## **1H2020 Results**



6 August 2020

ALCOTT&CO.

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WAVE BAR

151 Mile

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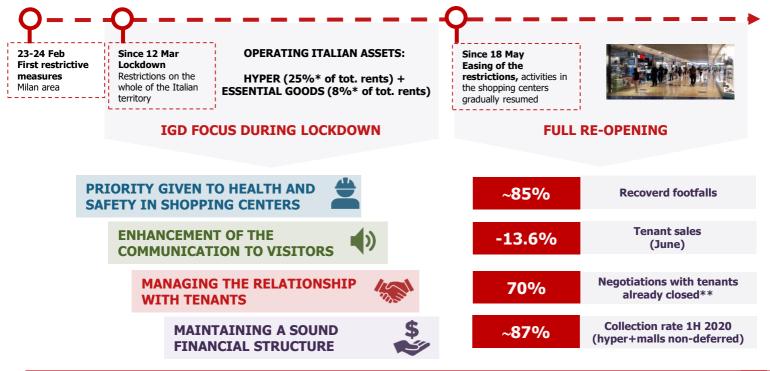
These risks and uncertainties include, but are not limited to, those contained in this presentation.

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## Business strongly affected, but also strongly resilient

#### **COVID-19: main events in Italy**



## Rental Income €74.6 mn

-3.5%

### Net Rental Income €56.3 mn -17.9%

Core Business Ebitda €51.4 mn -18.3% Funds From Operations (FFO) €32.9 mn -21.4% (0.30€ p.s.)

Include estimate of the Covid-19 one-off impact on 1H (no further impact on the subsequent years)



Real Estate Portfolio Market Value (excluding leasehold) €2,322.62 mn -2.5%

Epra NTA €10.70 p.s. -5.2% Epra NAV and EPRA NRV €10.81 p.s. -5.1%

Epra NDV €11.35 p.s. +5.0%\*





## **Operating performances**



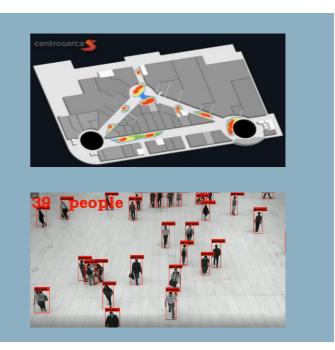
Sanitation	Informative panels	Access and routes regulation	Thermal camera and temperature control	Strenghtened surveillance
Increase in cleaning of the SC common areas	Informative panels to provide visitors with the rules of conduct to be adopted in the shopping centers	Rules to enter in the sc: Access forbidden with high	80 THERMAL CAMERAS* installed at the entries of IGD's SC for non-invasive temperature	In order to monitor compliance with the measures adopted to limit the spread of Covid-19
Sanitizing gel dispensers inside the		with high temperature	monitoring compliant to privacy regulation	No gatherings
malls		required		Wear a mask
Sanitize SC system filters		Number of accesses controlled		Staggered entries
				Social distancing



# Turning a need into a future opportunity

#### Thermal cameras high technology could be used in the future for:

- Flow analysis to check the «hot/cold» areas of the shopping centers – pilot project at ESP Shopping Center (Ravenna)
- 2. Shopping center customers clusterization
- 3. Footfalls counting; monitoring and control of gatherings
- 4. Detection of faults in pipes, monitoring the efficiency of solar panels, other thermometric purposes, etc...





# **Enhancement of the communication to visitors**

1. Reconnecting and informing





2. New sales

promotions

3. Tenants new initiatives



Communication campaign on local press and social network (from 28/5 to 16/6)

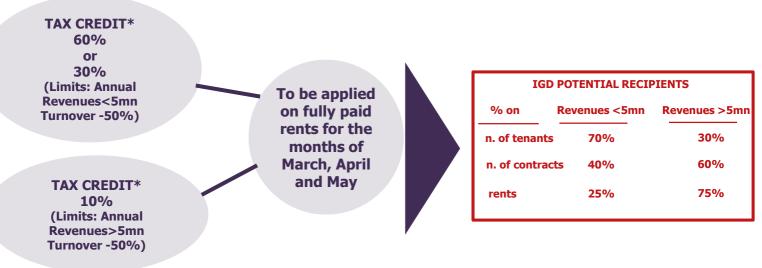
Initiatives in all our shopping centers starting from the end of June and still ongoing Tenants' specific initiatives (e.g. outdoors dehors for restaurants) New openings of engaging brands (e.g. FRWRD Clothing at Le Porte di Napoli)



# **Government measures to support tenant in Italy**



#### The Government adopted some fiscal measures regarding rents:



## Measures are easing ongoing discussions with tenants

### to manage the lockdown period



# Leasing activities Italy: malls





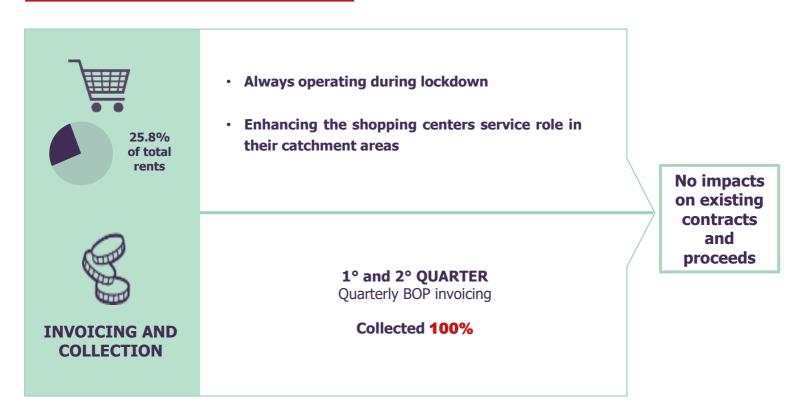
	1° QUARTER BOP invoicing	APRIL invoiced with payment due date 30 June	MAY invoiced with payment due date 10 September	JUNE invoiced with payment due date 10 November	The collection rate is expected to positively develop consistently
INVOICING AND COLLECTION	<b>93%</b> Collected**	C.50% Collected **			with the high number of negotiations closed



\*The estimate is included in Provisions on receivables and it is equal to approx. one month revenues of Italian malls. No further impacts on the subsequent years are expected \*\* as of today

### Leasing activities Italy: hypermarkets







## **Leasing activities Romania**



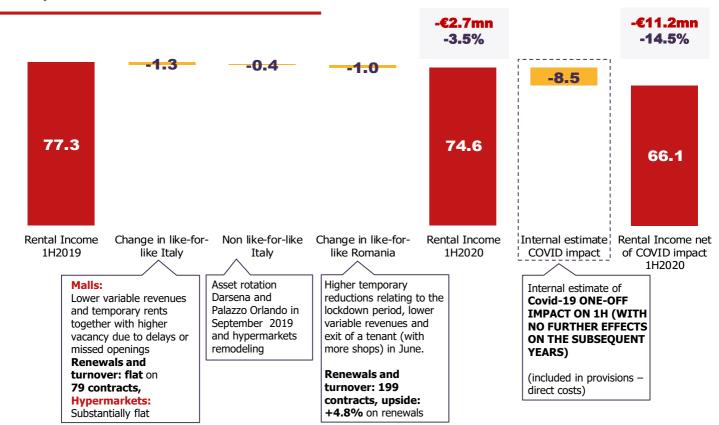


Romanian Government did not take concrete measures to support tenants, but introduced some deferred payment of taxes and an extraordinary unemployment benefit.

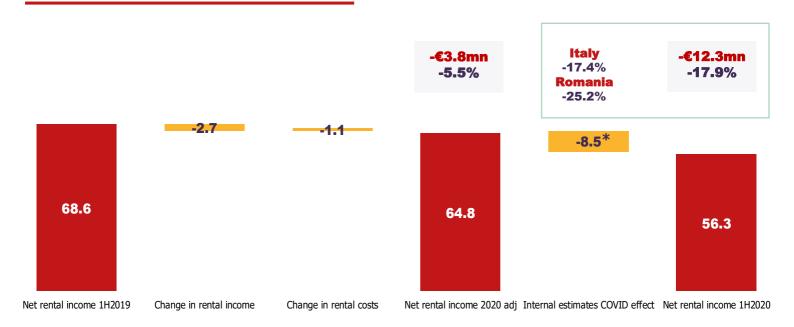
13

closed

#### **Rental Income** (€mn)



Some figures may not add up due to rounding.





The operativeness and occupancy in Italy



#### FINANCIAL OCCUPANCY at 30/06 confirmed at high levels: 95.6%





## Footfalls in Italy (1/2)

Footfalls per time-slot 2020/2019

-37.9%

12-14

-21.6%





14-19

-33.1%

18-24 May 27Jul-2Aug

21.5%

## Recovered approx. 85% of the pre-lockdown footfalls

#### Penalized time slot: lunch and post work

**Contingent factors** that are affecting trends:



Temporary impossibility to organize **gatherings events** 

**Cinemas (4) still closed**, also due to the lack of upcoming films





19-23

-58.8%

-26.6%

Widespread smart working with a decrease in shopping centers attendance, especially during lunch break and after work (with impacts on the food court)

Some restrictions and control measures still in place





-24.9%

9-12

-6.6%



## Footfalls in Italy (2/2)



Return to physical shopping after the lockdown



Safety in our shopping centers

Obvious increase in online shopping during the lockdown, followed by **return to physical shopping** after the end of restrictions; **also testified by specialized third-party observers**:



«If during the lockdown 51% of respondents did more online shopping, only 18% of them said that will keep doing it following the lockdown. **People want to do physical shopping.** Shopping centers management future challenges will be to catch new consumer needs and to work synergically on: innovation, services, communication and and marketing, training and relationship with tenants.»\* Over **80%** of respondents said they felt safe and protected by the actions carried out by IGD in the shopping centers.\*\*





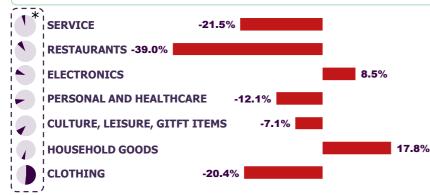
\*Source: C&W «Survey on shopping centers' customers», 21 July 2020 (data collected online between 22/05/2020 and 22/06/2020 on 26 shopping centers: 10,000 customers interviewed).

\*\*IGD internal survey: the survey was perfomed with the CAWI methodology (Computer Assisted Web Interviewing) using sponsored posts on Facebook; a sample of 6,032 users of 7 IGD's Shopping Centers fanbase answered between 04/06/2020 and 9/06/2020

## Tenant sales in Italy: increase in average ticket



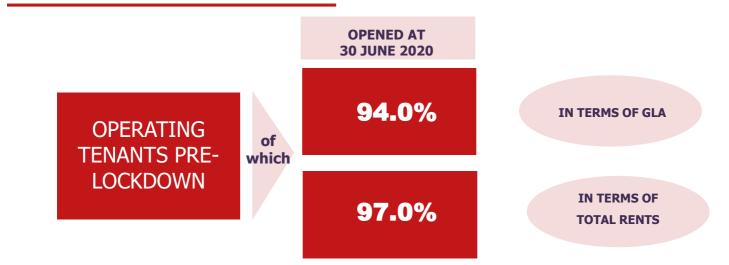
#### Some product categories performed better compared to 2019 (June tenant sales)



- Service: slight decrease of dental clinics
- Restaurants: moderate loss of fast foods
- Electronics: particularly positive results for the stores located in the South of Italy
- Household goods: general growth for DIY, furniture and fabric and linen stores
- Clothing: general decline but positive result of sportswear

## The operativeness in Romania





#### FINANCIAL OCCUPANCY at 30/06 confirmed at high levels: 94.7%





Post lockdown FOOTFALLS: **-25%** 





## **Sustainability**

### Sustainable mobility

Puntadiferro s.c. became the city hub for sustainable mobility

**Supercharger** charging stations ΙΟΠΙΤΥ \* FENERHUB TESLA

Standard charging stations

### Certifications



### **EPRA Best practice**

In the report "Enhancing transparency with the TCFD", published by EPRA on 30 June 2020, IGD is identified as **best** practice at European **level** regarding the TCFD\* disclosure in its 2019 Sustainability Report in terms of:

- **Risk management** ٠
- **Metrics and Targets**

#### 8 Centers certified



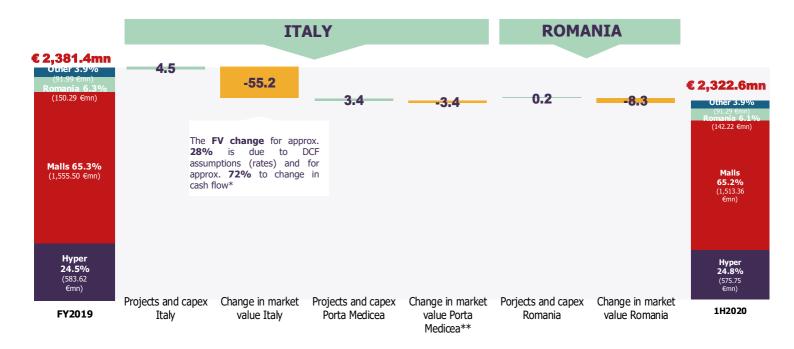


## **IGD** Market value

	FY 2019	1H 2020	Δ%	Gross Initial Yield	EPRA Net Initial Yield	EPRA Net Initial Yield topped up
Malls Italy	1,555.50	1,513.36	(-2.71%)	6.84%	F 40/	F F0/
Hypermarkets Italy	583.62	575.75	(-1.35%)	6.12%	5.4%	5.5%
Romania	150.29	142.22	(-5.37%)	7.44%	6.0%	6.2%
Porta a Mare + development + other	91.99	91.29				
Total IGD Portfolio	2,381.41	2,322.62	(-2.47%)			
Leasehold properties (IFRS16)	54.80	48.77				
Total IGD Portfolio with leasehold	2,436.21	2,371.39	(-2.66%)			



## **IGD Portfolio**





\*Particlularly due to a decrease in the expected inflation rate, extension of the re-marketing periods and further estimate of the COVID impact expected in the first period of DCF models \*\* The value includes the decrease of the units sold in 2019



## **Capex and on-going projects**

# In order to strenghten the Group's financial solidity, several capex and projects have been suspended for a total savings of around €40mn vs forecasts.

#### Resumption of work is currently being evaluated

**Porta a Mare:** work is underway to protect the construction work done, along with a revision of the project which takes into account the post-Covid implications. Work is expected to resume as of October 2020 and should be completed by October 2021.

La Favorita (Mantova) and Porto Grande (San Benedetto del Tronto) restyling: the executive design will be completed in 2H2020 in order to have a clear view of the costs. If it is decided to continue with the projects, works may be starting in the first months of 2021.

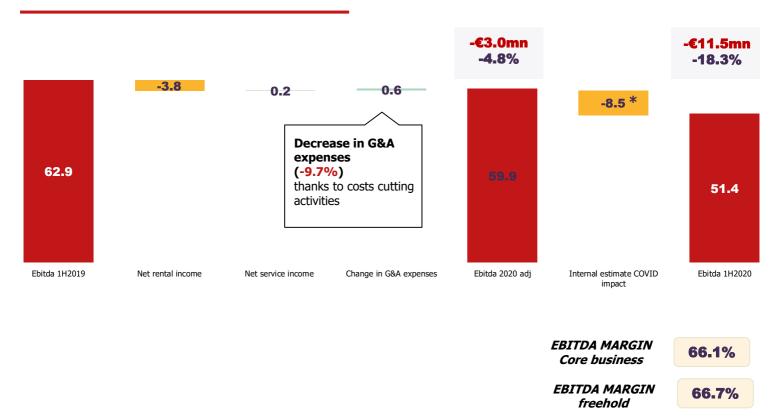






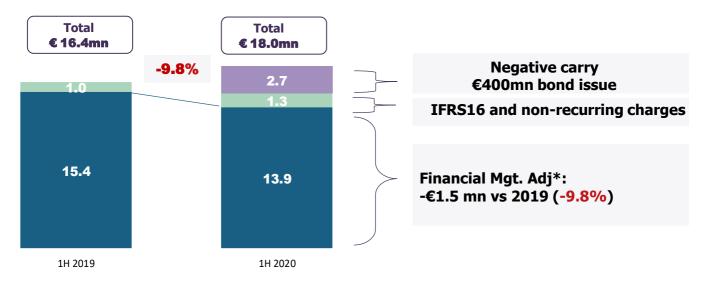
## Financial results

#### Core business Ebitda (€mn)





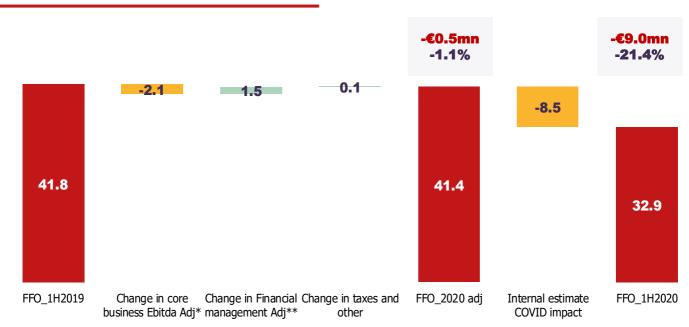
\*the internal estimates of COVID impact are included in provisions (direct costs) and negatively affect the Ebitda margins. Some figures may not add up due to rounding. Figures, net of accounting items and negative carry related to the last bond issue, are further decreasing (-9.8% vs 1H2019)



■ Financial management ADJ FFO\* ■ IFRS16 and non-recurring charges ■ Negative Carry



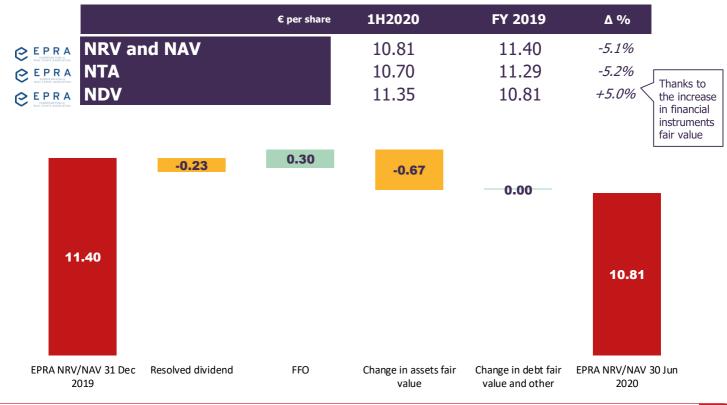
# Funds From Operations (FFO)





\*Change Ebitda Adj: equal to core business adjusted of €0.2mn of non-recurring expenses and approx. €0.7mn of estimated lower payable leases (approx. one month). \*\*Financial management adj: net of IFRS16 (€0.8mn) and IFRS9, non-recurring charges and negative carry of the €400mn bond issue for a value of approx. €3.2mn Some figures may not add up due to rounding.

### **EPRA** Metrics





# Update on financial activities





#### Committed credit lines renewed by 2 leading credit institutions (40 mn€ +20 mn€) and maturity extended to 2023



#### A government guaranteed loan of

roughly €37 million (6years at a rate, including the cost of the government guarantee, in line with the Group's average cost of debt), provided by Sace Spa, **is in the process of being finalized.** 



#### Ratings:

**Fitch** BBB- *rating watch negative* 

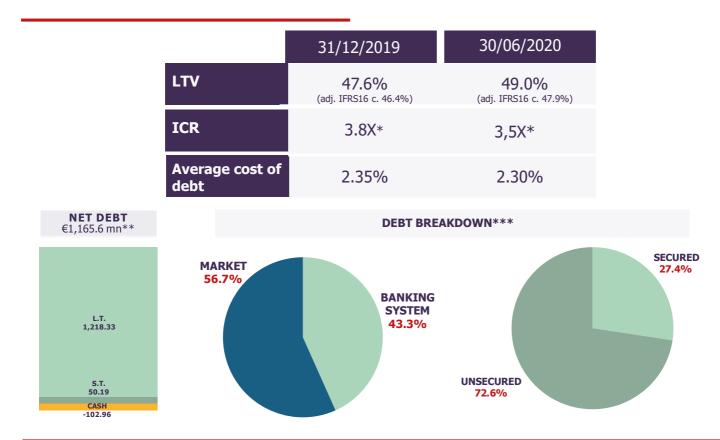
**Standard&Poor's** BB+ negative

Moody's Ba2 *outlook stable* 

NO Bond step up clause has been triggered

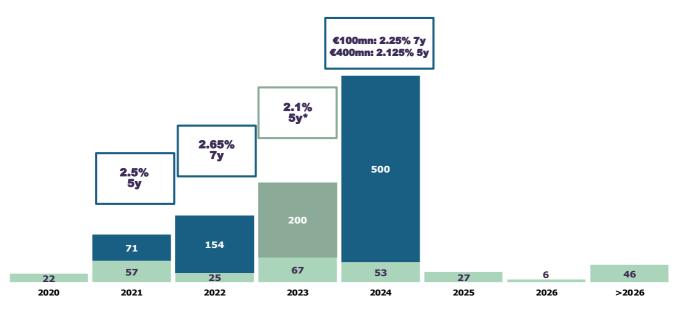


## **Financial structure**



## **Debt maturity**

Thanks to liability management activities carried out over the last few months and ongoing, the committed and uncommitted credit lines for €220 mn and the cash-on-hand for €103 mn, the Group is capable to cover next 18 months financial maturities



Secured bank debt Unsecured bank debt Bonds

\*Actual rate with 3 years hedging and estimates for the following ones



## FFO Outlook 2020



## -25/28% vs FY2019 (c. €0.54/€0.57)

(Includes estimate of Covid-19 one-off impact; no effects on the subsequent years are expected)

Given this backdrop, the 2021 targets for the Business Plan 2019-2021 (presented on 7 November 2018) should no longer be considered current as they were defined based on hypotheses formulated before the spread of the pandemic and the onset of the Covid-19 emergency, in a scenario that is very different from the current one.

The Company will prepare an **updated Business Plan** when the **overall picture is clearer and more stable**.







### **Consolidated Income Statement**

GROUP CONSOLIDATED	(a) 1H CONS 2019	(b) 1H CONS 2020	Δ (b)/(a)
Revenues from freehold rental activities	71.1	68.7	-3.4%
Revenues from leasehold rental activities	6.3	5.9	-5.2%
Total income from rental activities	77.3	74.6	-3.5%
Rents and payable leases	-0.1	0.0	-96.5%
Direct costs from rental activities	-8.7	-18.3	n.a.
Net rental income	68.6	56.3	-17.9%
Revenues from services	3.2	3.1	-1.6%
Direct costs from services	-2.7	-2.5	-8.0%
Net services income	0.5	0.6	36.5%
HQ Personnel expenses	-3.5	-3.1	-11.7%
G&A expenses	-2.6	-2.4	-7.0%
CORE BUSINESS EBITDA (Operating income)	62.9	51.4	-18.3%
Core business Ebitda Margin	78.2%	66.1%	
Revenues from trading	0.0	0.5	n.a.
Cost of sale and other costs from trading	-0.3	-0.8	n.a.
Operating result from trading	-0.3	-0.4	38.7%
EBITDA	62.7	51.0	-18.5%
Ebitda Margin	77.8%	65.2%	00.5%
Impairment and Fair Value adjustments	-38.8	-73.6	89.5%
Depreciations and Provisions	-0.5	-0.5	0.0%
EBIT	23.3	-23.0	n.a.
FINANCIAL MANAGEMENT EXTRAORDINARY MANAGEMENT	-16.4 0.0	-18.0 -0.1	9.5%
	6.9		n.a.
PRE-TAX RESULT Taxes	0.2	<b>-41.1</b> 2.2	n.a.
NET RESULT FOR THE PERIOD	7.1	-38,8	n.a. n.a.
(Profit/Loss) for the period related to third parties	0.0	-38.8	n.a.
GROUP NET RESULT	7.1	-38.8	n.a.

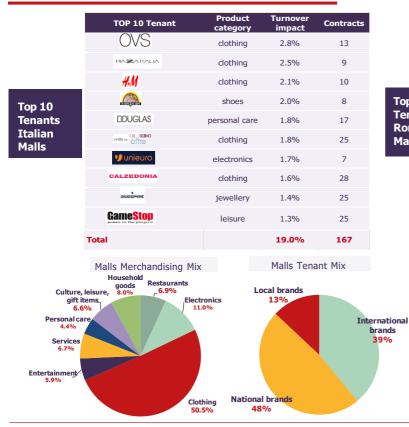


## **Contracts in Italy and Romania ad at 30/06/2020**

		2020	2021	2022	>2022
	Rotation Rate 10.0% (% new contracts on tot. contracts)	11.0%			
Romania	signed with a new tenant	44.0%		19.0%	
Malls	Total contracts: 539 of which 145 renewals with the same tenants and 54		29.0%		
	Average residual maturity : 4.9years				41.0%
		N 117	N 226	N 108	N 88
	-	2020	2021	2022	>2022
			<b>5,8</b> %		
Italy	Total contracts: 25				
Hypermarkets	Average residual maturity: 14.1years				
					94.2%
			N 1		N 24
		2020	2021	2022	>2022
	Rotation Rate 2.7% (% new contracts on tot. contracts)				
Italy	Total contracts: 1,449 of whic 42 renewals with the same tenant and 37 signed with a new tenant	8.4%	12.5%	11.3%	67.9%
Malls	Average residual maturity: 4.1years				



## **Key tenants**



	TOP 10 Tenant	Product category	Turnover impact	Contracts
		supermarket	10.6%	11
	#•M	clothing	7.2%	6
	kík	clothing	4.5%	10
p 10	PEPCO	clothing	4.4%	11
nants manian	dm	drugstore	2.7%	5
alls		jewellery	2.2%	5
	SENSIA	pharmacy	2.1%	4
	OCPL	offices	1.7%	1
	<b>K</b> FC	restaurants	1.2%	1
	<b><i>₄</i>InterGame</b>	entertainment	1.2%	1
	Total		37.8%	55

Malls Merchandising Mix Malls Tenant mix Culture, leisure, gift\_ Household goods Supermarkets items International 11% 3% brands Personal care Electronics 37% 4% 2% Local brand Services 44% 9% Restaurants 7% Other 3% Clothing 43% Entertainment National brands 14% 19%

Funds from Operations	CONS_2019	CONS_2020	Δ 1Η 2019	Δ%
Core business EBITDA	62.9	51.4	-11.5	-18.3%
IFRS16 Adjustments (Payable leases)	-5.1	-4.3	0.8	-15.7%
Financial Management adj.	-15.5	-16.6	-1.2	7.7%
Extraordinary Management adj.	0.0	0.0	0.0	n.a.
Current taxes for the period adj.	-0.6	-0.5	0.1	-12.8%
FFO	41.8	30.0	-11.8	-28.3%
Una tantum Marketing		0.157	0.2	n.a.
FFO	41.8	30.2	-11.7	-27.9%
Negative Carry		2.7	2.7	n.a.
FFO ADJ	41.8	32.9	-9.0	-21.4%



## **Other Epra metrics**



EPRA Performance Measure	6/30/2020	12/31/2019
EPRA NRV/NAV (€'000)	1,193,288	1,258,008
EPRA NRV/NAV per share	€ 10.81	€ 11.40
EPRA NTA	1,180,764	1,245,473
EPRA NTA per share	€ 10.70	€ 11.29
EPRA NDV	1,252,303	1,192,894
EPRA NDV per share	€ 11.35	€ 10.81
EPRA Net Initial Yield (NIY)	5.9%	5.9%
EPRA 'topped-up' NIY	6.0%	6.0%
EPRA Vacancy Rate Malls Itay	5.8%	4.5%
EPRA Vacancy Rate Hyper Italy	0.0%	0.0%
EPRA Vacancy Rate Total Italy	4.4%	3.2%
EPRA Vacancy Rate Romania	5.4%	2.4%

EPRA Performance Measure	6/30/2020	6/30/2019
EPRA Cost Ratios (including direct vacancy costs)	18.9%	17.6%
EPRA Cost Ratios (excluding direct vacancy costs)	16.5%	15.4%
EPRA Earnings (€'000)	€ 32,772	€ 44,400
EPRA Earnings per share	€ 0.3	€ 0.4



# Further financial highlights

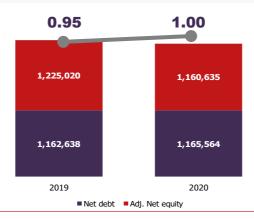
	31/12/2019	30/06/2020
Gearing ratio	<b>0.95X</b> (adj. IFRS16 c. 0.91X)	<b>1.0X</b> (adj. IFRS16 c. 0.96X)
Average lenght of long term debt	4.1 years	3.6 years
Hedging on long term debt + bond	94.8%	95.1%
Share of M/L debt	95.4%	89.3%
Uncommitted credit lines granted	161 € mn*	161€ mn*
Uncommitted credit lines available	161 € mn	161€ mn
Committed credit lines granted and available	60 € mn	60 € mn
Unencumbered assets	1,480.0 € mn	1,471.9€ mn



## **Reclassified balance** sheet

Sources - Uses of funds (€/000)	6/30/2020	31/12/2019	Δ	Δ%
Fixed assets	2,300,570	2,365,214	64,644	2.8%
Assets under construction	40,610	40,827	217	0.5%
Other non-current assets	21,552	21,845	293	1.4%
Other non-current liabilities	-28,250	-28,998	-748	2.6%
NWC	19,094	18,441	-653	-3.4%
Net deferred tax (assets)/liabilities	-24,097	-26,313	-2,216	9.2%
TOTAL USE OF FUNDS	2,329,478	2,391,017	61,538	2.6%
Net equity	1,148,084	1,211,014	62,930	5.5%
Net (assets)/liabilities for derivative instruments	15,830	17,365	1,535	9.7%
Net debt	1,165,564	1,162,638	-2,926	-0.3%
TOTAL SOURCES	2,329,478	2,391,017	61,539	2.6%

#### **GEARING RATIO** (€000)





### **Government measures to support tenants in Italy**

•

Measures provided by the «Cura Italia» Decree Tax credit equal to 60% of the March rent if the leased property falls into the cadastral category C/1



Only 39% of lease contracts, equal to 7% of total contracts, can benefit from this measure

Measures provided by the «Rilancio» Decree

- Tax credit equal to 60% of the fully paid rents for the months of March, April and May
- Tax credit equal to 30% of the fully paid rents for the months of March, April and May
- Requirements:
  - ✓ Revenues not exceeding €5 million in the tax period before the entry into force of the Law Decree 34/2020;
- ✓ Decrease in turnover by at least 50% in March, April and May compared to the same month of the previous year

% on	<5€mn	>5€mn
n. tenants	70%	30%
n. contracts	40%	60%
rents	25%	75%

The «Rilancio» Decree was adopted as law by the Parliament on 16/07/2020 (changes related to rents/leases tax credit are expected)



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