(6%)

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