

# MEDIOBANCA ITALIAN CEOS CONFERENCE

Milan, June 23rd 2016

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## **Business Overview**

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## **Group business activities**

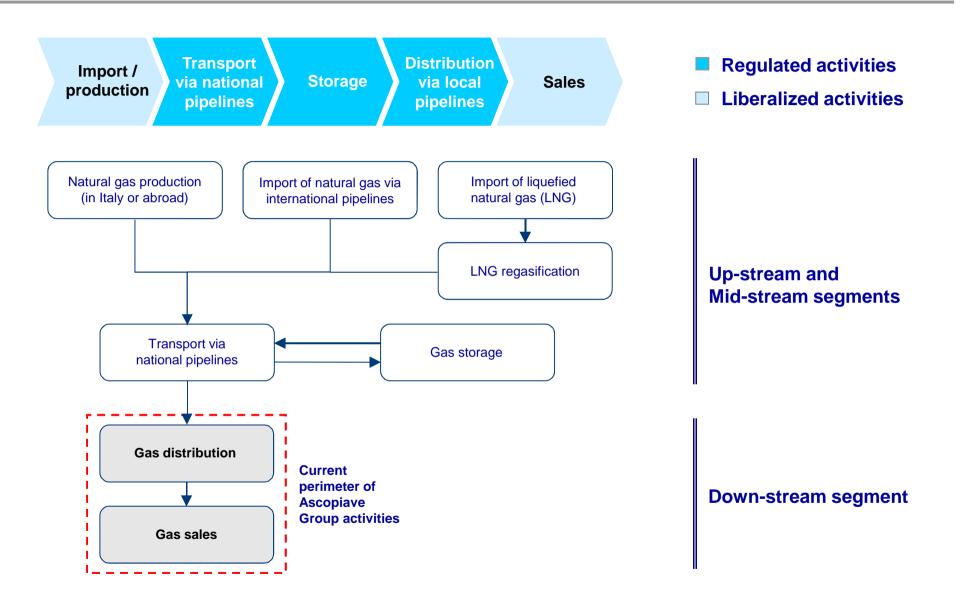
## Ascopiave Group operates mainly in the **gas sector**.

Main busine	Other business act	Other business activities			
Gas distribution Regulated activity awarded by muni			Heat Cogeneration	Electricity s	ales
Gas sales to end customers	Not regulated activ	rity / free market			
		No. of manage	ed concessions	192	
		Length of the	gas distribution network (km)	8,312	
GAS DISTRIBUTION - 2015 KEY scm = standard cubic meters	• • • • • • • • • • • • • • • • • • • •	Volumes of ga	Volumes of gas distributed (scm/mln)		
		⇒ Full consolidat	red companies (scm/mln)	789	(92
		⇒ Companies co	insolidated with equity method (scm/mln)	71	(8
	ſ	-			
GAS SALES - 2015 KEY FIG	LIRES (*)	Volumes of ga	as sold (scm/mln)	961	
scm = standard cubic meters		⇒ Full consolidat	ted companies (scm/mln)	819	(8
			onsolidated with equity method (scm/mln)	143	(1

(\*) Data of the companies consolidated with the equity method are considered pro-quota.



## Competitive environment: the gas chain in Italy





#### Main italian gas down-stream operators

The Group has created an industrial pole that is a **national player** in the gas sector and a **leading regional player in Veneto**.

	Ranking	Group	Vol. (smc)	%
	1	Snam	7,230	24.7%
	2	2i Rete Gas	4,849	16.6%
ٹ ا	3	Hera	2,592	8.9%
₽	4	A2A	1,737	5.9%
Ë	5	Iren	1,229	4.2%
$\mathbb{Z}$	6	Toscana Energia	913	3.1%
VOLUMES OF GAS DISTRIBUTED (*)	7	Ascopiave (a)	776	2.7%
Ë	8	Estra	679	2.3%
<u>S</u>	9	Linea Group Holding	574	2.0%
	10	Erogasmet	347	1.2%
S	11	Acsm-Agam	336	1.1%
Ö	12	Agsm Verona	325	1.1%
Ĭ.	13	Ambiente Energia Brianza	322	1.1%
0	14	Union Fenosa Internacional	283	1.0%
S	15	Energei	280	1.0%
#	16	Dolomiti Energia	256	0.9%
5	17	Gas Rimini	253	0.9%
$\overline{}$	18	Edison	250	0.9%
8	19	Aimag	227	0.8%
	20	Aim Vicenza	222	0.8%
		Others	5,560	19.0%
		Total	29,240	100.0%

	Ranking	Group	Vol. (smc)	%
	1	Eni	13,270	24.9%
	2	Edison	6,095	11.4%
	3	Enel	5,270	9.9%
	4	GdF Suez	2,290	4.3%
*	5	E.On	2,049	3.8%
SOLD (*)	6	Iren	1,992	3.7%
ᆼ	7	Hera	1,879	3.5%
ဟိ	8	Royal Dutch Shell	1,588	3.0%
က္ခ	9	A2A	1,221	2.3%
GAS	10	Sorgenia	919	1.7%
ш	11	Ascopiave (b)	888	1.7%
P	12	Estra	668	1.3%
VOLUMES	13	Erogasmet	512	1.0%
#	14	Dolomiti Energia	510	1.0%
5	15	Unogas	494	0.9%
$\exists$	16	Linea Group Holding	426	0.8%
8	17	Erg	402	0.8%
	18	Swiss Power & Gas	398	0.7%
	19	Agsm Verona	358	0.7%
	20	Enerxenia	351	0.7%
		Others	11,742	22.0%
		Total	53,322	100.0%

With respect to the number of gas sales customers, Ascopiave Group ranks 1st in Veneto

(\*) In house processing on 2014 AEEGSI data. Data of the companies consolidated with the equit method are considered pro-quota; (a) Including volumes distribuited by Ascopiave, Edigas DG, Asm DG and Unigas DG; (b) Including volumes sold by Ascotrade, Etra Energia, Asm Set, Estenergy, Veritas Energia, Pasubio Servizi, Blue Meta and Amgas Blu.



## Ascopiave Group structure as of December, 31st 2015

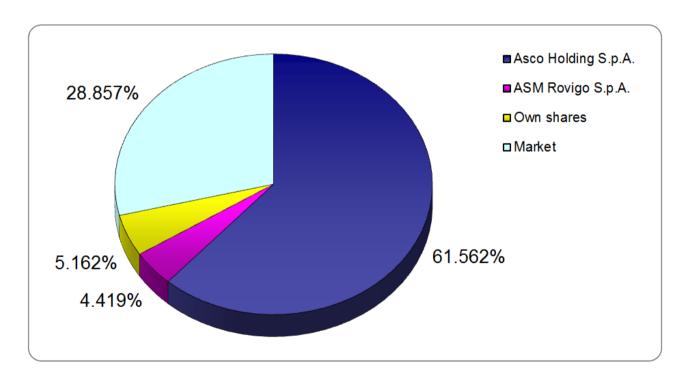




## **Ascopiave Shareholders (\*)**

Asco Holding S.p.A. directly controls the capital of Ascopiave S.p.A. in an amount equal to 61.562%.

Asco Holding S.p.A. is owned by 91 municipalities mainly located in the province of Treviso (public shareholders) and 1 private company.



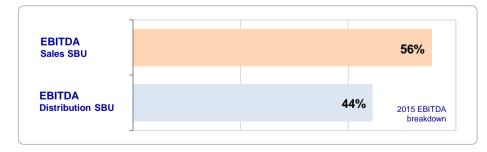
(\*) Internal processing of information pursuant to art. 120 TUF (Source: CONSOB website)



## 2015 MAIN FINANCIAL DATA ACCORDING TO IFRS 11 (\*)

INCOME STATEMENT					
	Group	Distribution SBU (**)	Sales SBU (***)		
Revenues (****)	581,655	85,476	590,305		
EBITDA	80,983	35,817	45,167		
ЕВІТ	56,950	17,778	39,173		
Evaluation of companies with (*) equity method	7,449	990	6,459		
Net income	45,362				

31/12/2015
432,405
68,078
26,699
6,991
534,173
420,137
114,037
534,173



**(\***)

EBITDA of the company consolidated with the equity method: €13.3 mln (distribution companies: €2.6 mln + sales companies: €10.8 mln)

EBIT of the company consolidated with the equity method: €7.4 mln (distribution companies: €1.4 mln + sales companies: €6.0 mln)

(\*) Thousand Euro; (\*\*) Distribution SBU includes gas distribution, heat management and cogeneration; (\*\*\*) Sales SBU includes gas sales and electricity sales; (\*\*\*\*) Gas distribution SBU and gas sales SBU revenues are represented before elisions.



2015 FINANCIAL RATIOS (*)					
	(A)	(B)	(A) + (B)		
	Company consolidated with full consolidation method	Company consolidated with net equity consolidation method (**)	Total		
Shareholders equity (EQUITY)	420,137				
Net Financial Position (NFP)	(114,037)	1,385	(112,652)		
ЕВПОА	80,983	13,335	94,318		
NFP/EBITDA	1.41		1.19		
NFP / EQUITY	0.27				

<sup>(\*)</sup> Thousand Euro; (\*\*) Data are considered pro-quota and refer to Estenergy, Asm Set and Unigas Distribuzione. Data doesn't include Sinergie Italiane.



## 2009-2015 EBITDA break-down by Strategic Business Unit

(Million Euro)	INCOME STATEMENT	Group	Distribution SBU	%	Sales SBU	%
201E	Revenues	581,7	85,5		590,3	
2015 IFRS 1	EBITDA	81,0	35,8	44,2%	45,2	55,8%
2014 IFRS 1	Revenues	585,3	90,7	44 50/	578,7	FF F0/
Le I I IFRS 1	1 EBITDA	79,6	35,4	44,5%	44,2	55,5%
2013	Revenues	667,8	87,4		644,7	
∠U I ∪ IFRS 1	1 restated EBITDA	86,3	33,4	38,7%	52,9	61,3%
2013	Revenues	854,3	94,1		839,6	
2010	EBITDA	105,9	36,0	34,0%	69,9	66,0%
2012	Revenues	1.078,0	95,4		1.055,4	
ZU 1Z	EBITDA	102,7	33,9	33,1%	68,7	66,9%
2011	Revenues	1.099,2	92,0		1.075,6	
	EBITDA	93,2	34,9	37,4%	58,3	62,6%
2010	Revenues	855,9	86,7		842,3	
	EBITDA	78,0	32,9	42,1%	45,1	57,9%
2009	Revenues	764,2	77,2		763,5	
ZUU3	EBITDA	61,5	41,6	67,6%	19,9	32,4%

Gas distribution business is characterized by stable operating margins.

Increase of the **gas sales business** operating margins over the last years is due to the **external growth** (acquisition of 8 companies) and to **higher profitability**, mainly thanks to declining gas procurement costs.



## Financial leverage comparison (2015)

FINANCIAL RATIOS (*)	LOCAL UTILITIES (**) (average data)	ASCOPIAVE	VAR.
Financial leverage	1,0	0,3	-0,8
D/D+E	51%	21%	-29%
E/D+E	49%	79%	29%
D/EBITDA	2,9	1,4	-1,5

Ascopiave financial leverage (0.3) is lower than those of the Italian listed comparables (avg. 1.0).

The low indebtedness level is a very positive result in the light of a macroeconomic scenario that makes access to credit a real challenge, which therefore strengthens the Group's economic and financial soundness and enables it to reap the opportunity of carrying out potential extraordinary transactions in next years.

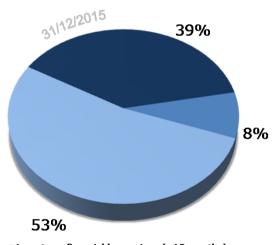
<sup>(\*)</sup> Financial leverage is calculated considering the shareholders' equity and the net financial position as of December, 31th 2015; (\*\*) Local utilities considered are the main italian listed local utilities: A2A, Hera, Acea and Iren.

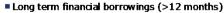


#### Financial debt and cost of debt

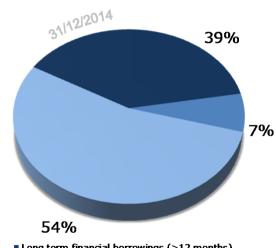
(Thousand Euro) (*)	31/12/2015	31/12/2014	Var	Var %
Long term financial borrowings (>12 months)	43.829	53.456	(9.627)	-18,0%
Current position of long term financial borrowings	9.628	9.745	(117)	-1,2%
Short term financial borrowings (<12 months)	59.937	74.224	(14.287)	-19,2%
Total financial debt	113.394	137.425	(24.031)	-17,5%
Fixed rate borrowings Variable rate borrowings	342 113.052	803 136.622	(461) (23.570)	-57,4% -17,3%

## 2015 average cost of debt: 0,81% (vs 2014 rate: 1,13%)





Current position of long term financial borrowings



<sup>■</sup> Long term financial borrowings (>12 months)

<sup>(\*)</sup> Data refers to the companies consolidated with the full consolidation method.



<sup>■</sup> Short term financial borrowings (<12 months)

Current position of long term financial borrowings

<sup>■</sup> Short term financial borrowings (<12 months)

#### **EIB Loan**

#### EIB lends 70 million Euro to Ascopiave for gas grid in northern Italy



In June 2013 the European Investment Bank (EIB) and Ascopiave have signed a 70 million Euro loan in support of investments to improve and expand gas distribution networks in the Veneto and Lombardy regions.

This is the first operation between the EIB and Ascopiave. This loan confirms the EIB's commitment to the natural gas sector, which in the past two years has undergone major restructuring in Italy aimed at making gas distribution – a priority public service – more efficient.

It also represents an important sign of the Bank's commitment in the EU to mid-caps in the utilities sector, which are marked by a sound business model, public participation and strong regional roots.



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## **Dividends**

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#### Dividend payment sustainable with high return to shareholders

#### Sustainability of the dividend policy:

- ✓ stable cash flow
- stable business profitability
- // well-balanced financial structure

#### Dividend yield at the top of the listed italian utility companies

DIVIDENDS	2015	2014	2013	2012	2011	2010	2009	2008	2007	2006
Dividends distributed (Thousand of Euro)	35.162	35.162	28.129	25.785	0	23.441	21.097	19.925	19.898	19.833
Group Net Income (Thousand of Euro)	43.014	35.583	38.678	27.865	6.266	31.174	25.288	18.452	21.764	16.381
Payout ratio	82%	99%	73%	93%	0%	75%	83%	108%	91%	121%
Dividend per share (Euro)	0,150	0,150	0,120	0,110	0,000	0,100	0,090	0,085	0,085	0,085
Dividend yield (*)	7,0%	7,6%	8,4%	9,2%	0,0%	6,3%	5,8%	5,7%	4,4%	4,0%



#### TOTAL DIVIDENDS DISTRIBUTED FROM STOCK EXCHANGE LISTING TO DATE

#### **About 228 million Euro**

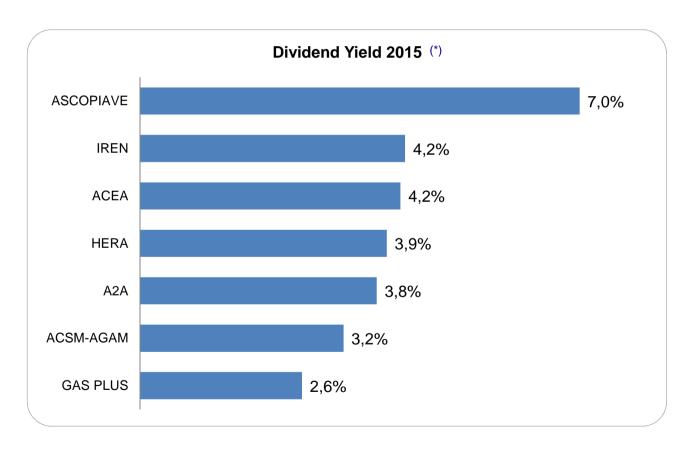
ROI / ROE	2015	2014	2013	2012	2011	2010	2009	2008	2007	2006
ROI (**)	12,2%	11,1%	14,4%	13,1%	11,8%	11,7%	9,1%	8,5%	7,1%	10,4%
ROE	10,4%	8,8%	9,7%	7,3%	1,8%	8,3%	6,9%	5,1%	5,9%	4,4%

(\*) Dividend yield = dividend per share / average price per share in the year; (\*\*) ROI = EBIT / CI; CI = Net Capital Invested (In 2014 and 2015 investments in associates are excluded)



## **Dividend Yield comparison (2015)**

Dividend distributed by Ascopiave in 2015 is higher than those distributed by the major listed comparable companies:



(\*) Dividend per share / 2015 average price per share



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## History

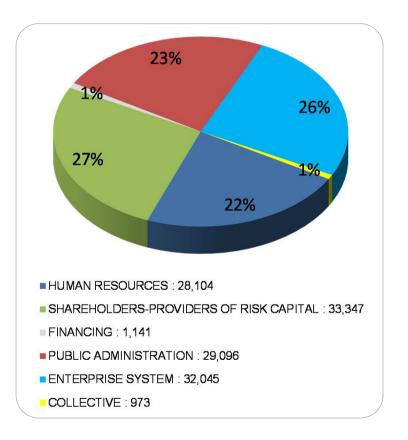
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The value added (\*) allows to measure the economic performance of the management and the ability of the Ascopiave Group to create wealth for its stakeholders.

The generated value added has been shared between economic value distributed to the main categories of stakeholders and economic value retained by the group in the form of depreciation and reserves.

TATEMENT OF DISTRIBUTION OF THE VALUE ADDED	2015
HUMAN RESOURCES	28,10
Employees (wages and salaries, deferred compensations, other co	osts) 26,87
Non-employees (corporate bodies, consultants, collaborations)	1,23
SHAREHOLDERS-PROVIDERS OF RISK CAPITAL	33,34
Dividends distributed on net income	33,34
FINANCING	1,14
Charges for short and long-term capitals	1,14
PUBLIC ADMINISTRATION	29,09
Concession fees	8,3
Local taxes and fees	4,76
State taxes and fees	16,15
Contributions and/or public funding received	-20
ENTERPRISE SYSTEM	32,04
Depreciation	20,02
Provisions	12,0
COLLECTIVE	97
Discount needy families	72
Donations and/or sponsorships, membership fees	24
OTAL GROSS VALUE ADDED	124,7
	(Thousand Eu



(\*) The value added is represented by the difference between revenues and intermediate costs and accessory and extraordinary components.



## **Use of IPO proceeds**

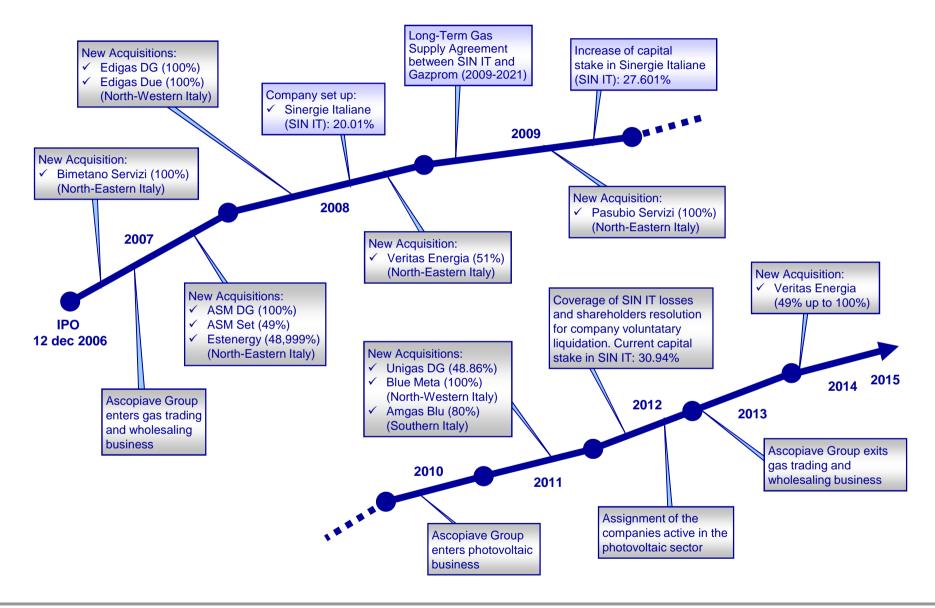
Ascopiave has used the IPO proceeds to finance a series of investments pursuing the dimensional growth of the Group, both by internal lines (investments in gas distribution network and other capital expenditures) and by external lines (investments in firm / company acquisitions).

	(Million Euro)
Net Financial Position at 31.12.2006 (without IPO proceeds)	(73,9)
IPO Proceeds	161,5
Cash Flow 2007 ÷ 2015 Firm assignment: price + NFP (*)	466,1 26,9
Total cash in 2007 ÷ 2015: (A)	654,6
(Firm acquisitions: price + NFP)	(178,8)
(Capital Expenditures)	(199,7)
(Sinergie Italiane loss coverage)	(27,5)
(Change in Net Working Capital)	(81,6)
(Dividends and share buybacks)	(214,9)
Total cash out 2007 ÷ 2015: (B)	(702,5)
NFP companies consolidated with the net equity method: (C) (**)	7,8
Change in Net Financial Position 2007 ÷ 2015: (A) - (B) + (C)	(40,1)
Net Financial Position at 31.12.2015	(114,0)

(\*) Assignement of the company active in photovoltaic sector; (\*\*) Net Financial Position at December, 31st 2013.



## Equity story after IPO (2007-2015)





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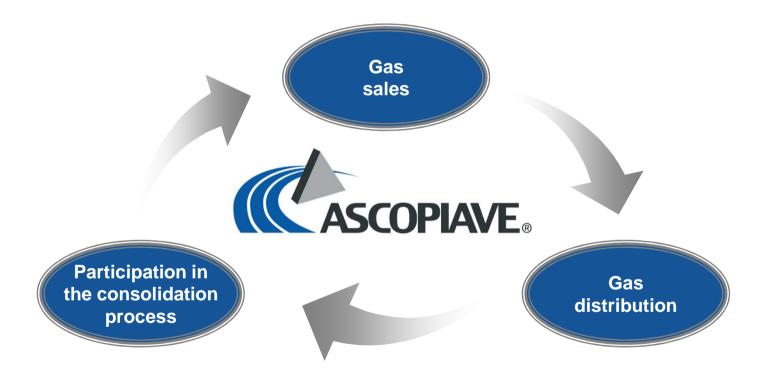
## Strategy

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## **Strategic guidelines**

Taking advantage of opportunities arising from the liberalisation of the gas market





#### Growth in size through a significant expansion of the customer base

The growth in the down-stream market can occur by:

- // Participation in competitive bidding for the award of contracts to manage the gas distribution service

- // Improving gas procurement process



#### Gas distribution sector: key figures

- ∧ No. of operators: about 240
- Municipalities served: about 7,000
- Volumes of gas distributed: about 34 billion of standard cubic meters

Since 2000 gas distribution operators have been reduced to less than a third.

#### Currently gas distribution sector appairs strongly concentrated:

- about 30% of RAB is held by 14 medium size operators (RAB > 100 million Euro), with a regional relevance
- \* about 20% of RAB is held by small size operators





## Gas distribution sector (2)

Gas distribution sector is facing a new phase of restructuring after that experienced subsequently the issuing of Letta decree of the early 2000s. Through the adoption of ATEM (minimum territorial district) is expected a significant reduction of the number of operators. The need of new finance in the system will be the determining factor for the realisation of the sectorial concentration announced by the legislator.

Likely consequences also to the retail front in consideration of the same ownership structure.

Overall effects of the recent legislation on the competitive context:

#### □ reduction of the number of potential competitors

Participation in call of tenders will be possible only to enterprises with suitable financial and organizational capabilities

#### ☐ less relevance of the economic part of the offer

Definition of maximum thresholds on the economic elements of the offer makes less determining – for the purposes of awarding tenders – the benefit of economic efficiency on operating costs (flattening of the offers on threshold levels)

#### □ relevance of the technical offer

To win a tender will be crucial the formulation of a valid investments plan for development, strengthening and maintenance of the gas distribution system (technical efficiency and sustainability from the point of view of a cost / benefit analysis)

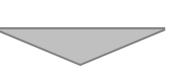


## Ascopiave: financial needs for winning the gas distribution public tenders

# Ascopiave: investments for winning new gas distribution concessions (period 2016-2019)



resulting from:





**(+)** 

Acquisition of new gas distribution plants



Disposals of gas distribution plants in areas in which Ascopiave does not intend to partecipate to tenders



**Taxes** 



#### Gas sales sector: key figures

- M No. of operators in the italian market: over 160
- ## First 10 operators (with volumes of gas sold higher than one billion of standard cubic meters) supplying over 73% of overall consumption to the gas final market (45,6 billion of standard cubic meters on a total of 62,4 billion of standard cubic meters)

Since liberalization introduced by Letta decree of the early 2000s, gas sale market has experienced two well distinct phases:

- **MORGANIC GROWTH**

The current phase of CONCENTRATION that is happening through growth for external line and the exit from the market of minor gas sales companies will be cause an addictional reduction of the number of operators.



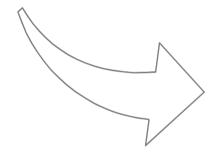
## Gas sales sector (2)

- // Decoupling between gas price and oil gas price is very significant
- All these factors (decoupling, long market and spot prices) have contributed to considerably raise margins for retail operators not tied by procurement to take or pay contracts
- // The difference between tariff component of raw material and real purchase costs has been very high
- Resolution n. 196/2013 has changed the criteria to define and update the component of the selling price aimed to cover the cost of the raw material that, from 1st october 2013, refers entirely to the gas spot market (TTF forward prices)
- Although gradually, extra margins outcoming from the difference between tariff component of row material and real purchase costs will be reduced significantly in the coming years
- M Growth for external lines returns to be a driver of development in the gas market as opposed to the organic growth



## **Ascopiave: actions in the gas sales market**

To maintain / improve competitive positioning in the gas sales market, Ascopiave Group foresees:



- to grow for external line to compensate the natural loss of gas sales customers in the geographical area where it is the incumbent operator
- ☐ to reduce the cost to serve
- to improve the gas supply process by exploiting the competitive advantage of having stable consumption in a long gas market

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## **Gas distribution**

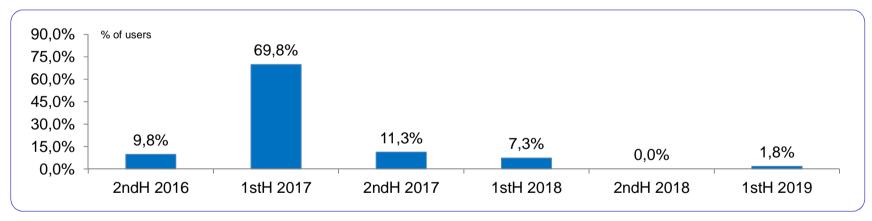
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## Minimum Territorial District public tenders deadlines

- # Each Minimum Territorial District groups several neighbouring municipalities, in some case served by interconnected gas distribution grids
- # 177 Minimum Territorial Districts nationalwide

The following chart shows the Ascopiave Group gas users breakdown by Minimum Territorial District tender deadline:



Tender deadlines



### **Ascopiave positioning in the Minimum Territorial Districts set by the Government**

MINIMUM TERRITORIAL DISTRICT	Total minimum territorial district gas users	Ascopiave Group gas users	%	Public tender deadline	Ascopiave Group gas users share (%)
Treviso 2	159.894	141.163	29,0%	March 2017	88,3%
Treviso 1	137.906	75.664	15,5%	June 2017	54,9%
Rovigo	99.376	35.593	7,3%	April 2018	35,8%
Vicenza 3	102.724	27.431	5,6%	September 2017	26,7%
Bergamo 1	75.801	31.593	6,5%	January 2017	41,7%
Bergamo 5	96.971	30.886	6,3%	March 2017	31,9%
Venezia 2	203.013	25.899	5,3%	January 2017	12,8%
Other m.t.d.	1.318.403	118.425	24,3%	2016-2018	9,0%
Totale	2.194.088	486.654	100,0%		

- Ascopiave is currently the main operator in 2 Minimum Territorial Districts (Treviso 2 and Treviso 1) with a more than 50% market share in terms of end users served. The current end users in these Minimum Territorial Districts amount to over 40% of the total end users served by the Group.
- Ascopiave has a current remarkable market share in other Minimum Territorial Districts located in Veneto and Lombardy.
- Ascopiave is selecting the Minimum Territorial Districts target and evaluating potential partnerships with other operators, in order to strengthen its position in some geographical areas.



#### Standards to evaluate economic and technical offers

- A Economic Offer
- **B** Safety and service quality
- C Development and maintenance of the distribution network

#### A - Economic offer

(maximum score: 28)

- M Discount on gas distribution tariffs
- Discount on prices for other services provided by the distributor to the end users
- Fee to be paid to municipalities awarding the concession (cap on the fee level: 10% of the capital cost components of VRT (Total Revenues Constraint) = 10% x (CI x rd + AMM))
- Obligation to extend the distribution network (meters of pipes per end users that imply the obligation to connect new potential end-users)
- Investments to improve energy efficiency



## Regulation of the call of tenders (2)

#### B - Offer concerning the safety and the service quality

(maximum score: 27)

- metwork inspections in order to prevent gas leaks (percentage of gas network annually checked)
- performance of the emergency service
- performance of the gas odorization service
- improving the level of other quality standards set by the Authority

## C - Offer concerning the development and the maintenance of the distribution network (maximum score: 45)

- appropriateness of the network operation analysis
- investments plan for the extension and the increase of the capacity of the distribution network; the evaluation concerns: the tangible benefits expected by the investment proposed, the accuracy of the technical projects as well as the quantities of new pipes to be made
- investment plan for the maintenance
- technological innovation



## Compensation to be paid to the outgoing distributor

In the event that the public tender should not be awarded to Ascopiave, the winner must pay to the Group, as the current owner of the networks, a compensation:

- (a) the compensation must be calculated in accordance with the terms of the agreement implementing the concession or direct award (as the case may be), provided that the agreement is signed before February 11th, 2012
- (b) or, if this is not provided for, the compensation must be calculated in accordance with the Guidelines set by the Ministry of Economic Development (Decree May, 22nd 2014)
- (c) contributions paid by private users in the past for the construction of part of the network must be deducted (valuation of these are in accordance with the tariff regulation) (\*)
- (d) whenever the compensation is higher than 110% of the net capital invested remunerated by the tariff system (RAB): the Energy National Authority (i.e. AEEGSI) must verify whether the compensation has been evaluated in accordance with the law
- (e) the organizer of the tender bid must take into account the observations issued by the AEEGSI.



#### 2015 VRT (\*) (Gas Distribution Revenues) and 2015 RAB (Net Capital Invested)

### 2015 VRT (\*\*) = CO + AMM + Cl x rd = 67.4 €/mln

where:

**CO:** quota covering management operating costs

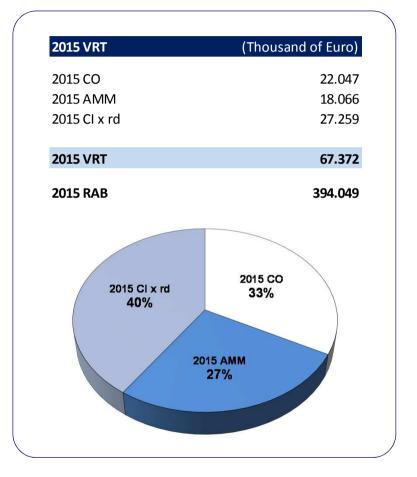
**AMM:** quota covering depreciation

CI (RAB): net capital invested in distribution

**rd**: real pre-tax rate of return on net invested capital (~ 6.90%)

#### 2015 RAB (\*\*\*) = 394.0 €/mln

According to AEEGSI resolution 583/2015/R/com the real pre-tax rate of return on the capital invested (rd) for the years 2006 and 2017 is equal to ~ 6.10%



(\*) Ascopiave 2015 VRT has been approved by Gas, Electricity and Water Authority (AEEGSI) with Resolution n. 147/2015/R/GAS; (\*\*) VRT of the companies consolidated with the full consolidation method = 61.5 €/mln + VRT of the company consolidated with the equity method = 5.8 €/mln (pro-quota); (\*\*\*) RAB of the companies consolidated with the full consolidation method = 363.4 €/mln + RAB of the company consolidated with the equity method = 30.6 €/mln (pro-quota).



#### Tariff regulation: minimum territorial district concessions

# Tariff regulation for the incoming Minimum Territorial District concessions (Res. AEEGSI n. 367/2014/R/GAS)

#### Underestimated RAB compared to the national mean level

Revaluation of RAB if the current value of the gross asset value per meter of the distribution network is less than 75% of a target value calculated by AEEGSI by applying a standard mathematical formula.

#### **Difference between Compensation and RAB**

At the starting date of the new concession:

- if the winner of the public tender is the current incumbent operator, the new RAB is equal to the previous one;
- if the winner of the public tender is a newcomer, the new RAB is equal to the compensation paid by the newcomer to the outgoing operator.

### Compensation at the ending date of the minimum territorial district concession

The compensation is calculated as sum of (a) the value of the stock of capital existing at the starting date of the concession, that is equal to the initial compensation properly updated to take into account the depreciation occurred during the concessional period, and (b) the value of the investments made during the concessional period, calculated as the average between the effective costs of the assets and the regulatory value of the assets (\*).

(\*) As announced by the AEEGSI in the future the value of the investments considered by the tariff system could be not the effective cost but could be estimated by using standard cost to be defined by the AEEGSI. For this reason the regulatory value of the assets could be different to the effective cost of them.



### **SWOT** analysis – **Gas** Distribution SBU

### **Strengths**

- Dimensional level that allows exploitation of interesting management economies of scale
- Contiguity in gas network, with advantages in terms of operative efficiency
- High network management operative standards
- Part of the local municipalities granting the gas distribution concessions are shareholders of the Group
- Independence by large municipalities
- Current financial leverage

## Weakness

 We expect that legal framework uncertainty and the time needed by municipalities to organize competitive tender procedures will delay the tenders start

### **Opportunities**

- Possibility to achieve critical mass as of aggregative pole in Veneto and Lombardy in the utility sector
- Tenders for gas distribution concessions
- Temporary push towards aggregations of companies operating in the sector increase in geographical coverage by expanding the corporate structure

#### **Threats**

- Regulatory uncertainty
- Uncertainty on financial needs for the compensations to be paid to outgoing distributors
- Gas concession expiring
- Risk to lose tenders



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## Gas sales

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## Gas sales to end customers: market segmentation and selling prices

Volumes of gas sold to end customers  Market segmentation	Pricing
Domestic customers ~ 60% (protected market)	Mandatory maximum price level set by the Authority of Energy, Gas and Water
Small business ~ 20%	Mass market free prices
Business customers ~ 20%	Prices tailored on the individual consumption demand and capacity requirement
Volumes of gas sold to end customers (*)  961	

(\*) 2015 data in million of standard cubic meter. Operating data of companies consolidated proportionally are considered pro-quota.



### Gas selling price to domestic end customers (1)

## P = CMEM + CCR + QT + Cpr + GRAD + TD + QVD + GCT + VAT

**CMEM + CCR** = Wholesale cost of gas

**QT** = Gas transportation cost via national network

**Cpr + GRAD** = Price components for the gradual implementation of the new regulation

**TD** = Gas distribution tariff

**QVD** = Gas retail sales cost

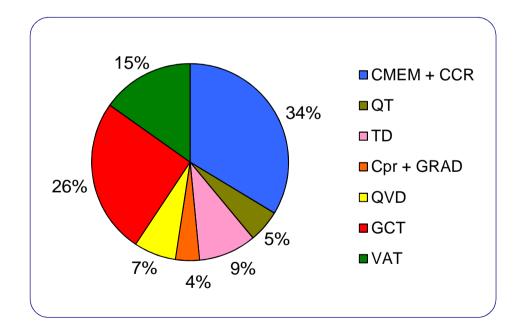
**GCT** = Gas consumption taxes

**VAT** = Value added tax

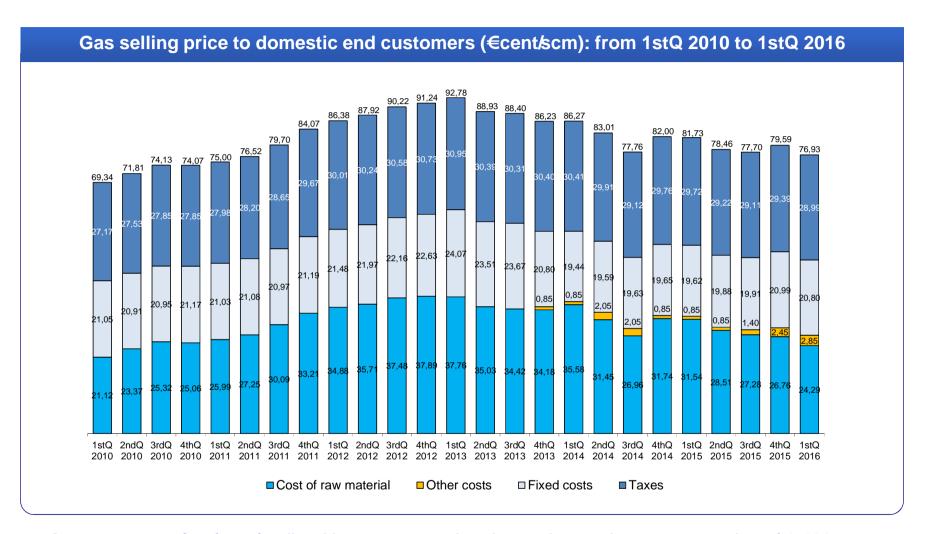
## Gas selling price to a typical domestic end customer (annual consumption: 1,400 scm)

Price component	Eurocent / scm	%
CMEM + CCR	24,29	34%
QT	3,85	5%
Cpr + GRAD	2,85	4%
TD	6,84	9%
QVD	5,00	7%
Price	42,83	59%
GCT	18,41	26%
VAT	10,95	15%
Taxes	29,36	41%
Price + taxes	72,19	100%

January, 1st 2016 (Municipality: Conegliano)







Average gas price for a family with autonomous heating and annual gas consumption of 1,400 scm.

Until 3rdQ 2013: Cost of raw material = QE; Fixed costs = QTI+QS+TD+QVD+QCI; Taxes = GCT+VAT; From 4thQ 2013: Cost of raw material = CMEM; Fixed costs = QT+TD+QVD+CCR; Taxes = GCT+VAT; Other costs: Cpr+GRAD.



#### **CMEM** indexation mechanism

**Price component covering the wholesale cost of gas** set by the Authority for the protected market (CMEM) is currently linked to the European gas spot prices and not to the medium-long term take or pay contracts.

Current regulation provides that the price component is **quarterly up-dated** and is equal to:

$$CMEM = Pfor + QT(int) + QT(psv) + QT(mcv)$$

where:

**P(for)** = component price covering the cost of the raw material (energy), calculated as the **average of the forward OTC quarterly prices in the Dutch TTF hub occurring in the pen-ultimate month** before the reference quarter and published by ICIS-Heren

QT(int) = cost of the gas transport through international pipelines

**QT(psv)** = cost of the gas transport from the national boundary to the virtual national hub (PSV)

**QT(mcv)** = other transportation costs



#### **Gas procurement costs**

- Incumbent shippers have strong market position

Sales to end customers (excluding business customers)

Sales to business customers

Cust

<sup>(\*)</sup> Thermal Year: starting date: 1st october - year t / ending date: 30th september - year t+1; (\*\*) Framework supply agreement with the Group's reference shipper provides that the annual cost of gas take into account the cost of the gas procured through take or pay contracts signed by Sinergie Italiane.



### Sinergie Italiane



Sinergie Italiane is a company established in 2008 (\*) to create a partnership among Italian downstream energy companies strongly rooted to local areas and with solid, loyal customer bases.

Sinergie Italiane signed a long-term import take or pay (ToP) contract with Gazprom for the supply of 1.0bcm of gas per year up to 2021.

In April 2012 Sinergie Italiane shareholders meeting resolved for the voluntary liquidation of the company and appointed the liquidators.

The scope of the company during 2012-2014 was limited to import russian gas and to sell it to the sales companies participated by the shareholders, as well as to manage the agreements, transactions and disputes relating to the regulation of contractual relations, improved before the liquidation.

(\*) Former shareholders structure included the current shareholders and also Alto Milanese Gestioni Avanzate and Utilità Progetti.



### **SWOT** analysis – Gas Sales SBU

### **Strengths**

- Large end customer base
- High per-capita consumption
- Front offices capillarity
- Efficient customer care service
- Differentiation of offered services (dual fuel)
- Independence by big customers
- Deeply rooted presence in reference geographical area
- Strong local brand reputation
- High degree of customer loyalty

#### **Weakness**

 Limited diffusion and knowledge of the brand outside of the geographical area where the Group is the current incumbent

## **Opportunities**

- Presence in territory with good development capability in the segment of residential customers
- Opportunity to acquire new customers in locations not served by distribution SBU
- Total market 'opening' Cross selling on customer base

#### **Threats**

- Risk exposure connected to gas purchase cost
- Activity partially regulated by the Italian Gas, Electricity and Water Authority, focused on keeping low price levels
- Competition in a fully liberalized market
- Competitive pressure increase and attacks from new entrants
- Entrance and consolidation of foreign groups and major Italian utilities





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- **❖ 2009-2015** financial comparison
- **❖ 3M 2016 financial results**



## FY 2015 consolidated income statement

ousand Euro)	2015	2014	Chg	Chg %
Revenues	581.655	585.300	(3.645)	-0,6%
(Cost of raw materials and consumables)	(346.431)	(359.366)	12.935	-3,6%
(Cost of services)	(119.151)	(107.740)	(11.411)	+10,6%
(Cost of personnel)	(21.573)	(22.726)	1.153	-5,1%
(Other operating costs)	(14.106)	(15.914)	1.807	-11,4%
Other operating income	591	32	559	+1732,5%
EBITDA	80.983	79.585	1.398	+1,8%
(Depreciations and amortizations)	(20.029)	(20.099)	70	-0,3%
(Provisions)	(4.004)	(6.819)	2.815	-41,3%
EBIT	56.950	52.667	4.284	+8,1%
Financial income / (expenses)	(518)	(1.593)	1.075	-67,5%
Evaluation of companies with net assets method (*)	7.449	4.453	2.996	+67,3%
EBT	63.881	55.527	8.354	+15,0%
(Income taxes)	(18.519)	(18.194)	(325)	+1,8%
Earnings after taxes	45.362	37.333	8.029	+21,5%
(Net loss from discontinued operations)	-	-	-	n.a.
Net income	45.362	37.333	8.029	+21,5%
(Net income of minorities)	(2.349)	(1.750)	(599)	+34,2%
Net income of the Group	43.014	35.583	7.430	+20,9%

<sup>(\*)</sup> Result of the companies consolidated with net equity consolidation method (data are considered pro-quota): sale companies, Euro 5,0 mln (Euro 2,4 mln in FY 2014); distribution companies Euro 1,0 mln (Euro 0,8 mln in FY 2014); Sinergie Italiane Euro 1,5 mln (Euro 1,2 mln in FY 2014).



## Consolidated balance sheet at December, 31st 2015

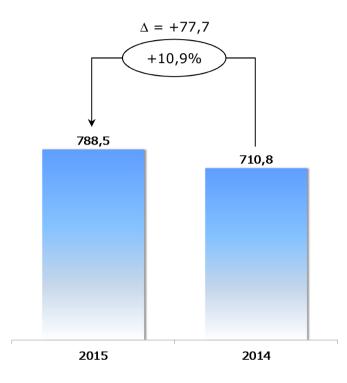
Thousand Euro)	31/12/2015	31/12/2014	Chg	Chg %
Tangible assets (*)	34.987	36.614	(1.626)	-4,4%
Non tangible assets (*)	397.418	394.530	2.888	+0,7%
Investments in associates (**)	68.078	65.453	2.625	+4,0%
Other fixed assets	26.699	29.555	(2.856)	-9,7%
Fixed assets	527.182	526.152	1.030	+0,2%
Operating current assets	223.482	229.095	(5.613)	-2,5%
(Operating current liabilities)	(166.793)	(162.548)	(4.245)	+2,6%
(Operating non current liabilities)	(49.698)	(53.360)	3.662	-6,9%
Net working capital	6.991	13.188	(6.197)	-47,0%
Total capital employed	534.173	539.340	(5.167)	-1,0%
Group shareholders equity	415.264	405.357	9.907	+2,4%
Minorities	4.873	4.310	563	+13,1%
Net financial position	114.037	129.673	(15.637)	-12,1%
Total sources	534.173	539.340	(5.167)	-1,0%

<sup>(\*)</sup> Applying IFRIC 12 involves categorising the infrastructures under concession from tangible to intangible assets; (\*\*) Value of the associated companies consolidated with net equity consolidation method: sale companies, Euro 47,9 mln (Euro 45,6 mln at 31/12/2014); distribution companies, Euro 20,2 mln (Euro 19,9 mln at 31/12/2014).

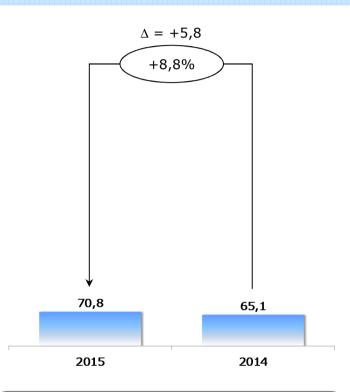


## Volumes of gas distributed

(Million of standard cubic meters)



Companies consolidated with the full consolidation method

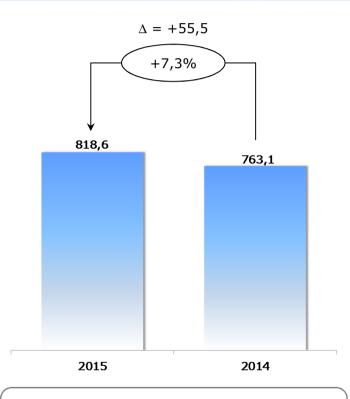


Companies consolidated with the net equity consolidation method (\*)

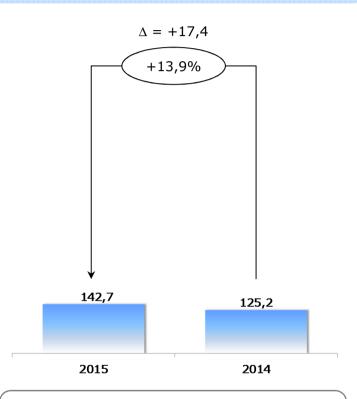


## Volumes of gas sold

(Million of standard cubic meters)





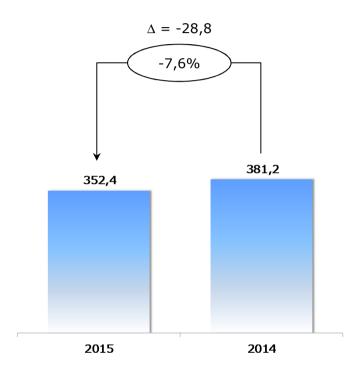


Companies consolidated with the net equity consolidation method (\*)

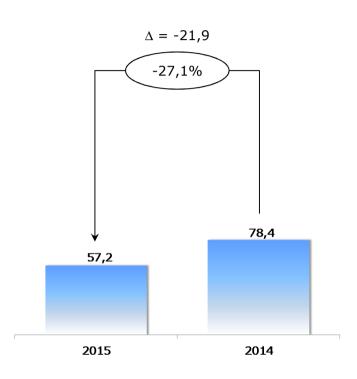


## **Volumes of electricity sold**

(GWh)





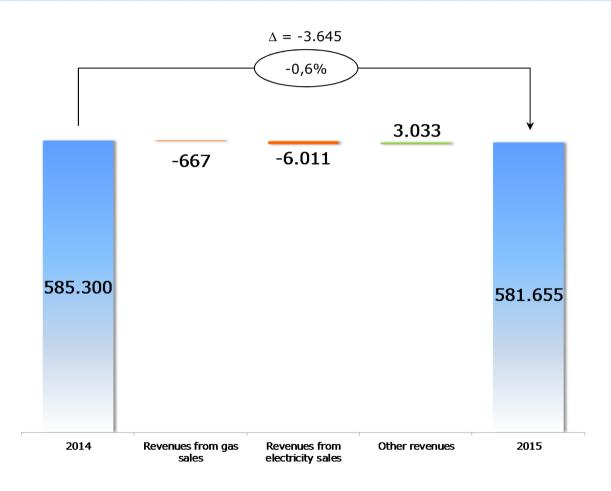


Companies consolidated with the net equity consolidation method (\*)



# Revenues bridge Companies consolidated with the full consolidation method

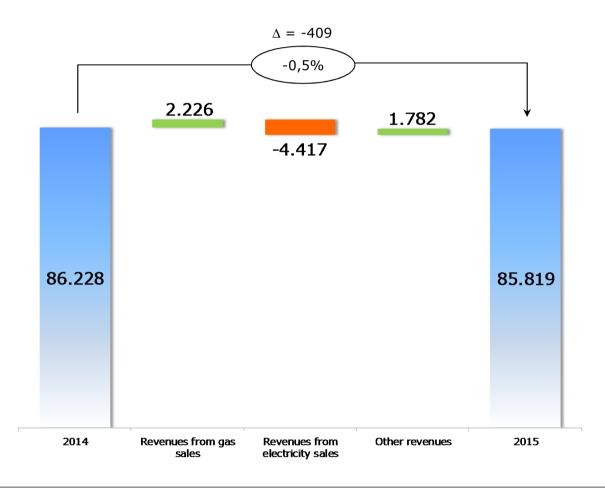
(Thousand Euro)





# Revenues bridge Companies consolidated with the net equity consolidation method (\*)

(Thousand Euro)

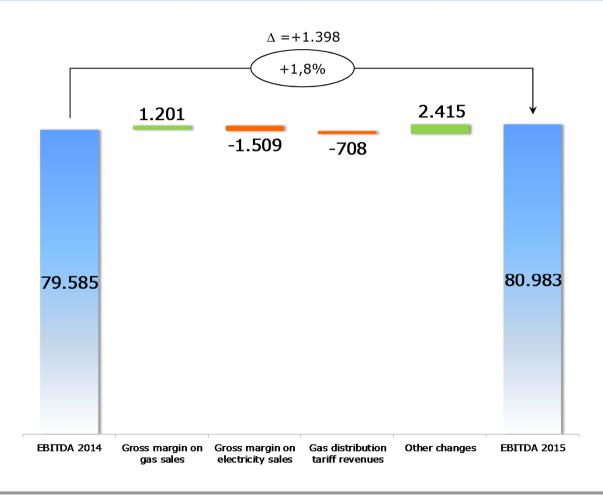


(\*) Sinergie Italiane excluded.



# EBITDA bridge Companies consolidated with the full consolidation method

(Thousand Euro)

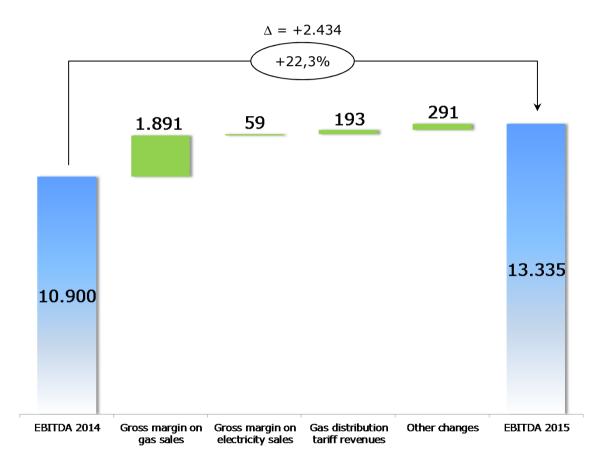




# EBITDA bridge

Companies consolidated with the net equity consolidation method (\*)

(Thousand Euro)



(\*) Sinergie Italiane excluded.

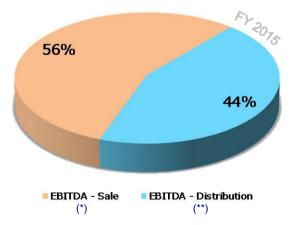


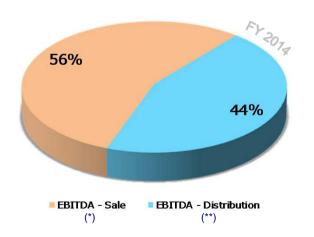
## EBITDA breakdown (1)

# EBITDA breakdown Companies consolidated with the full consolidation method

(Thousand Euro)

Thousand Euro)	2015	2014	Var	Var %
EBITDA	80.983	79.585	1.398	+1,8%
ЕВПDA - Sale	45.167	44.175	992	+2,2%
EBITDA - Distribution	35.817	35.411	406	+1,1%
EBIT	56.950	52.667	4.284	+8,1%
ЕВІТ - Sale	39.173	35.679	3.494	+9,8%
EBIT - Distribution	17.778	16.988	790	+4,6%





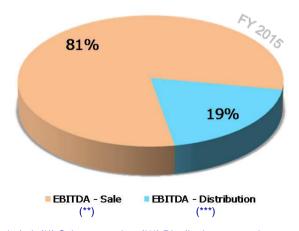
(\*) Sale companies; (\*\*) Distribution companies.

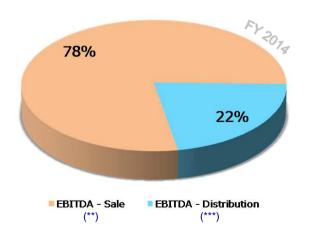


# EBITDA breakdown Companies consolidated with the net equity consolidation method (\*)

(Thousand Euro)

Thousand Euro)	2015	2014	Var	Var %
EBITDA	13.335	10.900	2.434	+22,3%
ЕВПDA - Sale	10.752	8.519	2.233	+26,2%
EBITDA - Distribution	2.583	2.381	201	+8,5%
EBIT	7.420	6.683	737	+11,0%
EВIТ - Sale	6.024	5.410	614	+11,4%
EBIT - Distribution	1.395	1.273	123	+9,6%





(\*) Sinergie Italiane excluded; (\*\*) Sale companies; (\*\*\*) Distribution companies.



#### Gas distribution tariff revenues

(Thousand Euro) (*)	2015	2014	Chg	Chg %
Tariffs applied to sales companies	54.981	50.478	4.503	+8,9%
Equalization amount (+ / -)	6.979	12.191	(5.212)	-42,8%
Gas distribution tariff revenues (A)				
Company consolidated with full consolidation method	61.960	62.669	(708)	-1,1%

The decrease of gas distribution tariff revenues of the companies consolidated with full consolidation method (- Euro 0,7 mln) is due to:

- 1) change of gas distribution tariffs applied to gas sales companies: + Euro 4,5 mln;
- 2) equalization amount: Euro 5,2 mln.

(Thousand Euro) (*)	2015	2014	Chg	Chg %
Gas distribution tariff revenues (B) Company consolidated with net equity consolidation method	5.834	5.641	193	+3,4%
Gas distribution tariff revenues (A+B)	67.795	68.310	(515)	-0,8%

(\*) Economic data before elisions.



## **Gross margin on gas sales**

Thousand Euro) (*)	2015	2014	Chg	Chg %
Revenues from gas sales	415.962	404.665	11.297	+2,8%
(Gas purchase costs) (Distribution costs)	(258.281) (93.290)	(264.072) (77.402)	5.792 (15.887)	-2,2% +20,5%
Gross margin on gas sales (A) Company consolidated with full consolidation method	64.391	63.190	1.201	+1,9%

The increase of gross margin on gas sales of the companies consolidated with full consolidation method is equal to + Euro 1,2 mln.

Thousand Euro) (*)	2015	2014	Chg	Chg %
Gross margin on gas sales (B) Company consolidated with net equity consolidation method	14.205	12.314	1.891	+15,4%
Gross margin on gas sales (A+B)	78.596	75.504	3.092	+4,1%

<sup>(\*)</sup> Economic data before elisions.



## **Gross margin on electricity sales**

Revenues from elecricity sales 92.810 (Electricity purchase costs) (51.181)	96.122	(3.313)	-3,4%
(Electricity purchase costs) (51 181)	(E2 E0E)		
(Electricity purchase costs) (51.101)	(53.585)	2.404	-4,5%
(Distribution costs) (37.796)	(37.195)	(601)	+1,6%

The decrease of gross margin on electricity sales of the companies consolidated with full consolidation method is equal to - Euro 1,5 mln.

Thousand Euro) (*)	2015	2014	Chg	Chg %
Gross margin on electricity sales (B) Company consolidated with net equity consolidation method	639	579	59	+10,2%
Gross margin on electricity sales (A+B)	4.471	5.921	(1.450)	-24,5%

<sup>(\*)</sup> Economic data before elisions.



## Other net operating costs (1)

(Thousand Euro)	2015	2014	Chg	Chg %	
Other revenues	20.741	22.763	(2.022)	-8,9%	
Other costs of raw materials and services	(48.369)	(51.652)	3.283	-6,4%	
Cost of personnel	(21.573)	(22.726)	1.153	-5,1%	
Other net operating costs (A)					
Company consolidated with full	(49.201)	(51.616)	2.415	-4,7%	
consolidation method					

# Decrease of other net operating costs of the companies consolidated with full consolidation method: + Euro 2,4 mln

#### of which:

- decrease of margin on energy efficiency tasks management: Euro 2,4 mln
- decrease of cost of personnel: + Euro 1,2 mln
- decrease of cost of maintenance: + Euro 0,3 mln
- decrease of State fees: + Euro 0,3 mln
- decrease of cost for gas meter reading: +Euro 0,3 mln
- decrease of cost for administrative and IT consulting services: + Euro 0,6 mln
- increase of insurance refunds: + Euro 0,3 mln
- decrease of losses on disposals: + Euro 0,2 mln
- increase of contingent assets: + Euro 1,2 mln
- other changes: + Euro 0,4 mln



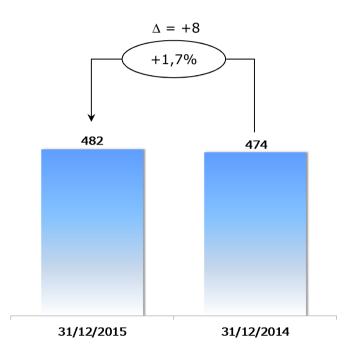
## Other net operating costs (2)

nousand Euro)	2015	2014	Chg	Chg %
Other net operating costs (A) Company consolidated with full consolidation method	(49.201)	(51.616)	2.415	-4,7%
Other net operating costs (B)  Company consolidated with net equity  consolidation method (*)	(7.343)	(7.634)	291	-3,8%
Other net operating costs (A+B)	(56.544)	(59.250)	2.706	-4,6%

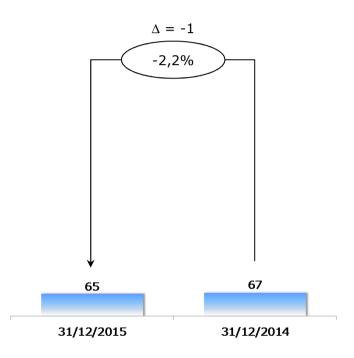
<sup>(\*)</sup> Sinergie Italiane excluded.



## **Number of employees**



Companies consolidated with the full consolidation method

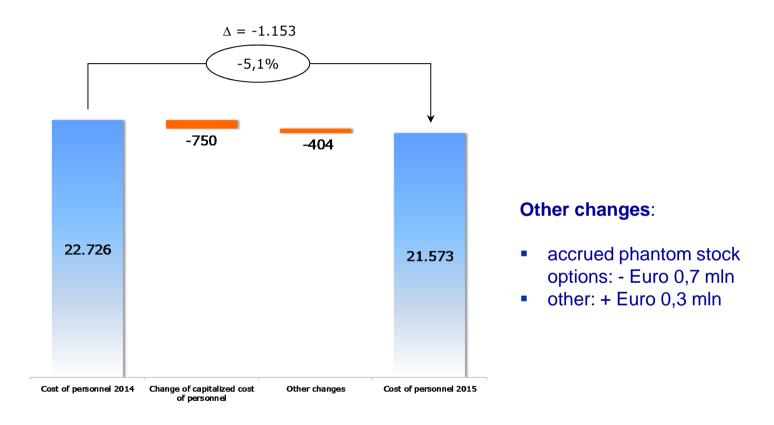


Companies consolidated with the net equity consolidation method (\*)





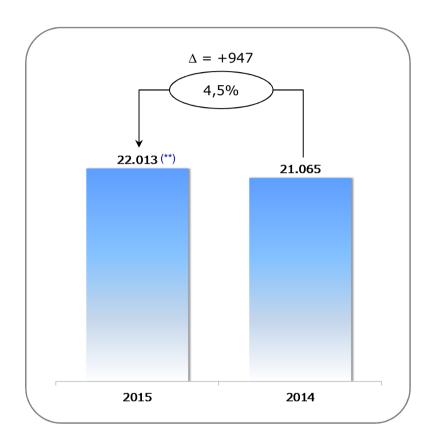
(Thousand Euro)

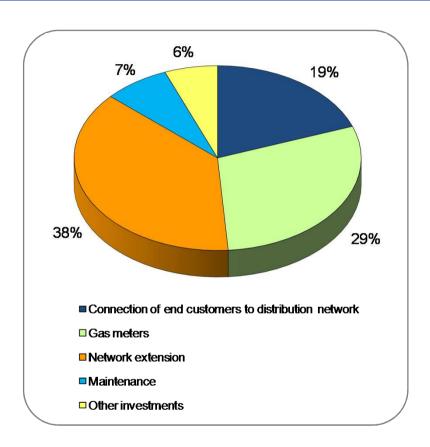


FY 2015 cost of personnel of the companies consolidated with net equity consolidation method (Sinergie Italiane excluded): Euro 3,3 mln (-2,1%).



## Consolidated capital expenditures (\*)





FY 2015 investments of the companies consolidated with net equity consolidation method (Sinergie Italiane excluded): Euro 1,5 mln (-33,5%).

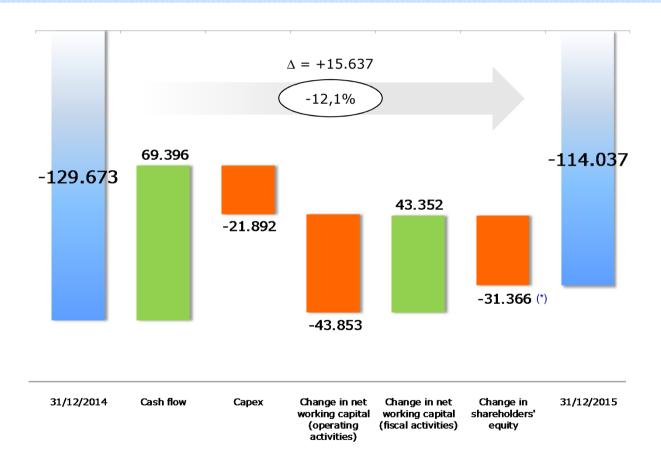
<sup>(\*\*)</sup> Investments in tangible assets: Euro 0,9 mln; investments in intangible assets: Euro 21,1 mln (excluded realizations of tangible and intangible assets and investments in associated).



<sup>(\*)</sup> Excluding network extension in new urbanized areas that according to IAS are considerated as operating costs and not investments.

# Net Financial Position and cash flow Companies consolidated with the full consolidation method

(Thousand Euro)

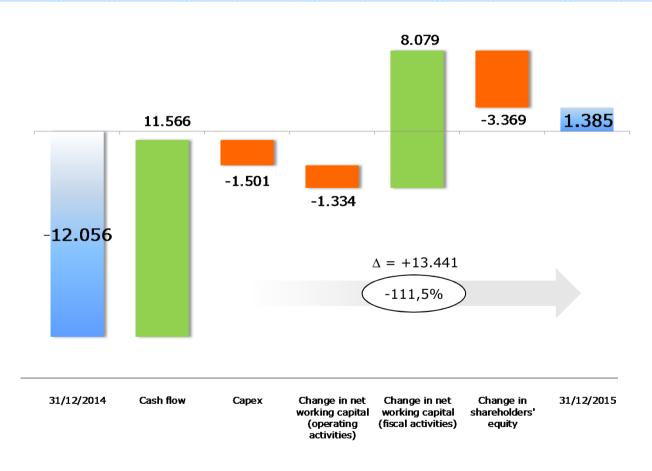


(\*) Dividends distributed to Ascopiave shareholders and third parties (Euro 35,1 mln) net of dividends received by companies consolidated with net equity method (Euro 3,4 mln)



# Net Financial Position and cash flow Companies consolidated with the net equity consolidation method (\*)

(Thousand Euro)



(\*) Sinergie Italiane excluded.



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## **Annexes: financial data**

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$\rightarrow$	Balance sheet	Pag.	7	3

## **❖ 3M 2016 financial results**



## **Income statement**

	IFRS 11	IFRS 11	IFRS 11 restated					
(Thousand Euro)	2015	2014	2013	2013	2012	2011	2010	2009
Revenues	581.655	585.300	667.837	854.334	1.078.038	1.099.241	855.884	764.151
(Cost of raw materials and consumables)	(346.431) (119.151) (21.573) (14.106) 591	(359.366) (107.740) (22.726) (15.914) 32	(473.469) (73.751) (22.822) (12.666) 1.146	(574.518) (133.442) (27.193) (14.337) 1.148	(780.822) (152.434) (25.442) (16.952) 247	(844.268) (124.572) (24.323) (13.522) 612	(660.030) (87.528) (21.091) (10.213) 989	(617.384) (58.888) (18.377) (9.934) 1.976
EBITDA	80.983	79.585	86.276	105.992	102.635	93.169	78.009	61.545
(Depreciations and amortizations) (Provisions)	(20.029) (4.004)	(20.099) (6.819)	(18.273) (6.039)	(20.570) (8.548)	(22.116) (7.491)	(19.081) (7.372)	(17.414) (4.841)	(16.283) (4.174)
EBIT	56.950	52.667	61.964	76.874	73.027	66.717	55.754	41.088
Financial income / (expenses) Evaluation of companies with equity method	(518) 7.449	(1.593) 4.453	(1.515) 6.468	(3.961) (262)	(6.916) (11.007)	(2.798) (22.425)	(767) (735)	(1.325) 468
ЕВТ	63.881	55.527	66.917	72.651	55.104	41.494	54.253	40.231
(Income taxes)	(18.519)	(18.194)	(25.807)	(31.541)	(29.509)	(33.874)	(21.408)	(14.340)
Earnings after taxes	45.362	37.333	41.111	41.111	25.595	7.620	32.845	25.891
Net income (loss) from discontinued operations	-	-	(71)	(71)	4.336	639	-	-
Net income	45.362	37.333	41.040	41.040	29.932	8.259	32.845	25.891
(Net income of minorities)	(2.349)	(1.750)	(2.361)	(2.361)	(2.067)	(1.993)	(1.671)	(603)
Net income of the Group	43.014	35.583	38.678	38.678	27.865	6.266	31.174	25.288



## **Balance sheet**

IFRS 11	IFRS 11	IFRS 11 restated					(*)
31/12/2015	31/12/2014	31/12/2013	31/12/2013	31/12/2012	31/12/2011	31/12/2010	31/12/2009
24 097	26 614	27.940	20 277	40.524	61 092	12 911	329.970
			447.898	450.457	459.046	410.765	114.542
68.078	65.453	72.421	1	-	-	-	-
26.699	29.555	39.687	44.351	29.817	26.741	16.133	15.418
527.182	526.152	537.449	531.527	520.808	547.770	470.712	459.930
223,482	229.095	204.066	275.864	363,436	381.684	261.137	211.796
							(178.075)
•	,	,	,	,	,	,	,
(49.698)	(53.360)	(54.792)	(61.126)	(64.122)	(82.400)	(47.526)	(44.468)
6.991	13.188	(10.960)	2.752	38.140	16.019	4.683	(10.747)
534.173	539.340	526.489	534.278	558.948	563.789	475.395	449.183
415.264	405.357	397.689	397.689	384.053	357.871	375.535	367.245
4.873	4.310	4.989	4.989	4.765	4.696	3.866	2.851
114.037	129.673	123.810	131.600	170.130	201.221	95.995	79.088
534.173	539.340	526.489	534.278	558.948	563.789	475.395	449.183
	31/12/2015  34.987 397.418 68.078 26.699  527.182  223.482 (166.793) (49.698)  6.991  534.173  415.264  4.873	31/12/2015       31/12/2014         34.987       36.614         397.418       394.530         68.078       65.453         26.699       29.555         527.182       526.152         223.482       229.095         (166.793)       (162.548)         (49.698)       (53.360)         6.991       13.188         534.173       539.340         415.264       405.357         4.873       4.310         114.037       129.673	31/12/2015         31/12/2014         31/12/2013           34.987         36.614         37.840           397.418         394.530         387.500           68.078         65.453         72.421           26.699         29.555         39.687           527.182         526.152         537.449           223.482         229.095         204.066           (166.793)         (162.548)         (160.234)           (49.698)         (53.360)         (54.792)           6.991         13.188         (10.960)           534.173         539.340         526.489           415.264         405.357         397.689           4.873         4.310         4.989           114.037         129.673         123.810	31/12/2015         31/12/2014         31/12/2013         31/12/2013           34.987         36.614         37.840         39.277           397.418         394.530         387.500         447.898           68.078         65.453         72.421         1           26.699         29.555         39.687         44.351           527.182         526.152         537.449         531.527           223.482         229.095         204.066         275.864           (166.793)         (162.548)         (160.234)         (211.986)           (49.698)         (53.360)         (54.792)         (61.126)           6.991         13.188         (10.960)         2.752           534.173         539.340         526.489         534.278           415.264         405.357         397.689         397.689           4.873         4.310         4.989         4.989           114.037         129.673         123.810         131.600	31/12/2015         31/12/2014         31/12/2013         31/12/2013         31/12/2013         31/12/2013         31/12/2012           34.987         36.614         37.840         39.277         40.534           397.418         394.530         387.500         447.898         450.457           68.078         65.453         72.421         1         -           26.699         29.555         39.687         44.351         29.817           527.182         526.152         537.449         531.527         520.808           223.482         229.095         204.066         275.864         363.436           (166.793)         (162.548)         (160.234)         (211.986)         (261.175)           (49.698)         (53.360)         (54.792)         (61.126)         (64.122)           6.991         13.188         (10.960)         2.752         38.140           534.173         539.340         526.489         534.278         558.948           415.264         405.357         397.689         397.689         384.053           4.873         4.310         4.989         4.989         4.765           114.037         129.673         123.810         131.600         170.1	31/12/2015         31/12/2014         31/12/2013         31/12/2013         31/12/2013         31/12/2012         31/12/2011           34.987         36.614         37.840         39.277         40.534         61.983           397.418         394.530         387.500         447.898         450.457         459.046           68.078         65.453         72.421         1         -         -         -           26.699         29.555         39.687         44.351         29.817         26.741           527.182         526.152         537.449         531.527         520.808         547.770           223.482         229.095         204.066         275.864         363.436         381.684           (166.793)         (162.548)         (160.234)         (211.986)         (261.175)         (283.199)           (49.698)         (53.360)         (54.792)         (61.126)         (64.122)         (82.466)           6.991         13.188         (10.960)         2.752         38.140         16.019           534.173         539.340         526.489         534.278         558.948         563.789           415.264         405.357         397.689         397.689         384.053	31/12/2015         31/12/2014         31/12/2013         31/12/2012         31/12/2011         31/12/2010           34.987         36.614         37.840         39.277         40.534         61.983         43.814           397.418         394.530         387.500         447.898         450.457         459.046         410.765           68.078         65.453         72.421         1         -         -         -           26.699         29.555         39.687         44.351         29.817         26.741         16.133           527.182         526.152         537.449         531.527         520.808         547.770         470.712           223.482         229.095         204.066         275.864         363.436         381.684         261.137           (166.793)         (162.548)         (160.234)         (211.986)         (261.175)         (283.199)         (208.928)           (49.698)         (53.360)         (54.792)         (61.126)         (64.122)         (82.466)         (47.526)           6.991         13.188         (10.960)         2.752         38.140         16.019         4.683           534.173         539.340         526.489         534.278         558.948

<sup>(\*)</sup> Data are represented not considering the application of IFRIC 12.



### **Contents**

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- **❖ 2009-2015 financial comparison**
- **❖ 3M 2016 financial results**

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### 3M 2016 consolidated income statement

ousand Euro)	1stQ 2016	1stQ 2015	Chg	Chg %
Revenues	182.512	219.496	(36.984)	-16,8%
(Cost of raw materials and consumables)	(102.177)	(139.976)	37.798	-27,0%
(Cost of services)	(34.263)	(36.668)	2.405	-6,6%
(Cost of personnel)	(5.672)	(5.742)	70	-1,2%
(Other operating costs)	(4.417)	(2.808)	(1.609)	+57,3%
Other operating income	21	5	16	+332,1%
EBITDA	36.004	34.307	1.697	+4,9%
(Depreciations and amortizations)	(5.084)	(4.830)	(254)	+5,3%
(Provisions)	(616)	(835)	219	-26,3%
EBIT	30.304	28.642	1.662	+5,8%
Financial income / (expenses)	(111)	(72)	(39)	+54,0%
Evaluation of companies with net assets method (*)	3.587	3.452	135	+3,9%
EBT	33.780	32.022	1.758	+5,5%
(Income taxes)	(9.642)	(9.190)	(452)	+4,9%
Earnings after taxes	24.138	22.832	1.306	+5,7%
(Net loss from discontinued operations)	-	-	-	n.a.
Net income	24.138	22.832	1.306	+5,7%
(Net income of minorities)	(1.487)	(1.438)	(48)	+3,4%
Net income of the Group	22.651	21.394	1.257	+5,9%

<sup>(\*)</sup> Result of the companies consolidated with net equity consolidation method (data are considered pro-quota): sale companies, Euro 3,2 mln (Euro 3,1 mln in 3M 2015); distribution companies Euro 0,2 mln (Euro 0,2 mln in 3M 2015); Sinergie Italiane Euro 0,1 mln (Euro 0,2 mln in 3M 2015).



## Consolidated balance sheet at March, 31st 2016

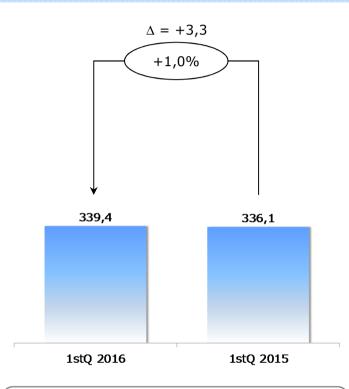
(Thousand Euro)	31/03/2016	31/12/2015	Chg	Chg %
Tangible assets (*)	34.873	34.987	(114)	-0,3%
Non tangible assets (*)	396.561	397.418	(857)	-0,2%
Investments in associates (**)	71.519	68.078	3.441	+5,1%
Other fixed assets	25.668	26.699	(1.031)	-3,9%
Fixed assets	528.620	527.182	1.438	+0,3%
Operating current assets	249.267	223.482	25.786	+11,5%
(Operating current liabilities)	(212.795)	(166.793)	(46.002)	+27,6%
(Operating non current liabilities)	(49.996)	(49.698)	(298)	+0,6%
Net working capital	(13.523)	6.991	(20.515)	-293,4%
Total capital employed	515.097	534.173	(19.076)	-3,6%
Group shareholders equity	438.081	415.264	22.818	+5,5%
Minorities	6.380	4.873	1.507	+30,9%
Net financial position	70.635	114.037	(43.401)	-38,1%
Total sources	515.097	534.173	(19.076)	-3,6%

<sup>(\*)</sup> Applying IFRIC 12 involves categorising the infrastructures under concession from tangible to intangible assets; (\*\*) Value of the associated companies consolidated with net equity consolidation method: sale companies, Euro 51,1 mln (Euro 47,9 mln at 31/12/2015); distribution companies, Euro 20,4 mln (Euro 20,2 mln at 31/12/2015).

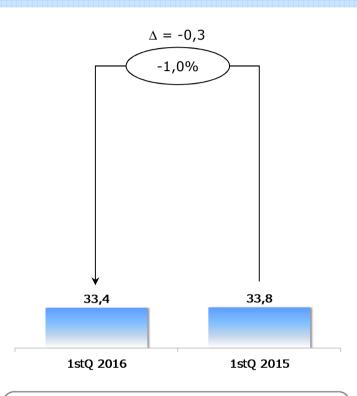


### Volumes of gas distributed

(Million of standard cubic meters)





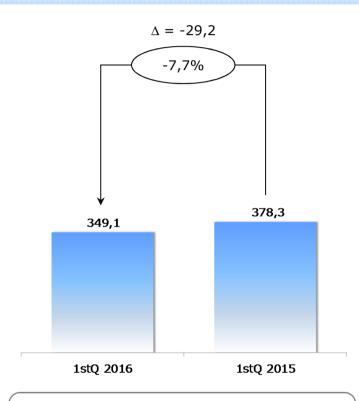


Companies consolidated with net equity consolidation method (\*)

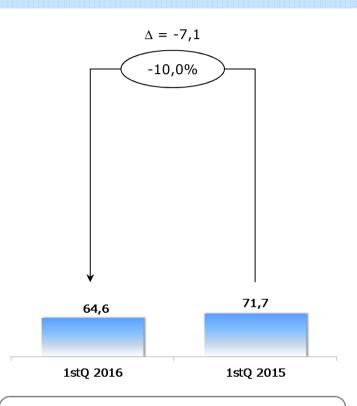


### Volumes of gas sold

(Million of standard cubic meters)



Companies consolidated with full consolidation method

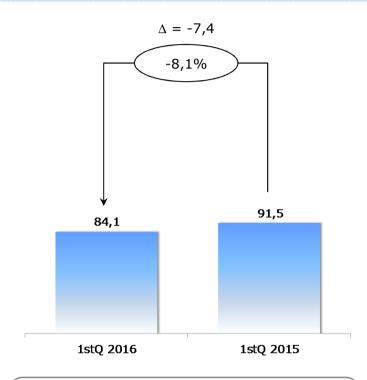


Companies consolidated with net equity consolidation method (\*)

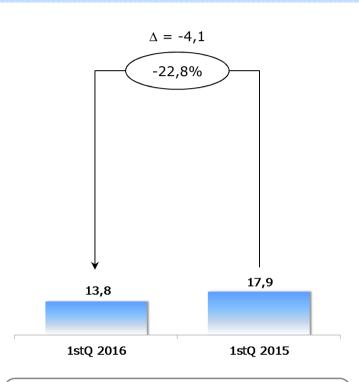


## **Volumes of electricity sold**

(GWh)





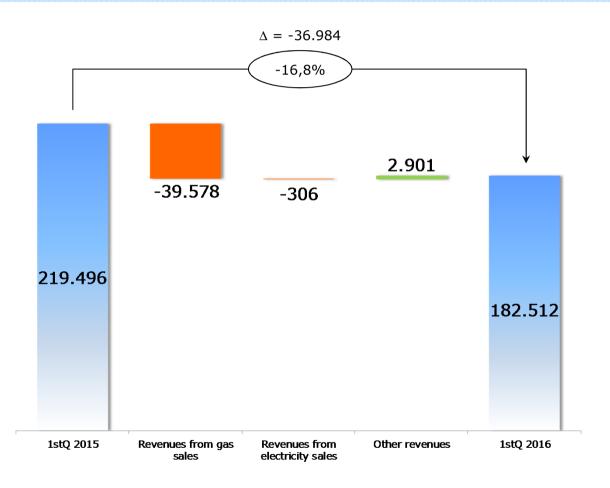


Companies consolidated with net equity consolidation method (\*)



# Revenues bridge Companies consolidated with full consolidation method

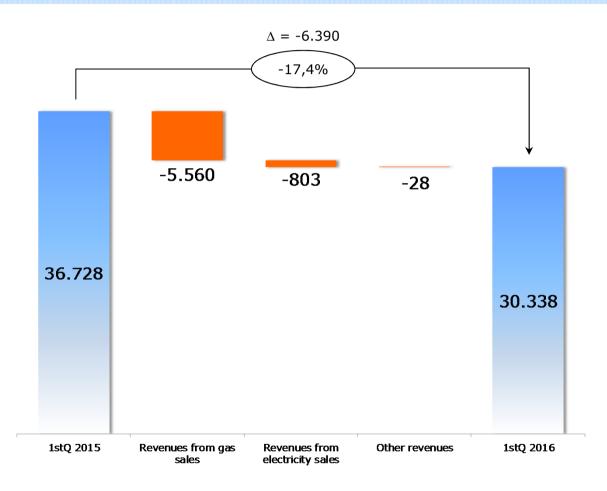
(Thousand Euro)





# Revenues bridge Companies consolidated with net equity consolidation method (\*)

(Thousand Euro)

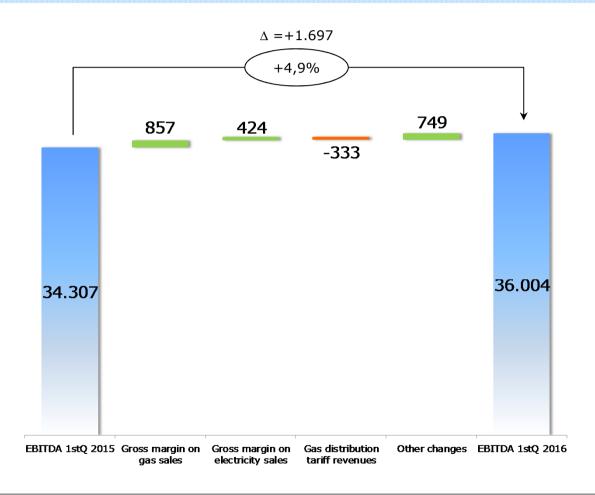


(\*) Sinergie Italiane excluded.



# EBITDA bridge Companies consolidated with full consolidation method

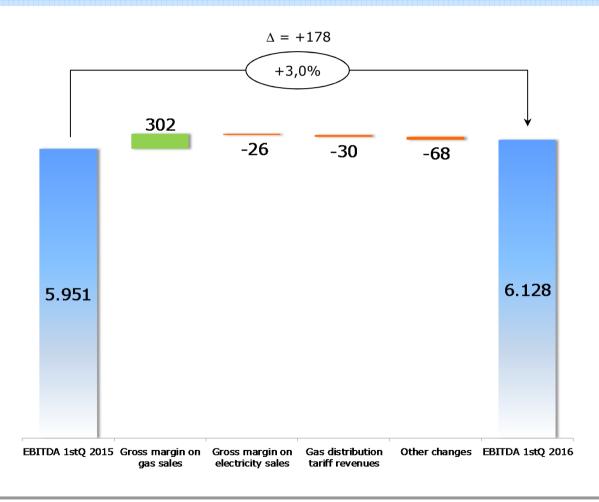
(Thousand Euro)





# EBITDA bridge Companies consolidated with net equity consolidation method (\*)

(Thousand Euro)



(\*) Sinergie Italiane excluded.

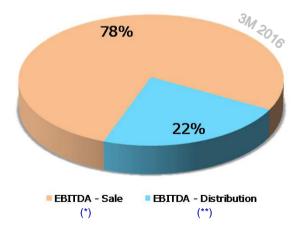


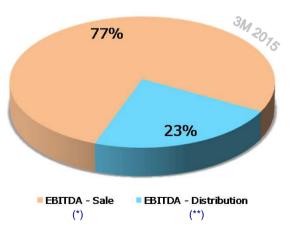
## EBITDA breakdown (1)

# EBITDA breakdown Companies consolidated with full consolidation method

(Thousand Euro)

Thousand Euro)	1stQ 2016	1stQ 2015	Var	Var %
EBITDA	36.004	34.307	1.697	+4,9%
ЕВПОА - Sale	27.920	26.586	1.334	+5,0%
EBITDA - Distribution	8.084	7.722	363	+4,7%
ЕВІТ	30.304	28.642	1.662	+5,8%
EBIT - Sale	26.665	25.119	1.546	+6,2%
EBIT - Distribution	3.639	3.523	116	+3,3%





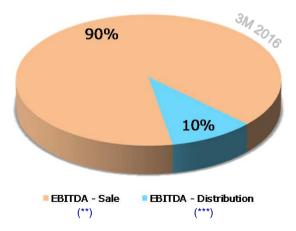
(\*) Sale companies; (\*\*) Distribution companies.

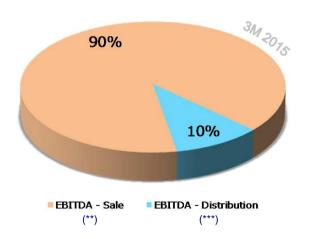


# EBITDA breakdown Companies consolidated with net equity consolidation method (\*)

(Thousand Euro)

Thousand Euro)	1stQ 2016	1stQ 2015	Var	Var %
EBITDA	6.128	5.951	178	+3,0%
EBITDA - Sale	5.517	5.337	180	+3,4%
EBITDA - Distribution	611	613	(2)	-0,3%
ЕВІТ	5.106	5.010	96	+1,9%
EBIT - Sale	4.790	4.674	115	+2,5%
EBIT - Distribution	316	336	(19)	-5,7%





(\*) Sinergie Italiane excluded; (\*\*) Sale companies; (\*\*\*) Distribution companies.



#### Gas distribution tariff revenues

(Thousand Euro) (*)	1stQ 2016	1stQ 2015	Chg	Chg %
Tariffs applied to sales companies	20.408	20.189	220	+1,1%
Equalization amount (+ / -)	(5.565)	(5.013)	(552)	+11,0%
Gas distribution tariff revenues (A)				
Company consolidated with full	14.843	15.176	(333)	-2,2%
consolidation method				

The decrease of gas distribution tariff revenues of the companies consolidated with full consolidation method (- Euro 0,3 mln) is due to:

- 1) change of gas distribution tariffs applied to gas sales companies: + Euro 0,2 mln;
- 2) equalization amount: Euro 0,6 mln.

Thousand Euro) (*)	1stQ 2016	1stQ 2015	Chg	Chg %
Gas distribution tariff revenues (B) Company consolidated with net equity consolidation method	1.406	1.436	(30)	-2,1%
Gas distribution tariff revenues (A+B)	16.250	16.612	(362)	-2,2%

(\*) Economic data before elisions.



## **Gross margin on gas sales**

(Thousand Euro) (*)	1stQ 2016	1stQ 2015	Chg	Chg %
Revenues from gas sales	152.595	188.479	(35.884)	-19,0%
(Gas purchase costs)	(84.162)	(119.554)	35.392	-29,6%
(Distribution costs)	(36.041)	(37.388)	1.348	-3,6%
Gross margin on gas sales (A)				
Company consolidated with full	32.393	31.536	857	+2,7%
consolidation method				

The increase of gross margin on gas sales of the companies consolidated with full consolidation method is equal to + Euro 0,9 mln.

housand Euro) (*)	1stQ 2016	1stQ 2015	Chg	Chg %
Gross margin on gas sales (B) Company consolidated with net equity consolidation method	6.694	6.392	302	+4,7%
Gross margin on gas sales (A+B)	39.087	37.928	1.159	+3,1%

<sup>(\*)</sup> Economic data before elisions.



## **Gross margin on electricity sales**

(Thousand Euro) (*)	1stQ 2016	1stQ 2015	Chg	Chg %
Revenues from elecricity sales	23.922	24.062	(140)	-0,6%
(Electricity purchase costs) (Distribution costs)	(13.202) (9.279)	(13.374) (9.671)	172 392	-1,3% -4,1%
Gross margin on electricity sales (A)  Company consolidated with full  consolidation method	1,441	1.016	424	+41,8%

The increase of gross margin on electricity sales of the companies consolidated with full consolidation method is equal to + Euro 0,4 mln.

(Thousand Euro) (*)	1stQ 2016	1stQ 2015	Chg	Chg %
Gross margin on electricity sales (B) Company consolidated with net equity consolidation method	132	158	(26)	-16,6%
Gross margin on electricity sales (A+B)	1.573	1.175	398	+33,9%

<sup>(\*)</sup> Economic data before elisions.



### Other net operating costs (1)

(Thousand Euro)	1stQ 2016	1stQ 2015	Chg	Chg %
Other revenues	6.282	4.634	1.648	+35,6%
Other costs of raw materials and services Cost of personnel	(13.284) (5.672)	(12.314) (5.742)	(970) 70	+7,9% -1,2%
Other net operating costs (A) Company consolidated with full consolidation method	(12.673)	(13.422)	749	-5,6%

# Decrease of other net operating costs of the companies consolidated with full consolidation method: + Euro 0,7 mln

#### of which:

- decrease of margin on energy efficiency tasks management: Euro 0,7 mln
- decrease of cost of personnel: + Euro 0,1 mln
- decrease of cost of maintenance: + Euro 0,1 mln
- decrease of cost for gas meter reading: +Euro 0,1 mln
- decrease of cost for credit recovery services : + Euro 0,1 mln
- decrease of State fees: + Euro 0,3 mln
- increase of contingent assets: + Euro 0,3 mln
- other changes: + Euro 0,4 mln



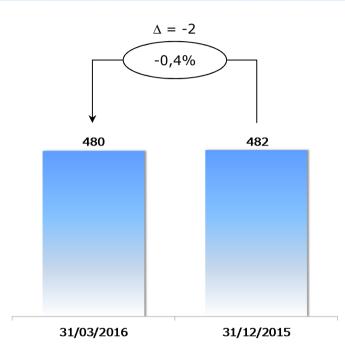
# Other net operating costs (2)

nousand Euro)	1stQ 2016	1stQ 2015	Chg	Chg %
Other net operating costs (A) Company consolidated with full consolidation method	(12.673)	(13.422)	749	-5,6%
Other net operating costs (B) Company consolidated with net equity consolidation method (*)	(2.104)	(2.036)	(68)	+3,4%
Other net operating costs (A+B)	(14.777)	(15.457)	680	-4,4%

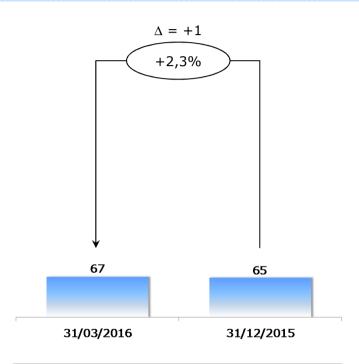
(\*) Sinergie Italiane excluded.



## **Number of employees**

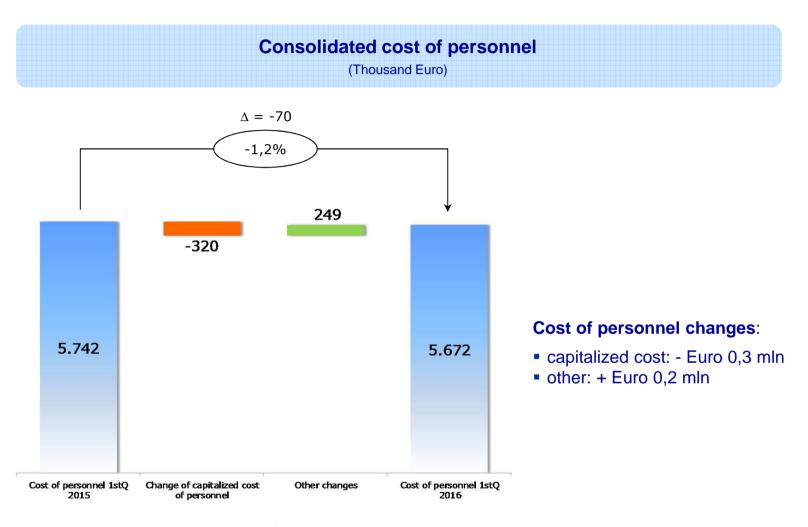


Companies consolidated with full consolidation method



Companies consolidated with net equity consolidation method (\*)

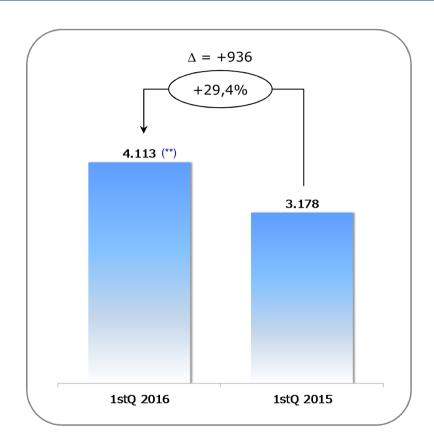


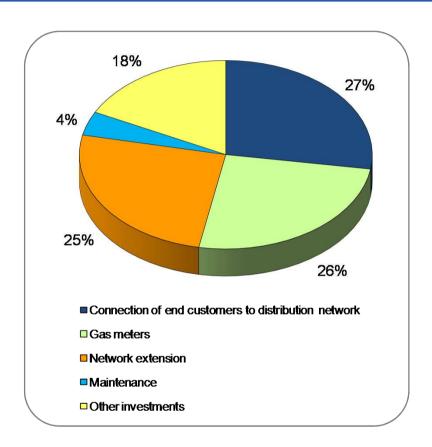


3M 2016 cost of personnel of the companies consolidated with net equity consolidation method (Sinergie Italiane excluded): Euro 0,8 mln (-1,3%).



### Consolidated capital expenditures (\*)





3M 2016 investments of the companies consolidated with net equity consolidation method (Sinergie Italiane excluded): Euro 0,2 mln (-21,1%).

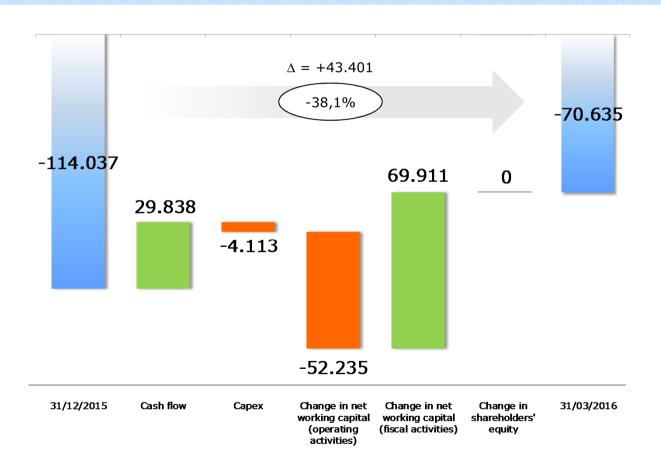
<sup>(\*\*)</sup> Investments in tangible assets: Euro 0,5 mln; investments in intangible assets: Euro 3,6 mln (excluded realizations of tangible and intangible assets and investments in associated).



<sup>(\*)</sup> Excluding network extension in new urbanized areas that according to IAS are considerated as operating costs and not investments.

# Net Financial Position and cash flow Companies consolidated with full consolidation method

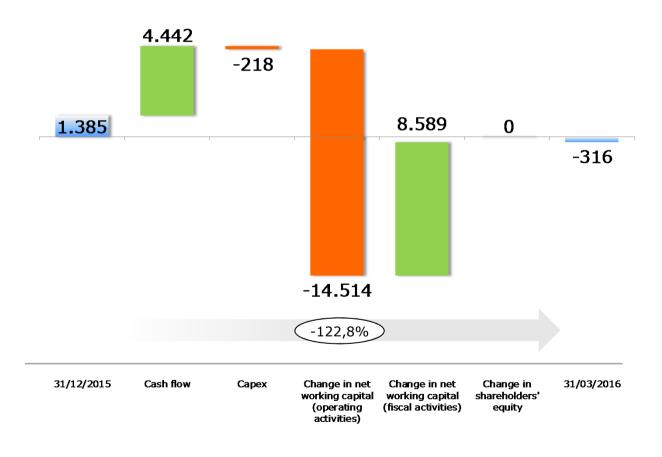
(Thousand Euro)





# Net Financial Position and cash flow Companies consolidated with net equity consolidation method (\*)

(Thousand Euro)



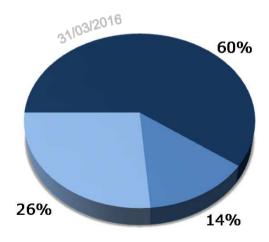
(\*) Sinergie Italiane excluded.



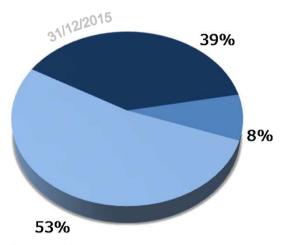
## **Net Financial Position and cash flow (3)**

(Thousand Euro) (*)	31/03/2016	31/12/2015	Var	Var %
Long term financial borrowings (>12 months)	42.042	43.829	(1.787)	-4,1%
Current position of long term financial borrowings	9.628	9.628	-	+0,0%
Short term financial borrowings (<12 months)	18.499	59.937	(41.438)	-69,1%
Total financial debt	70.169	113.394	(43.225)	-38,1%
Fixed rate borrowings Variable rate borrowings	342 69.827	342 113.052	- (43.225)	+0,0% -38,2%

### 3M 2016 average cost of debt: 0,66% (vs 2015 rate: 0,81%)



- Long term financial borrowings (>12 months)
- Current position of long term financial borrowings
- Short term financial borrowings (<12 months)



- Long term financial borrowings (>12 months)
- Current position of long term financial borrowings
- Short term financial borrowings (<12 months)

<sup>(\*)</sup> Data refers to only companies consolidated with full consolidation method.





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