



3-4 November 2020

## **CORPORATE PRESENTATION**

NEXT GEMs Conference 2020





# CLOUD MARKETING

SUPPORTING CLIENTS
IN OMNICHANNEL MARKETING,
DIGITAL TECHNOLOGIES AND
E-COMMERCE SERVICES





## **GRUPPO DIGITOUCH**

#### A FAST GROWING INDEPENDENT DIGITAL SERVICES PLAYER

- ✓ ESTABLISHED IN 2007
- ✓ PUBLIC COMPANY, LISTED on AIM ITALIA since 2015
- √ 300+ HIGHLY SKILLED PEOPLE
- ✓ OFFICES in ROME and MILAN
- ✓ FULLY GDPR COMPLIANT
- ✓ 300+ CLIENTS

JJ	<b>REVENUES 2019</b>
70	Million

5.8 Million EBITDA adj. 2019

7.8% 2015-2019 CAGR

## MISSION

Supporting our clients on their Digital Transformation efforts through an integrated offer of Digital Marketing, Technology and E-commerce services with a market centric approach.



Gruppo DigiTouch is an ISO-9001 Certified Company for:

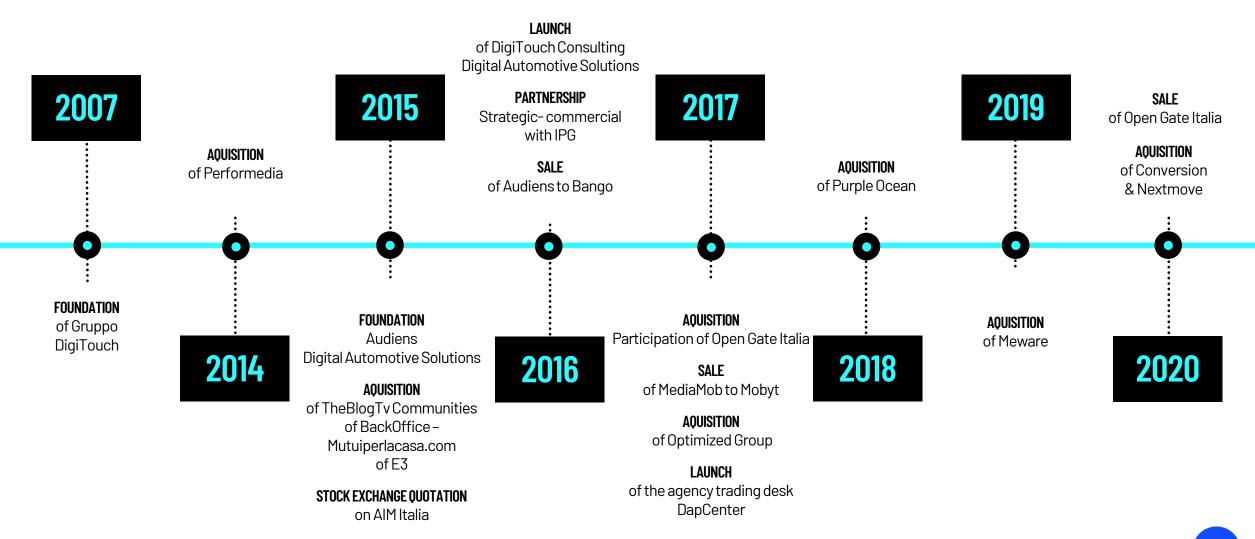
- business management systems
- design and delivery of training interventions in Digital Transformation area



## **OUR EQUITY STORY**

E-MARKET SDIR CERTIFIED

- ✓ Experience in M&A
- ✓ Capability in People & Process integration
- ✓ Focus on mid-term Business Innovation







## TARGET MARKET VALUE

ABOUT 4.86 BILLION EUROS

	ITALIAN MARKET (BILLION EURO)	2017	2018	2019	ESTIMATE Development H1-2020	NOTE	IMMEDIATELY TARGET MARKET (BILLION EURO) FOR DIGITOUCH
OMNICHANNEL	ADVERTISING ONLINE	2.68	2.98	3.27	- 17%	About 70% of the online market is concentrated on Google, Facebook, Amazo	n <b>1.00</b>
MARKETING Services	EVENTS & SPONSORSHIP SERVICES	1.2	1.2	1.2	- 71%	The B2C component represents approxima 60% of the total value (the remaining part is represented by corporate events)	
SOFTWARE	BIG DATA AND DATA ANALYTICS	1.1	1.3	1.7	- 10%	The market includes 16% of infrastructure resources, 47% software and 37% of servic	es <b>0.63</b>
MARKET	APPLICATION SOFTWARE CRM CONTENT APPL.	0.33 0.79	0.34 0.86	0.36 0.94	- 10%	In this market segment mainly medium-large companies operate for 50%	<b>0.65</b>
SYSTEM INTEGRATION &	SYSTEM INTEGRATION	2.29	2.34	2.39	- 10%	Estimate of system integration activities functional to marketing / CRM / content ~ 4	0.95
HOSTING	HOSTING INFRASTRUCTURE	0.79	0.85	0.914	- 3%		0.91
	<b>CAGR</b> 2020-2023: <b>10-15% IMPACT OF CAGR</b> 2020-2023: r	neutral/acc	eleration				4.86





## A FULLY INTEGRATED OFFER

#### CREATE VALUE FOR CLIENTS BY LEVERAGING ON INTEGRATED APPROACH AND CROSS FERTILIZATION

## JEFER

## TECHNOLOGY SERVICES

Data analysis & insights
Business analytics & predictive
models
Data science & machine learning
Mar-Tech system integration
Marketing Automation
Business Process Automation

## E-COMMERCE SERVICES

E-commerce solutions
Interfaces development
Experience Design
Cloud Solutions
Cyber Security

### MARKETING SERVICES

Strategy
Omnichannel marketing
Content & Creativity
Tracking
SEO & CRO
Shopper Marketing
Digital event platform

Promote market and services and recruit clients online and offline

We are a **Cloud Marketing** 

Company. We focus on

integrating Technology,
Marketing, Resources and
Skills. Flexibility, market
centricity, consultancy and
assets integration are the

keys. This is a winning approach that allows the

achievements of our clients'

challenging goals.

Plan, implement and manage clients' digital offers

Display and sell clients' goods and services digitally



## MULTIPLE OWNED TECHNOLOGIES, PARTNERS AND TECH SKILLS WITHIN THREE CORE DIVISIONS



	TECHNOLOGY SERVICES	E-COMMERCE SERVICES	MARKETING SERVICES
OWNED TECH ASSTES	Cognitive Platform  Dealer Tab  Sales Agent  Gamification Platform iEGP®  Store Locator  Social CMS  Chatbot  Custom CMS  Voice CMS	Purple X Digital Human Experience	Gamification Platform iEGP®  Store Locator  Voice CMS  Chatbot  Chatbot  Custom CMS  Custom CMS
SKILLS IN OTHER TECH ASSETS	Test Automation BPA  Risk Management	UX/UI development shopify  Magento	Pac Analytics
TECHNOLOGY PARTNERS	TIBCO DATA L.  DATA CENTERS AT SCALE  PARTNER  POWER BI  Gold Partner  PARTNER  PARTNER	Adobe Soogle Cloud Azure  Google Cloud  Adobe Azure  Google Cloud  Figure Strate Strate  Web services	audiens amazon  Google Partner adform  Osservatori.Net digital innovation



## SERVICES STRUCTURE: WE CREATE VALUE FOR CLIENTS ALL OVER THEIR VALUE CHAIN



STRATEGY	DESIGN	COMMERCE	COMMUNICATION	INTEGRATION MAR-TECH SYSTEM	
DATA ANALYSIS	CUSTOMER EXPERIENCE DESIGN	DIRECT TO CONSUMER	ADVERTISING & MEDIA PLANNING	MAR-TECH CONSULTING	
CONTENT AND SOCIAL	PLATFORM & WEBSITE	OMNICHANNEL	EVENTS	MARKETING AUTOMATION	
E- COMMERCE & TESTING	MOBILE AND APP APPLICATION	MARKET PLACES	MEDIA MANAGEMENT	HOSTING	
SE0	PRODUCTION	VOICE COMMERCE	SEO & INFLUENCER MARKETING	SYSTEM INTEGRATION	
		REPOR	RTING		
	CLOUD				

<sup>=</sup> Services supplied by the recently acquired companies Conversion - Nextmove

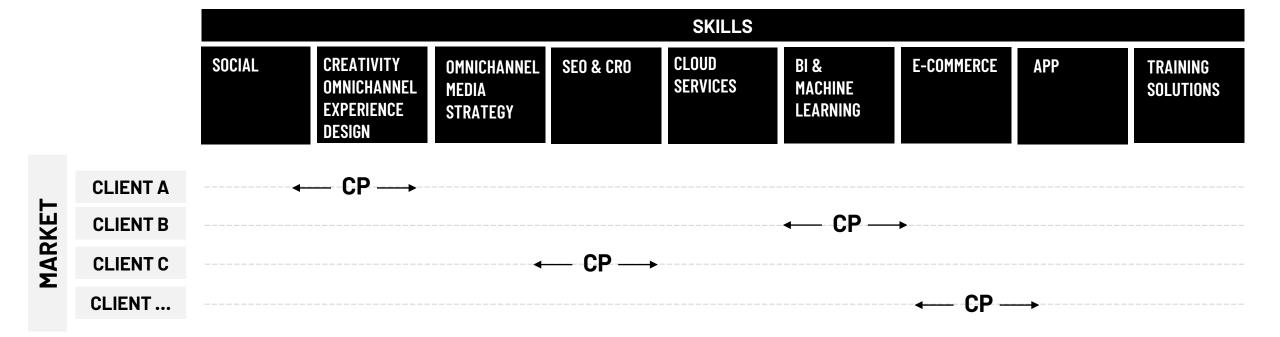




### A MARKET CENTRIC ORGANIZATION

#### MATRIX STRUCTURE WITH KEY ROLE PLAYED BY CLIENT PARTNERS

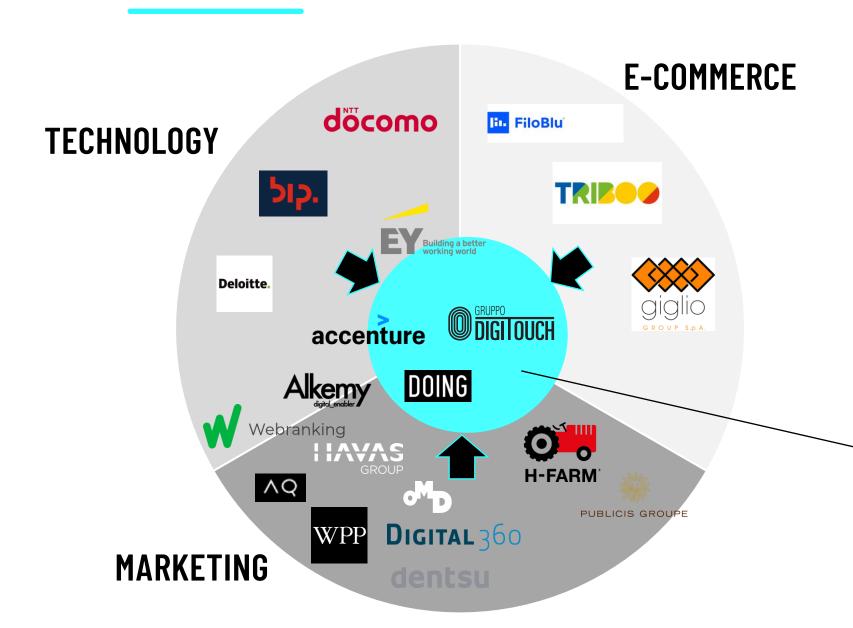
- The Group has adopted an organizational model with a **matrix structure** based on two dimensions: **skills** and **market** and in which the figures of the Client Partner (CP) play a key role. The matrix model will further evolve with the introduction of "Industries" skills.
- This model encourages the development of revenues, a collaborative attitude and a deeper awareness of customer needs.
- Full market centric approach





## **COMPETITIVE ARENA**





Gruppo DigiTouch competes with big consultancy groups that have consolidated their market offer with a mix of consulting, marketing and tech competences.

Gruppo DigiTouch's advantage in comparison with this big players stands on the superior agility and ability in delivering customized projects.

There is an overall market convergency in the area of "Integrated Offer": this will generate additional market consolidation.

## INTEGRATED OFFER



## **KEY DIFFERENTIATING POINTS**

E-MARKET SDIR CERTIFIED

We can support our clients
not only in a logic as a
service but with a full
outsourcing approach,
sharing results &
objectives.



**MARKET** 





**CAMPARI** 



HANDS ON EXPERIENCE IN SEVERAL VERTICALS. HERE FOLLOWING THE MAIN CLIENTS

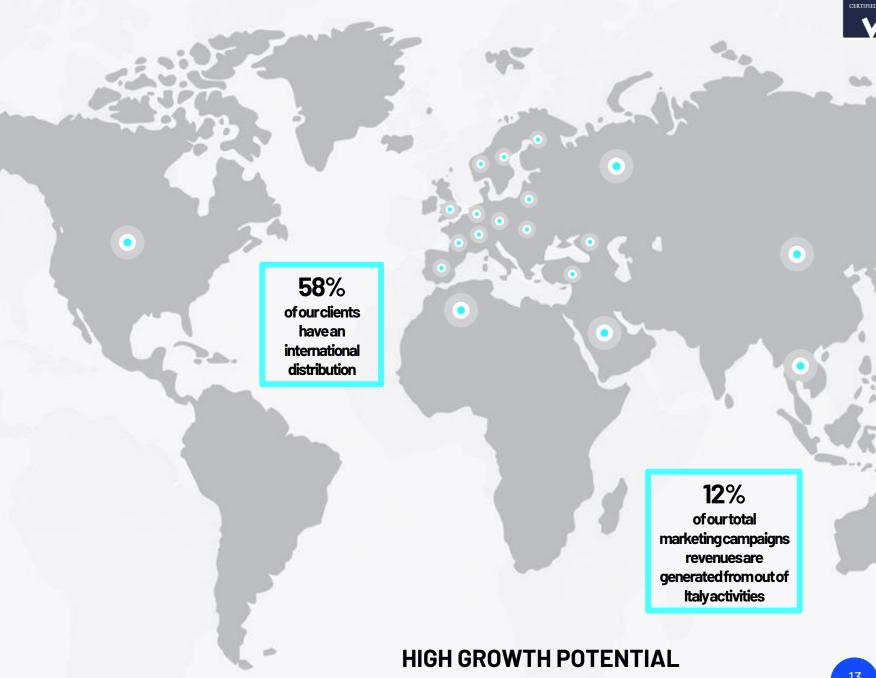
RETAIL& E-COMMERCE	FOOD & BEVERAGE, CONSUMERGOODS	PUBLIC ADMINISTRATION	FASHION & LUXURY	FINANCE& INSURANCE	TELCO, UTILITIES, TECH & SERVICES	EDUCATION, ENTERTAINMENT, TRAVEL& AUTOMOTIVE	PHARMA& HEALTHCARE
SELEX  SE	AURICCHIO Totto emano. Do sempre.  Felicia  CIRIO  PURINA  Vileda  Unilever  Nestle  Pernod Ricard	cdp"  LAZIO INNOVA	LUISAVIAROMA  SETGIO POSSI  MORELLATO  IUESPIRIT  MOLESKINE  SECTOR  EL  FENDI	Allianz (I) Global Assistance  AGOS  PAYBACK SEE  BNL GRUPPO BNP PARIBAS  IBL Banca  FIDITALIA  Schroders	Posteitaliane  COCI  COC	Bocconi  A  THE ADECCO GROUP  MICHELIN  Lata  Sisal	Dompé  SANOFI  BAUSCH+LOMB  WALLENDER  HARTMANN  SHOP FARMACIA  LA REMOGRATURE DEI TRUB.  BABYISS*  SOC.
	<b>★</b> Heineken						\ \ fismad



### PARTNER OF AN INTERNATIONAL **NETWORK OF PLAYERS**

Gruppo DigiTouch has tightened collaborations with independent international players to help the brands expand and advertise their activity abroad.

The Group is able to assist national and international clients in strategies of digitalisation and marketing at a global level.

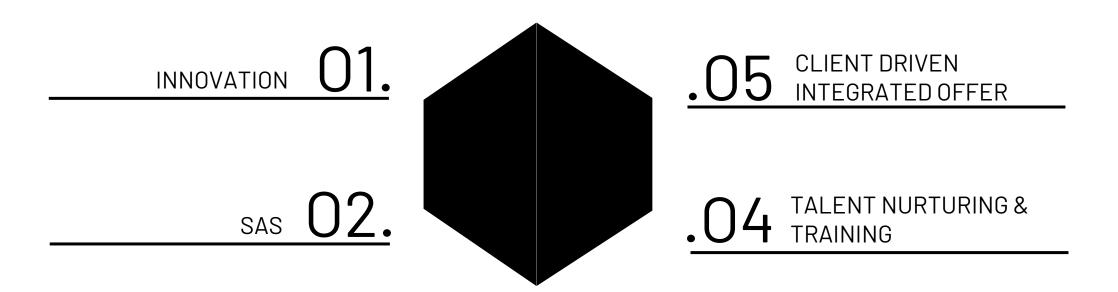




## MANAGEMENT FOCUS







DATA-DRIVEN APPROACH



## LAST M&A OPERATION

ACQUISITION OF CONVERSION - NEXTMOVE



Omnichannel Marketing Leader with strong Strategic & Creative Approach.



#### MAIN SKILLS

ADV&Content Social Media Creativity Shopper Marketing Brand Activation Events



#### **PEOPLE**

22 People Creative Team10 People Omnichannel Delivery Team10 People Omnichannel Client Service Team





Digital Transformation Agency.



#### MAIN SKILLS

App Development
Web Development: Website&E-commerce
Cloud System Integration
IoT and Industry 4.0
Cloud Infrastructure Management
(Amazon Web Services)



#### **PEOPLE**

8 People Development Team5 People Design Team3 People Client Service Team







INCREASE THE NUMBER OF CUSTOMERS

- ✓ Attendance at public and private tenders
- ✓ Attendance at marketing, tech and digital transformation events

2 INCREASE THE RELEVANCE ON THE CUSTOMER

✓ Offer integrated projects with strong integration of technology between our systems and the client's ones

U5. INTERNATIONALIZE THE BUSINESS

✓ Moving on with international M&A

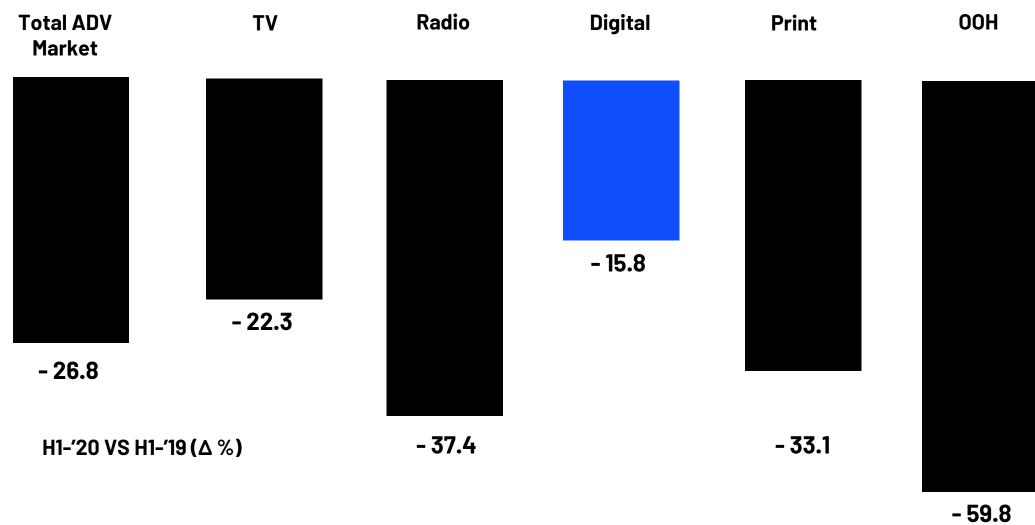
O4. INCREASE VISIBILITY AND APPEAL OF OUR BRAND

- ✓ Speech opportunities at marketing, tech and digital transformation events
- Press opportunities



## **ITALIAN ADVERTISING MARKET**







## **CLOSING H1 2020 - PROFIT & LOSS**



GRUPPO DIGITOUCH - REC		ULIDA		SIAIE		
million euros)	H1 2020		H1 2019		Change	
	[A]	%	[B]	%	[A]-[B]	%
Operating revenues	13,78	92	15,36	92	-1,59	-10
Other revenues	0,83	5,5	0,83	5	0,00	0
Capitalized Costs	0,34	2,3	0,43	2,6	-0,09	-21
Total revenues	14,95	100	16,62	100	-1,67	-10
Operating costs	7,98	53	10,95	66	-2,97	-27
Labour costs	4,36	29	3,11	19	1,25	40
EBITDA Adjusted	2,61	18	2,56	15	0,05	2
Non-recurring costs	0,14	1	0,17	1	-0,02	-14
EBITDA	2,47	17	2,40	14	0,07	3
Depreciation, write-downs,						
Other provisions and charges	1,73	12	1,58	9,5	0,15	10
EBIT	0,74	5	0,82	4,9	-0,08	-10
Financial income/(expense)	-0,16	-1	-0,21	-1	0,05	24
Adjustments on financial assets	-0,01	0	0,00	0	-0,01	-3.97
Profit before tax	0,57	3,8	0,61	3,7	-0,04	-6
Taxes of the year	-0,18	-1	-0,21	-1	0,03	13
Consolidated Net Profit	0,39	2,6	0,40	2,4	-0,01	-3
Of competence:						
Group	0,39	2,6	0,40	2,4	-0,01	-3
Third-party equity interest	0,31	2	0,24	1,4	0,07	29
n.a. not applicable						

Total revenues in the first half of 2020 amounted to approximately **15.0 million euros**, **down by 10%** compared to the same period of 1919.



At the cost structure level: operating costs recorded a positive change of 27% but personnel costs (mainly due to the Meware aggregation) increased by 40%.



In terms of margins, **EBITDA adjusted of 2.6 million euros** is in line with the figure for the first half of 2019.



The amortization, depreciation and write-downs component is up compared to last year. In particular, investments entered into the production cycle that were completed in the previous year and in compliance with ITA GAAP, the goodwill from equity investments is amortized.



Pre-tax profit and net profit are in line with the 2019 figure.









	FY-2017	FY-2018	FY-2019	H1-2020
(million euros)				
Revenues	28,887	32,233	38,947	14,948
Residual Goodwill	11,363	10,014	8,585	7,856
Net Assets	14,083	14,066	14,500	14,650
Residual Net Assets after startup coverage	2,720	4,052	5,915	6,794
Goodwill depreciation	1,245	1,348	1,489	729
Net Results	0,416	0,268	0,233	390
Adjusted Net Results	1,661	1,616	1,722	1,119
% Net results on revenues	6%	5%	4%	<b>7</b> %

**Adjusted Net Result:** heavily impacted by the effects of the amortization of goodwill accounted for in accordance with the application of the OIC.

**Residual Net Equity:** highlights the ability to cover the residual value of goodwill.







GRUPPO DIGITOUCH – RECL	ASSIFIED CONSOLIDATED BALANCE SHEET				
million euros)	30-June-2020	31-Dec-2019	Change		
	[A]	[B]	[A]-[B]	%	
Fixed Assets	14,87	14,99	-0,12	-0,8	
Goodwill	7,86	8,58	-0,73	-8,5	
Development Costs	0,34	0,34	0,00	0,1	
Other intangible assets	5,56	5,57	-0,01	-0,1	
Tangible Fixed assets	1,10	0,30	0,80	266,3	
Financial fixed asstes	0,01	0,20	-0,19	-93,7	
Working capital	1,65	3,22	-1,56	-48,6	
Commercial credits	10,53	14,39	-3,87	-26,9	
Commercial debts	-8,09	-10,72	2,63	24,6	
Accrued and deferred income and charges	-0,22	-0,23	0,01	2,9	
Other assets and liabilities	-0,57	-0,23	-0,34	146,8	
Severance pay	-1,21	-1,16	-0,05	4	
Net Invested Capital	15,32	17,05	-1,73	-10,2	
Group Equity	13,63	13,73	-0,10	-0,7	
Third-party Equity	1,02	0,77	0,25	32,8	
Net Assets	14,65	14,50	0,15	1	
Financial and bond debts					
- short term	2,85	7,24	-4,39	-60,6	
- long term	7,14	4,31	2,82	65,4	
Cash and cash equivalents	-7,77	-7,21	-0,56	7,8	
Security non instrumental to the operational activity	-1,25	-1,49	0,24	16,2	
Financial receivables	-0,30	-0,30	0,00	0	
Net financial position	0,67	2,55	-1,89	-73,9	
COVERS	15,32	17,05	-1,73	-10,2	
LEVERAGE	0,05	0,18			

**Fixed capital:** the change that tooks place in the reference half year is attributable to: (i) amortization of goodwill for Euro 729 thousand; (ii) accounting for the property redeemed in May where the Rome office is located for Euro 759 thousand; (iii) disposal of the investment held in Open Gate Italia for Euro 186 thousand.



The **working capital** is reduced from Euro 3.2 million in 2019 to Euro 1.7 million due to the reduction in receivables more than proportional to that of payables.



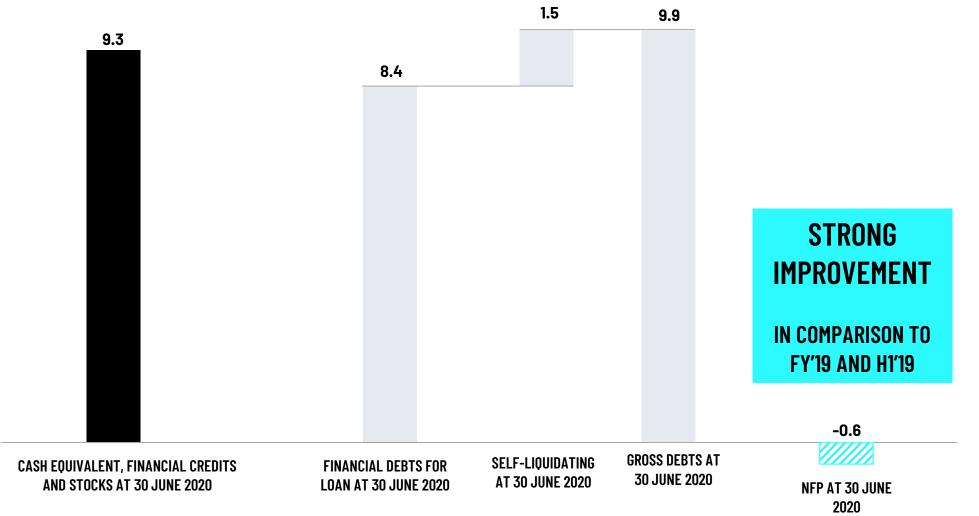
**Net financial position ammounts to Euro 0.7 million** in comparison with Euro 2,6 million at 31 December 2019.

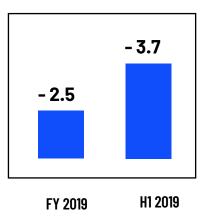












In March 2020, DigiTouch repaid Euro 3 million for the maturity of the 2015-2020 Convertible Bond. The bonds earned interests at a rate of 6%.

Data are expressed in million Euro







STRATEGIC PRIORITIES

- ✓ Focus on the sector of public tenders and tenders
- ✓ Acceleration of ecommerce / Development of digital enabler ecommerce positioning
- ✓ Growing volume of competitions with on / off-line media planning
- ✓ Strategic partnerships development



## THANK YOU



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